



# **DIMENSIONS OF SERVICE QUALITY: AN EMPIRICAL STUDY OF GROCERY RETAILING**

**ABSTRACT  
THESIS**

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## **ABSTRACT**

### **INTRODUCTION TO RETAILING**

The title of this thesis is “Dimensions of Service Quality: An Empirical Study of Grocery Retailing”. The word retailing is derived from the French word ‘retailer’, meaning ‘to cut a piece off’ or ‘to break a bulk’. In simple terms, it implies a first-hand transaction with the customer. Retailing involves a direct interface with the customer and the coordination of business activities from end to end- right from the concept or design stage of a product or offering, to its delivery and post-delivery service to the customer. The retailing industry has contributed to the economic growth of many countries & is undoubtedly one of the fastest changing & dynamic industries in the world today.

The global retailing scenario has come a long way from a small beginning to an industry that has posted world wide retail sales of \$7 trillion. However, the economic turbulence in the past year, the continuing recession and the troubled forecasts for the future make for a tougher operating environment. Transformation and change are the buzzwords for retailers as economic turbulence continued in 2009 and the future unpredictable.

Retailers in developed economies despite suffering setbacks in their own countries like the US and Europe had ventured into developing nations like India, China and Russia where GDP growth was projected to grow 5.2% in 2009. AT Kearney’s Global Retail Development Index (GRDI) 2009 ranks the top 30 emerging countries on a 100 point scale for retail development. It analyses 25 macro-economic and retail-specific variables that will be useful to retailers worldwide to decide on their global strategy. The GRDI

scores were based on four variables – country and business risk, market attractiveness, market saturation and time pressure for entry into the market. The index identifies India followed by Russia and China as having the most exciting opportunities for retail. India has seen unparalleled growth in the organised retail segment by 25% with the top five stores in the grocery category alone growing by more than 50%. It was one of the fastest growing economies with a 67% GDP growth between 2003 and 2007. In addition to this, the other positives for India are the three fiscal stimulus packages to revive the economy along with the lowest inflation in a decade, the highest market potential among all the GRDI countries, a growing educated aspirational middle class and correction of real estate prices. In spite of organised retailing slowing down, India is still poised to continue its growth.

The total Indian retail market for Food & Grocery stood first at Rs. 7,92,000 crore in 2007 followed by Clothing, Textiles & Fashion Accessories. However growth rates for Food & Grocery stands at the lowest at 6.5% as they are necessary goods and will neither grow or decline due to growth/decline in incomes, economy or change in lifestyles. What has to be noted is that the share of organised retailing in the Food & Grocery sector grew at an unprecedented 55.2% which is next only to Health & Beauty care services. This reflects a major shift in buying habits of consumers who are expecting more and more services from this sector. The heavy investments made during the boom period is going to give organised retail an additional edge over unorganised retail once this economy recovers. The Food & Grocery sector is still highly unorganised in spite of it being the largest sector in terms of market size.

The second quarter in the financial year (2009-2010) has reported a GDP of 7.9% which has beaten all estimates. The Prime Minister had announced a growth rate of 6.5%, the Planning Commission 6.3% and the Reserve Bank of India (RBI) 6.1%. The first quarter had reported a GDP of 6.1%. This suggests that the worst of the economic slowdown is over for Asia's third largest economy. A strong showing by the services and manufacturing sectors indicates that the economy has beaten all pessimistic estimates and will grow in a robust manner. A mere 7.9% against the 9% that India was doing prior to the global financial crisis is a growth rate that most countries would aspire to achieve in the current global scenario. All this augur well for the industry and for retailing in particular. A major challenge lies in retaining existing and loyal customers when the economy brightens and there is more disposable income with the consumers. The only route to tackle this challenge would be improving Service Quality.

The concept of quality is very important to marketers because quality drives the development of all marketing strategies and is a major differentiator when there is little or no perceived difference among brands. Another reason why Service Quality is important is that it provides long term sustainable competitive advantage for firms.

Service quality represents an important and particularly relevant construct in virtually all service firms, especially those offering what Chase (1978) referred to as 'high customer contact' services. Customers are more likely to generate favourable evaluations of service encounters, experience higher satisfaction, and increase their purchases and the frequency of their future visits when high quality service is delivered (Borucki & Burke, 1999). As



services expand globally, understanding the way that service quality affects customer satisfaction in different countries is increasingly important. Research by Voss et al (2004) shows significant cultural differences even between the US and UK, despite language similarities. Service Quality has become essential for the survival of service companies in the emerging world without borders (Kundu & Vora, 2004). Quality in India has become an issue of concern to most organizations in the post liberalization period due to increasing competition (Shanker, 2003).

## **REVIEW OF LITERATURE - SERVICE QUALITY**

A detailed study of the various definitions for Service Quality shows many similarities. Service Quality has been mostly defined as a function of customers' perceptions; and expectations of the customer about the service he is going to receive will affect his perceptions of the service received, which in turn will affect further expectations. Service Quality is also defined in terms of components – functional or soft skills and technical component or technical skills which are again a part of perceptions and expectations. The review of literature traces the origin and evolution of service marketing in general and service quality in particular by listing the various research studies undertaken and published in research journals between the years 1953 to 2009. Service quality as a research area gathered importance in 1985. Parasuraman, Berry and Zeithaml produced the Gaps Model and defined service quality as 'the degree and direction of discrepancy between consumers' perceptions and expectations. Later in 1988, service quality was operationalised into five dimensions and a multiple item scale 'SERVQUAL' was developed to measure service quality. The authors have proposed that this instrument has

been designed to be applicable across a wide spectrum of services. It provides a basic skeleton of an expectations/perceptions format having statements for each of the five dimensions. This skeleton can be adapted to fit the characteristics of any particular organization. SERVQUAL has a 22 item scale to measure customers' service expectations of companies within a specific sector (eg. Retail) and a corresponding 22 item scale to measure customers' perceptions of a particular company within that particular sector (eg. Spencers Daily). This 22 item scale is spread over the five dimensions:

Reliability – ability to perform the promised service dependably and accurately.

Assurance – knowledge and courtesy of employees and their ability to inspire trust and confidence.

Tangibles – physical facilities, equipment, and appearance of personnel.

Empathy – caring, individualized attention the firm provides its customers.

Responsiveness – willingness to help customers and provide prompt service.

This study uses this basic but revised framework of PZB (1994) – the SERVQUAL+ to define and measure service quality of grocery outlets. The SERVQUAL+ is a better instrument than the SERVQUAL in that all the criticisms by various researchers have been addressed by the authors, however it has not been used as widely as the SERVQUAL. The grocery retailing industry has not been widely researched for service quality as shown in the services literature. The SERVQUAL+ has not been used for any study in India and grocery retail has been the subject of study in a very small way by Parikh (2005) where out of 102 samples of various retailers taken, some of them were

small grocers to hypermarkets. Thus there is a gap in the services literature on use of SERVQUAL+ in grocery retailing industry to measure service quality. The literature also states that differing store formats or environments and demographic variables have an influence on evaluations of service quality.

The theoretical framework in this study looks at the five dimensions of the SERVQUAL – Reliability, Responsiveness, Assurance, Empathy and Tangibles which helps measure Perceived service quality and Expected service quality. The Expected service quality is measured at two levels – Desired level of expectations and Minimum or Adequate level of Expectations. The difference between the two expectation levels gives the Zone of Tolerance (ZOT). When the perceived service quality lies within the ZOT, the consumer is satisfied, if the perceived service quality lies below the minimum or adequate level of expectations, then the consumer is dissatisfied and if the perceived service quality lies above the desired level of expectations, then the consumer is delighted. Perceptions of a service affect Expectations of a service and vice versa. The difference between Perceived service and Desired service is called the Measure of Service Superiority (MSS) and is operationized as  $P \sim DE(\text{Desired Expectations})$ . The difference between Perceived service and Minimum or Adequate service is called the Measure of Service Adequacy (MSA) and is operationized as  $P \sim AE(\text{Adequate Expectations})$ . The demographic variables like age, sex, marital status, income and volume of purchases and store environment variable – retail store formats act as moderating variables influencing the evaluation of Service Quality.

## **OBJECTIVES**

As retailing is a sunrise industry for the next decade and grocery being the biggest opportunity, this service sector is going to witness tough competition and will see major changes in the structure of the industry. Growth rates for Food & Grocery stands at the lowest at 6.5% as they are necessary goods and will neither grow or decline due to growth/decline in incomes, economy or change in lifestyles. What has to be noted is that the share of organised retailing in the Food & Grocery sector grew at an unprecedented 55.2%. This reflects a major shift in buying habits of consumers who are expecting more and more services from this sector. The heavy investments made during the boom period is going to give organised retail an additional edge over unorganised retail once this economy recovers. Major challenges of the grocery retailing sector lies in retaining existing and loyal customers when the economy brightens and there is more disposable income with the consumers. One route to tackle these challenges would be improving Service Quality. The SERVQUAL+ could be an ideal instrument to help grocery retailers' measure and diagnose existing levels of service quality and make improvements to attract and retain customers. This study uses the SERVQUAL+ in the Grocery Retail setting to measure and diagnose shortfalls in service quality and help grocery retailers design strategies that fit their customer segments and retail service environments.

Thus these were the research objectives of this study.

1. To identify the factors that influence consumers when shopping at a grocery retail store or Store Patronage Criteria (SPC)
2. To ascertain the perceptions of consumers regarding the Service Quality of Grocery Retailers

- To analyze and compare the perception of consumers among different grocery retail formats
  - To analyze and compare the perception of consumers in different cities
  - To examine the impact of demographic characteristics of consumers on Service Quality perceptions
3. To ascertain the Zone of Tolerance of consumers regarding service quality of grocery retailers
- To analyze and compare the perceptions of consumers relative to the Zone of Tolerance among different grocery retail formats
  - To analyze and compare the perceptions of consumers relative to the Zone of Tolerance in different cities
  - To examine the impact of demographic characteristics of consumers on the Zone of Tolerance of consumers

The scope of this study was limited to outlets that sell groceries as their main product. The study was done in two cities – Chennai and Coimbatore and two formats were used in this study – kiranas and combination stores. The study was limited to empirical testing of the SERVQUAL+ instrument (PZB, 1994) to measure Service Quality in grocery retail outlets and no instrument comparisons were made.

## **RESEARCH METHODOLOGY**

The research design used in the study was a descriptive design. Here in this study, the service quality perceptions and expectations of consumers were described for grocery

retail outlets. They were described for independent variables like age, gender, marital status, income and volume of monthly purchases of the respondents. The data collected for this research study is primary data collected through a survey where the SERVQUAL + instrument was used to collect data on expectations and perceptions of consumers about grocery retail outlets. Respondents were required to give their separate ratings of minimum, desired and perceived service on identical, side-by-side 5 point rating scales with '1' called 'strongly disagree' and '5' called 'strongly agree' and the mid-points not defined. The respondents were required to give their ratings on two different levels of expectations – the minimum level of service performance that the respondent would consider adequate and the desired level of expectations which is the level of service performance the respondent believes that an excellent grocery store can and should deliver. The respondents were also asked to rate their grocery store based on their perceptions of its service performance. The perceived scale had a 'No Opinion' column also for respondents who did not want to give a response on an item scale. The questionnaire also asked respondents to allocate 100 points among the five store patronage criteria (Gagliano & Hathcote, 1994) – merchandise, price, service, location and advertising according to the importance it had for them when shopping for grocery items. This was to determine the factors most important to customers while shopping at a grocery retail store. Personal details on age, gender, marital status, monthly family income and monthly volume of purchase of groceries were also collected from the respondents. A piloted version of the questionnaire was given to 40 shoppers at various grocery outlets and 10 faculty members. Based on the feedback obtained, the SERVQUAL+ was modified to include a 5 point rating scale. Reliability coefficients

(alphas) were computed for the Perceived, MSS and MSA scores for each of the five dimensions – reliability, responsiveness, assurance, empathy and tangibles. All the reliability coefficients (alphas) were above 0.7 and hence indicate high internal consistency among items within each SERVQUAL dimension (Nunnally, 1978). The reliability of the difference scores ( $r_D$ ) MSS and MSA were calculated by using a formula specially recommended for calculation of reliability of difference scores (Peter et al, 1993).

Two cities from the state of Tamilnadu – Coimbatore and Chennai were targeted for the purpose of this study. They are the two largest cities of Tamilnadu and are cosmopolitan in nature. The target population consists of all consumers who buy their bulk monthly grocery provisions from either a ‘kirana’/convenience store (otherwise called a ‘mom and pop’ store) or a combination store. The definitions for a ‘kirana’ and a combination store for the purpose of this study are given below:

Kirana/Convenience Store – stores which were less than 300 sq.ft. and where the owner along with family members or 1 or 2 employees were the only salespeople

Combination Store – large stores where grocery, food and related product lines make up about 75% and general merchandise around 25%. It is a combination of supermarket and general merchandise.

The sampling technique used to select a customer as a respondent was Stratified Random Sampling. The cities were divided into zones/strata as given by the zone map of the respective city corporation website. A fixed number of respondents were chosen from

each zone or strata. Every fifth kirana store was chosen. The number of combination stores in each zone were limited and were chosen till the target sample size was reached for that zone. Every 5<sup>th</sup> customer that walked into a retail outlet was selected after confirming if they were regular customers of the store as they came to shop for groceries at the retail outlets. They were also asked if they were willing to spend some time with the researcher in filling up a questionnaire. The city of Chennai was divided into 10 zones. From each zone 50 respondents who shopped at 'kiranans' and 50 respondents who shopped at combination stores were selected and the questionnaire was administered. The city of Coimbatore was divided into 4 zones. From each zone 75 respondents who shopped at 'kiranans' and 75 respondents who shopped at combination stores were randomly selected and the questionnaire was administered. Since the number of zones in Coimbatore was smaller than Chennai, a larger sample size was collected from each zone. After checking the filled up questionnaires for discrepancies and rejecting wrongly filled or incomplete ones, the final sample size was Chennai kiranans – 384, Chennai combination stores – 388, Coimbatore kiranans – 253 and Coimbatore combination stores – 183. The total sample size was 1208 with 436 respondents from Coimbatore and 772 from Chennai. The data was collected from September 2007 to February 2008 in both Coimbatore and Chennai for a total period of 6 months.

## **DATA ANALYSIS**

Data analysis was performed in five parts. Excel 2003 and SPSS version 11.0 was used for analysis. The first part presents the profiles of the sample respondents. Independent variables like the demographic variables of age, gender, marital status, monthly family



income and monthly volume of purchases were tabulated for the overall sample data. Cross tabulations between the two cities and demographic variables and between retail formats and demographic variables were done to get an overall picture of respondent profiles. The second part presents the descriptive statistics – mean and standard deviation for all the independent and dependent variables under study- cities, retail formats, age groups, gender and marital status, income and volume of monthly purchases. The third section presents the ranking of the five factors of store patronage – merchandise, price, location, service and advertising. Friedman’s test was used to test if the mean ranks given to the five factors of store patronage: merchandise, price, location, service and advertising were the same. Significance testing using ANOVA for mean scores of Store Patronage criteria was also done. The fourth section presents the tests of significance using one way analysis of variance for the five dimensions of service quality and overall service quality. This will highlight differences in the various sub-samples of the respondents thus helping firms to develop strategies that fit their respondent profiles. The fifth section presents the Zone of Tolerance (ZOT) analysis which provides precise information about the perceived service levels across dimensions relative to the adequate/minimum and desired service levels. It also provides information on different dimensions that offer insight into the emphasis a firm should place on different dimensions in initiating quality improvement programmes. The ZOT analysis was done for data across all the respondent groups – between cities, retail formats, age groups, gender, marital status, income, volume of monthly purchases and within cities, retail formats, gender and marital status.

## **FINDINGS**

### **Profile of respondents**

The overall respondents profile for each of the two cities - Chennai and Coimbatore and for each of the two retail formats – kiranas and combination stores were tabulated. Each cell in the table had more than 30 respondents. Nearly two thirds of the respondents in the age group 36 to 45 years shopped at a kirana store. Around 58% of the respondents in the 46 to 55 years age group also shopped at a kirana. However this trend is reversed in all other age groups with more number of respondents shopping at a combination store than a kirana. The distribution of males among kiranas and combination stores were almost equal but 57% of the female respondents shopped at a kirana. A majority of Single respondents (65%) preferred to shop at a combination store while 57% of married respondents shopped at a kirana. There was an increase in the number of shoppers at kiranas with a decrease in income and shift to combination stores with an increase in incomes. The same trend was seen with 'monthly purchase volumes'. Respondents with lesser monthly purchase volumes (less than Rs. 2000) preferred to shop at a kirana but higher the purchase volumes, more the shift to combination stores.

A majority of Chennai respondents between the ages 36 to 55 years shopped at kiranas while a majority of all other age groups shopped at a combination store. However, in Coimbatore, a higher percentage of respondents from all age groups shopped at a kirana. In Chennai, majority of males (63%) shopped at a combination store while 58% of the females shopped at a kirana. In Coimbatore, majority of both males and females shopped at a kirana. An overwhelming majority of single respondents (94%) and 55% of the

married sample in Chennai shop for their monthly groceries at a combination store. In Coimbatore, single respondents were more or less equally distributed among kiranas and combination stores where as 60 % of the married respondents shopped at kiranas. In Chennai, majority of the respondents with incomes ranging from Rs. 10001 to Rs. 30000 shopped at a kirana. In Coimbatore, a majority of the respondents with incomes up to Rs. 20000 shopped at a kirana but with increasing incomes, there was a shift from kirana to combination store. At lower purchase volumes up to Rs. 2000, a majority of respondents shopped at a kirana, but with increasing purchase volumes, there was a shift seen from kiranas to combination stores irrespective of which city they belonged to.

### **Descriptive Statistics**

Univariate summary statistics like the mean, standard deviation, measure of service adequacy (MSA) and measure of service superiority (MSS) for the five dimensions of Service Quality – Reliability, Responsiveness, Assurance, Empathy and Tangibles were calculated for overall sample data. The mean values for all perception variables for the overall sample were greater than 3 on a five point scale. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. Responsiveness Dimension of Service Quality exhibited the highest mean reflecting a higher level of satisfaction. Empathy and Tangibles dimensions scored the lowest reflecting a lower level of satisfaction with these dimensions. The mean values for all MSA (Measure of Service Adequacy) and MSS (Measure of Service Superiority) variables were all below 1.

The univariate summary or descriptive statistics of the two cities Chennai and Coimbatore for the five dimensions of Service Quality were tabulated. The mean values for all perception variables for both Chennai and Coimbatore were greater than 3 on a five point scale. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. The mean values for MSA for Chennai respondents were between 1.0 and 1.4 and for Coimbatore respondents were below 1. Thus Chennai respondents had a larger Perceived – Adequate gap than Coimbatore respondents. The mean values for MSS for Chennai respondents were between -0.7 and -1.1. The reliability, assurance and empathy dimensions had a higher MSS gap than responsiveness, tangibility and overall service quality. All MSS scores for Coimbatore were above -1.0. Chennai respondents also had a larger Perceived – Desired gap than Coimbatore residents.

The mean values for all perception variables for both Kiranas and Combination Stores were greater than 3 on a five point scale. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. The mean values for MSA for Kirana respondents were between 1.1 and 1.6 and for Combination respondents were below 1. Thus Kirana respondents had a larger Perceived – Adequate gap than Combination store respondents. The mean values for MSS for Kirana respondents were between -0.6 and -1.1. The smallest Perceived – Desired gap was for the responsiveness dimension and highest was for Empathy among Kirana respondents. All MSS scores for Combination stores were above -1.0.

Combination stores had a larger Perceived – Desired gap on two dimensions – responsiveness and assurance than Kiranas

The mean values for all perception variables for all the age groups were greater than 3 on a five point scale. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. The MSA mean values for the age group < 25 years was the lowest among all the age groups and ranged from 0.4 to 0.62; thus the '< 25 yrs' age group had the smallest Perceived – Adequate gap compared to all other age groups. The MSA mean value for the '36 - 55 yrs' age groups was all above 1 and has the largest Perceived – Adequate gap. The MSS mean values for all the age groups were negative for all the dimensions. The MSS mean values for the younger age groups were slightly lesser than the '36 – 55 yrs' group.

The mean values for all perception variables for both male and female respondents were greater than 3 on a five point scale. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. The mean values for MSA for male respondents were less than 1 and for female respondents were above 1. The female respondents had a larger Perceived – Adequate gap than male respondents. The MSS mean values for both male and female respondents were similar. All MSS scores for both male and female respondents were above -1.0.

The mean values for all perception variables for both single and married respondents

were greater than 3 on a five point scale. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. The mean values for MSA for single respondents were less than 0.8 and for married respondents were above 1. The married respondents had a larger Perceived – Adequate gap than single respondents. The MSS mean values for married respondents were greater than single respondents. All MSS scores for both single and married respondents were above -1.0.

The mean values of all perception variables for all the income groups were found to be greater than 3 on a five point scale except for one variable i.e. tangibility dimension for the < 10000 income level. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. The MSA mean values for income levels < 10000 and > 30000 were less than 1. Income groups with income between 10001 and 30000 had mean MSA values nearer to 1 or greater than 1. The > 30000 income group had the smallest Perceived – Adequate gap while the < 10000 has the largest Perceived – Adequate gap.

The mean values for all perception variables for all purchase volumes were greater than 3 on a five point scale. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. The MSA mean values for monthly purchase volumes of up to Rs. 2000 were above 1 and larger purchase volumes of greater than Rs. 2000 has mean values less than one. The

smallest Perceived – Adequate gap was observed in the group with monthly purchases > Rs. 3500 while the largest Perceived – Adequate gap was seen for the < Rs. 2000 groups.

However all MSS scores were negative which implied that the Desired level of Service Quality Expectations were greater than the perceptions of Service Quality. The positive scores of MSA implied that the Adequate level of Service Quality Expectations were lesser than the Perceptions of Service Quality. This implied that the Perceived level of Service Quality lies between the Adequate and Desired levels of Service Quality

#### **Factors that influence shopping at a retail grocery store - Ranking of Store Patronage Criteria (SPC)**

The mean scores and ranks for the five store patronage criteria reflect the importance customers attach to these factors in selecting a grocery store. The overall data (OD) reflects the ranking of all the respondents. Variety and quality of merchandise (F1) has been ranked the most important factor in selection of a grocery store, followed by prices of goods (F2), Location of the store (F4) and Services offered by the store (F3). Advertising of the store (F5) was the least important factor when selecting a grocery store. Coimbatore customers ranked variety and quality of goods first and prices of goods second. They also ranked service offered by the store as more important than location of the store. For Kirana customers and for customers in the age group 36 – 45 years, price of goods was the most important factor followed by variety and quality of goods. Single customers ranked service offered by the store as more important than location of the store. Customers with monthly incomes less than Rs. 10000 and between Rs. 10001 and Rs. 20000 ranked prices of goods as the most important factor followed by

variety and quality of goods in selection of a grocery store. However, customers with income between Rs. 20001 and Rs. 30000 have ranked both variety and quality of goods and prices of goods equally thus giving both these factors equal importance while selecting a grocery store. Customers with monthly incomes greater than Rs. 30000 have ranked variety and quality of goods as the most important factor followed by the price of goods. The same trend is seen with customers with lower volume of purchases who have ranked prices of goods as the most important factor whereas customers with higher volume of purchases have ranked variety and quality of goods as the most important factor in the selection of a grocery store. The five SPC - Variety and quality of merchandise, Price, Service, Location and Advertising did not have the same mean ranks and there was a significant difference in the mean ranks of factors that influence shopping at a retail grocery store for overall data ( $H0_{1i}$ ) and also between the sub-samples – cities ( $H0_{1a}$ ), retail formats ( $H0_{1b}$ ), age ( $H0_{1c}$ ), gender ( $H0_{1d}$ ), marital status ( $H0_{1e}$ ), incomes ( $H0_{1f}$ ) and purchase volumes ( $H0_{1g}$ ).

#### **Mean scores of Store Patronage Criteria - Overall sample**

The mean scores for SPC were subjected to significance testing using hypothesis  $H0_{2a}$  to  $H0_{2g}$  between sub-samples i.e. between cities, retail formats, age groups, gender, marital states, incomes and purchase volumes. Chennai and Coimbatore perceived prices of goods and location of the store in the same way; however they differed in their perception in the case of variety and quality of merchandise, location of the store and advertising of the store. Coimbatore considered variety and quality of merchandise and advertising of the store more important and location of the store less important than Chennai. Variety



and quality of merchandise and location of the store are two factors that respondents consider equally important for both kiranas and combination stores. Respondents expect kiranas to be price competitive and expect better service at a combination store. Advertising for a kirana store was more important than for a combination store. Variety and quality of merchandise, prices of goods and service of the store were equally important for all grocery shoppers irrespective of age. Location of the store was more important for the 36 to 55 years age group and the least important for respondents less than 25 years. Advertising of the store was more important for the 26 to 45 years age group and the least important for respondents older than 55 years. Both male and female respondents gave equal importance for variety and quality of merchandise, prices of goods, service of the store and advertising of the store and females considered location of the store more important than males. Both single and married respondents did not differ in their perception of the importance of variety and quality of merchandise, prices of goods and advertising of the store. Single respondents however considered service of the store more important while married respondents considered location of the store more important. Variety and quality of merchandise was equally important to all respondents irrespective of income. Lower income groups were very price sensitive than higher income groups. Higher income groups gave more importance to location of the store, services offered by the store and advertising of the store than lower income groups. Respondents irrespective of their monthly purchase volume of groceries considered variety and quality of merchandise and location of the store equally important. Respondents with lower purchase volumes gave more importance to price of goods. Respondents with higher purchase volumes gave more importance to service and location

of the store than lower purchase volumes. Advertising of the store was more important for respondents with purchase volumes between Rs. 801 and Rs. 3500 and the least important for purchase volumes less than Rs. 800.

### **Chennai respondents**

Variety and quality of merchandise and prices of goods were two factors that were considered equally important for both retail formats. However, Chennai Combination store respondents considered service of the store very important compared to kirana respondents. Location of the store and advertising of the store were more important for kirana respondents. Chennai respondents irrespective of age perceived location of the store similarly. Variety and quality of goods was more important for the 26-35 years age group when compared to other age groups. Price of goods was more important for respondents less than 25 years and least important for the 26 to 35 years age group. Service of the store was more important for the youngest (< 25 yrs) and the oldest respondents (> 55 yrs) and the least important among age groups for respondents 36 to 45 years. 36 to 45 year old respondents considered advertising more important and the youngest the least important among all age groups. Male and female respondents of Chennai had narrow differences in perceiving service and advertising of the store. All other factors were perceived similarly. Married people perceived location and advertising as more important and service of the store less important than single respondents. Respondents with incomes less than Rs. 10000 considered variety and quality of merchandise less important when compared to other respondents. Price of goods was the most important factor for the lower income group and decreased with importance with increase in incomes. Service of the store was almost equally important for respondents of

all incomes. Location of store was less important for the lower income group and progressively increased in importance with increase in incomes. Advertising of the store was more important for middle income groups and least important for the lower income group. Price of goods was more important for lower purchase volumes and progressively less important with increasing purchase volumes. Service of the store was less important for lower purchase volumes and progressively more important with increasing purchase volumes. Advertising of the store was more important for medium purchase volumes.

#### **Coimbatore respondents**

Kirana and Combination store respondents gave equal importance to location of the store. Variety and quality of merchandise and price of goods were more important for kirana consumers and service and advertising of the store were important for combination store consumers. Respondents irrespective of age, gender and marital status perceived the five store patronage criteria similarly. Price of goods was more important for lower income and purchase volumes and became increasingly less important with increasing incomes and purchase volumes. Service of the store was less important for lower income and purchase volumes and became increasingly important with increase in incomes and purchase volumes. Advertising of the store was more important for respondents with incomes between Rs. 20001 to Rs.30000 and less important for incomes less than Rs. 10000. It was also more important for purchase volumes greater than Rs. 3500 and progressively decreased in importance with decrease in purchase volumes.

### **Kirana respondents**

Chennai and Coimbatore kirana consumers differ very significantly in their evaluation of the five Store Patronage Criteria. Coimbatore consumers consider variety and quality of merchandise, price of goods and service of the store relatively more important than Chennai consumers. Chennai consumers consider location and advertising of the store more important. Kirana consumers less than 35 years of age and more than 55 years consider variety and quality of merchandise relatively more important than other age groups. Respondents between the ages 36 to 55 years consider location and advertising of the store relatively more important and those less than 25 years consider these two factors the least important. Men have relatively given more importance for variety and quality of merchandise while women have given more importance to location and advertising of the store. Single respondents expected a larger variety and better quality of products than married respondents. Married respondents expected convenient locations and better advertising of the store relative to single respondents. Respondents with incomes less than Rs. 10000 expected greater variety and quality of goods at competitive prices from their kirana store and this expectation decreased with increasing incomes. Respondents with higher incomes expected convenient and better location and advertising from their kirana store and this expectation decreased with decreasing incomes. Respondents irrespective of purchase volumes had similar expectations on all the five store patronage criteria.

### **Combination Store respondents**

Chennai combination store consumers expect competitive prices and convenient locations than Coimbatore consumers; however, Coimbatore consumers expect better advertising from their combination store. The youngest and the oldest consumers expect competitive prices from their combination stores. With decreasing age, respondents expected more advertising of the store. Male, female, single and married consumers of combination stores viewed all five factors similarly. Higher income groups expected larger variety and better quality products, convenient locations and better advertising of the store while lower income groups expected competitive prices for goods. Respondents with higher purchase volumes expected better variety and quality of goods and superior service while respondents with lower purchase volume expected competitive prices.

### **Male respondents**

Coimbatore men preferred better variety and quality of merchandise and advertising of the store whereas Chennai men preferred more convenient locations. Kirana male consumers expected better variety and quality of merchandise and competitive prices while combination store male consumers expect superior service from their stores. Men older than 55 years and between 36 to 45 years were very price sensitive and men between 46 to 55 years the least price sensitive. Men between 36 to 55 years preferred more convenient location of the store. Married male respondents preferred more convenient locations. Male Respondents with incomes less than Rs. 20000 and greater than Rs. 30000 preferred better variety and quality of products. Men with incomes less than Rs. 10000 preferred competitive prices of goods and this preference decreased with increasing incomes. Men with incomes greater than Rs. 30000 preferred superior service

and this decreased with decreasing incomes. Men with incomes greater than Rs. 20000 preferred convenient location and better advertising of the store. Competitive prices for goods were more important for small purchase volumes and decreased with increasing purchase volumes. Superior service was more important for larger purchase volumes and decreased with decrease in purchase volume.

### **Female respondents**

Coimbatore female respondents gave more importance to service and advertising of the store while their Chennai counterparts gave more importance to location of the store. Kirana consumers gave more importance for prices of goods, location and advertising of the store whereas their combination store counterparts gave more importance to service of the store. Respondents irrespective of age perceived almost all the store patronage criteria similarly. Single females expected superior service of the store. Women with lesser incomes gave more importance to price of goods and this decreased with increase in incomes. With increase in incomes, women preferred superior service and better location of the store. With decrease in purchase volumes, women gave more importance to price of goods and less importance to services offered by the store.

### **Single respondents**

Coimbatore single respondents preferred more variety and better quality goods and better advertising of the store. Chennai single respondents preferred better services and convenient location of the store. Single kirana consumers preferred more variety and better quality goods, while combination store consumers preferred superior service and advertising of the store. Older single consumers gave very little importance to advertising of the store. Single women prefer a more convenient location of the store. Single

respondents with lesser incomes prefer competitive prices for goods; with increase in incomes, they prefer superior services and convenient location of the store. Respondents with lower purchase volumes preferred competitive prices of goods.

### **Married respondents**

Married Coimbatore consumers preferred more variety and better quality merchandise at competitive prices, superior service and better advertising of the store. Chennai married consumers' preferred convenient location of the store. Kirana consumers expect competitive prices and better advertising of the store whereas combination store consumers prefer better service from the store. Married consumers less than 25 years and greater than 55 years of age do not expect much advertising of the store compared to consumers 36 to 45 years old who expect much more advertising of the store. Married male and female consumers did not differ in their expectations on the five store patronage criteria. Married consumers with incomes less than Rs. 10000 expected competitive prices and this decreased with increase in income. Those with incomes greater than Rs. 30000 expected superior service from the store. Convenient location of the store was more important for consumers of higher income groups compared to lower income groups. Advertising of the store was relatively more important for consumers with incomes greater than Rs. 10001. Prices of goods were relatively more important for smaller purchase volumes and service of the store relatively more important for larger purchase volumes.

### **Perception of consumers towards service quality of grocery retailers – Overall data**

The mean scores for perceived service quality were subjected to significance testing using hypothesis  $H_{01a}$  to  $H_{01g}$  between sub-samples i.e. between cities, retail formats,

age groups, gender, marital states, incomes and purchase volumes. Coimbatore respondents perceived better reliability, assurance, empathy and overall service quality than Chennai respondents. Kirana consumers perceived better responsiveness, assurance and overall service quality than combination store consumers. Grocery retailers were found more responsive to older consumers than younger consumers. Male respondents were less satisfied with the tangible elements in a grocery store than females. Perceptions of service quality were similar for single and married respondents. Grocery retailers were more responsive to respondents from higher income groups. Higher income groups perceived tangible elements in the grocery store more favourably than lower income respondents. Grocery retailers are the most responsive to respondents whose purchase volumes are less than Rs. 2000.

#### **Chennai respondents**

Empathy of employees irrespective of whether it was a kirana or a combination store was perceived equal by Chennai respondents. On all other dimensions of service quality and overall service quality, kiranas were perceived to be better than combination stores in Chennai. Younger respondents found grocery retailers less responsive than older respondents. They also perceived much lesser overall service quality than older respondents. Chennai female respondents found grocery retailers more responsive. They also perceived better tangibles and overall service quality than their male counterparts. Married respondents perceived better responsiveness, assurance and overall service quality in their grocers. Respondents with incomes between Rs. 10001 to Rs. 20000 found their grocers more reliable whereas respondents with incomes less than Rs. 10000 and between Rs. 20001 and Rs. 30000 found them the least reliable. Grocers were more



responsive to respondents with incomes between Rs. 10001 to Rs. 30000 and the least responsive to lower income groups.

#### **Coimbatore respondents**

Combination stores scored high on all dimensions of service quality except tangibles and was perceived to offer better overall service quality than kiranas. Kiranas were perceived to have better tangibles. Age, gender and marital status did not affect perceptions of service quality of Coimbatore respondents across grocery retail outlets. Higher income groups perceived better quality of service than lower income groups. Respondents with larger purchase volumes also perceived better quality of service however it was significant only for the tangibles dimension.

#### **Kirana respondents**

Chennai kiranas were perceived to be more responsive, had better tangibles and overall service quality than Coimbatore kiranas. Older respondents perceived better responsiveness, tangibles and overall service quality and this decreased with decrease in age. Females perceived better tangibles than males. Married respondents perceived responsiveness and tangibility of kiranas to be superior to single respondents. Respondents with higher incomes have perceived kiranas to be responsive, have better tangibility and overall service quality. Purchase volumes did not affect perception pattern of kirana respondents.

#### **Combination store respondents**

Coimbatore respondents have more favourably perceived the service quality of combination stores than Chennai respondents. Age, gender, income and purchase volume

did not affect perception of service quality of combination stores. Single respondents felt that tangibles were superior in a combination store than married respondents.

### **Male respondents**

Coimbatore male respondents perceived better reliability, assurance, empathy and overall service quality in their grocery retailers than Chennai respondents. Kirana consumes found their stores to be very responsive to their needs than combination stores. Age and purchase volumes did not affect male perceptions of service quality of a grocery store. Single male respondents perceived superior tangibles at their grocery store than married respondents. Respondents with the lowest and highest incomes perceived greater reliability. Higher income respondents perceived superior tangibles.

### **Female respondents**

Coimbatore female respondents perceived better reliability whereas Chennai females perceived better responsiveness and tangibles in their grocery retailers. Kiranas were perceived to be more responsive, gave better assurance and overall service quality. Responsiveness and overall service quality perceptions increased with increase in age of female respondents. Generally, married female respondents perceived better dimensional service quality except empathy but they significantly differed from their single counterparts in their evaluation of overall service quality; also higher the income better was their perception of responsiveness and tangibility. Females with large purchase volumes perceived lesser responsiveness on the part of grocery retailers.

### **Single respondents**

Coimbatore single respondents perceived better dimensions of service quality and overall service quality except for tangibles. Single respondents found tangibles much superior for combination stores than kiranas. Age, gender, income and purchase volumes did not affect perceptions of service quality of single respondents.

### **Married respondents**

Chennai married respondents perceived better responsiveness and tangibles in their grocery stores while Coimbatore respondents perceived better reliability, assurance and empathy. Kiranas were perceived more responsive, had better assurance and tangibles and overall service quality. Older respondents perceived their grocery retailers to be more responsive. Females perceived better tangibles and overall service quality. Perception of responsiveness and tangibles increased with rising incomes. Perception of responsiveness decreased with increasing purchase volumes.

### **Zone of tolerance for service quality of grocery retailers – Overall data**

The highest expectations were for the Responsiveness dimension for both Desired and adequate levels of Expectations followed by Reliability, Empathy, Assurance and Tangibles. The perception of consumers of the Responsiveness dimension was also the highest among all the dimensions followed by Reliability and Assurance with Empathy and Tangibles sharing the lowest score. The largest Zone Of Tolerance is for the Responsiveness dimension followed by Empathy and Tangibles. Reliability and Assurance have the smallest Zone Of Tolerance. The Desired Expectations of service quality for all 5 five dimensions were higher in Chennai than Coimbatore. Desired

expectations of service quality were the highest for the Responsiveness dimension followed by Empathy, third place shared by Reliability and Tangibles and the lowest score for Assurance in Chennai. The adequate expectations of Service Quality for all the five dimensions were higher in Coimbatore than Chennai. Adequate Expectations of service quality in Coimbatore were the highest for the Responsiveness dimension followed by Reliability, Assurance Empathy and lastly Tangibles. The perception of consumers of the Responsiveness dimension in Chennai is the highest among all the dimensions followed by Responsiveness dimension in Coimbatore. The perception of consumers of the Reliability, Assurance and Empathy dimensions were higher in Coimbatore than Chennai. The Zone of Tolerance for Chennai consumers was larger than Coimbatore consumers. The desired levels on all variables were similar for both Chennai and Coimbatore but the adequate levels on all variables were higher for Coimbatore consumers than Chennai consumers. The Desired Expectations of service quality for all five dimensions were marginally higher for Kiranas than Combination Stores. Adequate Expectations of Service Quality for all 5 dimensions were significantly higher for Combination Stores than Kiranas. The perception of consumers of the Responsiveness dimension for both Kiranas and Combination Stores were the highest among all the dimensions followed by Assurance for Kiranas with Assurance for Combination Store having the lowest score. Kiranas uniformly exhibited larger Zone Of Tolerance than Combination Stores. The respondents in the age group of 36 – 55 years had the largest Zone of Tolerance for all the dimensions of Service Quality followed by respondents in the age groups 26 – 35 and greater than 55 years. The younger respondents whose ages were less than 25 years had the smallest Zone of Tolerance for all the dimensions of

Service Quality. All the respondents irrespective of age had more than average perceptions scores on all the dimensions of Service Quality. There seems no significant difference in the Zone of Tolerance irrespective of Gender and Marital Status. The perceived values for all dimensions of service quality irrespective of gender and marital status were above average. There seems no significant difference in the Zone of Tolerance for all dimensions of service quality for all income groups. The perceived values for all dimensions of service quality irrespective of income levels were above average. Respondents with monthly purchases of more than Rs. 3,500 per month had the largest Zone of Tolerance for all the dimensions of Service Quality except for the Tangibles dimensions where it shared the largest Zone of Tolerance along with respondents with purchases less than Rs. 800.

#### **Chennai respondents**

ZOT for Combination stores were smaller than Kiranas in Chennai and reflected the ZOT obtained for the overall data. Like the overall sample, the Chennai respondents had marginally higher Desired Expectations of service quality for Kiranas than Combination stores. Adequate Expectations were significantly higher for Combination stores than Kiranas. Responsiveness perception scored the highest for both Kiranas and Combination stores. Respondents in the age group 36 – 45 yrs had the greatest ZOT followed by 46 – 55 yrs and > than 55 yrs. Respondents < than 25 yrs of age had the smallest ZOT. Females and Married respondents had larger ZOT than Males and Singles in Chennai. ZOT for Chennai respondents with family monthly incomes between Rs. 10000 and Rs. 30000 were the largest and adequate expectations the lowest. Desired Expectations were almost on the same level for all income groups. The largest ZOT was

for respondents with monthly purchase of groceries between Rs. 801 to Rs. 2000 followed by < Rs. 800. The smallest ZOT was for respondents with purchase volumes > than Rs. 3500.

### **Coimbatore respondents**

ZOT for kiranas and combination stores in Coimbatore were similar; however, desired and minimum expectations were higher for combination stores. ZOT for ages between 26 to 35 yrs was the smallest followed by 36 to 45 yrs. ZOT was largest for Coimbatore respondents less than 25 years. The desired and minimum expectations were higher for older age groups. Males and Singles had larger ZOT than Females and Married respondents. Females and Married respondents had higher levels of desired and minimum expectations. The largest ZOT was for respondents with incomes less than Rs. 10000. The smallest ZOT was for those in the Rs. 10001 to Rs. 20000 bracket. With increasing incomes, the desired and minimum expectations also increased. ZOT was largest for respondents with purchase volumes less than Rs. 800. ZOT was the smallest for purchase volumes between Rs. 801 and Rs. 3500. Respondents with higher purchase volumes had higher desired and minimum expectations.

### **Kirana respondents**

ZOT for Coimbatore were smaller than Chennai with desired expectations almost on the same level for both cities but minimum expectations higher for Coimbatore than Chennai. ZOT was largest for respondents greater than 55 years followed by 36 to 45 years age group. The smallest ZOT was for the under 25 years. Females and married respondents had larger ZOT than males and singles for all the dimensions. ZOT is the largest for respondents with incomes greater than Rs. 30000 followed by the Rs. 20001 to Rs. 30000

income bracket. ZOT for all kirana respondents irrespective of purchase volumes were only marginally different from each other and were similar.

#### **Combination store respondents**

ZOT for combination stores in both the cities, between age groups, gender, marital states, incomes and purchase volumes were similar.

#### **Male respondents**

ZOT for males across service quality dimensions for both cities were similar. However Chennai reflected higher values for both desired and minimum expectations than Coimbatore. ZOT for males irrespective of retail formats were similar. Desired and minimum expectations were marginally higher for combination stores. ZOT for males across age groups were similar. Desired and minimum expectations showed a slight tendency to increase with increase in age. ZOT for males irrespective of marital status were similar. ZOT for males with incomes less than Rs. 10000 was the largest. There is a shift upwards in the ZOT with either desired or minimum expectations or both showing slight increase with increase in incomes. ZOT across purchase volumes were similar, however desired and minimum expectations for purchase volumes greater than Rs. 3500 were higher.

#### **Female respondents**

ZOT for females were larger in Chennai than Coimbatore. ZOT for females in kiranas were larger than combination stores. ZOT for females was the largest for the age group 36 to 45 years followed by 26 to 35 years. ZOT was the smallest for respondents less than 25 years of age. Desired expectations were similar across age groups but minimum expectations were higher for respondents less than 25 years and more than 55 years. ZOT

for single females were smaller than married females. Desired expectations were similar for all respondents but minimum expectations were higher for single female. Perceived values were much lower placed on the ZOT. ZOT was the largest for the Rs. 20001 to Rs. 30000 income group followed by the Rs. 10001 to Rs. 20000 income group. The smallest ZOT was seen for the less than Rs. 10000 income group. Desired expectations were similar across income groups but minimum expectations were higher for less than Rs. 10000 and more than Rs. 30000 income groups. ZOT for females were the largest for purchase volumes between Rs. 801 to Rs. 2000 followed by Rs. 2001 to Rs. 3500. The smallest ZOT was seen for purchase volumes less than Rs. 800. Desired expectations were similar across purchase volumes but minimum expectations were higher for purchase volumes less than Rs. 800 and for more than Rs. 3500.

#### **Single respondents**

ZOT for singles across both the cities were similar. Minimum and desired expectations were slightly higher for Chennai. ZOT was generally smaller for combination stores. Desired expectations were almost similar and minimum expectations for combination stores were slightly higher than kiranas. ZOT was the largest for the age group 46 to 55 years and the smallest for age greater than 55 years. The 46 to 55 age group had the highest score for desired expectations. ZOT for single respondents were generally similar irrespective of gender. ZOT for singles was the largest for the income group of Rs. 20001 – Rs. 30000 and the smallest for incomes between Rs. 10001-Rs. 20000. The perceived value for 'greater than Rs. 30000' income group is generally placed lower than other income groups on the ZOT. ZOT for singles was the smallest for purchase volumes



between Rs. 801 to 2000. ZOT for purchase volumes less than Rs. 800 and between Rs. 2001 to Rs. 3500 were similar.

### **Married respondents**

ZOT for married Chennai respondents were larger than married Coimbatore respondents. ZOT for married respondents of kiranas were smaller than combination stores. ZOT for married respondents for age groups less than 25 years, 36-45 years and greater than 55 years were similar and larger. ZOT for age groups 26 to 35 years and 46 to 55 years were similar and smaller. ZOT for married females were greater than males. ZOT for married respondents was the largest for incomes between Rs. 20001 to Rs. 30000 and smallest for incomes less than Rs. 10000. ZOT for married respondents was greatest for purchase volumes of Rs. 2001 to Rs. 3500.

### **RECOMMENDATIONS**

The following suggestions and recommendations have been made.

- Kiranas should focus on the 36 to 55 years age group, married women and those with incomes less than Rs. 30000 per month.
- Price of goods and location of the store should be an integral and key part of the Chennai kirana store's retail strategy while variety and quality of merchandise and price of goods should be a key part of the Coimbatore kirana store's retail strategy.
- Coimbatore kiranas need to pay extra special attention to service quality as they are less tolerant of inferior service.

- Kiranas should devise a low cost promotion campaign to inform their target market about promotional offers, new products, etc. The ideal vehicle for promotion would be billboards, handouts and window displays.
- Combination stores should focus on the younger age group (less than 36 years), the older age group (more than 55 years) and people with a monthly income greater than Rs. 30000. Singles, young couples and retired people form part of the target market for combination stores.
- Variety and quality of merchandise and service of the store should form an integral part of the combination store's overall retail strategy.
- Grocery retailers/employees have to be sensitized about the various components/ dimensions of service quality. They also need to be educated of the importance of service quality to help differentiate their store from the other and overcome competition. The government of India apart from policy decisions like FDI in retail also needs to expand the scope of existing government training institutes to include training for retail employees. This could reduce the cost of training and increase the quality of service.
- Grocery retail employees should be trained to handle customers with care and concern and they should inform consumers about delays.
- Except for the responsiveness dimension where consistent high scores were obtained, all other dimensions of service quality and also responsiveness have a huge scope for improvement by grocery retailers.
- Limited data mining and capturing to be done by kiranas at least to understand who the profitable customers are, to understand what consumers are buying, to better

manage inventory thus reducing/eliminating expired products, stock outs, excess stock and dead stock.

- Technology like barcode readers to be introduced in kiranas to fasten process delivery. Processes like telephone ordering for regular customers to be introduced in order to reduce waiting time for customers and crowding at the store
- Free home delivery for profitable customers can be introduced.
- Special schemes albeit in a limited way to be introduced for profitable customers
- Quality of merchandise to be maintained, identification and removal of expired products to be done.
- A consistent policy for product returns to be developed and communicated to customers
- Clean store surroundings to be maintained, employees to be neatly dressed in order to improve tangibility.
- Purchases can be centralized by joining with grocers in the locality in order to reduce purchase costs due to bulk orders and also individual transportation costs. Such cost benefits can be passed on to consumers thereby reducing prices of goods for consumers.
- Regular feedback to be obtained from profitable and long term customers in order to improve quality of service and to understand the pulse of the target market.

## CONCLUSION

Groceries are necessary goods that people will buy in spite of a recession or not. However, that does not mean that service is not important in grocery retailing. This study

has proved that for people to choose a store, certain qualifying variables are necessary without which they would never buy at that store. These variables are variety and quality of merchandise, price of goods and location of the store. These are qualifying variables which help bring footfalls into the store, but if there has to be repeat customers, then service of the store matters. Therefore, service of the store or service quality plays a vital role in retaining customers and making them loyal customers. Hence, service quality serves as a differentiating variable and helps differentiate one grocery store from the other. Grocery retailers should improve and provide unique service to their customers in order to attract and retain customers on a sustainable basis. Grocery retail is also an industry that needs to pander to local tastes and preferences. Even within a particular city, depending on the target market, there will be differences. For example, during the study one interesting finding was that the Nilgiris store at RS puram, Coimbatore, stocks a lot of Haldiram sweets and savouries (a North Indian brand), but not the store at Vadavalli, Coimbatore. This is because RS Puram is home to a lot of North Indians who prefer Haldirams to the local manufacturers of sweets whereas the store at Vadavalli caters to the native populace and immigrants from Kerala. So the retail strategy of the retail store has to be tailored to meet local preferences and may change depending on which locality it is situated and the target market it caters to. As the market matures, every grocer will be offering similar products and brands at competitive prices; then service quality will be the only differentiator as has happened in other industries. Grocery retailing has come of age in India and improved service quality in grocery retailing will help retain customers and convert them to loyal customers.



# **DIMENSIONS OF SERVICE QUALITY: AN EMPIRICAL STUDY OF GROCERY RETAILING**

**THESIS**

**SUBMITTED FOR THE AWARD OF THE DEGREE OF**

**Ph.D. (Business Administration)**

**BY**

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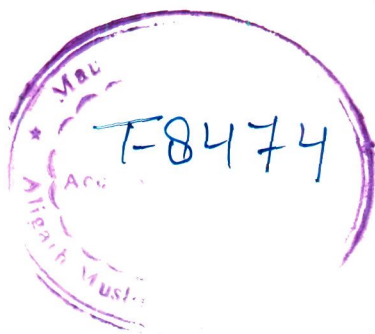
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## CERTIFICATE

This is to certify that the thesis entitled “**Dimensions of Service Quality: An Empirical Study of Grocery Retailing**” submitted to Aligarh Muslim University in partial fulfillment of the requirements for the award of the Degree of Ph.D. (Business Administration) is a record of original research work done by Ms. Mary Cherian during the period of her study in Faculty of Management Studies & Research, Aligarh Muslim University, under my supervision and guidance and the thesis has not formed the basis of award of any Degree/Diploma/ Associateship/Fellowship or similar title in any University and Institution.



15/7/10

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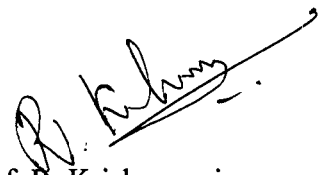


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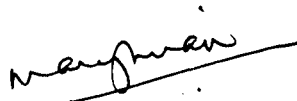


Prof. R. Krishnaveni



## DECLARATION

I hereby declare that the thesis entitled “**Dimensions of Service Quality: An Empirical Study of Grocery Retailing**” submitted to the Faculty of Management Studies & Research, Aligarh Muslim University, Aligarh for the award of the Degree of Doctorate in Business Administration is a record of original work done by me under the supervision and guidance of Prof. Javaid Akhtar, Dean & Chairman, Faculty of Management Studies & Research, Aligarh Muslim University, Aligarh (Internal Advisor) and Dr. R. Krishnaveni, Professor, PSG Institute of Management, Coimbatore (External Advisor) and it has not previously formed the basis for the award of any Degree, Diploma, Associateship, Fellowship or other similar title to any candidate of any University.



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Date:

## **PREFACE**

The economic reform from 1990 onwards has put India on the global map today and has fuelled high economic growth. This has resulted in expansion in manufacturing and service sectors thereby increasing opportunities for employment and created high disposable incomes. Higher disposable incomes mean higher consumption and thus greater opportunities for the retail industry to flourish. In spite of the economic slowdown, many big retailers are expanding in a big way. The young Indian consumer is willing to spend unlike his predecessors and this consumer spending is pushing the Indian economy into a new growth mode. Adding to this phenomenon is the average hike in salaries by about 15%, which will increase consumption further fuelling economic growth.

India is a consumption driven economy and does not depend on the export market to drive economic growth. Its estimated 600 million effective consumers in 2011 are enough to drive domestic demand and establish India as one of the largest consumer markets of the world. While countries like the USA feels the heat of recession and supply exceeds demand, India has high inflation and demand outstrips supply.

India is a country with 15 million retail outlets mostly 'mom and pop' stores and a rising number of modern retail formats. Indian retail is witnessing a transformation where retail is becoming more and more organised and newer and profitable retail models are being set up across categories. The Indian retail market is growing from strength to strength backed by a strong economy which has given more disposable incomes in the hands of the consumer who will keep demanding better products and services and a better shopping environment.

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# **CHAPTER 1- INTRODUCTION**

This chapter gives an introduction to the retailing industry and an overview of the world retailing and the Indian retailing scenarios. It also introduces the Service Quality concept and its relevance to retailing and grocery retailing in particular.

## **INTRODUCTION TO THE RETAILING INDUSTRY**

The word retailing is derived from the French word 'retailer', meaning 'to cut a piece off' or 'to break a bulk'. In simple terms, it implies a first-hand transaction with the customer. Retailing involves a direct interface with the customer and the coordination of business activities from end to end- right from the concept or design stage of a product or offering, to its delivery and post-delivery service to the customer. The retailing industry has contributed to the economic growth of many countries & is undoubtedly one of the fastest changing & dynamic industries in the world today.

### **1.1 WORLD RETAILING – AN OVERVIEW**

The global retailing scenario has come a long way from a small beginning to an industry that has posted world wide retail sales of \$7 trillion. However, the economic turbulence in the past year, the continuing recession and the troubled forecasts for the future make for a tougher operating environment. Transformation and change are the buzzwords for retailers as economic turbulence continued in 2009 and the future unpredictable.

Retailers in developed economies despite suffering setbacks in their own countries like the US and Europe had ventured into developing nations like India, China and Russia where GDP growth was projected to grow 5.2% in 2009.

AT Kearney's Global Retail Development Index (GRDI) 2009 ranks the top 30 emerging countries on a 100 point scale for retail development. It analyses 25 macro-economic and retail-specific variables that will be useful to retailers worldwide to decide on their global strategy. The GRDI scores were based on four variables – country and business risk, market attractiveness, market saturation and time pressure for entry into the market. The index identifies India followed by Russia and China as having the most exciting opportunities for retail.

India has seen unparalleled growth in the organised retail segment by 25% with the top five stores in the grocery category alone growing by more than 50%. Competition in Russia and China has increased with retailers moving into smaller, less competitive cities.

#### **1.1.1 Asia**

Huge domestic demand, moderate growth rates in GDP (Gross Domestic Product) that are better than any other region and trillions of dollars of sovereign reserves are pushing countries in Asia to the path of recovery much faster from the economic crisis.

India is back on the top with the first rank in the GRDI 2009 which it held in 2007 and lost to Vietnam in 2008. It is one of the fastest growing economies with a 67% GDP growth between 2003 and 2007. In addition to this, the other positives for India are the three fiscal stimulus packages to revive the economy along with the lowest inflation in a decade, the highest market potential among all the GRDI countries, a growing educated aspirational middle class and correction of real estate prices. In spite of organised retailing slowing down, India is still poised to continue its growth.



China ranks third in the GRDI and is still attractive for retailers with its large domestic consumption and the governments' fiscal stimulus package along with measures to boost domestic consumption and cut reliance on exports. However, China's big cities or the urban landscape has been saturated and retailers are moving to tier 2 and 3 cities looking for growth.

Vietnam has moved to the sixth place in the GRDI rankings from the first place in 2008. GDP slowed down to 3.1% in the first quarter of 2009 from 7.4% during the same period in 2008. Vietnam's real estate bust and severe deflation have made it unattractive in the short term. However, its long term prospects are still positive with a young and growing population, increase in the rate of urbanisation and liberalisation of the economy allowing international investors to fully own local retail enterprises.

### **1.1.2 Eastern and Central Europe**

Countries in this region have been affected badly by the recession but are still attractive to global retailers. Slovenia, Latvia, Lithuania and Croatia are countries with attractive markets and limited country risks and have moved up in the GRDI rankings.

Russia has moved into the second place in 2009 from the third place it occupied in the GRDI 2008. Though the Russian economy is projected to shrink in 2009, its long term prospects for retailing are positive. The government of Russia has introduced a fiscal stimulus package, asked banks to reduce interest rates to encourage borrowing to roll back the effects of a shrinking economy. The greatest positive for retailing in Russia is its highly fragmented market thus providing opportunities for leaders to grow, also paving the way for foreign entrants to enter the market.

### **1.1.3 Middle East and North Africa (MENA)**

The United Arab Emirates (UAE) and Saudi Arabia have moved up the GRDI rankings with expanding retail opportunities whereas Egypt, Morocco and Turkey slipped by 10 ranks or more mainly due to poor economic conditions.

The UAE has moved up from 20<sup>th</sup> rank to 4<sup>th</sup> this year due to its relatively steady economy during the recession and its emergence as an international hub. Though its population is small, around 80% of it is urban and has the highest consumer spending per capita among all the countries in the index.

Saudi Arabia has moved up the GRDI rank index mainly due to a lot of government initiatives like liberalisation and the plan to build economic cities. It escaped the worst of the economic crisis mainly due to its oil reserves and increased government spending on infrastructure and industrial diversification.

Egypt has been badly affected by the economic crisis and this has affected the government's ability to spend. GDP is projected to slow down to 3.5% from 7.2% in 2008. However, long term prospects are positive for organised retailing especially for low end retailers.

### **1.1.4 Latin America**

Latin American countries have been hard hit by the economic recession. However, Brazil, Chile, Mexico, Columbia and Peru have attractive opportunities for retailers. Argentina has however been struggling due to the economic crisis.

Chile is the most stable economy in Latin America. Strict fiscal and monetary measures along with the government's fiscal stimulus package and low inflation levels has made Chile's retail sector very active.

Brazil is the next best opportunity for retailing after Chile in Latin America. The weakening of its currency, the real, will boost exports; lower inflation and government's economic stimulus package with lower interests and taxes will increase money supply leading to recovery from the economic crisis more quickly.

Mexico is seeing a migration towards more organised retailing and a shift to tier 2 and 3 cities and low income population. Long term prospects for retailing are good because of the government's stimulus measures to increase household spending.

#### **1.1.5 Concluding remarks**

The year 2009 has been a very turbulent one for retailers with a world wide economic recession, a real estate downturn and a severe credit crunch. Nevertheless, developing economies fuelled by their huge populations and a growing affluent middle class offer a golden opportunity for retailing to expand and grow.

The next section on Indian Retailing will offer an insight into the retailing industry in general and grocery retailing in particular.

## **1.2 INDIAN RETAILING – AN OVERVIEW**

Retail is India's largest industry and the one with the most impact on the population. It is the country's largest source of employment after agriculture, has the deepest penetration

into rural India, and generates more than 10 % of India's GDP. With the liberalisation of the Indian economy, rationalisation of business processes, rapid expansion of manufacturing and high-end service sectors, a lot of avenues for gainful employment are available to the young, educated and talented population. This results in high disposable incomes that drive consumption thus opening up opportunities for all verticals of retail to flourish.

### **1.2.1 Indian retail market**

Images F& R Research's India Retail Report 2009 talks of Private Final Consumption Expenditure (PFCE) growing, with the Indian economy expected to maintain growth rates of 8 to 9 % and salaries being hiked around 15%. The Indian retail market (both organised and unorganised) was worth Rs. 1,330,000 crore in 2007 with an annual growth of 10.8% with organised retail a mere 5.9% at Rs. 78,300 crore. Organised retail grew by 42.4% in 2007 and is expected to touch Rs.2,30,000 crore by 2010. Table 1 gives the share of the Indian retail market across various sectors.

The total Indian retail market for Food & Grocery stand first at Rs. 7,92,000 crore in 2007 followed by Clothing, Textiles & Fashion Accessories. However growth rates for Food & Grocery stands at the lowest at 6.5% as they are necessary goods and will neither grow or decline due to growth/decline in incomes, economy or change in lifestyles. What has to be noted is that the share of organised retailing in the Food & Grocery sector grew at an unprecedented 55.2% which is next only to Health & Beauty care services. This reflects a major shift in buying habits of consumers who are expecting more and more services from this sector. The heavy investments made during the boom period is going to give organised retail an additional edge over unorganised retail once this economy

recovers. The Food & Grocery sector is still highly unorganised in spite of it being the largest sector in terms of market size.

**Table 1 Share of the Indian Retail Market (at prevailing market prices)**

| Retail segments                                | TOTAL INDIAN RETAIL<br>MARKET (Rs. Crore) |                  |                                 | ORGANISED RETAIL<br>(Rs. Crore) |               |                                 |
|--|---|------------------|---------------------------------|---------------------------------|---------------|---------------------------------|
|  | 2006                                      | 2007             | Growth<br>2007<br>> 2006<br>(%) | 2006                            | 2007          | Growth<br>2007<br>> 2006<br>(%) |
| Clothing, Textiles & Fashion Accessories       | 1,13,500                                  | 1,31,300         | 15.7                            | 21,400                          | 29,800        | 39.3                            |
| Jewellery                                      | 60,200                                    | 69,400           | 15.3                            | 1,680                           | 2,300         | 36.9                            |
| Watches  | 3,950                                     | 4,400            | 11.4                            | 1,800                           | 2,150         | 19.4                            |
| Footwear                                       | 13,750                                    | 16,000           | 16.4                            | 5,200                           | 7,750         | 49.0                            |
| Health & Beauty Care                           | 3,800                                     | 4,600            | 21.1                            | 400                             | 660           | 65.0                            |
| Pharmaceuticals                                | 42,200                                    | 48,800           | 15.6                            | 1,100                           | 1,540         | 40.0                            |
| Consumer Durables, Home Appliances             | 48,100                                    | 57,500           | 19.5                            | 5,000                           | 7,100         | 42.0                            |
| Mobile handsets, accessories & services        | 21,650                                    | 27,200           | 25.6                            | 1,740                           | 2,700         | 55.2                            |
| Furnishings, Utensils, furniture - home/office | 40,650                                    | 45,500           | 11.9                            | 3,700                           | 5,000         | 35.1                            |
| <b>Food &amp; Grocery</b>                      | <b>7,43,900</b>                           | <b>7,92,000</b>  | <b>6.5</b>                      | <b>5,800</b>                    | <b>9,000</b>  | <b>55.2</b>                     |
| Out-of-home Food (catering) services           | 57,000                                    | 71,300           | 25.1                            | 3,940                           | 5,700         | 44.7                            |
| Books, Music & gifts                           | 13,300                                    | 16,400           | 23.3                            | 1,680                           | 2,200         | 30.9                            |
| Entertainment                                  | 38,000                                    | 45,600           | 20.0                            | 1,560                           | 2,400         | 53.8                            |
| <b>TOTAL</b>                                   | <b>1,200,000</b>                          | <b>1,330,000</b> | <b>10.8</b>                     | <b>55,000</b>                   | <b>78,300</b> | <b>42.4</b>                     |

Source: Adapted from *India Retail Report 2009* by IMAGES F & R Research

### 1.2.2 Impact of slowdown in world economy on Indian Retailing

The current slowdown in the world economy which is being reflected in the Indian economy also has affected businesses worldwide. The Q3 growth for 2008-2009 for the organised retail sector was between 10-12% against 35% in the same quarter last year. Though the sector is registering decent growth rates, they are not anywhere near the expected figures and the projected growth of 16% for 2010 has now been revised to 10.4%. According to the Cartesian Economic Meltdown Survey, Dec. 2008, almost all key industries in India have been negatively affected by the meltdown. The Cartesian Economic Meltdown Survey has categorised the various industries based on the impact of the meltdown on these industries as shown in Table 2. Airlines and Auto industries have high impact scores of 67 and 50 respectively and have been badly affected by the economic meltdown. The Retail industry has a moderate impact score of 31 and along with other industries like Healthcare, Consumer Durables, Media and FMCG has been moderately affected by the economic crisis. Industries like Insurance and Consulting has a low impact score and has been least affected by the meltdown.

**Table 2: Industry Wise Impact of the Economic Meltdown**

| Industry          | Impact Score | Impact score of 0-15 = Low Impact  |
|-------------------|--------------|--|
| Airlines          | 67           |  |
| Auto              | 50           |  |
| Oil and Gas       | 40           | 16-50 = Moderate Impact  |
| Healthcare        | 34           |  |
| Consumer Durables | 34           |  |
| <b>Retail</b>     | <b>31</b>    | > 50 = High Impact   |
| Media             | 23           |  |
| FMCG              | 21           |  |
| Telecom           | 17           | <i>Source: Adapted from Cartesian Economic Meltdown Survey, Dec.2008</i> |
| Consultancy       | 11           |  |
| Insurance         | 9            |  |

As a result of the moderate impact of the economic meltdown on the retail industry, key parameters of the retailing industry have been affected. Table 3 shows the impact of slowdown on key parameters of the Retailing Industry. Due to the economic meltdown, cost of real estate has come down with more land being available for retail activities, organised retailing moving from metros and large cities to tier 2 and 3 cities and retailers becoming more efficient by reducing production costs without compromising on quality by introducing technology, improving labour productivity thereby improving cost competitiveness. Key parameters of the retailing industry that were negatively impacted were the bottom line there by reducing profitability; cost of finance increased, availability of working capital reduced, store expansion plans put on hold, advertising budgets slashed, recruitment reduced or stopped and headcount reduced. There was no impact on attrition rates of employees, sales turnover were more or less the same, investments in Technology and IT continued in order to increase productivity and consumer promotions were continued to entice consumers into the store.

**Table 3: Impact of slowdown on key parameters of the Retailing Industry**

|                         |                              |                   |                                  |
|-------------------------|------------------------------|-------------------|----------------------------------|
| Top Line/Sales Turnover | Bottom Line/ Profitability   |                   | Cost of Finance                  |
| Stock Turns/ Rotations  | Working Capital Availability |                   |                                  |
| Store Expansion         | Footfalls                    |                   | Advertising Spends               |
| Attrition               | Headcount/Recruitment        | Investments in IT | Intensity of Consumer Promotions |



Positive Impact



No Impact/Status Quo



Adverse Impact

Source: Adapted from *Indian Retail: Time to change lanes – A KPMG Indian Retail Report, March 2009*

However, in spite of the negative impact of the economic crisis on the retailing industry, stakeholders in the retail industry recognise that retailing is the way ahead and are re-strategising to consolidate their holdings in retail. This is not necessarily because the industry has matured or there is a downturn in the industry. In spite of the fast track growth of retail, India is still in the initial development phase of modern retail.

### **1.2.3 Indian Grocery Retailing**

Retail is one of India's least evolved industries. It suffers from a lack of management talent, poor access to capital, unfavourable regulation, and denial of access to best practices in spite of there being 12 million outlets with the largest retail outlet density in the world.

Most of these outlets are mom-and-pop or in the Indian context pop-and-sons stores or family stores, with very basic offerings, fixed prices, zero usage of technology and little or no ambience. These are highly competitive outlets, drawing on free land either due to they being unregistered or it being family property, unpaid cheap labour and zero taxes. Over the last few years, there have been a number of attempts to build retail businesses. Entrants have included Indian business houses, foreign retailers through joint ventures, new entrepreneurs and government bodies.

Indian retail is on the cusp of a transformation. The combination of increased consumer demand, improved sourcing options and increased availability of real estate are creating the foundation for significant growth in the organized retail sector. The confirmation of this can be found in Chennai, where 20 % of the branded foods market and 20 % of durables is already flowing through organized retailers.



Grocery will be the largest of these opportunities and the organized sector could be as large as \$18 billion by 2010, split across a variety of formats. To capture this opportunity, a company would need to develop significant sourcing scale, build world class customer management capabilities and make significant investments to extract value.

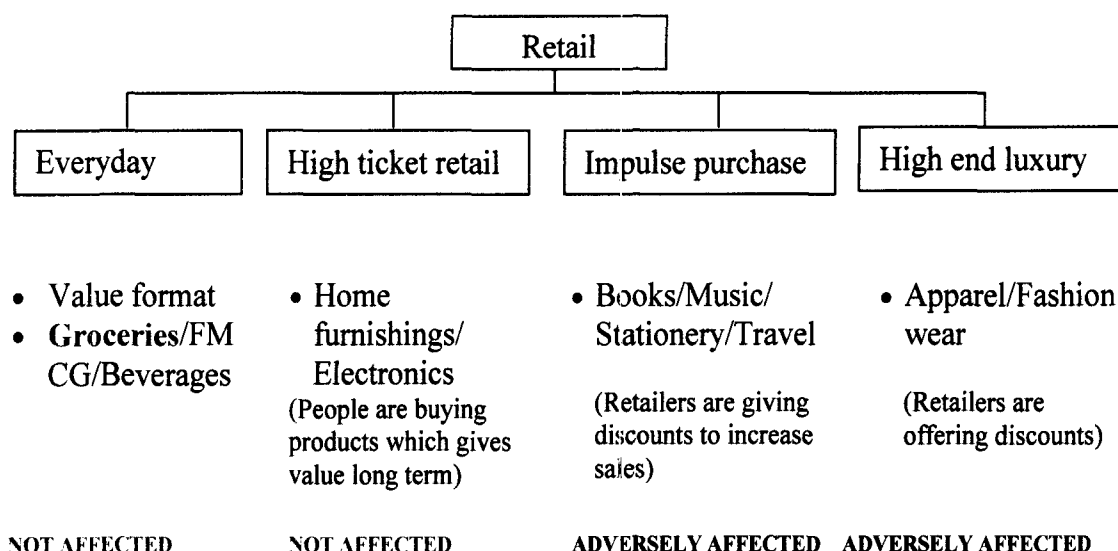
There are estimated to be about 6.5 million grocery outlets in India, in various shapes and sizes. Almost all of these are unorganized and fragmented. Though the kirana is the dominant format, there are a plethora of sub-formats depending on the rural/urban and North/South location. Over 44 % of sales in rural come from traditional outlets as against 48 % in urban areas; 21 % coming from street markets in rural as against 21 % from street vendors and 18 % from street markets in urban areas; the rest 13 % comes from kiosks, PDS, co-operatives and supermarkets in urban areas while in rural areas 29 % of sales come from nearby towns.

The pressures of consumer demand and range proliferation that have pushed every other developed country towards organized retail are also impacting the grocery trade in urban India today. A number of kirana stores are expanding to become super kiranas. Larger retail formats have also begun to emerge and South India has been the pioneer for these formats. A number of these retailers are implementing global best practices within the Indian situation.

The current environment with a slowdown in the Indian economy is when consumers will be looking for 'value for money'. KPMG Executive Director, Mr. Narayanan Ramaswamy, says "We predict an increase in 'value for money' category and a decline in lifestyle category. Also we might see lesser aggression in stores expansion and focus on

store productivity, shrinkage and loss reduction”. Figure 1 shows a shift from lifestyle to ‘value for money’ products.

**Figure 1: Shift from lifestyle to ‘value for money’ products**



*Source: Indian Retail: Time to change lanes – A KPMG Indian Retail Report, March 2009.*

Retailing has been one of the industries that have been moderately affected by the downturn in economic conditions. The sector has entered a correction mode removing some of the flab acquired in the 5 years of rapid expansion. The groceries sector has not been affected essentially because it is necessary goods and people can’t stop using them. However, customers will move from high end brands to brands that offer ‘value for money’ even in the grocery sector. Private labels will gain popularity and will shift from an image of ‘cheapest product’ to ‘value for money’ product. Retailers need to cash in on this opportunity to induce trial for private labels by offering better or equal quality products at a lower price and build brand loyalty. They also need to offer quality service to their customers resulting in loyal customers who will not desert the retailer when the economy is on the upswing.

#### **1.2.4 Concluding Remarks**

The second quarter in the current financial year (2009-2010) has reported a GDP of 7.9% which has beaten all estimates. The Prime Minister had announced a growth rate of 6.5%, the Planning Commission 6.3% and the Reserve Bank of India (RBI) 6.1%. The first quarter had reported a GDP of 6.1%. This suggests that the worst of the economic slowdown is over for Asia's third largest economy. A strong showing by the services and manufacturing sectors indicates that the economy has beaten all pessimistic estimates and will grow in a robust manner. A mere 7.9% against the 9% that India was doing prior to the global financial crisis is a growth rate that most countries would aspire to achieve in the current global scenario. All this augur well for the industry and for retailing in particular. A major challenge lies in retaining existing and loyal customers when the economy brightens and there is more disposable income with the consumers. The only route to tackle this challenge would be improving Service Quality.

The concept of quality is very important to marketers because quality drives the development of all marketing strategies and is a major differentiator when there is little or no perceived difference among brands. Another reason why Service Quality is important is that it provides long term sustainable competitive advantage for firms.

The next section introduces the concept of service quality and looks at its relevance to retailing and grocery retailing in particular.

### **1.3 INTRODUCTION TO THE SERVICE QUALITY CONCEPT**

Service quality represents an important and particularly relevant construct in virtually all service firms, especially those offering what Chase (1978) referred to as 'high customer contact' services.

Customers are more likely to generate favourable evaluations of service encounters, experience higher satisfaction, and increase their purchases and the frequency of their future visits when high quality service is delivered (Borucki & Burke, 1999).

As services expand globally, understanding the way that service quality affects customer satisfaction in different countries is increasingly important. Research by Voss et al (2004) shows significant cultural differences even between the US and UK, despite language similarities.

Service Quality has become essential for the survival of service companies in the emerging world without borders (Kundu & Vora, 2004). Quality in India has become an issue of concern to most organizations in the post liberalization period due to increasing competition (Shanker, 2003).

#### **1.3.1 Service Quality concept - Definitions**

Service Quality has been defined by various researchers in many different ways. The following paragraphs highlight the various definitions.

Service Quality was conceptualized by Gronroos (1984) as the discrepancy between expectations and perceptions as the primary determinant of customers' service quality

assessment and identified 'expected service' and 'perceived service' as the two variables of service quality. He described service quality as having two forms: Technical service quality and Functional service quality.

Parasuraman, Zeithaml and Berry (1985) identified 4 'gaps' that cause quality problems which in turn cause a fifth 'gap' that is the difference between customer expectations of service and perceptions of service actually received. This fifth gap was defined as service quality gap. Parasuraman, Berry and Zeithaml (1988) developed a multiple item scale 'SERVQUAL' to measure this fifth gap - service quality as perceived by the customer.

Zeithaml (1988) says that a client's assessment of the quality of service comprises the person's evaluation of the 'overall excellence or superiority of the service'.

**Garvin (1988)** proposed one of the most comprehensive definition of quality with eight attributes: performance, features, conformance, reliability, durability, serviceability, aesthetics and customer perceived quality.

Service quality was defined as the extent to which a service meets customers' needs or expectations (Lewis & Mitchell, 1990).

Providing the customer with what he wants, when he wants it and at acceptable cost, within the operating constraints of the business was another definition (Lewis, 1991).

Service quality was defined as three dimensional by Lehtinen and Lehtinen (1991) comprising of physical, interactive and corporate quality.

Aaker (1991) defined service quality as having two dimensions – product quality and service quality.

Service quality was conceptualized as consistently meeting or exceeding consumer expectations. (Bojanic, 1991)

Storbacka, Strandvik and Gronroos (1994) brought in a broader dynamic perspective by adding the need for enduring customer relationships as a context of perceived service quality.

Cronin and Taylor (1992) investigated the conceptualization and measurement of service quality and the relationships between service quality, consumer satisfaction and purchase intention and suggested an alternative method of operationalizing perceived service quality on a performance based measure called SERVPERF. McAlexander, Kaldenberg and Koenig (1994) and Chiu (2002) also supported this view that service quality is based on the evaluation of performance on specific service attributes. Brady and Cronin (2001) said that overall service quality perceptions are formed by combining evaluation of performances at multiple levels.

Parasuraman, Zeithaml and Berry (1988, 1991, 1994, 1996); Bolton and Drew (1991); Cronin and Taylor (1992, 1994); Taylor and Baker (1994) and Shepherd (1999) defined service quality and customer satisfaction as two different constructs – Service quality was defined as an attitude and customer satisfaction as a transaction specific measure. Perceived service quality was conceptualized as an attitude based upon past experiences with a service supplier; it was multi-dimensional and varied across industries. It was a

function of multiple service encounters and therefore more holistic, not necessarily requiring contact with the service company (Oliver, 1997). However, some other studies did not distinguish between service quality and customer satisfaction. (Boulding et al, 1993; Zeithaml et al, 1996)

Teas (1993; 1994) defined perceived service quality based on evaluated performance and norm quality.

Dabholkar, Shepherd and Thorpe (2000) have said that consumers evaluate different attributes related to service and also form a separate overall evaluation of service quality which is not a sum of the evaluations of the different attributes.

Service quality has been defined as a function of customers' perceptions about the services by Cummingham and Young (2002).

Service quality was defined as a measure of how well the service delivered matches customer's expectations (Gani & Bhat, 2003, Shainesh & Sharma, 2003).

Bamert and Wehrli (2005) equates customer service with 'functional quality' as defined by Gronroos and defines it as part of perceived service quality.

A detailed study of the various definitions shows many similarities. Service Quality has been mostly defined as a function of customers' perceptions; and expectations of the customer about the service he is going to receive will affect his perceptions of the service received, which in turn will affect further expectations. Service Quality is also defined in

terms of components – functional or soft skills and technical component or technical skills which are again a part of perceptions and expectations.

The next section traces the origin and evolution of service marketing in general and service quality in particular by listing the various research studies undertaken and published in research journals between the years 1953 to 2009 in a nutshell.

### **1.3.2 Origin and evolution of the Service Quality concept**

The growth of the service sector and the decline of the manufacturing sector in economic importance in the 1980's in the US led to the emergence of a new academic discipline – service quality (Deming, 1986). As competition increased the need to remain competitive and be commercially viable forced organizations to provide high quality services and became a key management issue (Parasuraman et al, 1985, 1988; Cronin & Taylor, 1992). Soon the public sector in the UK caught on to this service quality revolution (Cohen et al, 1996; Hart, 1996). The Citizen's Charter was launched in the UK in 1991 which increased pressure on public utility services to provide services that were responsive to customers needs (Speller & Ghobadian, 1993).

### **Evolution of Service Marketing literature**

**Fisk, Brown & Bitner (1993)** traced the evolution of service marketing literature through three stages : Crawling Out (1953 – 79); Scurrying About (1980 – 85) and Walking Erect (1986 – 93).

#### **Period from 1953 to 1979**

The crawling out stage (1953 – 1979) with 120 publications mostly conceptual in nature,



were replete with studies that debated over 'whether services marketing is different'. The major outcome of this stage was the delineation of the characteristics of services – intangibility, inseparability, heterogeneity and perishability.

### **Period from 1980 to 1985**

The scurrying about stage (1980 – 85) saw the genesis of two new journals and the dying out of the goods Vs. services debate. Service quality and service encounters were two new areas that attracted a lot of research interest. Lovelock's classification scheme for services in 1983 and Parasuraman, Zeithaml & Berry's conceptual framework for the unique characteristics of services and a conceptual model of service quality in 1985 were the hallmarks of this period. Solomon et al presented the critical components of a service encounter, Berry on relationship marketing, Booms & Bitner on expanded marketing mix for services, Gronroos on internal marketing, Zeithaml on the unique consumer evaluation processes for services, Levitt on marketing intangibles, Taqkeuchi & Quelch on service quality, Canton on the service economy, Shostack on services design, Berry on the time-buying consumer, Kelly & George on strategic issues for retailing of services and Bateson on the self-service consumer (Fisk, Brown & Bitner, 1993). A number of books were also published during this period between 1980-85.

### **Period from 1986 to 1993**

The walking erect stage (1986 – 93) was characterised by an explosive growth in terms of publications and increased rigor in terms of theoretical and empirical content. A number of books were written and many a dissertation were done in services marketing during this period. Research in services became more cross disciplinary and international in nature. Research articles became more empirical and theory driven rather than

conceptual. The major area of research during this period was in service quality. The earliest works were conceptual from Europe with contributions from Gronroos, Lehtinen & Lehtinen, and Oliver. Other pioneering contributors of this period were Parasuraman, Berry and Zeithaml who produced the Gaps Model and the SERVQUAL – a measurement instrument for assessing service quality. The SERVQUAL conceived during the earlier stage drew a lot of attention in the walking erect stage with a lot of debate on its applicability to various type of industries and the precise wording of the SERVQUAL items. The various contributors to this debate were Babakus & Boller, Bolton & Drew, Brown & Swartz, Carman, Cronin & Taylor, and Parasuraman, Berry & Zeithaml. (Fisk, Brown & Bitner, 1993).

Another area that attracted a lot of work was service satisfaction which is closely related and difficult to distinguish from service quality. Bitner, 1990; Bitner, Booms & Tetreault, 1990; Crosby, Evans & cowles, 1990; Oliver, Oliver & MacMillan, 1992 were some of the contributors.

Service encounters/experiences, service design, customer retention and relationship marketing and internal marketing were some of the other areas that saw a lot of research activity during the walking erect period between 1986-93. (Fisk, Brown & Bitner, 1993).

### **Period from 1994 to 2009**

The service quality literature after 1993 witnessed efforts to standardise and conceptualise the measurement technique that could be used in the framework of services and with customers of any type. Most researchers looked at the nature of service quality –

a perception of performance or disconfirmation. (Storbacka, Strandvik & Gronroos, 1994; McAlexander, Kaldenberg, Koenig, 1994; Teas, 1994; Chiu, 2002).

Others looked at if service quality is a single construct or an aggregation of several dimensions (Storbacka, Strandvik & Gronroos, 1994; Gronroos, 2000; Dabholkar, Shepherd & Thorpe, 2000; Brady & Cronin, 2001).

Alternative service quality assessment scale based on the performance-only measure SERVPERF was empirically compared against the dis-confirmation based SERVQUAL (Boulding, Kalra, 1993; McAlexander et al, 1994; Caruana, Ewing & Ramaseshan, 2000; Brady, Cronin, Brand, 2002; Cronin & Brand, 2002).

Service Quality studies in the past decade (1999 to 2009) have progressed from empirical testing of the SERVQUAL scale to validating new scales that fit particular industries to looking at relationships between Service Quality and other variables.

### **Service Quality measurement studies**

Perceptions of service quality of special events (Getz, O'Neill & Carlsen, 2001); health spas (Snoj & Mumel, 2002); a library (Sahu, 2006); service quality in hotels (Choi & Chu, 1999; Fowdar, 2007; Su & Sun, 2007); tourism (Chang, 2009); multi-country cross-cultural comparisons of service quality (Kim & Jin, 2002; Malhotra et al, 2005); comparison of service quality between US and UK airlines (Waguespack, Rhoades & Tiernan, 2007); comparison of service quality between US and UK airlines (Waguespack, Rhoades & Tiernan, 2007); service quality perceptions of novice and long term customers (Dagger & Sweeney, 2007); review of service quality measurement (Ekinci,

2002); comparison of service quality measurement (Hudson, Hudson & Miller, 2004); electronic service quality (Parasuraman, Zeithaml & Malhotra, 2005); E-retailing service quality (Collier & Bienstock, 2006); multichannel service quality (Sousa & Voss, 2006) and health service quality scale (Dagger, Sweeney & Johnson, 2007).

### **Studies on Relationship between Service Quality and other variables; Service quality outcomes**

Service quality impact of perceived justice and attributions regarding service failure (McCollough, 2000); Relationship between service quality and customer's experience (Schembri & Sandberg, 2002); employee performance (Babakus, Yavas, Karatepe & Avci, 2003); customer satisfaction in the US and UK (Voss, Roth, Rosenzweig, Blackmon & Chase, 2004); culture (Raajpoot, 2004; Tan and Simpson, 2008); customer loyalty (Bell, Auh & Smalley, 2005); job satisfaction (Lee, 2006); corporate culture (Hauser & Paul, 2006); quality of life and behavioural intentions (Dagger & Sweeney, 2006); role of satisfaction in the relationship between service quality and behavioural intentions (Cole & Illum, 2006); relationship quality (Chakrabarty, Whitten & Green, 2007-2008); repurchase intention (Lin, Lee & Jen, 2008); customer behavior (Rafaeli, Ziklik & Doucet, 2008); customer trust (Eisingerich & Bell, 2008); company reputation and publicity (Heung, 2008); moderating role of culture (Reimann, Lünemann & Chase, 2008) on the relationship between service quality and customer satisfaction; customer, front line personnel and manager perspectives (Oubre & Brown, 2009);

### **1.3.3 Concluding Remarks**

The preceding section gives a bird's eye view of the type of research that has been done in services marketing. A majority of studies has been on service quality or related to the outcomes of service quality. However, no study has been reported on service quality in the grocery retail sector.

The next chapter on the review of services literature looks at various published research studies on the topic of this research – Service Quality, its dimensions, measurement tools and methodologies.

## **CHAPTER 2 - REVIEW OF LITERATURE**

This chapter looks at various studies related to the topic of this research study – Service Quality. It also chronicles the use of various measuring instruments for service quality and especially SERVQUAL. The various refinements to the SERVQUAL instrument have also been recorded. Studies pertaining to demographic variables and retail formats and their moderating effect on service quality have also been recorded.

### **2.1 Measurement of service quality – tools and methodology**

This section throws light on the various tools and methodologies used to measure Service Quality.

Service Quality is manifest through two forms as identified by **Gronroos (1983)** – Functional Service Quality and Technical Service Quality. Functional Service Quality relates to the nature of interaction between the service provider and customer and the process by which the core service is delivered. Technical Service Quality is defined as the quality of the service output.

**Parasuraman, Berry and Zeithaml (1985, 1988)** conducted one of the most systematic research programs in services quality. They defined service quality as ‘the degree and direction of discrepancy between consumers’ perceptions and expectations. They (1985) originally identified ten determinants of service quality generic to the service industry. They were tangibles, reliability, responsiveness, competence, courtesy, credibility, security, access, communication and understanding the customer. Later in 1988, these were operationalised into five dimensions and a multiple item scale ‘SERVQUAL’ was

developed to measure service quality. The reliability and validity of the scale with data from four service firms in different industries was very thorough. The authors have proposed that this instrument has been designed to be applicable across a wide spectrum of services. It provides a basic skeleton of an expectations/perceptions format having statements for each of the five dimensions. This skeleton can be adapted to fit the characteristics of any particular organization. SERVQUAL has a 22 item scale to measure customers' service expectations of companies within a specific sector (eg. Retail) and a corresponding 22 item scale to measure customers' perceptions of a particular company within that particular sector (eg. Spencers Daily). This 22 item scale is spread over the five dimensions:

Reliability – ability to perform the promised service dependably and accurately.

Assurance – knowledge and courtesy of employees and their ability to inspire trust and confidence.

Tangibles – physical facilities, equipment, and appearance of personnel.

Empathy – caring, individualized attention the firm provides its customers.

Responsiveness – willingness to help customers and provide prompt service.

However, in spite of the popularity of this measurement instrument, many shortcomings were listed by researchers that limit its usefulness.

**Babakus & Mangold (1989)** suggest that all the 22 SERVQUAL items represent only one factor or dimension and do not separate into the five dimensions of Reliability, Responsiveness, Assurance, Empathy and Tangibles.

**Carman (1990)** argues that the five dimensions of SERVQUAL are not generic in nature and needs to be customized before applying to any service, item-factor relationships are unstable and the expectations measurement was a problem.

Taking into account the various criticisms, **Parasuraman, Berry and Zeithaml (1991)** focused on the refinement and reassessment of the SERVQUAL. Refinements included changes in wording on some of the expectation scale items, negatively worded scale items were changed into the positive format and two new scale items – one under tangibles and another under assurance were substituted to more fully capture the dimensions. The refined SERVQUAL's psychometric properties were reassessed and it was found that the tangibles dimension split into two sub-dimensions, the degree of overlap among dimensions was higher in the revised scale but the refined scale still reflected the basic five dimensional structures. Findings for Reliability, trait and construct validity, face and predictive/concurrent validity found consistent support for the refined SERVQUAL. The refined SERVQUAL (1991) formed the basis of further studies.

**Bolton & Drew (1991)** investigates how consumers with prior experiences and expectations assess service quality and the findings suggest that a key determinant of overall service quality was the gap between performance and expectations (disconfirmation)

**Babakus & Mangold (1992), Cronin & Taylor (1992, 1994), Suuroja (2003)** found that 'performance only measures' based only on the consumers perceptions of service (SERVPERF) performed better than the disconfirmation based SERVQUAL scale.



**Babakus & Boller (1992)** and **Brown, Churchill & Peter (1993)** discuss the problems associated with the use of difference scores to measure service quality which include poor reliability, unreliable discriminant validity and variance restriction.

However the objections raised by various researchers about SERVQUAL have not been conclusively established and the available empirical evidence do not support that there were psychometric problems with SERVQUAL and that direct measures were superior.

**Parasuraman, Berry and Zeithaml, (1993, 1994a).**

**Parasuraman, Berry and Zeithaml (1993, 1994a, 1994b, 1994); Kim, Lee & Yun, (2004)** have found the SERVQUAL to provide richer, more accurate diagnostics for improving service quality.

Unresolved issues emerging from this debate include the empirical vs. diagnostic value of expectations in service quality measurement, the merits of using difference scores vs. direct scores of the expectation-perception gap and the dimensionality of the instrument's items and thus a need to examine SERVQUAL and direct measures on psychometric and practical criteria.

**Parasuraman, Berry and Zeithaml (1994)** compared alternative service quality measurement scales on psychometric and diagnostic criteria and incorporated the expanded conceptualization of expectations. Three alternative service quality measurement formats, one incorporating the difference-score formulation and the other two formats incorporating direct measures of service quality and a revised conceptualization of expectations in each of these formats was used in this study. The

SERVQUAL's structure was modified to capture the discrepancy between perceived service and desired service – called as **measure of service superiority** or MSS and the discrepancy between perceived service and minimum (adequate) service – called as **measure of service adequacy** or MSA. The first format called the Three-column format was designed to generate separate ratings of desired, adequate and perceived service with three identical side by side scales. MSS and MSA were calculated by computing the perceived-desired and perceived-adequate differences respectively. The two column format generates direct ratings of the service-superiority (MSS) and service adequacy gaps (MSA) with two identical side by side scales. The final one column format also generates direct ratings of service-superiority (MSS) and contained one set of scales for MSS. All the three alternative formats use the battery of 22 scale items of the SERVQUAL. A 9 point rating scale instead of the original 7 point rating scale with '1' called 'strongly disagree' and '9' called 'strongly agree' and the intermediate points not defined was used. A 'no opinion' response option was also added for the perceived service ratings. The three alternative formats were tested across four service industries. The study found the Three column format wins hands down in terms of respondent ease in completing the questionnaire, was superior to the other two formats in terms of diagnostic value of information obtained, the difference score measures performed as well as direct measures on all psychometric criteria except predictive power thus able to identify critical service shortfalls. The three column format also provides separate perception ratings for maximizing predictive power. The negatives of the three column format may be the time taken by respondents to fill up the questionnaire as it asks for three separate ratings and the interdimensional overlap of the SERVQUAL items, especially among responsiveness, assurance and empathy.

**Jain and Gupta (2004)** assessed the diagnostic power of the two service quality scales SERVQUAL and SERVPERF. This study found the SERVPERF scale to be providing a more convergent and discriminant - valid explanation of service quality construct. However, the scale was found deficient in its diagnostic power. The SERVQUAL scale was found to outperform the SERVPERF scale by virtue of possessing higher diagnostic power to pinpoint areas for managerial interventions in the event of service quality shortfalls.

The use of SERVQUAL has been widely cited not only in the marketing and retailing literatures, but its use in the industry has also been widespread. Researchers and managers across the world have been using SERVQUAL and its adaptations over the last 20 years.

According to **Lehtinen & Lehtinen (1991)**, Service Quality is three dimensional comprising of physical quality, interactive quality and corporate quality. Physical quality looks at the physical evidence like the physical environment, equipment, ambience, uniforms etc; interactive quality looks at the interaction between the front line employee and the customer and corporate quality is the evaluation of corporate image.

**Dabholkar, Thorpe and Rentz (1996)** proposed an instrument based on SERVQUAL to measure service quality in a retail environment. Five dimensions were proposed – physical aspects, reliability, personal interaction, problem solving and policy. Physical aspects comprises of the appearance of physical facilities and the convenience offered to the customer by the layout of the physical facilities. The second dimension, reliability has two sub-dimensions – keeping promises and doing-it-right. The third dimension, Personal

Interaction has two sub-dimensions – service employees’ inspiring confidence and being courteous or helpful. The fourth dimension, problem solving looks into handling of returns and exchanges and complaints. The fifth dimension, policy comprises aspects of service quality that are directly influenced by store policy. However, not many studies have used this instrument to evaluate service quality except for a handful – **Boshoff (1997)** has evaluated the reliability of the instrument in the African retail environment and **Parikh (2005)** deals with the application of Dabholkar’s 1996 retail service quality instrument in measuring the gap between the customers’ expectations and their perceptions about service quality of retail stores in India and found that there were significant reliability problems in using the instrument to measure service quality.

**Brady & Cronin (2001)** considered service quality as having three components – Gronroos’ two dimensions – technical quality and functional quality and a third component –service environment. Customers aggregate their evaluations on each of the three dimensions to form overall perceptions of an organization’s performance on service quality.

**Suuroja (2003)** says that the concept of service quality is not a sum of dimensions but is a hierarchy where all the dimensions are antecedents to overall evaluations of service quality.

### **2.1.1 Concluding Remarks**

A comparison of the various conceptualizations of service quality reveal many similarities. The various dimensions of service quality as given by different authors derive their differences only in the phrasing of factors or in the different generalization of

factors. For example, Gronroos and Lehtinen et al. have general dimensions whereas other authors have very specific and detailed dimensions (Suuroja, 2003). The SERVQUAL as a measurement tool for service quality has adequate support in the Review of Literature. The various objections raised by researchers over SERVQUAL have been answered by Parasuraman, Berry & Zeithaml (1994). The following section looks at each of the five dimensions of SERVQUAL and their relevance to service quality and the support they have from the research literature.

## **2.2 DIMENSIONS OF SERVICE**

Parasuraman, Berry & Zeithaml (1985) originally identified ten determinants of service quality generic to the service industry. They were tangibles, reliability, responsiveness, competence, courtesy, credibility, security, access, communication and understanding the customer. Later in 1988, these were operationalised into five dimensions and a multiple item scale 'SERVQUAL' was developed to measure service quality.

The five dimensions are Reliability, Responsiveness, Assurance, Empathy and Tangibles. The items scales that constitute each of these dimensions are given in Table 4. There are 22 items scales representing the 5 dimensions of service quality as given by Parasuraman, Berry & Zeithaml (1994).

**Table 4 The SERVQUAL battery of 22 item scales**

| <b>Reliability</b>    |   |
|-----------------------|---|
| 1.                    | Providing services as promised.                                   |
| 2.                    | Dependability in handling customers' service problems.            |
| 3.                    | Performing services right the first time.                         |
| 4.                    | Providing services at the promised time.                          |
| 5.                    | Maintaining error-free records.                                   |
| <b>Responsiveness</b> |   |
| 6.                    | Keeping customers informed about when services will be performed. |
| 7.                    | Prompt service to customers.                                      |
| 8.                    | Willingness to help customers.                                    |
| 9.                    | Readiness to respond to customers' requests.                      |
| <b>Assurance</b>      |   |
| 10.                   | Employees who instill confidence in customers.                    |
| 11.                   | Making customers feel safe in their transactions.                 |
| 12.                   | Employees who are consistently courteous.                         |
| 13.                   | Employees who have the knowledge to answer customer questions.    |
| <b>Empathy</b>        |   |
| 14.                   | Giving customers individual attention.                            |
| 15.                   | Employees who deal with customers in a caring fashion.            |
| 16.                   | Having the customer's best interest at heart.                     |
| 17.                   | Employees who understand the needs of their customers.            |
| 18.                   | Convenient business hours.  |
| <b>Tangibles</b>      |   |
| 19.                   | Modern Equipment.   |
| 20.                   | Visually appealing facilities.                                    |
| 21.                   | Employees who have a neat, professional appearance.               |
| 22.                   | Visually appealing materials associated with the service.         |

**Baker, Grewal & Parasuraman (1994)** examines how retail store environment influence consumers inferences about service quality. Results show that ambience and social elements in the store environment or in other tangibles provide cues that consumers use for service quality evaluations.

**Carvalho & Leite (1999)** tested the Parasuraman–Berry–Zeithaml conjecture that the greater the importance of a given quality dimension, the thinner the corresponding tolerance zone would be. The three column format referred to as SERVQUAL+ by Kettinger & Lee (1997) was employed to permit the computation of importance weights and tolerance widths for each attribute item. A large variety of firms were used for the study. The findings suggest that simply ordering the computed width of attributes' Zones of Tolerance will yield the most important attributes without having to ask respondents to distribute 100 points among the five SERVQUAL dimensions to assign importance weights.

**Mehta, Lalwani & Han (2000)** explores the usefulness of SERVPERF and the RSQS (Dabholkar's) in measuring service quality of different product-service retail environments. It investigates the relative performance of two scales measuring the service quality of a supermarket and an electronics goods retailer. Results showed that both the scales had a better fit with the data for electronic goods retailer as compared to their performance within the supermarket context.

**Kim & Jin (2002)** studied whether the Retail Service Quality Scale (RSQS) of Dabholkar's could be validated in a discount retail setting in the US and Korea. College Students were chosen as respondents. Among the five dimensions of the RSQS, problem

solving and policy were the two new dimensions proposed by Dabholkar et al (1996) while all the other three dimensions were slightly modified from the SERVQUAL scales to capture specifically service quality of retail stores. The findings of this suggest that neither of the two new dimensions problem solving and policy was present in the mind of customers when evaluating service quality of discount stores. The problem solving dimension combined with the personal interaction dimension, whereas policy appeared to be an unreliable measure in assessing service quality of discount stores. The factor loadings for the Korean sample were found consistently lower than those for the US sample. This observation, along with a better fit of a measurement model for the US sample suggested that the RSQS items measure US consumers' perceptions of service quality better than those of Korean consumers. The study concludes that the RSQS cannot be viewed as a reliable and valid measure for cross cultural comparisons.

**Shainesh & Sharma (2003)** explored the linkage between service climate and service quality in retail banking in India. One part of the study measured service quality of public, private and foreign banks in India using the SERVQUAL. The results suggest that there was no significant difference between service quality of private and foreign banks but significant differences existed with public sector banks. Service quality of public sector banks was much poorer than their private or foreign counterparts.

**Gani & Bhat (2003)** studied the service quality of Indian and foreign banks using the SERVQUAL model. The results showed that service quality of foreign banks were better than Indian banks. Tangibility dimensions did poorly for Indian banks when compared to foreign banks suggesting the need to improve physical surroundings and also introduce technology.



**Ellis, Williams & Zuo (2003)** investigated cross cultural influences on service quality in Chinese retailing. The study investigates similarities and differences in customer-perceived service quality between indigenous 'Local' (Linhua and Suguo) and European-owned and managed (Carrefour and Metro) 'International' supermarkets. Based on extensive data collection in China of four sample groups - namely, management of European supermarkets (European citizens), management of Chinese supermarkets (Chinese citizens), Chinese customers of European supermarkets, and Chinese customers of Chinese supermarkets - this study seeks to raise fundamental questions about the extent to which cross-cultural expectations and perceptions abound between provider and customer in the service sector. The findings suggest that there was significant statistical difference of customers' service quality perceptions between the European supermarkets and their Chinese counterparts.

**Hong & Goo (2004)** assessed the service quality of professional accounting firms using an adapted version of SERVQUAL with the 5 dimensions. The reliability of the five dimensions of SERVQUAL was checked and found to be above 0.70. The findings suggest that better service quality leads to better customer satisfaction and therefore higher customer loyalty. Customer satisfaction alone did not lead to higher customer loyalty and therefore service quality needs more attention from service providers.

**Palihawadana & Barnes (2004)** assessed the service quality in dental healthcare practices, one public and the other private using a modified SERVQUAL. The findings support the SERVQUAL as a management tool for measuring service quality and highlighting areas where improvements could be made.

**Venetis & Ghauri (2004)** studied the effect of service quality on customer retention among advertising agencies. The findings indicate that service quality is the most important factor in establishing long-term customer relationships and therefore customer retention. It was also found that service quality is more important than trust and social bonds and once such a relationship is developed, switching costs are considered to be high which increases the customers' desire to stay in the relationship. The study also found that formal long-term contracts has no positive influence on establishing long-term relationships and creating relationship commitment through service quality is more important than binding customers in long-term contracts.

**Raven & Welsh (2004)** examines the influence of culture, nationalities and religion on retail service quality between Kuwaiti and Lebanese people. The effect of gender on perceptions of service quality was also studied. The SERVQUAL was used to measure service quality. The reliability of the SERVQUAL was found to be satisfactory. It was found that significant differences existed between the cultures on service expectations and perceptions. There were also significant differences in the perception of SERVQUAL dimensions between the genders in the same country and also significant difference between genders of the two countries.

**Ugboma, Ibe & Ogwude (2004)** measures the service quality of Nigerian ports using the SERVQUAL. The findings suggest significant differences in both perceptions and expectations of service quality between the two ports. The ports had strong ratings on the responsiveness and tangibles dimensions and poor ratings on the empathy dimension.

**Ting (2004)** focuses on the relationship between service quality and customer satisfaction among banking customers in Malaysia. Findings suggest that service quality precedes satisfaction and the relationship between the two are positive.

**Antony, Antony & Ghosh (2004)** evaluated service quality in a UK hotel chain and also studied the relationship between service quality and business performance. An adapted version of the SERVQUAL was used for the study. The reliability of the five dimensions of SERVQUAL was checked and found adequate. It was found that there exist significant differences in the reliability, responsiveness, assurance and empathy dimensions across the hotels and no significant differences existed in the tangibility dimension. Responsiveness was considered the most important dimension and empathy the least important. The service quality gaps of each individual hotel were also identified.

**Bodla (2004-2005)** measured the service quality of private and public sector banks in urban India. The results indicated that both public and private sector banks falls short of their customer expectations but private sector banks did better than public sector bank on all the dimensions. The SERVQUAL was used to measure service quality.

**Bhat (2005)** investigates service quality in Indian and foreign banks using the SERVQUAL scale. The effect of demographic variables like income, age, geographic location, profession, and level of education were studied. Results indicated poor service quality of Indian banks on all the five dimensions of SERVQUAL compared to the foreign banks. However, the foreign banks' perception scores were much nearer their expectation scores. Higher the income, better was the service quality perception for Indian banks. However, no such relationship could be deduced with respect to foreign

banks. All age groups except those over 50 years of age felt foreign banks had better service quality than Indian banks. Service quality of banks in different geographical regions seem to differ from region to region. There was no effect of profession on service quality. Level of education did not affect service quality evaluations of foreign banks but varied in their evaluation of Indian banks.

**Choi, Lee, Kim & Lee (2005)** investigates structural relationships between out-patient satisfaction and service quality dimensions under a South Korean care system. Effect of two demographic variables – age and gender has also been studied. The SERVQUAL dimensions were modified to suit the health care system and used to elicit responses from the respondents on service quality. Four dimensions instead of the original five were used. The four dimensions used were Physician's concern, Staff concern, Convenience of the care process and Tangibles. Physicians concern and Staff concern each had 5 scale items which reflected the Assurance, Empathy and Reliability dimensions of SERVQUAL. Convenience of the care process had 5 scale items and reflected the scale items of both Reliability and Responsiveness and Tangibles had 4 scale items from both Reliability and Tangibles of the SERVQUAL. The researchers felt the need to modify the SERVQUAL due to vast differences in the medical care system between the US and South Korea where this study was carried. The local language was used in the questionnaire instead of English. The findings of the study indicated that three of the four dimensions used – Physicians concern, staff concern and convenience of the care process were significant in their contribution to patient satisfaction whereas tangibles did not make a significant impact. Demographic variables did not have any significant impact on the evaluations of the respondents. However, older respondents were more favourable towards the service than younger respondents. Another important finding was that how

the service was delivered by the staff and physicians were more important than the core service itself.

**Laroche, Teng, Michon & Chebat (2005)** investigates whether English and French Canadian consumers' perception of service quality influence purchase intentions at a shopping mall and whether the mall shopping environment and product quality influences consumers' perception of service quality. The findings suggest that mall shopping environment and product quality – both tangible elements of the service affect positively the consumers' perceptions of service quality which in turn affect purchase intentions. There were no significant differences between English and French Canadian consumers which may be essentially due to many cultural similarities.

**Bell, Auh & Smalley (2005)** investigates whether the relationships between customer investment expertise and perceived switching costs on relationships between Technical and Functional Service quality (Gronroos, 1983) and customer loyalty in a retail financial services firm whose core service is stockbroking services. The findings suggest that both Technical and Functional service quality were significantly related to customer loyalty. Effect of Technical service quality on customer loyalty was much more significant than Functional service quality and increases with customer expertise. Therefore for highly technical services like stockbroking advisory services, technical service quality corresponding to the Reliability, Responsiveness and assurance dimensions of SERVQUAL are more important than Functional service quality identified more with empathy and some Responsiveness items.

**Parikh (2005)** measures retail service quality in Gujarat, India using Dabholkar's (1993) retail service quality instrument among small grocery stores to hypermarkets across industries like food, clothing, consumer durables, books and music, etc and measures its reliability. The findings suggest that overall there were some significant reliability problems in using the instrument to measure service quality. The overall reliability of the perception, expectation and gap scores were satisfactory but reliability of the individual five dimensions - physical aspects, reliability, personal interaction, problem solving and policy faced considerable problems. For perception scores, two dimensions – physical aspects and problem solving got reliability scores of less than 0.60; for expectation scores – physical aspects and policy got reliability scores of less than 0.60 and for the gap P~E scores – physical aspects, problem solving and policy got scores below 0.60. Reliability was considered the most important dimension by the consumers when evaluating retail service quality followed by personal interaction and physical aspects. Problem solving and policy of the store were considered least important when evaluating service quality for a retail environment. On the overall, it was also found that service quality of retail stores were much below customer expectations.

**Dhabholkar & Overby (2005)** investigated how service process and service outcomes are related to service quality evaluations in real estate agents service in the US. The findings of study suggest that process factors that are related to the responsiveness, assurance and empathy dimensions of SERVQUAL were more closely linked with evaluations of service quality. If an image of high service quality was to be maintained, then service providers need to focus on the service process and ensure customers' expectations were being met.

**Jabnoun & Rasasi (2005)** investigated the level of satisfaction of patients in UAE hospitals with the level of service quality they received. An adapted SERVQUAL was used to measure service quality. It was found that UAE patients were satisfied with overall service quality and also on each of the five dimensions of SERVQUAL of their hospitals. The reliability of the SERVQUAL instrument was checked and found to be reliable with reliability scores of more than 0.70 being obtained on all the five dimensions and also on over service quality.

**Arasli, Smadi & Katircioglu (2005)** measured the service quality perceptions of Greek Cypriot bank customers using the SERVQUAL and examined the relationship between service quality, customer satisfaction and positive word of mouth. The study found that the assurance dimension of the SERVQUAL was not relevant for Greek Cypriot bank customers and responsiveness and empathy loaded as one dimension. Reliability dimension had the highest impact on overall customer satisfaction. The largest discrepancy found among the perception-expectation scores was for the responsiveness-empathy dimension which points to high expectations on the part of customer to prompt service, shorter delays, higher degree of interaction with employees and personalised care.

**Islam & Ahmed (2005)** measures customer service quality of banks in Dhaka city of Bangladesh. The SERVQUAL has been used to measure service quality and the reliability of the overall scale was found to be 0.95. The study also looks into the relationship of various demographic factors like age, educational background and profession and service quality. It was found that the most important elements of service quality in Dhaka banks were personal attention to clients, followed by error free records, safety in transactions and tangible physical facilities of the bank. There were also

significant differences between expected and perceived service quality of public and private sector banks.

**Wisniewski & Wisniewski (2005)** adapted the SERVQUAL instrument to measure service quality in a Scottish hospital colposcopy clinic. Findings indicate overall satisfaction with the service of the clinic was high. Larger gap scores were seen for responsiveness and reliability dimensions.

**Nadiri & Hussain (2005)** describes the Zone of Tolerance for customer service expectations in Northern Cyprus hotels. The findings demonstrate that evaluation of services can be scaled according to different types of expectations – desired and adequate – and that customers use these two types of expectations as a comparison standard in evaluating hotel services. It was found that the customers visiting Northern Cyprus hotels have a narrow Zone of Tolerance in services provided by the hotels. The gap analysis revealed that there was a shortfall in the service quality provided by the hotels with the largest gap being found in intangibles.

**Malhotra, Ulgado, Agarwak, Shainesh & Wu (2005)** examines the differences in perception of service quality dimensions between developed and developing economies. Extensive survey data were collected in the context of banking services from three countries – USA, India and Philippines. The results supported the premise that there were significant differences in the perception of service quality between USA, India and the Philippines.



**Lau, Akbar & Fie (2005)** assessed the expectations and perceptions of service quality in Malaysia's four and five star hotels by applying a modified version of the SERVQUAL model. The findings indicated, as a whole that the hotel customers' perception of service quality were lower than their expectations and the gaps between customers' expectations and perceptions were different. The tangibility dimensions was of utmost importance for both four star and five star hotels. The others dimensions that were found important for four star hotels were empathy and assurance and Responsiveness and reliability dimensions were not significant. For five star hotels, tangibility, reliability and assurance were significant in contributing to overall satisfaction and empathy and responsiveness were not significant.

**Reimer & Kuehn (2005)** examines the impact of servicescape or tangibles on perceived quality of retail banks used for utilitarian reasons and restaurants as a service mainly used for hedonic reasons. The study was conducted in Switzerland. The findings show that servicescapes play a greater role than was supposed in most previous studies. The servicescape was not only a cue for expected service quality but also influenced customers' evaluations of other factors determining perceived service quality. The effect of servicescape on service quality was of greater importance in a hedonic service than a utilitarian service.

**Markovic (2006)** examined the applicability and reliability of the SERVQUAL instrument in higher education quality measurement and determined the relationship between expectations and perceptions of academic service quality in tourism and hospitality management higher education in Croatia. The findings suggested there existed a gap between the expectations and perceptions of students on the academic service

quality. Factor analysis indicated factor structure with relatively high factor coefficients on the corresponding factors confirming that factors overlapped the least and were independently structured. Reliability scores for each of the dimensions were found adequate.

**Yu, Chang & Huang (2006)** explored the relationship between service quality, customer satisfaction and loyalty in the Taiwanese leisure industry. The effect of demographic variables like age, marital status and occupation of respondents was also studied. The findings suggest that demographic variables have a significant impact on service quality. The three dimensions of tangibility, reliability and assurance were only found relevant for the leisure industry. The other findings were that better service quality led to better customer satisfaction which in turn lead to customer loyalty.

**Najjar & Bishu (2006)** investigated the importance of improving service quality in the banking industry. Two large banks in Nebraska were selected. A non difference score of SERVQUAL was used to assess the dimensions of service quality. The findings suggest that reliability and responsiveness dimensions are the two most critical dimensions of service quality and they are directly related to overall service quality. Construct reliability was tested and found to be above 0.70. there were also significant differences between the two banks on all the five service dimensions and overall service quality.

**Akter, Upal & Hani (2008)** investigated service quality perceptions of patients in suburban public hospitals in Bangladesh. An adapted version of the SERVQUAL was used. The results indicate that there were significant differences between perceptions and expectations on all the five dimensions studied.

**Ruiqi & Adrian (2009)** used the SERVQUAL scale to investigate the service quality of travel agents in Guangzhou, South China. The reliability of the five dimensions and over service quality were found to be more than 0.70. The gap scores for all five dimensions were negative indicating that customer perceptions were below expectations. The largest gap scores were for the reliability and assurance dimensions. The smallest gap scores were for the dimension of tangibility. The most important dimension was found to be reliability and the least important was tangibility.

**Quader (2009)** measured the gap between expectations of patients and managers on service quality of a UK hospital by using the SERVQUAL. The study's findings were that managers overestimated patients expectations in the dimensions of reliability and responsiveness and underestimated their tangibility expectations. There was no perceived service quality gap in the empathy and assurance dimensions.

### **2.2.1 Concluding Remarks**

The Review of Literature throws light on the fact that the SERVQUAL is the most used instrument for measuring service quality in a variety of contexts across service industries and across cultures.

The SERVQUAL+ is a better instrument than the SERVQUAL in that all the criticisms by various researchers have been addressed by the authors, however it has not been used as widely as the SERVQUAL. The grocery retailing industry has not been widely researched for service quality as shown in the services literature. The SERVQUAL+ has not been used for any study in India and grocery retail has been the subject of study in a

very small way by Parikh (2005) where out of 102 samples of various retailers taken, some of them were small grocers to hypermarkets. Thus there is a gap in the services literature on use of SERVQUAL+ in grocery retailing industry to measure service quality.

The next section looks at the relevance of studying demographic variables and their influence on service quality.

### **2.3 EFFECT OF DEMOGRAPHIC VARIABLES ON SERVICE QUALITY**

This section looks at studies that have looked at the influence of consumer demographic variables on Service Quality which is one of the objectives of this research study.

Factors like age, gender, ethnicity and income shape customer expectations of service quality (Webster, 1989).

**Gagliano and Hathcote (1994)** in his study on customer expectations and perceptions of service quality have found out that customer demographics like race, marital status and income has a bearing on service quality.

**Raven & Welsh (2004)** found significant differences in the perception of SERVQUAL dimensions between the genders in the same country and also significant difference between genders of the two countries.

**Choi, Lee, Kim & Lee (2005)** studied the effect of two demographic variables – age and

gender and found that older respondents were favourable towards the service than younger respondents.

The literature states that demographic variables have an influence on evaluations of service quality.

## **2.4 EFFECT OF RETAIL STORE FORMATS ON SERVICE QUALITY**

This section looks at studies that have studied consumer evaluations of service quality in different store formats and retail environments which is another of the objectives of this research study.

**Gagliano and Hathcote (1994)** in their study on customer expectations and perceptions of service quality in retail apparel speciality stores found customer evaluations different in a speciality store setting than that would have been found in a department store or a discount store.

Specific elements in the retail store environments influence consumers' inferences about service quality (**Baker et al, 1994**).

Retail store image was found to have an effect on quality perceived (**Devlin et al, 2003**).

Different retail environments showed different service quality perceptions (**Mehta et al, 2000; Klemz & Boshoff, 2001**).

The literature states that differing store formats or environments have an influence on evaluations of service quality.

## **2.5 SERVICE QUALITY FRAMEWORK**

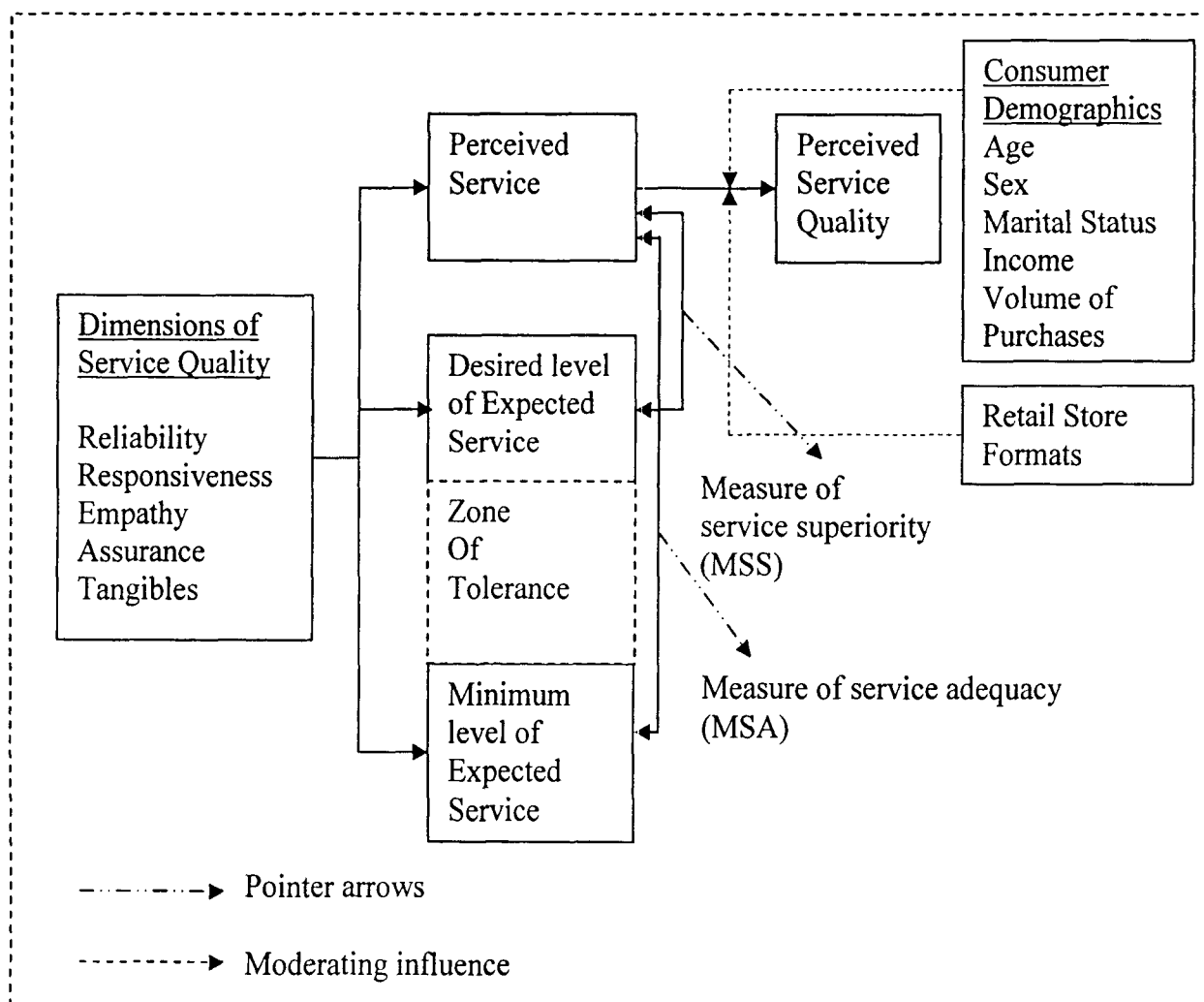
The literature review has thrown up many models and methodologies for measurement of service quality; however the most commonly used is the SERVQUAL. Many studies have either used the SERVQUAL or modified versions of the SERVQUAL. Parasuraman, Zeithaml & Berry have said that the SERVQUAL items may be used with minor modifications depending on the service industry it is applied to. The SERVQUAL battery of 22 items is a very comprehensive mix of interaction/process factors, outcome factors, environment factors and tangible factors. The SERVQUAL possesses higher diagnostic power which will help owners/managers of grocery retail outlets make necessary interventions to improve service quality. The SERVQUAL - Three Column format (1994), henceforth referred to as SERVQUAL+ additionally helps in identifying the Zone of Tolerance (ZOT) and provides precise information about the perceived service levels relative to ZOT across dimensions. This helps in identifying how much of an emphasis could be placed on different dimensions when initiating quality improvement programs.

### **2.5.1 Theoretical Framework**

Figure 2 presents an overview of the elements identified in the literature as contributing to Service Quality and having the potential of influencing service quality in service firms. The five dimensions of the SERVQUAL – Reliability, Responsiveness, Assurance, Empathy and Tangibles helps measure Perceived service quality and Expected service quality. The Expected service quality is measured at two levels – Desired level of

expectations and Minimum or Adequate level of Expectations. The difference between the two expectation levels gives the Zone of Tolerance (ZOT). When the perceived service quality lies within the ZOT, the consumer is satisfied, if the perceived service quality lies below the minimum or adequate level of expectations, then the consumer is dissatisfied and if the perceived service quality lies above the desired level of expectations, then the consumer is delighted. Perceptions of a service affect Expectations of a service and vice versa. The difference between Perceived service and Desired service is called the Measure of Service Superiority (MSS) and is operationized as  $P \sim DE$  (Desired Expectations). The difference between Perceived service and Minimum or Adequate service is called the Measure of Service Adequacy (MSA) and is operationized as  $P \sim AE$  (Adequate Expectations).

**Figure 2 : Model of Service Quality – a Theoretical Framework**



The demographic variables like age, sex, marital status, income and volume of purchases and store environment variable – retail store formats act as moderating variables influencing the evaluation of Service Quality.

## **2.6 CONCLUDING REMARKS**

Given the importance of Service Quality, investigating differences in perceptions and expectations of service quality and looking at the various dimensions used to evaluate service quality appears warranted. Effect of consumer demographics and various retail store formats on service quality would help grocery retailers define strategies that suit their customer segments and retail service environments.

The next chapter outlines the need for the study, the research questions, and objectives of the research, research design and methodology.



## **CHAPTER 3 - RESEARCH METHODOLOGY**

This chapter outlines the need for the study, the research questions, and objectives of the research, research design and methodology.

### **3.1 NEED FOR THE STUDY**

The review of literature has thrown light on the need to provide high quality service which acts as the differentiating variable between competing retail outlets (Parasuraman et al, 1985, 1988; Cronin & Taylor, 1992). Service quality represents an important and particularly relevant construct in virtually all service firms, especially those offering what Chase (1978) referred to as 'high customer contact' services. Customers are more likely to generate favourable evaluations of service encounters, experience higher satisfaction, and increase their purchases and the frequency of their future visits when high quality service is delivered (Borucki & Burke, 1999).

The Review of Literature throws light on the fact that the SERVQUAL is the most used instrument for measuring service quality in a variety of contexts across service industries and across cultures. The SERVQUAL + uses the same battery of 22 scale items as the SERVQUAL; the only difference being in the measurement of expectations. The SERVQUAL+ is a better instrument than the SERVQUAL in that all the criticisms by various researchers have been addressed by the authors (Parasuraman, Berry & Zeithaml, 1994) however it has not been used as widely as the SERVQUAL. The grocery retailing industry has not been widely researched for service quality as shown in the services literature. The SERVQUAL+ has not been used for any study in India and grocery retail has been the subject of study in a very small way by Parikh (2005) where out of 102

samples of various retailers taken, some of them were small grocers to hypermarkets. Thus there is a gap in the services literature on use of SERVQUAL+ in grocery retailing industry to measure service quality.

As retailing is a sunrise industry for the next decade and grocery being the biggest opportunity, this service sector is going to witness tough competition and will see major changes in the structure of the industry. Growth rates for Food & Grocery stands at the lowest at 6.5% as they are necessary goods and will neither grow or decline due to growth/decline in incomes, economy or change in lifestyles. What has to be noted is that the share of organised retailing in the Food & Grocery sector grew at an unprecedented 55.2%. This reflects a major shift in buying habits of consumers who are expecting more and more services from this sector. The heavy investments made during the boom period is going to give organised retail an additional edge over unorganised retail once this economy recovers. Major challenges of the grocery retailing sector lies in retaining existing and loyal customers when the economy brightens and there is more disposable income with the consumers. One route to tackle these challenges would be improving Service Quality. The SERVQUAL+ could be an ideal instrument to help grocery retailers' measure and diagnose existing levels of service quality and make improvements to attract and retain customers.

This study purports to use the SERVQUAL+ in the Grocery Retail setting to measure and diagnose shortfalls in service quality and help grocery retailers design strategies that fit their customer segments and retail service environments.

### **3.2 RESEARCH QUESTIONS**

In the light of the need for this research study, the following research questions were asked.

1. What are the factors that consumers look for when buying groceries?
2. What is the impact of different retail formats, demographic factors and different cities on the perceptions of service quality of grocery retail outlets?
3. What is the impact of different retail formats, demographic factors and different cities on the Zone of Tolerance of consumers?

### **3.3 RESEARCH OBJECTIVES**

The following are the research objectives of this study.

1. To identify the factors that influence consumers when shopping at a grocery retail store or Store Patronage Criteria (SPC)
2. To ascertain the perceptions of consumers regarding the Service Quality of Grocery Retailers
  - To analyze and compare the perception of consumers among different grocery retail formats
  - To analyze and compare the perception of consumers in different cities
  - To examine the impact of demographic characteristics of consumers on Service Quality perceptions
3. To ascertain the Zone of Tolerance of consumers regarding service quality of grocery retailers
  - To analyze and compare the perceptions of consumers relative to the Zone of Tolerance among different grocery retail formats

- To analyze and compare the perceptions of consumers relative to the Zone of Tolerance in different cities
- To examine the impact of demographic characteristics of consumers on the Zone of Tolerance of consumers

### **3.4 SCOPE OF THE STUDY**

The scope of this study is limited to outlets that sell groceries as their main product. The study was done in two cities – Chennai and Coimbatore and two formats were used in this study – kiranas and combination stores. The study was limited to empirical testing of the SERVQUAL+ instrument (PZB, 1994) to measure Service Quality in grocery retail outlets and no instrument comparisons were made.

### **3.5 RESEARCH DESIGN**

The research design used in the study is descriptive design. Here in this study, the service quality perceptions and expectations of consumers were described for grocery retail outlets. They were described for independent variables like age, gender, marital status, income and volume of monthly purchases of the respondents. The data collected for this research study is primary data collected through a survey where the SERVQUAL + instrument was used to collect data on the service quality of grocery retail outlets. The survey instrument also collected details of demographic variables and retail store formats. Secondary data in terms of research reports, research articles in journals and newspaper articles were collected.

### **3.6 DATA COLLECTION INSTRUMENT**

The review of literature has illustrated various ways in which service quality could be

measured. However, SERVQUAL+ (PZB, 1994) which used the 22 items of the SERVQUAL, to measure the perceived service quality, the desired service quality and the minimum or adequate level of service quality fulfils all norms for reliability and validity measures and was superior in terms of diagnostic value of information obtained, the difference score measures performed as well as direct measures on all psychometric criteria except predictive power thus able to identify critical service shortfalls. The SERVQUAL+ also provides separate perception ratings for maximizing predictive power. The SERVQUAL+ has not been empirically tested across service sectors.

The SERVQUAL+ (Appendix B) was used to collect data on expectations and perceptions of consumers about grocery retail outlets. The expectations as given by this instrument define expectations at two levels – the desired level of expectations and the adequate or minimum level of expectations. Respondents were required to give their separate ratings of minimum, desired and perceived service on identical, side-by-side 5 point rating scales with ‘1’ called ‘strongly disagree’ and ‘5’ called ‘strongly agree’ and the mid-points not defined. The respondents were required to give their ratings on two different levels of expectations – the minimum level of service performance that the respondent would consider adequate and the desired level of expectations which is the level of service performance the respondent believes that an excellent grocery store can and should deliver. The respondents were also asked to rate their grocery store based on their perceptions of its service performance. The perceived scale had a ‘No Opinion’ column also for respondents who did not want to give a response on an item scale.

The questionnaire also asked respondents to allocate 100 points among the five store patronage criteria (Gagliano & Hathcote, 1994) – merchandise, price, service, location

and advertising according to the importance it had for them when shopping for grocery items. This was to determine the factors most important to customers while shopping at a grocery retail store.

Personal details on age, gender, marital status, monthly family income and monthly volume of purchase of groceries were also collected from the respondents.

### **3.7 PILOT STUDY & INSTRUMENT VALIDATION**

A pilot study was conducted in Coimbatore to test the questionnaire and ensure that the content and meanings of the item scales were easily and rightfully understood and the form was easy to complete. The researcher also wanted to know the average time it took to complete the questionnaire.

The piloted version of the questionnaire (Appendix A) used a 9 point rating scale with '1' indicating 'strongly disagree' and '9' indicating 'strongly agree' as in the original PZB 1994 format. The questionnaires were given to 40 shoppers at various grocery retail outlets and 10 faculty colleagues.

The respondents found the 9 point rating scale very difficult to handle and felt a smaller rating scale would be easier to complete. 19 of the 40 shoppers refused to complete the questionnaire citing the 9 point rating scale, another 8 of them marked all their responses to either 1 or 9 of the rating scale. All the 10 faculty colleagues in spite of finishing the questionnaire commented that the 9 point rating scale was time consuming. They also said that the service quality at the retail grocery stores were neither high tech nor sophisticated as in developed countries that a 9 point rating scale was needed; a 3 or 5

point scale would suffice. The respondents however were unanimous in their opinion about the ease of understanding the 22 SERVQUAL items.

A pilot retest was done with the only change being the rating scales changed to a 5 point one with '1' indicating 'strongly disagree' and '5' indicating 'strongly agree'. The second pilot test was done with 50 new respondents. All the respondents found the 5 point rating scale much easier to respond to and were able to better reflect their extent of agreement or disagreement to the SERVQUAL items.

Reliability coefficients (alphas) were computed for the Perceived, MSS and MSA scores for each of the five dimensions – reliability, responsiveness, assurance, empathy and tangibles. All the reliability coefficients (alphas) were above 0.7 and hence indicate high internal consistency among items within each SERVQUAL dimension (Nunnally, 1978). The reliability of the difference scores ( $r_D$ ) MSS and MSA were calculated by using a formula specially recommended for calculation of reliability of difference scores (Peter et al, 1993). Table 5 presents the reliability coefficients for the reconfigured questionnaire.

The formula for calculating the reliability of a difference score is:

$$r_D = \frac{\sigma_1^2 r_{11} + \sigma_2^2 r_{22} - 2r_{12}\sigma_1\sigma_2}{\sigma_1^2 + \sigma_2^2 - 2r_{12}\sigma_1\sigma_2}$$

where  $r_{11}$  and  $r_{22}$  are reliabilities of the first and second component scores,  $\sigma_1^2$  and  $\sigma_2^2$  are variances of the component scores and  $r_{12}$  the correlation between the component scores (calculations of the  $r_D$  scores are given in Appendix D).

**Table 5 Reliability Coefficients (Alphas) for Service Quality Dimensions**

| <b>Dimensions</b> | <b>No. of items</b> | <b>Perceptions only</b> | <b>MSS</b> | <b>MSA</b> |
|-------------------|---------------------|-------------------------|------------|------------|
| Reliability       | 5                   | .84                     | .80        | .72        |
| Responsiveness    | 4                   | .81                     | .78        | .74        |
| Assurance         | 4                   | .82                     | .76        | .73        |
| Empathy           | 5                   | .80                     | .72        | .77        |
| Tangibles         | 4                   | .90                     | .74        | .80        |

### **3.8 SAMPLING AND TARGET POPULATION**

#### **3.8.1 Target population**

Two cities from the state of Tamilnadu – Coimbatore and Chennai were targeted for the purpose of this study. They are the two largest cities of Tamilnadu and are cosmopolitan in nature. The target population consists of all consumers who buy their bulk monthly grocery provisions from either a ‘kirana’/convenience store (otherwise called a ‘mom and pop’ store) or a combination store. The definitions for a ‘kirana’ and a combination store for the purpose of this study are given below:

Kirana/Convenience Store – stores which were less than 300 sq.ft. and where the owner along with family members or 1 or 2 employees were the only salespeople

Combination Store – large stores where grocery, food and related product lines make up about 75% and general merchandise around 25%. It is a combination of supermarket and general merchandise.

#### **3.8.2 Sampling procedure**

The sampling technique used to select a customer as a respondent was Stratified Random Sampling. The cities were divided into zones/strata as given by the zone map of the



respective city corporation website (Appendix E). A fixed number of respondents were chosen from each zone or strata. Every fifth kirana store was chosen. The number of combination stores in each zone were limited and were chosen till the target sample size was reached for that zone. Every 5<sup>th</sup> customer that walked into a retail outlet was selected after confirming if they were regular customers of the store as they came to shop for groceries at the retail outlets. They were also asked if they were willing to spend some time with the researcher in filling up a questionnaire.

### **3.8.2.1 Chennai**

The city of Chennai is divided into 10 zones. From each zone 50 respondents who shopped at 'kiranans' and 50 respondents who shopped at combination stores were selected and the questionnaire was administered. A total of 500 respondents for 'kiranans' and 500 respondents for combination stores filled up the SERVQUAL + questionnaire.

The filled up questionnaires were checked to see if all the columns were filled up and incomplete questionnaires were rejected. The questionnaires were also checked to see if the 'desired' scores were greater or equal to the 'minimum/adequate' scores as it is logical for the desired level of expectations to be greater or equal to minimum/adequate level of expectations, but cannot be lesser than the minimum/adequate level. All questionnaires that did not fulfil these two criteria were rejected.

The final sample size for Chennai city was as follows:

|                    |     |     |
|--------------------|-----|-----|
| Kiranans           | 384 | 77% |
| Combination stores | 388 | 78% |

77% of the filled up questionnaires for kiranans and 78% for combination stores were found valid and used for final analysis.

### 3.8.2.2. Coimbatore

The city of Coimbatore is divided into 4 zones. From each zone 75 respondents who shopped at 'kiranas' and 75 respondents who shopped at combination stores were randomly selected and the questionnaire was administered. Since the number of zones in Coimbatore was smaller than Chennai, a larger sample size was collected from each zone. A total of 300 respondents for 'kiranas' and 300 respondents for combination stores filled up the SERVQUAL + questionnaire. The filled up questionnaires were checked to see if all the columns were filled up and incomplete questionnaires were rejected. The questionnaires were also checked to see if the 'desired' scores were greater or equal to the 'minimum' scores as it is logical for the desired level of expectations to be greater or equal to minimum level of expectations, but cannot be lesser than the minimum level. All questionnaires that did not fulfil these two criteria were rejected.

The final sample size for Coimbatore city was as follows:

Kiranas                      253      84%

Combination stores    183      61%

84% of the filled up questionnaires for kiranas and 61% for combination stores were found valid and used for final analysis. The distribution of the sample respondents is shown in Table 6.

**Table 6: Distribution of respondents in the sample.**

| <b>City</b><br><b>Retail Format</b> | <b>Coimbatore</b> | <b>Chennai</b> | <b>Total</b> |
|-------------------------------------|-------------------|----------------|--------------|
| <b>Kiranas</b>                      | 253               | 384            | 637          |
| <b>Combination store</b>            | 183               | 388            | 571          |
| <b>Total</b>                        | 436               | 772            | 1208         |

### **3.9 DATA COLLECTION**

First, it was ascertained by the researcher if the respondent was a regular customer of the store and if she/he has been purchasing his monthly bulk purchase of groceries from that store. Once this was confirmed, the respondent was asked if he/she was willing to spend 15 to 20 minutes of their time filling a questionnaire on service quality of the store they were visiting. This would help the shopkeeper improve service quality at the store. If the respondent was willing, the questionnaire was given and doubts were clarified. Once the questionnaire was filled up, it was collected back from the respondent.

The data was collected from September 2007 to February 2008 in both Coimbatore and Chennai for a total period of 6 months. Four students of Services Marketing from the MBA program were used to collect the data. They were trained on the questionnaire and on doubt handling in order to ensure that researcher bias did not occur and consistency during data collection was maintained.

### **3.10 DATA ANALYSIS**

Data analysis was performed in five parts. Excel 2003 and SPSS version 11.0 was used for analysis. The first part presents the profiles of the sample respondents. Independent variables like the demographic variables of age, gender, marital status, monthly family income and monthly volume of purchases were tabulated for the overall sample data. Cross tabulations between the two cities and demographic variables and between retail formats and demographic variables were done to get an overall picture of respondent profiles. The second part presents the descriptive statistics – mean and standard deviation for all the independent and dependent variables under study- cities, retail formats, age groups, gender and marital status, income and volume of monthly purchases. The third

section presents the ranking of the five factors of store patronage – merchandise, price, location, service and advertising. Friedman’s test was used to test if the mean ranks given to the five factors of store patronage: merchandise, price, location, service and advertising were the same. Significance testing using ANOVA for mean scores of Store Patronage criteria was also done. The null and sub-hypotheses were:

**H0<sub>1</sub>:** There is no significant difference between the mean rankings for store patronage criteria.

**H0<sub>1a</sub> to H0<sub>1g</sub>:** There is no significant difference between the mean rankings for store patronage criteria between cities, retail formats, age groups, gender, marital status, incomes and volume of monthly purchase.

**H0<sub>2a</sub> to H0<sub>2g</sub>:** There is no significant difference in Store Patronage criteria between cities, retail formats, age groups, gender, marital status, incomes and volume of monthly purchases.

**H0<sub>3a</sub> to H0<sub>3f</sub>:** There is no significant difference in Store Patronage criteria in Chennai between retail formats, age groups, gender, marital status, incomes and volume of monthly purchases.

**H0<sub>4a</sub> to H0<sub>4f</sub>:** There is no significant difference in Store Patronage criteria in Coimbatore between retail formats, age groups, gender, marital status, incomes and volume of monthly purchases.

**H0<sub>5a</sub> to H0<sub>5f</sub>:** There is no significant difference in Store Patronage criteria for kiranas between cities, age groups, gender, marital status, incomes and volume of monthly purchases.

**H0<sub>6a</sub> to H0<sub>6f</sub>:** There is no significant difference in Store Patronage criteria for combination stores between cities, age groups, gender, marital status, incomes and volume of monthly purchases.

**H0<sub>7a</sub> to H0<sub>7f</sub>:** There is no significant difference in Store Patronage criteria for male consumers between cities, retail formats, age groups, marital status, incomes and volume of monthly purchases.

**H0<sub>8a</sub> to H0<sub>8f</sub>:** There is no significant difference in Store Patronage criteria for female consumers between cities, retail formats, age groups, marital status, incomes and volume of monthly purchases.

**H0<sub>9a</sub> to H0<sub>9f</sub>:** There is no significant difference in Store Patronage criteria for single consumers between cities, retail formats, age groups, gender, incomes and volume of monthly purchases.

**H0<sub>10a</sub> to H0<sub>10f</sub>:** There is no significant difference in Store Patronage criteria for married consumers between cities, retail formats, age groups, gender, incomes and volume of monthly purchases.

The fourth section presents the tests of significance using one way analysis of variance for the five dimensions of service quality and overall service quality. This will highlight differences in the various sub-samples of the respondents thus helping firms to develop strategies that fit their respondent profiles. The following hypotheses were tested using ANOVA.

**H0<sub>11a</sub> to H0<sub>11g</sub>:** There is no significant difference in perceived Service Quality between cities, retail formats, age groups, gender, marital status, incomes and volume of monthly purchases.

**H0<sub>12a</sub> to H0<sub>12f</sub>:** There is no significant difference in perceived Service Quality in Chennai between retail formats, age groups, gender, marital status, incomes and volume of monthly purchases.

**H0<sub>13a</sub> to H0<sub>13f</sub>:** There is no significant difference in perceived Service Quality in Coimbatore between retail formats, age groups, gender, marital status, incomes and volume of monthly purchases.

**H0<sub>14a</sub> to H0<sub>14f</sub>:** There is no significant difference in perceived Service Quality for kiranas between cities, age groups, gender, marital status, incomes and volume of monthly purchases.

**H0<sub>15a</sub> to H0<sub>15f</sub>:** There is no significant difference in perceived Service Quality for combination stores between cities, age groups, gender, marital status, incomes and volume of monthly purchases.

**H0<sub>16a</sub> to H0<sub>16f</sub>:** There is no significant difference in perceived Service Quality for male consumers between cities, retail formats, age groups, marital status, incomes and volume of monthly purchases.

**H0<sub>17a</sub> to H0<sub>17f</sub>:** There is no significant difference in perceived Service Quality for female consumers between cities, retail formats, age groups, marital status, incomes and volume of monthly purchases.

**H0<sub>18a</sub> to H0<sub>18f</sub>:** There is no significant difference in perceived Service Quality for single consumers between cities, retail formats, age groups, gender, incomes and volume of monthly purchases.

**H0<sub>19a</sub> to H0<sub>19f</sub>:** There is no significant difference in perceived Service Quality for married consumers between cities, retail formats, age groups, gender, incomes and volume of monthly purchases.

The fifth section presents the Zone of Tolerance (ZOT) analysis which provides precise information about the perceived service levels across dimensions relative to the adequate/minimum and desired service levels. It also provides information on different dimensions that offer insight into the emphasis a firm should place on different

dimensions in initiating quality improvement programmes. The ZOT analysis was done for data across all the respondent groups – between cities, retail formats, age groups, gender, marital status, income, volume of monthly purchases and within cities, retail formats, gender and marital status.

### **3.11 CONCLUDING REMARKS**

The research design was descriptive in nature, the data collection instrument chosen was the SERVQUAL+ based on the literature review, which was then pilot tested twice and validated. The target population was all consumers who buy their bulk monthly grocery provisions from either a kirana or a combination store. The sampling technique used was stratified random sampling. The two cities from where data was collected were Chennai and Coimbatore. The cities were divided into zones and a fixed number of respondents were picked from these zones on a random basis. The total sample size was 1208 with 772 from Chennai out of which 384 were from kiranas and 388 from combination stores and 436 respondents from Coimbatore out of which 253 were from kiranas and 183 from combination stores. Data was collected over a period of 6 months. Data analysis was done using cross tabulations, mean scores and standard deviation, ranking, Friedman's test, ANOVA and ZOT analysis.

## **CHAPTER 4 - DATA ANALYSIS AND INTERPRETATION**

This chapter presents the data analysis in five parts. The first part presents the respondent profiles, the second part presents the mean and standard deviation of the various dimensions of service quality and store patronage criteria and the third section presents the factors that influence shopping at a retail grocery store also called store patronage criteria (SPC). The fourth section presents the perceptions of consumers towards service quality of grocery retailers and the fifth section presents the Zone of Tolerance (ZOT) analysis.

### **4.1 RESPONDENT PROFILES**

The respondent characteristics has been tabulated using various classifications like the cities they live, the retail formats from where they do their monthly grocery shopping, their age, gender, marital status, monthly family income and their volume of monthly purchase of groceries. Table 7 brings out the overall respondents' profile city wise and retail format wise.

This table gives in a nutshell the respondents profile for each of the two cities - Chennai and Coimbatore and for each of the two retail formats – kiranas and combination stores. Each cell in the table had more than 30 respondents. Nearly two thirds of the respondents in the age group 36 to 45 years shopped at a kirana store. Around 58% of the respondents in the 46 to 55 years age group also shopped at a kirana. However this trend is reversed in all other age groups with more number of respondents shopping at a combination store than a kirana. The distribution of males among kiranas and combination stores were almost equal but 57% of the female respondents shopped at a kirana.



**Table 7: Overall Respondent profile**

| Demographic variables              | Cities     |            | Retail formats |                    |
|------------------------------------|------------|------------|----------------|--------------------|
|                                    | Chennai    | Coimbatore | Kiranas        | Combination stores |
| <b>Age</b>                         |            |            |                |                    |
| < 25 yrs                           | 76         | 100        | 65             | 111                |
| 26 to 35 yrs                       | 162        | 157        | 149            | 170                |
| 36 to 45 yrs                       | 275        | 100        | 241            | 134                |
| 46 to 55 yrs                       | 180        | 53         | 134            | 99                 |
| > 55 yrs                           | 79         | 26         | 48             | 57                 |
| <b>Gender</b>                      |            |            |                |                    |
| Male                               | 294        | 240        | 250            | 284                |
| Female                             | 478        | 196        | 387            | 287                |
| <b>Marital Status</b>              |            |            |                |                    |
| Single                             | 86         | 136        | 78             | 144                |
| Married                            | 686        | 300        | 559            | 427                |
| <b>Monthly Family Income</b>       |            |            |                |                    |
| < Rs. 10,000                       | 48         | 106        | 105            | 49                 |
| Rs. 10,001 to 20,000               | 260        | 183        | 280            | 163                |
| Rs. 20,001 to 30,000               | 298        | 90         | 201            | 187                |
| > Rs. 30,000                       | 166        | 57         | 51             | 172                |
| <b>Monthly Volume of Purchases</b> |            |            |                |                    |
| < Rs. 800                          | 94         | 89         | 128            | 55                 |
| Rs. 801 to 2000                    | 307        | 190        | 318            | 179                |
| Rs. 2001 to 3500                   | 237        | 117        | 159            | 195                |
| > Rs. 3500                         | 134        | 40         | 32             | 142                |
| <b>Total (N = 1208)</b>            | <b>772</b> | <b>436</b> | <b>637</b>     | <b>571</b>         |

A majority of Single respondents (65%) preferred to shop at a combination store while 57% of married respondents shopped at a kirana. There was an increase in the number of shoppers at kiranas with a decrease in income and shift to combination stores with an increase in incomes. The same trend was seen with ‘monthly purchase volumes’.

Respondents with lesser monthly purchase volumes (less than Rs. 2000) preferred to shop at a kirana but higher the purchase volumes, more the shift to combination stores.

**Table 8: Respondent profile by city**

| Demographic variables              | Chennai |                    | Coimbatore |                    |
|------------------------------------|---------|--------------------|------------|--------------------|
|                                    | Kiranas | Combination stores | Kiranas    | Combination stores |
| <b>Age</b>                         |         |                    |            |                    |
| < 25 yrs                           | 6       | 70                 | 59         | 41                 |
| 26 to 35 yrs                       | 59      | 103                | 90         | 67                 |
| 36 to 45 yrs                       | 183     | 92                 | 58         | 42                 |
| 46 to 55 yrs                       | 103     | 77                 | 31         | 22                 |
| > 55 yrs                           | 33      | 46                 | 15         | 11                 |
| <b>Gender</b>                      |         |                    |            |                    |
| Male                               | 108     | 186                | 142        | 98                 |
| Female                             | 276     | 202                | 111        | 85                 |
| <b>Marital Status</b>              |         |                    |            |                    |
| Single                             | 5       | 81                 | 73         | 63                 |
| Married                            | 379     | 307                | 180        | 120                |
| <b>Monthly Family Income</b>       |         |                    |            |                    |
| < Rs. 10,000                       | 16      | 32                 | 89         | 17                 |
| Rs. 10,001 to 20,000               | 148     | 112                | 132        | 51                 |
| Rs. 20,001 to 30,000               | 179     | 119                | 22         | 68                 |
| > Rs. 30,000                       | 41      | 125                | 10         | 47                 |
| <b>Monthly Volume of Purchases</b> |         |                    |            |                    |
| < Rs. 800                          | 58      | 36                 | 70         | 19                 |
| Rs. 801 to 2000                    | 193     | 114                | 125        | 65                 |
| Rs. 2001 to 3500                   | 107     | 130                | 52         | 65                 |
| > Rs. 3500                         | 26      | 108                | 6          | 34                 |

The above table gives us the break up of respondents profile in the two cities among kirana and combination stores. A majority of Chennai respondents between the ages 36 to

55 years shopped at kiranas while a majority of all other age groups shopped at a combination store. However, in Coimbatore, a higher percentage of respondents from all age groups shopped at a kirana. In Chennai, majority of males (63%) shopped at a combination store while 58% of the females shopped at a kirana. In Coimbatore, majority of both males and females shopped at a kirana. An overwhelming majority of single respondents (94%) and 55% of the married sample in Chennai shop for their monthly groceries at a combination store. In Coimbatore, single respondents were more or less equally distributed among kiranas and combination stores where as 60 % of the married respondents shopped at kiranas. In Chennai, majority of the respondents with incomes ranging from Rs. 10001 to Rs. 30000 shopped at a kirana. In Coimbatore, a majority of the respondents with incomes up to Rs. 20000 shopped at a kirana but with increasing incomes, there was a shift from kirana to combination store. At lower purchase volumes up to Rs. 2000, a majority of respondents shopped at a kirana, but with increasing purchase volumes, there was a shift seen from kiranas to combination stores irrespective of which city they belonged to.

#### **4.2 DESCRIPTIVE STATISTICS**

The Descriptive procedure displays univariate summary statistics for several variables in a single table. Table 9 brings out the descriptive statistics for the overall sample respondents.

The mean values for all perception variables for the overall sample were greater than 3 on a five point scale. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. Responsiveness Dimension of Service Quality exhibited the highest mean reflecting a higher level of satisfaction.

**Table 9: Descriptive Statistics for overall data**

| Items  | Overall sample |         |
|--|----------------|---------|
|  | Mean           | SD      |
| Perceptions  |                |         |
| Reliability  | 3.2053         | .64283  |
| Responsiveness                                     | 3.4174         | .85687  |
| Assurance  | 3.1931         | .97945  |
| Empathy  | 3.1634         | .87143  |
| Tangibility  | 3.1635         | .87369  |
| Overall Service Quality                            | 3.2285         | .53784  |
| <b>MSA (Measure of Service Adequacy = P~AE)</b>    |                |         |
| Reliability  | .9470          | .81036  |
| Responsiveness                                     | 1.1333         | 1.15522 |
| Assurance  | .9770          | 1.16939 |
| Empathy  | .9472          | 1.03469 |
| Tangibility  | .9793          | 1.05448 |
| Overall Service Quality                            | .9968          | .77889  |
| <b>MSS (Measure of Service Superiority = P~DE)</b> |                |         |
| Reliability  | -.9334         | .68566  |
| Responsiveness                                     | -.7862         | .90106  |
| Assurance  | -.9077         | 1.04535 |
| Empathy  | -.9437         | .95985  |
| Tangibility  | -.9023         | .87565  |
| Overall Service Quality                            | -.8947         | .57071  |

Empathy and Tangibles dimensions scored the lowest reflecting a lower level of satisfaction with these dimensions. The mean values for all MSA and MSS variables were all below 1. However all MSS scores were negative which implied that the Desired level of Service Quality Expectations were greater than the perceptions of Service Quality. The positive scores of MSA implied that the Adequate level of Service Quality Expectations were lesser than the Perceptions of Service Quality. This implied that the

Perceived level of Service Quality lies between the Adequate and Desired levels of Service Quality.

**Table 10: Descriptive Statistics for cities**

| Items  | Cities  |         |            |         |
|--|---------|---------|------------|---------|
|  | Chennai |         | Coimbatore |         |
| Perceptions  | Mean    | SD      | Mean       | SD      |
| Reliability  | 3.1429  | .67961  | 3.3349     | .68828  |
| Responsiveness                                     | 3.4524  | .91699  | 3.3555     | .73543  |
| Assurance  | 3.1269  | 1.06520 | 3.3102     | .79326  |
| Empathy  | 3.1010  | .94109  | 3.2741     | .71993  |
| Tangibility  | 3.1924  | .79236  | 3.1124     | 1.00057 |
| Overall Service Quality                            | 3.2031  | .46754  | 3.2774     | .64842  |
| <b>MSA (Measure of Service Adequacy = P~AE)</b>    |         |         |            |         |
| Reliability  | 1.0911  | .81895  | .7110      | .83980  |
| Responsiveness                                     | 1.3676  | 1.21425 | .7185      | .90545  |
| Assurance  | 1.1208  | 1.25038 | .7225      | .96003  |
| Empathy  | 1.0500  | 1.09598 | .7654      | .88882  |
| Tangibility  | 1.1334  | 1.06684 | .7064      | .97532  |
| Overall Service Quality                            | 1.1526  | .74563  | .7247      | .76643  |
| <b>MSS (Measure of Service Superiority = P~DE)</b> |         |         |            |         |
| Reliability  | -1.0322 | .68671  | -.7619     | .90654  |
| Responsiveness                                     | -.7895  | .92595  | -.7804     | .85623  |
| Assurance  | -1.0000 | 1.11796 | -.7443     | .88032  |
| Empathy  | -1.0891 | 1.01488 | -.6860     | .79183  |
| Tangibility  | -.9854  | .83701  | -.7729     | .98117  |
| Overall Service Quality                            | -.9793  | .46770  | -.7491     | .72084  |

The mean values for all perception variables for both Chennai and Coimbatore were greater than 3 on a five point scale. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. The mean values for MSA for Chennai respondents were between 1.0 and

1.4 and for Coimbatore respondents were below 1. Thus Chennai respondents had a larger Perceived – Adequate gap than Coimbatore respondents. The mean values for MSS for Chennai respondents were between -0.7 and -1.1. The reliability, assurance and empathy dimensions had a higher MSS gap than responsiveness, tangibility and overall service quality. All MSS scores for Coimbatore were above -1.0. Chennai respondents also had a larger Perceived – Desired gap than Coimbatore residents. The negative scores for MSS implied that the Desired level of Service Quality Expectations were greater than the perceptions of Service Quality. The positive scores of MSA implied that the Adequate level of Service Quality Expectations were lesser than the Perceptions of Service Quality. This implied that the Perceived level of Service Quality lies between the Adequate and Desired levels of Service Quality.

Table 11 shows the descriptive statistics like mean and SD values for Kiranas and Combination Stores. The mean values for all perception variables for both Kiranas and Combination Stores were greater than 3 on a five point scale. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. The mean values for MSA for Kirana respondents were between 1.1 and 1.6 and for Combination respondents were below 1. Thus Kirana respondents had a larger Perceived – Adequate gap than Combination store respondents. The mean values for MSS for Kirana respondents were between -0.6 and -1.1. The smallest Perceived – Desired gap was for the responsiveness dimension and highest was for Empathy among Kirana respondents. All MSS scores for Combination stores were above -1.0. Combination stores had a larger Perceived – Desired gap on two dimensions – responsiveness and assurance than Kiranas. The negative scores for MSS implied that the Desired level of Service Quality Expectations were greater than the perceptions of Service Quality.

**Table 11: Descriptive Statistics for retail formats**

| Items  | Retail Store Formats |         |                    |        |
|--|----------------------|---------|--------------------|--------|
|  | Kiranass             |         | Combination Stores |        |
| Perceptions  | Mean                 | SD      | Mean               | SD     |
| Reliability  | 3.2206               | .59414  | 3.2028             | .78118 |
| Responsiveness                                     | 3.5730               | .90442  | 3.2439             | .76474 |
| Assurance  | 3.2920               | 1.11023 | 3.0827             | .79558 |
| Empathy  | 3.1210               | .98217  | 3.2109             | .72631 |
| Tangibility  | 3.1805               | .93551  | 3.1445             | .79948 |
| Overall Service Quality                            | 3.2774               | .54851  | 3.1770             | .52745 |
| <b>MSA (Measure of Service Adequacy = P~AE)</b>    |                      |         |                    |        |
| Reliability  | 1.1823               | .84187  | .6991              | .77581 |
| Responsiveness                                     | 1.5895               | 1.19413 | .6243              | .86188 |
| Assurance  | 1.3136               | 1.27663 | .6016              | .89967 |
| Empathy  | 1.1819               | 1.11702 | .6855              | .86303 |
| Tangibility  | 1.2841               | 1.08145 | .6392              | .91100 |
| Overall Service Quality                            | 1.3103               | .80229  | .6499              | .58415 |
| <b>MSS (Measure of Service Superiority = P~DE)</b> |                      |         |                    |        |
| Reliability  | -.9615               | .75971  | -.9047             | .80935 |
| Responsiveness                                     | -.6589               | .93360  | -.9282             | .84168 |
| Assurance  | -.8987               | 1.16367 | -.9177             | .89603 |
| Empathy  | -1.0444              | 1.04910 | -.8312             | .83608 |
| Tangibility  | -.9215               | .90851  | -.8945             | .88489 |
| Overall Service Quality                            | -.8970               | .58729  | -.8953             | .57747 |

The positive scores of MSA implied that the Adequate level of Service Quality Expectations were lesser than the Perceptions of Service Quality. This implied that the Perceived level of Service Quality lies between the Adequate and Desired levels of Service Quality.

**Table 12: Descriptive Statistics for age groups**

| Items  | Age groups ( in years) |       |       |       |       |       |       |       |          |       |
|--|------------------------|-------|-------|-------|-------|-------|-------|-------|----------|-------|
|  | < 25 yrs               |       | 26-35 |       | 36-45 |       | 46-55 |       | > 55 yrs |       |
| Perceptions  | Mean                   | SD    | Mean  | SD    | Mean  | SD    | Mean  | SD    | Mean     | SD    |
| Reliability  | 3.179                  | .7809 | 3.228 | .6387 | 3.177 | .6060 | 3.233 | .5852 | 3.215    | .6556 |
| Responsiveness                                     | 3.272                  | .8499 | 3.358 | .8063 | 3.450 | .8599 | 3.524 | .9343 | 3.481    | .7941 |
| Assurance  | 3.098                  | .8438 | 3.181 | 1.000 | 3.192 | 1.015 | 3.189 | .9881 | 3.397    | .9643 |
| Empathy  | 3.147                  | .7797 | 3.182 | .7740 | 3.132 | .9388 | 3.138 | .9666 | 3.299    | .8237 |
| Tangibility  | 3.081                  | .8828 | 3.131 | .9104 | 3.192 | .8380 | 3.203 | .8779 | 3.207    | .8628 |
| Overall Service Quality                            | 3.155                  | .6215 | 3.216 | .5576 | 3.228 | .4968 | 3.258 | .5135 | 3.320    | .5106 |
| <b>MSA (Measure of Service Adequacy = P~AE)</b>    |                        |       |       |       |       |       |       |       |          |       |
| Reliability  | .5932                  | .8138 | .8752 | .7764 | 1.073 | .8093 | 1.106 | .7622 | .9543    | .8181 |
| Responsiveness                                     | .6165                  | .9361 | .9922 | 1.040 | 1.335 | 1.149 | 1.361 | 1.306 | 1.195    | 1.166 |
| Assurance  | .4915                  | .8774 | .8942 | 1.165 | 1.132 | 1.189 | 1.108 | 1.212 | 1.197    | 1.208 |
| Empathy  | .5818                  | .8886 | .8784 | .9470 | 1.073 | 1.085 | 1.040 | 1.131 | 1.091    | .9571 |
| Tangibility  | .6051                  | .9104 | .8832 | 1.009 | 1.134 | 1.082 | 1.122 | 1.068 | 1.028    | 1.110 |
| Overall MSA  | .5776                  | .6865 | .9046 | .7322 | 1.150 | .7653 | 1.147 | .7916 | 1.093    | .7964 |
| <b>MSS (Measure of Service Superiority = P~DE)</b> |                        |       |       |       |       |       |       |       |          |       |
| Reliability  | -.950                  | .7978 | -.847 | .7131 | -.992 | .6361 | -.929 | .6243 | -.965    | .6841 |
| Responsiveness                                     | -.880                  | .9501 | -.775 | .8565 | -.796 | .8866 | -.739 | .9645 | -.731    | .8567 |
| Assurance  | -.937                  | .8703 | -.850 | 1.045 | -.968 | 1.107 | -.972 | 1.059 | -.673    | 1.030 |
| Empathy  | -.853                  | .8187 | -.850 | .8707 | -1.03 | 1.019 | -1.05 | 1.050 | -.807    | .9659 |
| Tangibility  | -.858                  | .8244 | -.873 | .9425 | -.937 | .8414 | -.952 | .8559 | -.828    | .9148 |
| Overall MSS  | -.895                  | .6112 | -.839 | .5971 | -.945 | .5343 | -.930 | .5421 | -.801    | .5901 |

The mean values for all perception variables for all the age groups were greater than 3 on a five point scale. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. The MSA mean values for the age group < 25 years was the lowest among all the age groups and ranged from 0.4 to 0.62; thus the '< 25 yrs' age group had the smallest Perceived – Adequate gap compared to all other age groups. The MSA mean value for the '36 - 55 yrs' age groups was all above 1 and has the largest Perceived – Adequate gap. The MSS mean values for all the age groups were negative for all the dimensions. The MSS mean



values for the younger age groups were slightly lesser than the '36 – 55 yrs' group. The negative scores for MSS implied that the Desired level of Service Quality Expectations were greater than the perceptions of Service Quality. The positive scores of MSA implied that the Adequate level of Service Quality Expectations were lesser than the Perceptions of Service Quality. This implied that the Perceived level of Service Quality lies between the Adequate and Desired levels of Service Quality.

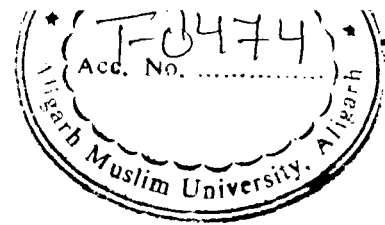
**Table 13: Descriptive Statistics for Gender groups**

| Items  | Gender |        |        |        |
|--|--------|--------|--------|--------|
|  | Male   |        | Female |        |
| Perceptions  | Mean   | SD     | Mean   | SD     |
| Reliability  | 3.2199 | .6658  | 3.1938 | .6242  |
| Responsiveness                                     | 3.3722 | .8709  | 3.4533 | .8444  |
| Assurance  | 3.1704 | .9192  | 3.2111 | 1.024  |
| Empathy  | 3.1644 | .8274  | 3.1626 | .9054  |
| Tangibility  | 3.0988 | .9035  | 3.2148 | .8464  |
| Overall Service Quality                            | 3.2051 | .5743  | 3.2471 | .5067  |
| <b>MSA (Measure of Service Adequacy = P~AE)</b>    |        |        |        |        |
| Reliability  | .8082  | .8433  | 1.0570 | .7662  |
| Responsiveness                                     | .9288  | 1.1504 | 1.2953 | 1.1339 |
| Assurance  | .8127  | 1.0701 | 1.1072 | 1.2276 |
| Empathy  | .8161  | .9970  | 1.0510 | 1.0527 |
| Tangibility  | .8043  | 1.0549 | 1.1180 | 1.0340 |
| Overall MSA  | .8340  | .7870  | 1.1257 | .7482  |
| <b>MSS (Measure of Service Superiority = P~DE)</b> |        |        |        |        |
| Reliability  | -.9064 | .7188  | -.9549 | .6579  |
| Responsiveness                                     | -.8235 | .9494  | -.7567 | .8604  |
| Assurance  | -.8890 | 1.0028 | -.9225 | 1.0783 |
| Empathy  | -.8861 | .9150  | -.9893 | .9922  |
| Tangibility  | -.9096 | .8915  | -.8965 | .8634  |
| Overall MSS  | -.8829 | .6145  | -.9040 | .5337  |

The mean values for all perception variables for both male and female respondents were greater than 3 on a five point scale. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. The mean values for MSA for male respondents were less than 1 and for female respondents were above 1. The female respondents had a larger Perceived – Adequate gap than male respondents. The MSS mean values for both male and female respondents were similar. All MSS scores for both male and female respondents were above -1.0. The negative scores for MSS implied that the Desired level of Service Quality Expectations were greater than the perceptions of Service Quality. The positive scores of MSA implied that the Adequate level of Service Quality Expectations were lesser than the Perceptions of Service Quality. This implied that the Perceived level of Service Quality lies between the Adequate and Desired levels of Service Quality.

Table 14 shows the descriptive statistics like mean and SD values for single and married respondents. The mean values for all perception variables for both single and married respondents were greater than 3 on a five point scale. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. The mean values for MSA for single respondents were less than 0.8 and for married respondents were above 1. The married respondents had a larger Perceived – Adequate gap than single respondents. The MSS mean values for married respondents were greater than single respondents. All MSS scores for both male and female respondents were above -1.0. The negative scores for MSS implied that the Desired level of Service Quality Expectations were greater than the perceptions of Service Quality. The positive scores of MSA implied that the Adequate level of Service Quality Expectations were lesser than the Perceptions of Service Quality. This implied that the Perceived level of Service Quality lies between the Adequate and Desired levels

of Service Quality.



**Table 14: Descriptive Statistics for Single and Married respondents**

| Items  | Marital Status |       |         |        |
|--|----------------|-------|---------|--------|
|  | Single         |       | Married |        |
| Perceptions  | Mean           | SD    | Mean    | SD     |
| Reliability  | 3.2144         | .7568 | 3.2032  | .6146  |
| Responsiveness   | 3.3423         | .8347 | 3.4343  | .8612  |
| Assurance  | 3.1408         | .8877 | 3.2049  | .9989  |
| Empathy  | 3.2153         | .7839 | 3.1517  | .8898  |
| Tangibility  | 3.1791         | .9331 | 3.1600  | .8601  |
| Overall Service Quality  | 3.2184         | .6478 | 3.2308  | .5101  |
| <b>MSA (Measure of Service Adequacy = <math>P \sim AE</math>)</b>    |                |       |         |        |
| Reliability  | .6099          | .8007 | 1.0229  | .7933  |
| Responsiveness   | .7050          | .9740 | 1.2297  | 1.1712 |
| Assurance  | .5901          | .9758 | 1.0641  | 1.1919 |
| Empathy  | .6351          | .9440 | 1.0174  | 1.0416 |
| Tangibility  | .6813          | .9837 | 1.0464  | 1.0587 |
| Overall MSA  | .6443          | .7403 | 1.0761  | .7655  |
| <b>MSS (Measure of Service Superiority = <math>P \sim DE</math>)</b> |                |       |         |        |
| Reliability  | -.8982         | .8109 | -.9414  | .6543  |
| Responsiveness   | -.8187         | .9296 | -.7789  | .8948  |
| Assurance  | -.8840         | .9514 | -.9130  | 1.0657 |
| Empathy  | -.8360         | .8638 | -.9680  | .9789  |
| Tangibility  | -.8063         | .8778 | -.9239  | .8741  |
| Overall MSS  | -.8486         | .6508 | -.9050  | .5509  |

**Table 15: Descriptive Statistics for income levels**

| Items  | Monthly Income (in Rs.) |       |             |       |             |        |         |       |
|--|-------------------------|-------|-------------|-------|-------------|--------|---------|-------|
|  | < 10000                 |       | 10001-20000 |       | 20001-30000 |        | > 30000 |       |
| Perceptions  | Mean                    | SD    | Mean        | SD    | Mean        | SD     | Mean    | SD    |
| Reliability  | 3.2286                  | .7688 | 3.2244      | .6028 | 3.1485      | .6272  | 3.2502  | .6490 |
| Responsiveness                                     | 3.2419                  | .8325 | 3.4283      | .8346 | 3.5071      | .8916  | 3.3610  | .8381 |
| Assurance  | 3.2597                  | .9279 | 3.1580      | .9636 | 3.2262      | 1.0457 | 3.1592  | .9265 |
| Empathy  | 3.1779                  | .8443 | 3.1183      | .8816 | 3.1887      | .9150  | 3.1991  | .7896 |
| Tangibility  | 2.8685                  | 1.026 | 3.1157      | .8865 | 3.2680      | .7999  | 3.2803  | .8039 |
| Overall Service Quality                            | 3.1553                  | .6651 | 3.2089      | .5228 | 3.2677      | .4941  | 3.2500  | .5387 |
| <b>MSA (Measure of Service Adequacy = P~AE)</b>    |                         |       |             |       |             |        |         |       |
| Reliability  | .8156                   | .8037 | .9801       | .8571 | 1.049       | .7785  | .7946   | .7417 |
| Responsiveness                                     | .8312                   | .8800 | 1.169       | 1.136 | 1.380       | 1.216  | .8386   | 1.145 |
| Assurance  | .9269                   | 1.037 | .9639       | 1.143 | 1.162       | 1.249  | .7152   | 1.113 |
| Empathy  | .8390                   | .9693 | .9490       | 1.014 | 1.115       | 1.083  | .7256   | .9849 |
| Tangibility  | .6818                   | 1.077 | .9802       | 1.076 | 1.177       | 1.031  | .8386   | .9669 |
| Overall MSA  | .8189                   | .7327 | 1.008       | .7846 | 1.177       | .7675  | .7825   | .7419 |
| <b>MSS (Measure of Service Superiority = P~DE)</b> |                         |       |             |       |             |        |         |       |
| Reliability  | -.8377                  | .7702 | -.8731      | .6562 | -1.026      | .6691  | -.9578  | .6927 |
| Responsiveness                                     | -.9140                  | .9639 | -.7415      | .8654 | -.7210      | .9324  | -.9002  | .8551 |
| Assurance  | -.7451                  | .9597 | -.9362      | 1.025 | -.8963      | 1.132  | -.9832  | .9749 |
| Empathy  | -.7390                  | .8854 | -.9476      | .9811 | -.9830      | 1.009  | -1.009  | .8596 |
| Tangibility  | -.9042                  | 1.030 | -.8860      | .8617 | -.9169      | .8544  | -.9081  | .8277 |
| Overall MSS  | -.8280                  | .6922 | -.8769      | .5541 | -.9087      | .5459  | -.9517  | .5499 |

The mean values for all perception variables for all the income groups were greater than 3 on a five point scale except for one variable i.e. tangibility dimension for the < 10000 income level. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. The MSA mean values for income levels < 10000 and > 30000 were less than 1. Income

groups with income between 10001 and 30000 had mean MSA values nearer to 1 or greater than 1. The > 30000 income group had the smallest Perceived – Adequate gap while the < 10000 has the largest Perceived – Adequate gap. The MSS mean values for all income groups were negative for all the dimensions. The negative scores for MSS implied that the Desired level of Service Quality Expectations were greater than the perceptions of Service Quality. The positive scores of MSA implied that the Adequate level of Service Quality Expectations were lesser than the Perceptions of Service Quality. This implied that the Perceived level of Service Quality lies between the Adequate and Desired levels of Service Quality.

Table 16 shows the descriptive statistics for different volumes of monthly purchase of groceries. The mean values for all perception variables for all monthly purchase volumes were greater than 3 on a five point scale. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. The MSA mean values for monthly purchase volumes of up to Rs. 2000 were above 1 and larger purchase volumes of greater than Rs. 2000 has mean values less than one. The smallest Perceived – Adequate gap was observed in the group with monthly purchases > Rs. 3500 while the largest Perceived – Adequate gap was seen for the < Rs. 2000 groups. The MSS mean values for all monthly purchase volumes were negative for all the dimensions. The negative scores for MSS implied that the Desired level of Service Quality Expectations were greater than the perceptions of Service Quality. The positive scores of MSA implied that the Adequate level of Service Quality Expectations were lesser than the Perceptions of Service Quality. This implied that the Perceived level of Service Quality lies between the Adequate and Desired levels of Service Quality.

**Table 16: Descriptive Statistics for Monthly purchase volumes**

| Items  | Monthly purchase volumes (in Rs.) |       |          |       |           |       |        |       |
|--|-----------------------------------|-------|----------|-------|-----------|-------|--------|-------|
|  | < 800                             |       | 801-2000 |       | 2001-3500 |       | > 3500 |       |
| Perceptions  | Mean                              | SD    | Mean     | SD    | Mean      | SD    | Mean   | SD    |
| Reliability  | 3.178                             | .6825 | 3.221    | .6240 | 3.205     | .6416 | 3.188  | .6592 |
| Responsiveness                                     | 3.403                             | .8932 | 3.508    | .8793 | 3.377     | .8361 | 3.254  | .7652 |
| Assurance  | 3.155                             | 1.012 | 3.207    | .9880 | 3.217     | 1.023 | 3.140  | .8203 |
| Empathy  | 3.218                             | .8605 | 3.170    | .9012 | 3.092     | .8629 | 3.228  | .8079 |
| Tangibility  | 3.170                             | .9287 | 3.195    | .8701 | 3.102     | .8525 | 3.189  | .8676 |
| Overall Service Quality                            | 3.225                             | .6317 | 3.260    | .5263 | 3.199     | .5179 | 3.200  | .5011 |
| <b>MSA (Measure of Service Adequacy = P~AE)</b>    |                                   |       |          |       |           |       |        |       |
| Reliability  | .9825                             | .8888 | 1.014    | .8044 | .8932     | .7860 | .8264  | .7741 |
| Responsiveness                                     | 1.260                             | 1.166 | 1.260    | 1.191 | 1.053     | 1.122 | .7974  | 1.021 |
| Assurance  | 1.062                             | 1.228 | 1.019    | 1.176 | .9696     | 1.192 | .7816  | 1.015 |
| Empathy  | 1.063                             | 1.026 | .9940    | 1.065 | .8785     | 1.012 | .8310  | .9857 |
| Tangibility  | 1.090                             | 1.088 | 1.057    | 1.061 | .8941     | 1.048 | .8118  | .9796 |
| Overall MSA  | 1.092                             | .8529 | 1.069    | .7927 | .9378     | .7418 | .8097  | .6897 |
| <b>MSS (Measure of Service Superiority = P~DE)</b> |                                   |       |          |       |           |       |        |       |
| Reliability  | -.9519                            | .7043 | -.9002   | .6811 | -.9333    | .6801 | -1.009 | .6890 |
| Responsiveness                                     | -.8429                            | .9591 | -.6906   | .9177 | -.8107    | .8708 | -.9497 | .8228 |
| Assurance  | -.9822                            | 1.013 | -.8939   | 1.078 | -.8672    | 1.089 | -.9511 | .8791 |
| Empathy  | -.9060                            | .8245 | -.9408   | 1.002 | -.9712    | .9801 | -.9356 | .9309 |
| Tangibility  | -.9071                            | .8218 | -.8581   | .8690 | -.9633    | .9009 | -.8994 | .8967 |
| Overall MSS  | -.9180                            | .5761 | -.8567   | .5879 | -.9092    | .5574 | -.9490 | .5384 |

#### 4.3 FACTORS THAT INFLUENCE SHOPPING AT A RETAIL GROCERY STORE OR STORE PATRONAGE CRITERIA

To determine the factors that influence shopping at a retail grocery store, the following store patronage criteria (Gagliano & Hathcote, 1994) were used: merchandise, price,

service, location and advertising. The respondents were asked to allocate 100 points among these five criteria. Instructions indicated that the largest number of points were to be given to the most important factor.

#### **4.3.1 Ranking of Store Patronage Criteria - Overall Sample**

The mean scores of the five criteria were calculated and the mean ranks assigned. The five criteria were variety and quality of merchandise (F1), prices of goods (F2), service offered by grocery store (F3), location of grocery store (F4) and advertising of the retail grocery store (F5). Table 17 depicts the mean ranks for the five store patronage criteria or the factors that influence shopping at a retail grocery store.

The mean scores and ranks for the five store patronage criteria reflect the importance customers attach to these factors in selecting a grocery store. The overall data (OD) reflects the ranking of all the respondents. Variety and quality of merchandise (F1) has been ranked the most important factor in selection of a grocery store, followed by prices of goods (F2), Location of the store (F4) and Services offered by the store (F3). Advertising of the store (F5) was the least important factor when selecting a grocery store.

Coimbatore customers gave equal importance to the first two factors – variety and quality of goods and prices of goods. They also ranked service offered by the store as more important than location of the store. For Kirana customers and for customers in the age group 36 – 45 years, price of goods was the most important factor followed by variety and quality of goods. Single customers ranked service offered by the store as more important than location of the store. Customers with monthly incomes less than Rs.

10000 and between Rs. 10001 and Rs. 20000 ranked prices of goods as the most important factor followed by variety and quality of goods in selection of a grocery store. However, customers with income between Rs. 20001 and Rs. 30000 have ranked both variety and quality of goods and prices of goods equally thus giving both these factors equal importance while selecting a grocery store.

Customers with monthly incomes greater than Rs. 30000 have ranked variety and quality of goods as the most important factor followed by the price of goods. The same trend is seen with customers with lower volume of purchases who have ranked prices of goods as the most important factor whereas customers with higher volume of purchases have ranked variety and quality of goods as the most important factor in the selection of a grocery store.



Table 17: Mean ranks for Store Patronage Criteria

| Mean Ranks |      |        |      |                |      |            |       |       |       |      |        |      |                |      |                |      |      |      |                             |      |      |      |
|------------|------|--------|------|----------------|------|------------|-------|-------|-------|------|--------|------|----------------|------|----------------|------|------|------|-----------------------------|------|------|------|
| SPC        | OD   | Cities |      | Retail Formats |      | Age groups |       |       |       |      | Gender |      | Marital Status |      | Monthly Income |      |      |      | Monthly Volume of Purchases |      |      |      |
|            |      | Ch     | Cbe  | K              | CS   | <25        | 26-35 | 36-45 | 46-55 | >55  | M      | F    | S              | Mrd  | 1              | 2    | 3    | 4    | 1                           | 2    | 3    | 4    |
|            |      |        |      |                |      |            |       |       |       |      |        |      |                |      |                |      |      |      |                             |      |      |      |
| F1         | 4.01 | 4.03   | 3.98 | 4.05           | 3.97 | 3.95       | 4.08  | 4.00  | 3.98  | 4.04 | 4.02   | 4.00 | 4.06           | 4.00 | 3.85           | 4.02 | 4.00 | 4.11 | 3.97                        | 4.00 | 4.03 | 4.04 |
| F2         | 3.97 | 3.96   | 3.99 | 4.09           | 3.83 | 3.89       | 3.97  | 4.02  | 3.94  | 3.98 | 3.94   | 3.99 | 3.90           | 3.98 | 4.26           | 4.04 | 4.00 | 3.58 | 4.17                        | 4.01 | 3.93 | 3.72 |
| F3         | 2.55 | 2.45   | 2.72 | 2.25           | 2.88 | 2.81       | 2.58  | 2.39  | 2.50  | 2.69 | 2.60   | 2.50 | 2.82           | 2.49 | 2.63           | 2.52 | 2.44 | 2.74 | 2.50                        | 2.45 | 2.55 | 2.88 |
| F4         | 3.03 | 3.22   | 2.69 | 3.15           | 2.89 | 2.92       | 2.90  | 3.09  | 3.20  | 2.96 | 2.95   | 3.09 | 2.78           | 3.08 | 2.84           | 2.98 | 3.09 | 3.13 | 2.94                        | 3.10 | 2.99 | 2.97 |
| F5         | 1.45 | 1.35   | 1.62 | 1.47           | 1.43 | 1.43       | 1.48  | 1.50  | 1.38  | 1.33 | 1.48   | 1.42 | 1.44           | 1.45 | 1.41           | 1.43 | 1.48 | 1.44 | 1.41                        | 1.44 | 1.50 | 1.40 |

#### **4.3.2 Significance testing of the ranking for Store Patronage Criteria**

Friedman's test was performed to test whether the mean ranks given by the respondents for the factors that influence shopping at a retail grocery store or Store Patronage Criteria were the same. Table 18 shows the results of the Friedman's test. The following main hypothesis and sub-hypotheses were tested for significance.

**H0<sub>1</sub>: There is no significant difference between the mean rankings for store patronage criteria.**

H0<sub>1a</sub>: There is no significant difference between the mean rankings for store patronage criteria for the two cities Chennai and Coimbatore.

H0<sub>1b</sub>: There is no significant difference between the mean rankings for store patronage criteria for the two retail formats – Kiranas and Combination Stores.

H0<sub>1c</sub>: There is no significant difference between the mean rankings for store patronage criteria for the five age groups.

H0<sub>1d</sub>: There is no significant difference between the mean rankings for store patronage criteria for males and females.

H0<sub>1e</sub>: There is no significant difference between the mean rankings for store patronage criteria for single and married customers.

H0<sub>1f</sub>: There is no significant difference between the mean rankings for store patronage criteria for different income groups.

H0<sub>1g</sub>: There is no significant difference between the mean rankings for store patronage criteria for consumers with different volumes of monthly purchase of groceries.

Assuming a 5% level of significance, the main null hypothesis was rejected and the alternate hypothesis accepted. It was inferred that the factors relating to shopping at a

retail grocery store or Store Patronage criteria i.e. Variety and quality of merchandise, Price, Service, Location and Advertising did not have the same mean ranks and there was a significant difference in the mean ranks of factors that influence shopping at a retail grocery store. All the null sub-hypotheses were also rejected and the alternate sub-hypotheses accepted. It was inferred that the five Store Patronage criteria did not have the same mean ranks and there was a significant difference in the mean ranks for grocery retail customers irrespective of which city they lived, retail format they shopped, their age, gender, marital status, monthly income and monthly volume of grocery purchases.

#### **4.3.3 Test of Significance for Store Patronage Criteria**

Tests of significance was performed to test if significant differences exist in the mean scores for Store patronage criteria between grocery retail consumers of Chennai and Coimbatore, Kiranas and Combination Stores, different age groups, genders, marital status, monthly incomes and monthly volume of grocery purchases. Table 19 gives the mean scores for the five store patronage criteria.

Table 18: Result of the Friedman's test

|             | OD   | Cities |      | Retail Formats |      | Age groups |       |       |       |      | Gender |      | Marital Status |      | Monthly Income |      |      |      | Monthly Volume of Purchases |      |      |      |
|-------------|------|--------|------|----------------|------|------------|-------|-------|-------|------|--------|------|----------------|------|----------------|------|------|------|-----------------------------|------|------|------|
|             |      | Ch     | Cbe  | K              | CS   | <25        | 26-35 | 36-45 | 46-55 | >55  | M      | F    | S              | Mrd  | 1              | 2    | 3    | 4    | 1                           | 2    | 3    | 4    |
| N           | 1208 | 772    | 436  | 637            | 571  | 176        | 319   | 375   | 233   | 105  | 534    | 674  | 222            | 986  | 154            | 443  | 388  | 223  | 183                         | 497  | 354  | 174  |
| Chi-Square  | 2428 | 1682   | 793  | 1425           | 1067 | 328        | 649   | 764   | 485   | 223  | 1041   | 1391 | 447            | 1997 | 336            | 938  | 792  | 397  | 403                         | 1035 | 688  | 324  |
| Df          | 4    | 4      | 4    | 4              | 4    | 4          | 4     | 4     | 4     | 4    | 4      | 4    | 4              | 4    | 4              | 4    | 4    | 4    | 4                           | 4    | 4    | 4    |
| Asymp. Sig. | .000 | .000   | .000 | .000           | .000 | .000       | .000  | .000  | .000  | .000 | .000   | .000 | .000           | .000 | .000           | .000 | .000 | .000 | .000                        | .000 | .000 | .000 |

**Table 19: Mean Scores for Store Patronage Criteria**

| Mean Scores |       |        |       |                |       |            |       |       |       |       |        |       |                |       |                |       |       |       |                             |       |       |       |
|-------------|-------|--------|-------|----------------|-------|------------|-------|-------|-------|-------|--------|-------|----------------|-------|----------------|-------|-------|-------|-----------------------------|-------|-------|-------|
| SPC         | OD    | Cities |       | Retail Formats |       | Age groups |       |       |       |       | Gender |       | Marital Status |       | Monthly Income |       |       |       | Monthly Volume of Purchases |       |       |       |
|             |       | Ch     | Cbe   | K              | CS    | < 25       | 26-35 | 36-45 | 46-55 | >55   | M      | F     | S              | Mrd   | 1              | 2     | 3     | 4     | 1                           | 2     | 3     | 4     |
|             |       |        |       |                |       |            |       |       |       |       |        |       |                |       |                |       |       |       |                             |       |       |       |
| F1          | 29.34 | 28.26  | 31.23 | 29.82          | 28.8  | 29.86      | 30.47 | 28.32 | 29.06 | 29.27 | 30.04  | 28.78 | 30.47          | 29.08 | 29.42          | 29.88 | 28.35 | 29.92 | 28.66                       | 29.18 | 29.57 | 30.03 |
| F2          | 28.93 | 28.62  | 29.47 | 30.31          | 27.38 | 29.25      | 28.37 | 29.25 | 28.2  | 30.54 | 28.99  | 28.88 | 28.71          | 28.98 | 35.97          | 29.53 | 28.08 | 24.34 | 32.49                       | 29.19 | 28.34 | 25.63 |
| F3          | 15.53 | 15.3   | 15.93 | 12.8           | 18.57 | 16.23      | 15.8  | 14.83 | 15.24 | 16.67 | 15.84  | 15.28 | 16.72          | 15.26 | 14.31          | 15.12 | 15.13 | 17.85 | 14.45                       | 14.69 | 15.62 | 18.88 |
| F4          | 19.26 | 21.48  | 15.33 | 19.71          | 18.76 | 17.82      | 18.14 | 20.03 | 21.08 | 18.31 | 18.28  | 20.04 | 17.03          | 19.76 | 15.07          | 18.69 | 20.48 | 21.17 | 17.99                       | 19.71 | 19.29 | 19.25 |
| F5          | 6.90  | 6.43   | 7.72  | 7.23           | 6.53  | 6.36       | 7.08  | 7.7   | 6.44  | 5.35  | 6.75   | 7.01  | 6.55           | 6.97  | 5.10           | 6.63  | 7.94  | 6.84  | 5.93                        | 7.19  | 7.22  | 6.41  |

#### 4.3.3.1 Store Patronage criteria for overall data

ANOVA was used to test significant differences between the mean scores for Store Patronage criteria of sub-samples using overall data (N=1208). Hypotheses H0<sub>2a</sub> to H0<sub>2g</sub> were tested for significance.

**H0<sub>2a</sub>: There is no significant difference in Store Patronage criteria between Chennai and Coimbatore.**

**Table 20: ANOVA for Store Patronage criteria between Chennai and Coimbatore**

| Variables                               |                | Sum of Squares | df   | Mean Square | F       | Sig. |
|---|----------------|----------------|------|-------------|---------|------|
| Variety and quality of merchandise      | Between Groups | 2457.315       | 1    | 2457.315    | 19.590  | .000 |
|   | Within Groups  | 151274.231     | 1206 | 125.435     |         |      |
|   | Total          | 153731.546     | 1207 |             |         |      |
| Prices of goods                         | Between Groups | 201.180        | 1    | 201.180     | 1.547   | .214 |
|   | Within Groups  | 156852.409     | 1206 | 130.060     |         |      |
|   | Total          | 157053.589     | 1207 |             |         |      |
| Service offered by grocery store        | Between Groups | 111.740        | 1    | 111.740     | 1.717   | .190 |
|   | Within Groups  | 78501.412      | 1206 | 65.092      |         |      |
|   | Total          | 78613.152      | 1207 |             |         |      |
| Location of the grocery store           | Between Groups | 10556.458      | 1    | 10556.458   | 110.520 | .000 |
|   | Within Groups  | 115192.880     | 1206 | 95.516      |         |      |
|   | Total          | 125749.338     | 1207 |             |         |      |
| Advertising of the retail grocery store | Between Groups | 462.842        | 1    | 462.842     | 13.768  | .000 |
|   | Within Groups  | 40543.224      | 1206 | 33.618      |         |      |
|   | Total          | 41006.065      | 1207 |             |         |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for two of the five store patronage criteria – prices of goods and service offered by the store. The null hypothesis was rejected and the alternate hypothesis

accepted for three store patronage criteria – variety and quality of merchandise, location of the store and advertising of the store.

**H0<sub>2b</sub>: There is no significant difference in Store Patronage criteria between Kiranas and Combination Stores.**

**Table 21: ANOVA for Store Patronage criteria between Kiranas & Combination Stores**

| Variables                                      |                | Sum of Squares | df   | Mean Square | F       | Sig. |
|--|----------------|----------------|------|-------------|---------|------|
| <b>Variety and quality of merchandise</b>      | Between Groups | 314.873        | 1    | 314.873     | 2.475   | .116 |
|  | Within Groups  | 153416.673     | 1206 | 127.211     |         |      |
|  | Total          | 153731.546     | 1207 |             |         |      |
| <b>Prices of goods</b>                         | Between Groups | 2580.129       | 1    | 2580.129    | 20.143  | .000 |
|  | Within Groups  | 154473.461     | 1206 | 128.087     |         |      |
|  | Total          | 157053.589     | 1207 |             |         |      |
| <b>Service offered by grocery store</b>        | Between Groups | 10013.318      | 1    | 10013.318   | 176.036 | .000 |
|  | Within Groups  | 68599.834      | 1206 | 56.882      |         |      |
|  | Total          | 78613.152      | 1207 |             |         |      |
| <b>Location of grocery store</b>               | Between Groups | 270.458        | 1    | 270.458     | 2.599   | .107 |
|  | Within Groups  | 125478.879     | 1206 | 104.046     |         |      |
|  | Total          | 125749.338     | 1207 |             |         |      |
| <b>Advertising of the retail grocery store</b> | Between Groups | 149.147        | 1    | 149.147     | 4.402   | .036 |
|  | Within Groups  | 40856.919      | 1206 | 33.878      |         |      |
|  | Total          | 41006.065      | 1207 |             |         |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for two of the five store patronage criteria – variety and quality of merchandise and location of the store. The null hypothesis was rejected and the alternate

hypothesis accepted for three store patronage criteria – prices of goods, service offered by the store and advertising of the store.

**H0<sub>2c</sub>:** There is no significant difference in Store Patronage criteria between the five age groups.

**Table 22: ANOVA for Store Patronage criteria between age groups**

| <b>Variables</b>                               |                | <b>Sum of Squares</b> | <b>df</b> | <b>Mean Square</b> | <b>F</b> | <b>Sig.</b> |
|--|----------------|-----------------------|-----------|--------------------|----------|-------------|
| <b>Variety and quality of merchandise</b>      | Between Groups | 864.222               | 4         | 216.056            | 1.700    | .148        |
|  | Within Groups  | 152867.324            | 1203      | 127.072            |          |             |
|  | Total          | 153731.546            | 1207      |                    |          |             |
| <b>Prices of goods</b>                         | Between Groups | 556.593               | 4         | 139.148            | 1.070    | .370        |
|  | Within Groups  | 156496.997            | 1203      | 130.089            |          |             |
|  | Total          | 157053.589            | 1207      |                    |          |             |
| <b>Service offered by grocery store</b>        | Between Groups | 450.000               | 4         | 112.500            | 1.731    | .141        |
|  | Within Groups  | 78163.153             | 1203      | 64.974             |          |             |
|  | Total          | 78613.152             | 1207      |                    |          |             |
| <b>Location of grocery store</b>               | Between Groups | 1856.468              | 4         | 464.117            | 4.507    | .001        |
|  | Within Groups  | 123892.869            | 1203      | 102.987            |          |             |
|  | Total          | 125749.338            | 1207      |                    |          |             |
| <b>Advertising of the retail grocery store</b> | Between Groups | 605.170               | 4         | 151.292            | 4.505    | .001        |
|  | Within Groups  | 40400.896             | 1203      | 33.583             |          |             |
|  | Total          | 41006.065             | 1207      |                    |          |             |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for three of the five store patronage criteria – variety and quality of merchandise, prices of goods and service of the store. The null hypothesis was rejected and the alternate hypothesis accepted for two store patronage criteria – location of the store and advertising of the store.



**H0<sub>2d</sub>: There is no significant difference in Store Patronage criteria between male and female respondents.**

**Table 23: ANOVA for Store Patronage criteria between male and female respondents**

| <b>Variables</b>                               |                | <b>Sum of Squares</b> | <b>df</b> | <b>Mean Square</b> | <b>F</b> | <b>Sig.</b> |
|--|----------------|-----------------------|-----------|--------------------|----------|-------------|
| <b>Variety and quality of merchandise</b>      | Between Groups | 478.366               | 1         | 478.366            | 3.764    | .053        |
|  | Within Groups  | 153253.180            | 1206      | 127.076            |          |             |
|  | Total          | 153731.546            | 1207      |                    |          |             |
| <b>Prices of goods</b>                         | Between Groups | 3.416                 | 1         | 3.416              | .026     | .871        |
|  | Within Groups  | 157050.174            | 1206      | 130.224            |          |             |
|  | Total          | 157053.589            | 1207      |                    |          |             |
| <b>Service offered by grocery store</b>        | Between Groups | 91.215                | 1         | 91.215             | 1.401    | .237        |
|  | Within Groups  | 78521.937             | 1206      | 65.109             |          |             |
|  | Total          | 78613.152             | 1207      |                    |          |             |
| <b>Location of grocery store</b>               | Between Groups | 927.520               | 1         | 927.520            | 8.961    | .003        |
|  | Within Groups  | 124821.818            | 1206      | 103.501            |          |             |
|  | Total          | 125749.338            | 1207      |                    |          |             |
| <b>Advertising of the retail grocery store</b> | Between Groups | 19.256                | 1         | 19.256             | .567     | .452        |
|  | Within Groups  | 40986.810             | 1206      | 33.986             |          |             |
|  | Total          | 41006.065             | 1207      |                    |          |             |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for four of the five store patronage criteria – variety and quality of merchandise, prices of goods, service of the store and advertising of the store. The null hypothesis was rejected and the alternate hypothesis accepted for one store patronage criteria – location of the store.

**H0<sub>2c</sub>: There is no significant difference in Store Patronage criteria between single and married respondents.**

**Table 24: ANOVA for Store Patronage criteria between single and married respondents**

| <b>Variables</b>                               |                | <b>Sum of Squares</b> | <b>df</b> | <b>Mean Square</b> | <b>F</b> | <b>Sig.</b> |
|--|----------------|-----------------------|-----------|--------------------|----------|-------------|
| <b>Variety and quality of merchandise</b>      | Between Groups | 351.538               | 1         | 351.538            | 2.764    | .097        |
|  | Within Groups  | 153380.008            | 1206      | 127.181            |          |             |
|  | Total          | 153731.546            | 1207      |                    |          |             |
| <b>Prices of goods</b>                         | Between Groups | 13.157                | 1         | 13.157             | .101     | .751        |
|  | Within Groups  | 157040.432            | 1206      | 130.216            |          |             |
|  | Total          | 157053.589            | 1207      |                    |          |             |
| <b>Service offered by grocery store</b>        | Between Groups | 384.979               | 1         | 384.979            | 5.935    | .015        |
|  | Within Groups  | 78228.173             | 1206      | 64.866             |          |             |
|  | Total          | 78613.152             | 1207      |                    |          |             |
| <b>Location of grocery store</b>               | Between Groups | 1352.618              | 1         | 1352.618           | 13.113   | .000        |
|  | Within Groups  | 124396.719            | 1206      | 103.148            |          |             |
|  | Total          | 125749.338            | 1207      |                    |          |             |
| <b>Advertising of the retail grocery store</b> | Between Groups | 31.900                | 1         | 31.900             | .939     | .333        |
|  | Within Groups  | 40974.166             | 1206      | 33.975             |          |             |
|  | Total          | 41006.065             | 1207      |                    |          |             |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for three of the five store patronage criteria – variety and quality of merchandise, prices of goods and advertising of the store. The null hypothesis was rejected and the alternate hypothesis accepted for two store patronage criteria – location of the store and services offered by the store.

**H0<sub>2r</sub>: There is no significant difference in Store Patronage criteria between different income groups.**

**Table 25: ANOVA for Store Patronage criteria between different income groups**

| <b>Variables</b>                               |                | <b>Sum of Squares</b> | <b>df</b> | <b>Mean Square</b> | <b>F</b> | <b>Sig.</b> |
|--|----------------|-----------------------|-----------|--------------------|----------|-------------|
| <b>Variety and quality of merchandise</b>      | Between Groups | 583.938               | 3         | 194.646            | 1.530    | .205        |
|  | Within Groups  | 153147.608            | 1204      | 127.199            |          |             |
|  | Total          | 153731.546            | 1207      |                    |          |             |
| <b>Prices of goods</b>                         | Between Groups | 12787.056             | 3         | 4262.352           | 35.572   | .000        |
|  | Within Groups  | 144266.534            | 1204      | 119.823            |          |             |
|  | Total          | 157053.589            | 1207      |                    |          |             |
| <b>Service offered by grocery store</b>        | Between Groups | 1560.095              | 3         | 520.032            | 8.126    | .000        |
|  | Within Groups  | 77053.058             | 1204      | 63.998             |          |             |
|  | Total          | 78613.152             | 1207      |                    |          |             |
| <b>Location of grocery store</b>               | Between Groups | 4231.179              | 3         | 1410.393           | 13.974   | .000        |
|  | Within Groups  | 121518.159            | 1204      | 100.929            |          |             |
|  | Total          | 125749.338            | 1207      |                    |          |             |
| <b>Advertising of the retail grocery store</b> | Between Groups | 954.827               | 3         | 318.276            | 9.568    | .000        |
|  | Within Groups  | 40051.238             | 1204      | 33.265             |          |             |
|  | Total          | 41006.065             | 1207      |                    |          |             |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for one of the five store patronage criteria – variety and quality of merchandise. The null hypothesis was rejected and the alternate hypothesis accepted for four store patronage criteria – Prices of goods, location of the store, services offered by the store and advertising of the store.

**H0<sub>2g</sub>: There is no significant difference in Store Patronage criteria between respondents with different volumes of grocery purchases.**

**Table 26: ANOVA for Store Patronage criteria between respondents with different volumes of grocery purchases.**

| <b>Variables</b>                               |                | <b>Sum of Squares</b> | <b>df</b> | <b>Mean Square</b> | <b>F</b> | <b>Sig.</b> |
|--|----------------|-----------------------|-----------|--------------------|----------|-------------|
| <b>Variety and quality of merchandise</b>      | Between Groups | 199.190               | 3         | 66.397             | .521     | .668        |
|  | Within Groups  | 153532.356            | 1204      | 127.519            |          |             |
|  | Total          | 153731.546            | 1207      |                    |          |             |
| <b>Prices of goods</b>                         | Between Groups | 4365.576              | 3         | 1455.192           | 11.475   | .000        |
|  | Within Groups  | 152688.014            | 1204      | 126.817            |          |             |
|  | Total          | 157053.589            | 1207      |                    |          |             |
| <b>Service offered by grocery store</b>        | Between Groups | 2522.644              | 3         | 840.881            | 13.305   | .000        |
|  | Within Groups  | 76090.508             | 1204      | 63.198             |          |             |
|  | Total          | 78613.152             | 1207      |                    |          |             |
| <b>Location of grocery store</b>               | Between Groups | 395.857               | 3         | 131.952            | 1.267    | .284        |
|  | Within Groups  | 125353.480            | 1204      | 104.114            |          |             |
|  | Total          | 125749.338            | 1207      |                    |          |             |
| <b>Advertising of the retail grocery store</b> | Between Groups | 293.690               | 3         | 97.897             | 2.895    | .034        |
|  | Within Groups  | 40712.376             | 1204      | 33.814             |          |             |
|  | Total          | 41006.065             | 1207      |                    |          |             |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for two of the five store patronage criteria – variety and quality of merchandise and location of the store. The null hypothesis was rejected and the alternate hypothesis accepted for three store patronage criteria – prices of goods, services of the store and advertising of the store.

#### 4.3.3.2 Store Patronage criteria for Chennai consumers

ANOVA was used to test significant differences among Chennai consumers (N=772).

Hypotheses H0<sub>3a</sub> to H0<sub>3f</sub> were tested for significance.

**H0<sub>3a</sub>: There is no significant difference in Store Patronage criteria between Kiranas and Combination Stores in Chennai.**

**Table 27: ANOVA for Store Patronage criteria between Kiranas and Combination Stores in Chennai**

| Variables                                      |                | Sum of Squares | df  | Mean Square | F       | Sig. |
|--|----------------|----------------|-----|-------------|---------|------|
| <b>Variety and quality of merchandise</b>      | Between Groups | 122.042        | 1   | 122.042     | 1.687   | .194 |
|  | Within Groups  | 55702.051      | 770 | 72.340      |         |      |
|  | Total          | 55824.093      | 771 |             |         |      |
| <b>Prices of goods</b>                         | Between Groups | 167.397        | 1   | 167.397     | 1.734   | .188 |
|  | Within Groups  | 74338.399      | 770 | 96.543      |         |      |
|  | Total          | 74505.797      | 771 |             |         |      |
| <b>Service offered by grocery store</b>        | Between Groups | 8283.735       | 1   | 8283.735    | 174.286 | .000 |
|  | Within Groups  | 36597.742      | 770 | 47.530      |         |      |
|  | Total          | 44881.477      | 771 |             |         |      |
| <b>Location of grocery store</b>               | Between Groups | 894.388        | 1   | 894.388     | 10.101  | .002 |
|  | Within Groups  | 68182.393      | 770 | 88.549      |         |      |
|  | Total          | 69076.781      | 771 |             |         |      |
| <b>Advertising of the retail grocery store</b> | Between Groups | 3195.913       | 1   | 3195.913    | 156.768 | .000 |
|  | Within Groups  | 15697.449      | 770 | 20.386      |         |      |
|  | Total          | 18893.361      | 771 |             |         |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for two of the five store patronage criteria – variety and quality of merchandise and prices of goods. The null hypothesis was rejected and the alternate

hypothesis accepted for three of the five store patronage criteria – service offered by the store, location of the store and advertising of the store.

**H0<sub>3b</sub>: There is no significant difference in Store Patronage criteria between age groups in Chennai**

**Table 28: ANOVA for Store Patronage criteria between age groups in Chennai**

|  |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|--|----------------|----------------|-----|-------------|-------|------|
| <b>Variety and quality of merchandise</b>      | Between Groups | 997.173        | 4   | 249.293     | 3.487 | .008 |
|  | Within Groups  | 54826.920      | 767 | 71.482      |       |      |
|  | Total          | 55824.093      | 771 |             |       |      |
| <b>Prices of goods</b>                         | Between Groups | 1384.910       | 4   | 346.227     | 3.632 | .006 |
|  | Within Groups  | 73120.887      | 767 | 95.334      |       |      |
|  | Total          | 74505.797      | 771 |             |       |      |
| <b>Service offered by grocery store</b>        | Between Groups | 905.614        | 4   | 226.404     | 3.949 | .004 |
|  | Within Groups  | 43975.862      | 767 | 57.335      |       |      |
|  | Total          | 44881.477      | 771 |             |       |      |
| <b>Location of grocery store</b>               | Between Groups | 713.850        | 4   | 178.462     | 2.002 | .092 |
|  | Within Groups  | 68362.931      | 767 | 89.130      |       |      |
|  | Total          | 69076.781      | 771 |             |       |      |
| <b>Advertising of the retail grocery store</b> | Between Groups | 779.730        | 4   | 194.933     | 8.254 | .000 |
|  | Within Groups  | 18113.631      | 767 | 23.616      |       |      |
|  | Total          | 18893.361      | 771 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for one variable – location of the store. The null hypothesis was rejected and the alternate hypothesis accepted for four store patronage criteria – variety and quality of merchandise, prices of goods, service offered by the store and advertising of the store.

**H0<sub>3c</sub>: There is no significant difference in Store Patronage criteria between male and female in Chennai**

**Table 29: ANOVA for the five Store Patronage criteria between male and female in Chennai**

|  |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|--|----------------|----------------|-----|-------------|-------|------|
| <b>Variety and quality of merchandise</b>      | Between Groups | 2.130          | 1   | 2.130       | .029  | .864 |
|  | Within Groups  | 55821.964      | 770 | 72.496      |       |      |
|  | Total          | 55824.093      | 771 |             |       |      |
| <b>Prices of goods</b>                         | Between Groups | 45.075         | 1   | 45.075      | .466  | .495 |
|  | Within Groups  | 74460.722      | 770 | 96.702      |       |      |
|  | Total          | 74505.797      | 771 |             |       |      |
| <b>Service offered by grocery store</b>        | Between Groups | 225.062        | 1   | 225.062     | 3.881 | .049 |
|  | Within Groups  | 44656.414      | 770 | 57.995      |       |      |
|  | Total          | 44881.477      | 771 |             |       |      |
| <b>Location of grocery store</b>               | Between Groups | 87.282         | 1   | 87.282      | .974  | .324 |
|  | Within Groups  | 68989.500      | 770 | 89.597      |       |      |
|  | Total          | 69076.781      | 771 |             |       |      |
| <b>Advertising of the retail grocery store</b> | Between Groups | 101.331        | 1   | 101.331     | 4.152 | .042 |
|  | Within Groups  | 18792.030      | 770 | 24.405      |       |      |
|  | Total          | 18893.361      | 771 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for three variables – variety and quality of merchandise, prices of goods and location of the store. The null hypothesis was rejected and the alternate hypothesis accepted for two store patronage criteria – service offered by the store and advertising of the store.

**H0<sub>3d</sub>: There is no significant difference in Store Patronage criteria between single and married respondents in Chennai**

**Table 30: ANOVA for Store Patronage criteria between single and married respondents in Chennai**

|  |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|--|----------------|----------------|-----|-------------|--------|------|
| <b>Variety and quality of merchandise</b>      | Between Groups | .239           | 1   | .239        | .003   | .954 |
|  | Within Groups  | 55823.854      | 770 | 72.499      |        |      |
|  | Total          | 55824.093      | 771 |             |        |      |
| <b>Prices of goods</b>                         | Between Groups | 269.988        | 1   | 269.988     | 2.800  | .095 |
|  | Within Groups  | 74235.808      | 770 | 96.410      |        |      |
|  | Total          | 74505.797      | 771 |             |        |      |
| <b>Service offered by grocery store</b>        | Between Groups | 985.131        | 1   | 985.131     | 17.281 | .000 |
|  | Within Groups  | 43896.346      | 770 | 57.008      |        |      |
|  | Total          | 44881.477      | 771 |             |        |      |
| <b>Location of grocery store</b>               | Between Groups | 677.572        | 1   | 677.572     | 7.628  | .006 |
|  | Within Groups  | 68399.209      | 770 | 88.830      |        |      |
|  | Total          | 69076.781      | 771 |             |        |      |
| <b>Advertising of the retail grocery store</b> | Between Groups | 462.970        | 1   | 462.970     | 19.342 | .000 |
|  | Within Groups  | 18430.391      | 770 | 23.936      |        |      |
|  | Total          | 18893.361      | 771 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for two variables – variety and quality of merchandise and prices of goods. The null hypothesis was rejected and the alternate hypothesis accepted for three store patronage criteria – service offered by the store, location of the store and advertising of the store.



**H0<sub>3c</sub>: There is no significant difference in Store Patronage criteria between different income groups in Chennai**

**Table 31: ANOVA for Store Patronage criteria between different income groups in Chennai**

|  |                | <b>Sum of Squares</b> | <b>df</b> | <b>Mean Square</b> | <b>F</b> | <b>Sig.</b> |
|--|----------------|-----------------------|-----------|--------------------|----------|-------------|
| <b>Variety and quality of merchandise</b>      | Between Groups | 1718.566              | 3         | 572.855            | 8.131    | .000        |
|  | Within Groups  | 54105.527             | 768       | 70.450             |          |             |
|  | Total          | 55824.093             | 771       |                    |          |             |
| <b>Prices of goods</b>                         | Between Groups | 9178.811              | 3         | 3059.604           | 35.969   | .000        |
|  | Within Groups  | 65326.986             | 768       | 85.061             |          |             |
|  | Total          | 74505.797             | 771       |                    |          |             |
| <b>Service offered by grocery store</b>        | Between Groups | 455.402               | 3         | 151.801            | 2.624    | .049        |
|  | Within Groups  | 44426.075             | 768       | 57.846             |          |             |
|  | Total          | 44881.477             | 771       |                    |          |             |
| <b>Location of grocery store</b>               | Between Groups | 1085.851              | 3         | 361.950            | 4.088    | .007        |
|  | Within Groups  | 67990.930             | 768       | 88.530             |          |             |
|  | Total          | 69076.781             | 771       |                    |          |             |
| <b>Advertising of the retail grocery store</b> | Between Groups | 633.583               | 3         | 211.194            | 8.883    | .000        |
|  | Within Groups  | 18259.779             | 768       | 23.776             |          |             |
|  | Total          | 18893.361             | 771       |                    |          |             |

Assuming a 5% level of significance, the null hypothesis was rejected and the alternate hypothesis accepted for all the five store patronage criteria.

**H0<sub>3f</sub>: There is no significant difference in Store Patronage criteria between volumes of monthly purchase of groceries in Chennai**

**Table 32: ANOVA for Store Patronage criteria between volumes of monthly purchase of groceries in Chennai**

|  |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|--|----------------|----------------|-----|-------------|--------|------|
| <b>Variety and quality of merchandise</b>      | Between Groups | 325.751        | 3   | 108.584     | 1.503  | .213 |
|  | Within Groups  | 55498.342      | 768 | 72.263      |        |      |
|  | Total          | 55824.093      | 771 |             |        |      |
| <b>Prices of goods</b>                         | Between Groups | 1579.766       | 3   | 526.589     | 5.546  | .001 |
|  | Within Groups  | 72926.030      | 768 | 94.956      |        |      |
|  | Total          | 74505.797      | 771 |             |        |      |
| <b>Service offered by grocery store</b>        | Between Groups | 1706.143       | 3   | 568.714     | 10.116 | .000 |
|  | Within Groups  | 43175.333      | 768 | 56.218      |        |      |
|  | Total          | 44881.477      | 771 |             |        |      |
| <b>Location of grocery store</b>               | Between Groups | 203.864        | 3   | 67.955      | .758   | .518 |
|  | Within Groups  | 68872.917      | 768 | 89.678      |        |      |
|  | Total          | 69076.781      | 771 |             |        |      |
| <b>Advertising of the retail grocery store</b> | Between Groups | 359.506        | 3   | 119.835     | 4.966  | .002 |
|  | Within Groups  | 18533.856      | 768 | 24.133      |        |      |
|  | Total          | 18893.361      | 771 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for two variables – variety and quality of merchandise and location of the store. The null hypothesis was rejected and the alternate hypothesis accepted for three store patronage criteria – service offered by the store, prices of goods and advertising of the store.

#### 4.3.3.3 Store Patronage criteria for Coimbatore consumers

ANOVA was used to test significant differences among Coimbatore consumers (N=436). Hypotheses H0<sub>4a</sub> to H0<sub>4f</sub> were tested for significance.

**H0<sub>4a</sub>: There is no significant difference in Store Patronage criteria between Kiranas and Combination Stores in Coimbatore.**

**Table 33: ANOVA for Store Patronage criteria between Kiranas and Combination Stores in Coimbatore**

|   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|---|----------------|----------------|-----|-------------|--------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 1453.062       | 1   | 1453.062    | 6.709  | .010 |
|   | Within Groups  | 93997.075      | 434 | 216.583     |        |      |
|   | Total          | 95450.138      | 435 |             |        |      |
| <b>Price of goods</b>                       | Between Groups | 4380.656       | 1   | 4380.656    | 24.385 | .000 |
|   | Within Groups  | 77965.957      | 434 | 179.645     |        |      |
|   | Total          | 82346.612      | 435 |             |        |      |
| <b>Service of the store</b>                 | Between Groups | 2229.689       | 1   | 2229.689    | 30.828 | .000 |
|   | Within Groups  | 31390.246      | 434 | 72.328      |        |      |
|   | Total          | 33619.936      | 435 |             |        |      |
| <b>Location of the store</b>                | Between Groups | 1.361          | 1   | 1.361       | .013   | .910 |
|   | Within Groups  | 46114.738      | 434 | 106.255     |        |      |
|   | Total          | 46116.099      | 435 |             |        |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 3426.469       | 1   | 3426.469    | 81.603 | .000 |
|   | Within Groups  | 18223.394      | 434 | 41.989      |        |      |
|   | Total          | 21649.862      | 435 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for one variable – location of the store. The null hypothesis was rejected and the alternate hypothesis accepted for four store patronage criteria – variety

and quality of merchandise, service offered by the store, prices of goods and advertising of the store.

**H0<sub>4b</sub>:** There is no significant difference in Store Patronage criteria between age groups in Coimbatore.

**Table 34: ANOVA for Store Patronage criteria between age groups in Coimbatore**

|   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|---|----------------|----------------|-----|-------------|-------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 202.265        | 4   | 50.566      | .229  | .922 |
|   | Within Groups  | 95247.872      | 431 | 220.993     |       |      |
|   | Total          | 95450.138      | 435 |             |       |      |
| <b>Price of goods</b>                       | Between Groups | 927.838        | 4   | 231.960     | 1.228 | .298 |
|   | Within Groups  | 81418.774      | 431 | 188.907     |       |      |
|   | Total          | 82346.612      | 435 |             |       |      |
| <b>Service of the store</b>                 | Between Groups | 353.016        | 4   | 88.254      | 1.143 | .335 |
|   | Within Groups  | 33266.920      | 431 | 77.185      |       |      |
|   | Total          | 33619.936      | 435 |             |       |      |
| <b>Location of the store</b>                | Between Groups | 593.455        | 4   | 148.364     | 1.405 | .231 |
|   | Within Groups  | 45522.643      | 431 | 105.621     |       |      |
|   | Total          | 46116.099      | 435 |             |       |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 229.516        | 4   | 57.379      | 1.155 | .330 |
|   | Within Groups  | 21420.347      | 431 | 49.699      |       |      |
|   | Total          | 21649.862      | 435 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for five store patronage criteria.

**H0<sub>4c</sub>: There is no significant difference in Store Patronage criteria between male and female in Coimbatore.**

**Table 35: ANOVA for Store Patronage criteria between male and female in Coimbatore**

|   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|---|----------------|----------------|-----|-------------|-------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 611.490        | 1   | 611.490     | 2.798 | .095 |
|   | Within Groups  | 94838.648      | 434 | 218.522     |       |      |
|   | Total          | 95450.138      | 435 |             |       |      |
| <b>Price of goods</b>                       | Between Groups | 90.557         | 1   | 90.557      | .478  | .490 |
|   | Within Groups  | 82256.056      | 434 | 189.530     |       |      |
|   | Total          | 82346.612      | 435 |             |       |      |
| <b>Service of the store</b>                 | Between Groups | 42.213         | 1   | 42.213      | .546  | .461 |
|   | Within Groups  | 33577.722      | 434 | 77.368      |       |      |
|   | Total          | 33619.936      | 435 |             |       |      |
| <b>Location of the store</b>                | Between Groups | 109.548        | 1   | 109.548     | 1.033 | .310 |
|   | Within Groups  | 46006.551      | 434 | 106.006     |       |      |
|   | Total          | 46116.099      | 435 |             |       |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | .007           | 1   | .007        | .000  | .991 |
|   | Within Groups  | 21649.856      | 434 | 49.884      |       |      |
|   | Total          | 21649.862      | 435 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for all store patronage criteria.

**H0<sub>4d</sub>: There is no significant difference in Store Patronage criteria between single and married respondents in Coimbatore.**

**Table 36: ANOVA for Store Patronage criteria between single and married respondents in Coimbatore**

|   |                | <b>Sum of Squares</b> | <b>df</b> | <b>Mean Square</b> | <b>F</b> | <b>Sig.</b> |
|---|----------------|-----------------------|-----------|--------------------|----------|-------------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 72.176                | 1         | 72.176             | .328     | .567        |
|   | Within Groups  | 95377.961             | 434       | 219.765            |          |             |
|   | Total          | 95450.138             | 435       |                    |          |             |
| <b>Price of goods</b>                       | Between Groups | 615.247               | 1         | 615.247            | 3.267    | .071        |
|   | Within Groups  | 81731.365             | 434       | 188.321            |          |             |
|   | Total          | 82346.612             | 435       |                    |          |             |
| <b>Service of the store</b>                 | Between Groups | 22.262                | 1         | 22.262             | .288     | .592        |
|   | Within Groups  | 33597.674             | 434       | 77.414             |          |             |
|   | Total          | 33619.936             | 435       |                    |          |             |
| <b>Location of the store</b>                | Between Groups | 62.366                | 1         | 62.366             | .588     | .444        |
|   | Within Groups  | 46053.732             | 434       | 106.115            |          |             |
|   | Total          | 46116.099             | 435       |                    |          |             |
| <b>Advertising of retail grocery store</b>  | Between Groups | 17.145                | 1         | 17.145             | .344     | .558        |
|   | Within Groups  | 21632.717             | 434       | 49.845             |          |             |
|   | Total          | 21649.862             | 435       |                    |          |             |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for all store patronage criteria.

**H0<sub>4c</sub>: There is no significant difference in Store Patronage criteria between income groups in Coimbatore.**

**Table 37: ANOVA for Store Patronage criteria between income groups in Coimbatore**

|   |                | <b>Sum of Squares</b> | <b>df</b> | <b>Mean Square</b> | <b>F</b> | <b>Sig.</b> |
|---|----------------|-----------------------|-----------|--------------------|----------|-------------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 807.315               | 3         | 269.105            | 1.228    | .299        |
|   | Within Groups  | 94642.822             | 432       | 219.081            |          |             |
|   | Total          | 95450.138             | 435       |                    |          |             |
| <b>Price of goods</b>                       | Between Groups | 5236.234              | 3         | 1745.411           | 9.778    | .000        |
|   | Within Groups  | 77110.379             | 432       | 178.496            |          |             |
|   | Total          | 82346.612             | 435       |                    |          |             |
| <b>Service of the store</b>                 | Between Groups | 2550.849              | 3         | 850.283            | 11.823   | .000        |
|   | Within Groups  | 31069.087             | 432       | 71.919             |          |             |
|   | Total          | 33619.936             | 435       |                    |          |             |
| <b>Location of the store</b>                | Between Groups | 427.356               | 3         | 142.452            | 1.347    | .259        |
|   | Within Groups  | 45688.742             | 432       | 105.761            |          |             |
|   | Total          | 46116.099             | 435       |                    |          |             |
| <b>Advertising of retail grocery store</b>  | Between Groups | 1402.826              | 3         | 467.609            | 9.977    | .000        |
|   | Within Groups  | 20247.036             | 432       | 46.868             |          |             |
|   | Total          | 21649.862             | 435       |                    |          |             |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for two variables – variety and quality of merchandise and location of the store. The null hypothesis was rejected and the alternate hypothesis accepted for three store patronage criteria – prices of goods, service offered by the store and advertising of the store.

**H<sub>04f</sub>: There is no significant difference in Store Patronage criteria between volumes of monthly purchase of groceries in Coimbatore.**

**Table 38: ANOVA for Store Patronage criteria between volumes of monthly purchase of groceries in Coimbatore**

|   |                | <b>Sum of Squares</b> | <b>df</b> | <b>Mean Square</b> | <b>F</b> | <b>Sig.</b> |
|---|----------------|-----------------------|-----------|--------------------|----------|-------------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 518.271               | 3         | 172.757            | .786     | .502        |
|   | Within Groups  | 94931.866             | 432       | 219.750            |          |             |
|   | Total          | 95450.138             | 435       |                    |          |             |
| <b>Price of goods</b>                       | Between Groups | 3237.884              | 3         | 1079.295           | 5.894    | .001        |
|   | Within Groups  | 79108.728             | 432       | 183.122            |          |             |
|   | Total          | 82346.612             | 435       |                    |          |             |
| <b>Service of the store</b>                 | Between Groups | 1068.762              | 3         | 356.254            | 4.728    | .003        |
|   | Within Groups  | 32551.174             | 432       | 75.350             |          |             |
|   | Total          | 33619.936             | 435       |                    |          |             |
| <b>Location of the store</b>                | Between Groups | 293.375               | 3         | 97.792             | .922     | .430        |
|   | Within Groups  | 45822.723             | 432       | 106.071            |          |             |
|   | Total          | 46116.099             | 435       |                    |          |             |
| <b>Advertising of retail grocery store</b>  | Between Groups | 574.941               | 3         | 191.647            | 3.928    | .009        |
|   | Within Groups  | 21074.922             | 432       | 48.785             |          |             |
|   | Total          | 21649.862             | 435       |                    |          |             |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for two variables – variety and quality of merchandise and location of the store. The null hypothesis was rejected and the alternate hypothesis accepted for three store patronage criteria – prices of goods, service offered by the store and advertising of the store.



#### 4.3.3.4 Store Patronage criteria for Kirana consumers

ANOVA was used to test significant differences among Kirana consumers (N=637). Hypotheses H0<sub>5a</sub> to H0<sub>5f</sub> were tested for significance.

**H0<sub>5a</sub>: There is no significant difference in Store Patronage criteria between Chennai and Coimbatore Kiranas.**

**Table 39: ANOVA for Store Patronage criteria between Chennai and Coimbatore**

#### **Kiranas**

|   |                | <b>Sum of<br/>Squares</b> | <b>df</b> | <b>Mean<br/>Square</b> | <b>F</b> | <b>Sig.</b> |
|---|----------------|---------------------------|-----------|------------------------|----------|-------------|
| <b>Variety &amp;<br/>quality of<br/>merchandise</b> | Between Groups | 3694.806                  | 1         | 3694.806               | 24.348   | .000        |
|   | Within Groups  | 96359.433                 | 635       | 151.747                |          |             |
|   | Total          | 100054.239                | 636       |                        |          |             |
| <b>Price of<br/>goods</b>                           | Between Groups | 1444.438                  | 1         | 1444.438               | 9.933    | .002        |
|   | Within Groups  | 92338.017                 | 635       | 145.414                |          |             |
|   | Total          | 93782.455                 | 636       |                        |          |             |
| <b>Service of<br/>the store</b>                     | Between Groups | 611.706                   | 1         | 611.706                | 12.257   | .000        |
|   | Within Groups  | 31689.974                 | 635       | 49.905                 |          |             |
|   | Total          | 32301.680                 | 636       |                        |          |             |
| <b>Location of<br/>the store</b>                    | Between Groups | 7883.571                  | 1         | 7883.571               | 85.230   | .000        |
|   | Within Groups  | 58735.700                 | 635       | 92.497                 |          |             |
|   | Total          | 66619.272                 | 636       |                        |          |             |
| <b>Advertising<br/>of retail<br/>grocery store</b>  | Between Groups | 1504.305                  | 1         | 1504.305               | 63.903   | .000        |
|   | Within Groups  | 14948.232                 | 635       | 23.541                 |          |             |
|   | Total          | 16452.537                 | 636       |                        |          |             |

Assuming a 5% level of significance, the null hypothesis was rejected and the alternate hypothesis accepted for all five store patronage criteria.

**H0<sub>5b</sub>: There is no significant difference in Store Patronage criteria between age groups of Kirana consumers.**

**Table 40: ANOVA for Store Patronage criteria between age groups of Kirana consumers**

|   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|---|----------------|----------------|-----|-------------|-------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 1685.302       | 4   | 421.325     | 2.707 | .029 |
|   | Within Groups  | 98368.937      | 632 | 155.647     |       |      |
|   | Total          | 100054.239     | 636 |             |       |      |
| <b>Price of goods</b>                       | Between Groups | 324.729        | 4   | 81.182      | .549  | .700 |
|   | Within Groups  | 93457.726      | 632 | 147.876     |       |      |
|   | Total          | 93782.455      | 636 |             |       |      |
| <b>Service of the store</b>                 | Between Groups | 269.458        | 4   | 67.365      | 1.329 | .258 |
|   | Within Groups  | 32032.221      | 632 | 50.684      |       |      |
|   | Total          | 32301.680      | 636 |             |       |      |
| <b>Location of the store</b>                | Between Groups | 1982.525       | 4   | 495.631     | 4.846 | .001 |
|   | Within Groups  | 64636.746      | 632 | 102.273     |       |      |
|   | Total          | 66619.272      | 636 |             |       |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 508.810        | 4   | 127.203     | 5.042 | .001 |
|   | Within Groups  | 15943.727      | 632 | 25.227      |       |      |
|   | Total          | 16452.537      | 636 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for two variables – prices of goods and service offered by the store. The null hypothesis was rejected and the alternate hypothesis accepted for three store patronage criteria – advertising of the store, variety and quality of merchandise and location of the store.

**H0<sub>5c</sub>: There is no significant difference in Store Patronage criteria between male and female Kirana consumers.**

**Table 41: ANOVA for Store Patronage criteria between male and female Kirana consumers**

|   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|---|----------------|----------------|-----|-------------|-------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 1189.978       | 1   | 1189.978    | 7.643 | .006 |
|   | Within Groups  | 98864.260      | 635 | 155.692     |       |      |
|   | Total          | 100054.239     | 636 |             |       |      |
| <b>Price of goods</b>                       | Between Groups | 72.993         | 1   | 72.993      | .495  | .482 |
|   | Within Groups  | 93709.463      | 635 | 147.574     |       |      |
|   | Total          | 93782.455      | 636 |             |       |      |
| <b>Service of the store</b>                 | Between Groups | 12.656         | 1   | 12.656      | .249  | .618 |
|   | Within Groups  | 32289.024      | 635 | 50.849      |       |      |
|   | Total          | 32301.680      | 636 |             |       |      |
| <b>Location of the store</b>                | Between Groups | 998.314        | 1   | 998.314     | 9.660 | .002 |
|   | Within Groups  | 65620.958      | 635 | 103.340     |       |      |
|   | Total          | 66619.272      | 636 |             |       |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 230.974        | 1   | 230.974     | 9.042 | .003 |
|   | Within Groups  | 16221.563      | 635 | 25.546      |       |      |
|   | Total          | 16452.537      | 636 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for two variables – prices of goods and service offered by the store. The null hypothesis was rejected and the alternate hypothesis accepted for three store patronage criteria – advertising of the store, variety and quality of merchandise and location of the store.

**H0<sub>sd</sub>: There is no significant difference in Store Patronage criteria between single and married kirana consumers.**

**Table 42: ANOVA for Store Patronage criteria between single and married kirana consumers**

|   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|---|----------------|----------------|-----|-------------|--------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 2326.786       | 1   | 2326.786    | 15.119 | .000 |
|   | Within Groups  | 97727.452      | 635 | 153.901     |        |      |
|   | Total          | 100054.239     | 636 |             |        |      |
| <b>Price of goods</b>                       | Between Groups | 96.433         | 1   | 96.433      | .654   | .419 |
|   | Within Groups  | 93686.022      | 635 | 147.537     |        |      |
|   | Total          | 93782.455      | 636 |             |        |      |
| <b>Service of the store</b>                 | Between Groups | 141.891        | 1   | 141.891     | 2.802  | .095 |
|   | Within Groups  | 32159.789      | 635 | 50.645      |        |      |
|   | Total          | 32301.680      | 636 |             |        |      |
| <b>Location of the store</b>                | Between Groups | 1398.056       | 1   | 1398.056    | 13.612 | .000 |
|   | Within Groups  | 65221.215      | 635 | 102.711     |        |      |
|   | Total          | 66619.272      | 636 |             |        |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 382.830        | 1   | 382.830     | 15.128 | .000 |
|   | Within Groups  | 16069.707      | 635 | 25.307      |        |      |
|   | Total          | 16452.537      | 636 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for two variables – prices of goods and service offered by the store. The null hypothesis was rejected and the alternate hypothesis accepted for three store patronage criteria – advertising of the store, variety and quality of merchandise and location of the store.

**H0<sub>5c</sub>: There is no significant difference in Store Patronage criteria for kiranas between income groups.**

**Table 43: ANOVA for Store Patronage criteria for kiranas between income groups**

|   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|---|----------------|----------------|-----|-------------|--------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 1372.437       | 3   | 457.479     | 2.935  | .033 |
|   | Within Groups  | 98681.801      | 633 | 155.895     |        |      |
|   | Total          | 100054.239     | 636 |             |        |      |
| <b>Price of goods</b>                       | Between Groups | 2349.245       | 3   | 783.082     | 5.421  | .001 |
|   | Within Groups  | 91433.211      | 633 | 144.444     |        |      |
|   | Total          | 93782.455      | 636 |             |        |      |
| <b>Service of the store</b>                 | Between Groups | 122.050        | 3   | 40.683      | .800   | .494 |
|   | Within Groups  | 32179.629      | 633 | 50.837      |        |      |
|   | Total          | 32301.680      | 636 |             |        |      |
| <b>Location of the store</b>                | Between Groups | 4366.955       | 3   | 1455.652    | 14.801 | .000 |
|   | Within Groups  | 62252.317      | 633 | 98.345      |        |      |
|   | Total          | 66619.272      | 636 |             |        |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 885.520        | 3   | 295.173     | 12.003 | .000 |
|   | Within Groups  | 15567.017      | 633 | 24.592      |        |      |
|   | Total          | 16452.537      | 636 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for service offered by the store. The null hypothesis was rejected and the alternate hypothesis accepted for four store patronage criteria – advertising of the store, variety and quality of merchandise, prices of goods and location of the store.

**H0<sub>5f</sub>: There is no significant difference in the mean scores of Store Patronage criteria for kiranas between volumes of monthly purchase of groceries.**

**Table 44: ANOVA for Store Patronage criteria for kiranas between volumes of monthly purchase of groceries**

|   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|---|----------------|----------------|-----|-------------|-------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 135.315        | 3   | 45.105      | .286  | .836 |
|   | Within Groups  | 99918.923      | 633 | 157.850     |       |      |
|   | Total          | 100054.239     | 636 |             |       |      |
| <b>Price of goods</b>                       | Between Groups | 823.228        | 3   | 274.409     | 1.869 | .134 |
|   | Within Groups  | 92959.227      | 633 | 146.855     |       |      |
|   | Total          | 93782.455      | 636 |             |       |      |
| <b>Service of the store</b>                 | Between Groups | 66.564         | 3   | 22.188      | .436  | .728 |
|   | Within Groups  | 32235.116      | 633 | 50.924      |       |      |
|   | Total          | 32301.680      | 636 |             |       |      |
| <b>Location of the store</b>                | Between Groups | 575.219        | 3   | 191.740     | 1.838 | .139 |
|   | Within Groups  | 66044.053      | 633 | 104.335     |       |      |
|   | Total          | 66619.272      | 636 |             |       |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 141.483        | 3   | 47.161      | 1.830 | .140 |
|   | Within Groups  | 16311.054      | 633 | 25.768      |       |      |
|   | Total          | 16452.537      | 636 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for all store patronage criteria.

#### **4.3.3.5 Store Patronage criteria for Combination Store consumers**

ANOVA was used to test significant differences among Combination Store consumers (N=571). Hypotheses H0<sub>6a</sub> to H0<sub>6f</sub> were tested for significance.

**H<sub>06a</sub>: There is no significant difference in Store Patronage criteria between Chennai and Coimbatore Combination Stores.**

**Table 45: ANOVA for Store Patronage criteria between Chennai and Coimbatore Combination Stores**

|   |                | Sum of Squares | df  | Mean Square | F       | Sig. |
|---|----------------|----------------|-----|-------------|---------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 22.740         | 1   | 22.740      | .243    | .623 |
|   | Within Groups  | 53339.694      | 569 | 93.743      |         |      |
|   | Total          | 53362.434      | 570 |             |         |      |
| <b>Price of goods</b>                       | Between Groups | 724.666        | 1   | 724.666     | 6.876   | .009 |
|   | Within Groups  | 59966.339      | 569 | 105.389     |         |      |
|   | Total          | 60691.005      | 570 |             |         |      |
| <b>Service of the store</b>                 | Between Groups | .139           | 1   | .139        | .002    | .963 |
|   | Within Groups  | 36298.015      | 569 | 63.793      |         |      |
|   | Total          | 36298.154      | 570 |             |         |      |
| <b>Location of the store</b>                | Between Groups | 3298.177       | 1   | 3298.177    | 33.776  | .000 |
|   | Within Groups  | 55561.430      | 569 | 97.648      |         |      |
|   | Total          | 58859.608      | 570 |             |         |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 5431.771       | 1   | 5431.771    | 162.902 | .000 |
|   | Within Groups  | 18972.611      | 569 | 33.344      |         |      |
|   | Total          | 24404.382      | 570 |             |         |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for two variables - variety and quality of merchandise and service offered by the store. The null hypothesis was rejected and the alternate hypothesis accepted for three store patronage criteria – advertising of the store, prices of goods and location of the store.

**H0<sub>6b</sub>: There is no significant difference in Store Patronage criteria between age groups of Combination Stores consumers.**

**Table 46: ANOVA for Store Patronage criteria between age groups of Combination Stores consumers.**

|   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|---|----------------|----------------|-----|-------------|-------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 356.651        | 4   | 89.163      | .952  | .433 |
|   | Within Groups  | 53005.784      | 566 | 93.650      |       |      |
|   | Total          | 53362.434      | 570 |             |       |      |
| <b>Price of goods</b>                       | Between Groups | 1297.529       | 4   | 324.382     | 3.091 | .016 |
|   | Within Groups  | 59393.476      | 566 | 104.935     |       |      |
|   | Total          | 60691.005      | 570 |             |       |      |
| <b>Service of the store</b>                 | Between Groups | 449.280        | 4   | 112.320     | 1.773 | .133 |
|   | Within Groups  | 35848.874      | 566 | 63.337      |       |      |
|   | Total          | 36298.154      | 570 |             |       |      |
| <b>Location of the store</b>                | Between Groups | 436.538        | 4   | 109.135     | 1.057 | .377 |
|   | Within Groups  | 58423.070      | 566 | 103.221     |       |      |
|   | Total          | 58859.608      | 570 |             |       |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 599.154        | 4   | 149.788     | 3.561 | .007 |
|   | Within Groups  | 23805.228      | 566 | 42.059      |       |      |
|   | Total          | 24404.382      | 570 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for three variables - variety and quality of merchandise, service offered by the store and location of the store. The null hypothesis was rejected and the alternate hypothesis accepted for two store patronage criteria – advertising of the store and prices of goods.



**H0<sub>6c</sub>: There is no significant difference in Store Patronage criteria between male and female Combination Store consumers.**

**Table 47: ANOVA for Store Patronage criteria between male and female Combination Store consumers.**

|   |                | <b>Sum of<br/>Squares</b> | <b>df</b> | <b>Mean<br/>Square</b> | <b>F</b> | <b>Sig.</b> |
|---|----------------|---------------------------|-----------|------------------------|----------|-------------|
| <b>Variety &amp;<br/>quality of<br/>merchandise</b> | Between Groups | 1.641                     | 1         | 1.641                  | .017     | .895        |
|   | Within Groups  | 53360.793                 | 569       | 93.780                 |          |             |
|   | Total          | 53362.434                 | 570       |                        |          |             |
| <b>Price of<br/>goods</b>                           | Between Groups | 2.549                     | 1         | 2.549                  | .024     | .877        |
|   | Within Groups  | 60688.456                 | 569       | 106.658                |          |             |
|   | Total          | 60691.005                 | 570       |                        |          |             |
| <b>Service of the<br/>store</b>                     | Between Groups | 26.195                    | 1         | 26.195                 | .411     | .522        |
|   | Within Groups  | 36271.959                 | 569       | 63.747                 |          |             |
|   | Total          | 36298.154                 | 570       |                        |          |             |
| <b>Location of<br/>the store</b>                    | Between Groups | 79.245                    | 1         | 79.245                 | .767     | .381        |
|   | Within Groups  | 58780.363                 | 569       | 103.305                |          |             |
|   | Total          | 58859.608                 | 570       |                        |          |             |
| <b>Advertising<br/>of retail<br/>grocery store</b>  | Between Groups | 125.392                   | 1         | 125.392                | 2.939    | .087        |
|   | Within Groups  | 24278.990                 | 569       | 42.670                 |          |             |
|   | Total          | 24404.382                 | 570       |                        |          |             |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for all five store patronage criteria.

**H0<sub>6d</sub>: There is no significant difference in Store Patronage criteria between single and married combination store consumers.**

**Table 48: ANOVA for Store Patronage criteria between single and married combination store consumers.**

|   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|---|----------------|----------------|-----|-------------|-------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 105.816        | 1   | 105.816     | 1.131 | .288 |
|   | Within Groups  | 53256.619      | 569 | 93.597      |       |      |
|   | Total          | 53362.434      | 570 |             |       |      |
| <b>Price of goods</b>                       | Between Groups | 200.043        | 1   | 200.043     | 1.882 | .171 |
|   | Within Groups  | 60490.962      | 569 | 106.311     |       |      |
|   | Total          | 60691.005      | 570 |             |       |      |
| <b>Service of the store</b>                 | Between Groups | 33.108         | 1   | 33.108      | .519  | .471 |
|   | Within Groups  | 36265.046      | 569 | 63.735      |       |      |
|   | Total          | 36298.154      | 570 |             |       |      |
| <b>Location of the store</b>                | Between Groups | 205.344        | 1   | 205.344     | 1.992 | .159 |
|   | Within Groups  | 58654.264      | 569 | 103.083     |       |      |
|   | Total          | 58859.608      | 570 |             |       |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 119.299        | 1   | 119.299     | 2.795 | .095 |
|   | Within Groups  | 24285.083      | 569 | 42.680      |       |      |
|   | Total          | 24404.382      | 570 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for all five store patronage criteria.

**H0<sub>6c</sub>: There is no significant difference in Store Patronage criteria between income groups of Combination Store consumers.**

**Table 49: ANOVA for Store Patronage criteria between income groups of Combination Store consumers.**

|   |                | <b>Sum of Squares</b> | <b>df</b> | <b>Mean Square</b> | <b>F</b> | <b>Sig.</b> |
|---|----------------|-----------------------|-----------|--------------------|----------|-------------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 2335.165              | 3         | 778.388            | 8.649    | .000        |
|   | Within Groups  | 51027.269             | 567       | 89.995             |          |             |
|   | Total          | 53362.434             | 570       |                    |          |             |
| <b>Price of goods</b>                       | Between Groups | 10764.738             | 3         | 3588.246           | 40.751   | .000        |
|   | Within Groups  | 49926.268             | 567       | 88.053             |          |             |
|   | Total          | 60691.005             | 570       |                    |          |             |
| <b>Service of the store</b>                 | Between Groups | 153.156               | 3         | 51.052             | .801     | .494        |
|   | Within Groups  | 36144.998             | 567       | 63.748             |          |             |
|   | Total          | 36298.154             | 570       |                    |          |             |
| <b>Location of the store</b>                | Between Groups | 1686.889              | 3         | 562.296            | 5.576    | .001        |
|   | Within Groups  | 57172.719             | 567       | 100.834            |          |             |
|   | Total          | 58859.608             | 570       |                    |          |             |
| <b>Advertising of retail grocery store</b>  | Between Groups | 354.843               | 3         | 118.281            | 2.789    | .040        |
|   | Within Groups  | 24049.538             | 567       | 42.415             |          |             |
|   | Total          | 24404.382             | 570       |                    |          |             |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for service offered by the store. The null hypothesis was rejected and the alternate hypothesis accepted for four store patronage criteria – variety and quality of merchandise, prices of goods, location of store and advertising of the store.

**H<sub>0</sub><sub>6</sub>: There is no significant difference in Store Patronage criteria for Combination Stores between volumes of monthly purchase of groceries.**

**Table 50: ANOVA for Store Patronage criteria for Combination Stores between volumes of monthly purchase of groceries.**

|   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|---|----------------|----------------|-----|-------------|--------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 846.396        | 3   | 282.132     | 3.046  | .028 |
|   | Within Groups  | 52516.038      | 567 | 92.621      |        |      |
|   | Total          | 53362.434      | 570 |             |        |      |
| <b>Price of goods</b>                       | Between Groups | 3286.537       | 3   | 1095.512    | 10.821 | .000 |
|   | Within Groups  | 57404.468      | 567 | 101.242     |        |      |
|   | Total          | 60691.005      | 570 |             |        |      |
| <b>Service of the store</b>                 | Between Groups | 572.546        | 3   | 190.849     | 3.029  | .029 |
|   | Within Groups  | 35725.608      | 567 | 63.008      |        |      |
|   | Total          | 36298.154      | 570 |             |        |      |
| <b>Location of the store</b>                | Between Groups | 27.734         | 3   | 9.245       | .089   | .966 |
|   | Within Groups  | 58831.874      | 567 | 103.760     |        |      |
|   | Total          | 58859.608      | 570 |             |        |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 275.314        | 3   | 91.771      | 2.156  | .092 |
|   | Within Groups  | 24129.068      | 567 | 42.556      |        |      |
|   | Total          | 24404.382      | 570 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for location of store and advertising of the store. The null hypothesis was rejected and the alternate hypothesis accepted for three store patronage criteria – variety and quality of merchandise, prices of goods and service offered by the store.

#### 4.3.3.6 Store Patronage criteria for Male consumers

ANOVA was used to test significant differences among male consumers (N=534).

Hypotheses H0<sub>7a</sub> to H0<sub>7f</sub> were tested for significance.

**H0<sub>7a</sub>: There is no significant difference in Store Patronage criteria between Chennai and Coimbatore male consumers.**

**Table 51: ANOVA for Store Patronage criteria between Chennai and Coimbatore male consumers**

|   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|---|----------------|----------------|-----|-------------|--------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 2228.656       | 1   | 2228.656    | 14.636 | .000 |
|   | Within Groups  | 81009.354      | 532 | 152.273     |        |      |
|   | Total          | 83238.009      | 533 |             |        |      |
| <b>Price of goods</b>                       | Between Groups | 2.225          | 1   | 2.225       | .015   | .902 |
|   | Within Groups  | 78618.683      | 532 | 147.779     |        |      |
|   | Total          | 78620.908      | 533 |             |        |      |
| <b>Service of the store</b>                 | Between Groups | 14.953         | 1   | 14.953      | .222   | .637 |
|   | Within Groups  | 35760.546      | 532 | 67.219      |        |      |
|   | Total          | 35775.498      | 533 |             |        |      |
| <b>Location of the store</b>                | Between Groups | 5045.602       | 1   | 5045.602    | 51.465 | .000 |
|   | Within Groups  | 52157.379      | 532 | 98.040      |        |      |
|   | Total          | 57202.981      | 533 |             |        |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 403.405        | 1   | 403.405     | 10.255 | .001 |
|   | Within Groups  | 20927.458      | 532 | 39.337      |        |      |
|   | Total          | 21330.863      | 533 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for prices of goods and service offered by the store. The null hypothesis was rejected and the alternate hypothesis accepted for three store patronage

criteria – variety and quality of merchandise, location of store and advertising of the store.

**H0<sub>7b</sub>: There is no significant difference in Store Patronage criteria of male consumers between Kiranas and Combination Stores.**

**Table 52: ANOVA for Store Patronage criteria of male consumers between Kiranas and Combination Stores**

|   |                | Sum of<br>Squares | df  | Mean<br>Square | F      | Sig. |
|---|----------------|-------------------|-----|----------------|--------|------|
| <b>Variety &amp;<br/>quality of<br/>merchandise</b> | Between Groups | 1025.373          | 1   | 1025.373       | 6.635  | .010 |
|   | Within Groups  | 82212.636         | 532 | 154.535        |        |      |
|   | Total          | 83238.009         | 533 |                |        |      |
| <b>Price of<br/>goods</b>                           | Between Groups | 1431.554          | 1   | 1431.554       | 9.866  | .002 |
|   | Within Groups  | 77189.354         | 532 | 145.093        |        |      |
|   | Total          | 78620.908         | 533 |                |        |      |
| <b>Service of<br/>the store</b>                     | Between Groups | 3842.853          | 1   | 3842.853       | 64.022 | .000 |
|   | Within Groups  | 31932.645         | 532 | 60.024         |        |      |
|   | Total          | 35775.498         | 533 |                |        |      |
| <b>Location of<br/>the store</b>                    | Between Groups | 7.363             | 1   | 7.363          | .068   | .794 |
|   | Within Groups  | 57195.618         | 532 | 107.511        |        |      |
|   | Total          | 57202.981         | 533 |                |        |      |
| <b>Advertising<br/>of retail<br/>grocery store</b>  | Between Groups | 35.467            | 1   | 35.467         | .886   | .347 |
|   | Within Groups  | 21295.396         | 532 | 40.029         |        |      |
|   | Total          | 21330.863         | 533 |                |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for location of store and advertising of the store. The null hypothesis was rejected and the alternate hypothesis accepted for three store patronage criteria – variety and quality of merchandise, prices of goods and service offered by the store.

**H0<sub>7c</sub>: There is no significant difference in Store Patronage criteria between age groups of male consumers.**

**Table 53: ANOVA for Store Patronage criteria between age groups of male consumers**

|   |                | <b>Sum of Squares</b> | <b>df</b> | <b>Mean Square</b> | <b>F</b> | <b>Sig.</b> |
|---|----------------|-----------------------|-----------|--------------------|----------|-------------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 427.871               | 4         | 106.968            | .683     | .604        |
|   | Within Groups  | 82810.139             | 529       | 156.541            |          |             |
|   | Total          | 83238.009             | 533       |                    |          |             |
| <b>Price of goods</b>                       | Between Groups | 1984.607              | 4         | 496.152            | 3.425    | .009        |
|   | Within Groups  | 76636.301             | 529       | 144.870            |          |             |
|   | Total          | 78620.908             | 533       |                    |          |             |
| <b>Service of the store</b>                 | Between Groups | 59.938                | 4         | 14.984             | .222     | .926        |
|   | Within Groups  | 35715.561             | 529       | 67.515             |          |             |
|   | Total          | 35775.498             | 533       |                    |          |             |
| <b>Location of the store</b>                | Between Groups | 2028.898              | 4         | 507.224            | 4.863    | .001        |
|   | Within Groups  | 55174.083             | 529       | 104.299            |          |             |
|   | Total          | 57202.981             | 533       |                    |          |             |
| <b>Advertising of retail grocery store</b>  | Between Groups | 369.134               | 4         | 92.284             | 2.329    | .055        |
|   | Within Groups  | 20961.729             | 529       | 39.625             |          |             |
|   | Total          | 21330.863             | 533       |                    |          |             |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for variety and quality of merchandise, advertising of the store and service offered by the store. The null hypothesis was rejected and the alternate hypothesis accepted for two store patronage criteria – prices of goods and location of the store.

**H0<sub>7d</sub>: There is no significant difference in Store Patronage criteria between single and married male consumers.**

**Table 54: ANOVA for Store Patronage criteria between single and married male consumers**

|   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|---|----------------|----------------|-----|-------------|-------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 103.398        | 1   | 103.398     | .662  | .416 |
|   | Within Groups  | 83134.612      | 532 | 156.268     |       |      |
|   | Total          | 83238.009      | 533 |             |       |      |
| <b>Price of goods</b>                       | Between Groups | 46.093         | 1   | 46.093      | .312  | .577 |
|   | Within Groups  | 78574.815      | 532 | 147.697     |       |      |
|   | Total          | 78620.908      | 533 |             |       |      |
| <b>Service of the store</b>                 | Between Groups | 72.890         | 1   | 72.890      | 1.086 | .298 |
|   | Within Groups  | 35702.609      | 532 | 67.110      |       |      |
|   | Total          | 35775.498      | 533 |             |       |      |
| <b>Location of the store</b>                | Between Groups | 1023.724       | 1   | 1023.724    | 9.694 | .002 |
|   | Within Groups  | 56179.258      | 532 | 105.600     |       |      |
|   | Total          | 57202.981      | 533 |             |       |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 1.801          | 1   | 1.801       | .045  | .832 |
|   | Within Groups  | 21329.062      | 532 | 40.092      |       |      |
|   | Total          | 21330.863      | 533 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for four variables - variety and quality of merchandise, prices of goods, advertising of the store and service offered by the store. The null hypothesis was rejected and the alternate hypothesis accepted for location of the store.



**H0<sub>7c</sub>: There is no significant difference in Store Patronage criteria of male consumers between income groups.**

**Table 55: ANOVA for Store Patronage criteria of male consumers between income groups**

|   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|---|----------------|----------------|-----|-------------|--------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 1444.522       | 3   | 481.507     | 3.120  | .026 |
|   | Within Groups  | 81793.488      | 530 | 154.327     |        |      |
|   | Total          | 83238.009      | 533 |             |        |      |
| <b>Price of goods</b>                       | Between Groups | 6903.417       | 3   | 2301.139    | 17.006 | .000 |
|   | Within Groups  | 71717.491      | 530 | 135.316     |        |      |
|   | Total          | 78620.908      | 533 |             |        |      |
| <b>Service of the store</b>                 | Between Groups | 1047.336       | 3   | 349.112     | 5.328  | .001 |
|   | Within Groups  | 34728.162      | 530 | 65.525      |        |      |
|   | Total          | 35775.498      | 533 |             |        |      |
| <b>Location of the store</b>                | Between Groups | 3580.364       | 3   | 1193.455    | 11.796 | .000 |
|   | Within Groups  | 53622.617      | 530 | 101.175     |        |      |
|   | Total          | 57202.981      | 533 |             |        |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 1030.136       | 3   | 343.379     | 8.965  | .000 |
|   | Within Groups  | 20300.728      | 530 | 38.303      |        |      |
|   | Total          | 21330.863      | 533 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was rejected and the alternate hypothesis accepted for all five store patronage criteria.

**H<sub>07</sub>: There is no significant difference in Store Patronage criteria of male consumers between volumes of monthly purchase of groceries.**

**Table 56: ANOVA for Store Patronage criteria of male consumers between volumes of monthly purchase of groceries.**

|   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|---|----------------|----------------|-----|-------------|-------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 123.532        | 3   | 41.177      | .263  | .852 |
|   | Within Groups  | 83114.477      | 530 | 156.820     |       |      |
|   | Total          | 83238.009      | 533 |             |       |      |
| <b>Price of goods</b>                       | Between Groups | 2502.919       | 3   | 834.306     | 5.809 | .001 |
|   | Within Groups  | 76117.989      | 530 | 143.619     |       |      |
|   | Total          | 78620.908      | 533 |             |       |      |
| <b>Service of the store</b>                 | Between Groups | 1145.767       | 3   | 381.922     | 5.845 | .001 |
|   | Within Groups  | 34629.731      | 530 | 65.339      |       |      |
|   | Total          | 35775.498      | 533 |             |       |      |
| <b>Location of the store</b>                | Between Groups | 454.300        | 3   | 151.433     | 1.414 | .238 |
|   | Within Groups  | 56748.681      | 530 | 107.073     |       |      |
|   | Total          | 57202.981      | 533 |             |       |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 175.920        | 3   | 58.640      | 1.469 | .222 |
|   | Within Groups  | 21154.943      | 530 | 39.915      |       |      |
|   | Total          | 21330.863      | 533 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for three variables - variety and quality of merchandise, location of the store and advertising of the store. The null hypothesis was rejected and the alternate hypothesis accepted for price of goods and service of the store.

#### 4.3.3.7 Store Patronage criteria for Female consumers

ANOVA was used to test significant differences among female consumers (N=534).

Hypotheses H0<sub>8a</sub> to H0<sub>8f</sub> were tested for significance.

**H0<sub>8a</sub>: There is no significant difference in Store Patronage criteria between Chennai and Coimbatore female consumers.**

**Table 57: ANOVA for Store Patronage criteria between Chennai and Coimbatore female consumers**

|   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|---|----------------|----------------|-----|-------------|--------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 363.913        | 1   | 363.913     | 3.511  | .061 |
|   | Within Groups  | 69651.258      | 672 | 103.648     |        |      |
|   | Total          | 70015.171      | 673 |             |        |      |
| <b>Price of goods</b>                       | Between Groups | 331.171        | 1   | 331.171     | 2.850  | .092 |
|   | Within Groups  | 78098.094      | 672 | 116.217     |        |      |
|   | Total          | 78429.266      | 673 |             |        |      |
| <b>Service of the store</b>                 | Between Groups | 272.848        | 1   | 272.848     | 4.317  | .038 |
|   | Within Groups  | 42473.591      | 672 | 63.205      |        |      |
|   | Total          | 42746.439      | 673 |             |        |      |
| <b>Location of the store</b>                | Between Groups | 4780.165       | 1   | 4780.165    | 51.119 | .000 |
|   | Within Groups  | 62838.671      | 672 | 93.510      |        |      |
|   | Total          | 67618.837      | 673 |             |        |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 141.519        | 1   | 141.519     | 4.873  | .028 |
|   | Within Groups  | 19514.428      | 672 | 29.039      |        |      |
|   | Total          | 19655.947      | 673 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for two variables - variety and quality of merchandise and price of goods. The null hypothesis was rejected and the alternate hypothesis accepted for service of the store, location of the store and advertising of the store.

**H0<sub>8b</sub>: There is no significant difference in Store Patronage criteria between Kiranas and Combination Stores female consumers.**

**Table 58: ANOVA for Store Patronage criteria between Kiranas and Combination Stores female consumers**

|   |                | Sum of Squares | df  | Mean Square | F       | Sig. |
|---|----------------|----------------|-----|-------------|---------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 2.753          | 1   | 2.753       | .026    | .871 |
|   | Within Groups  | 70012.418      | 672 | 104.185     |         |      |
|   | Total          | 70015.171      | 673 |             |         |      |
| <b>Price of goods</b>                       | Between Groups | 1220.701       | 1   | 1220.701    | 10.625  | .001 |
|   | Within Groups  | 77208.565      | 672 | 114.894     |         |      |
|   | Total          | 78429.266      | 673 |             |         |      |
| <b>Service of the store</b>                 | Between Groups | 6118.100       | 1   | 6118.100    | 112.245 | .000 |
|   | Within Groups  | 36628.339      | 672 | 54.506      |         |      |
|   | Total          | 42746.439      | 673 |             |         |      |
| <b>Location of the store</b>                | Between Groups | 413.134        | 1   | 413.134     | 4.131   | .042 |
|   | Within Groups  | 67205.702      | 672 | 100.008     |         |      |
|   | Total          | 67618.837      | 673 |             |         |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 450.791        | 1   | 450.791     | 15.773  | .000 |
|   | Within Groups  | 19205.156      | 672 | 28.579      |         |      |
|   | Total          | 19655.947      | 673 |             |         |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for variety and quality of merchandise. The null hypothesis was rejected and the alternate hypothesis accepted for price of goods, service of the store, location of the store and advertising of the store.

**H0<sub>8c</sub>: There is no significant difference in Store Patronage criteria between age groups of female consumers.**

**Table 59: ANOVA for Store Patronage criteria between age groups of female consumers**

|   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|---|----------------|----------------|-----|-------------|-------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 585.502        | 4   | 146.376     | 1.410 | .229 |
|   | Within Groups  | 69429.669      | 669 | 103.781     |       |      |
|   | Total          | 70015.171      | 673 |             |       |      |
| <b>Price of goods</b>                       | Between Groups | 230.217        | 4   | 57.554      | .492  | .741 |
|   | Within Groups  | 78199.049      | 669 | 116.889     |       |      |
|   | Total          | 78429.266      | 673 |             |       |      |
| <b>Service of the store</b>                 | Between Groups | 607.110        | 4   | 151.778     | 2.410 | .048 |
|   | Within Groups  | 42139.329      | 669 | 62.989      |       |      |
|   | Total          | 42746.439      | 673 |             |       |      |
| <b>Location of the store</b>                | Between Groups | 625.720        | 4   | 156.430     | 1.562 | .183 |
|   | Within Groups  | 66993.117      | 669 | 100.139     |       |      |
|   | Total          | 67618.837      | 673 |             |       |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 297.078        | 4   | 74.269      | 2.567 | .037 |
|   | Within Groups  | 19358.869      | 669 | 28.937      |       |      |
|   | Total          | 19655.947      | 673 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for variety and quality of merchandise, price of goods and location of store. The null hypothesis was rejected and the alternate hypothesis accepted for service of the store and advertising of the store.

**H0<sub>8d</sub>: There is no significant difference in Store Patronage criteria between single and married female consumers.**

**Table 60: ANOVA for Store Patronage criteria between single and married female consumers**

|   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|---|----------------|----------------|-----|-------------|-------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 73.637         | 1   | 73.637      | .708  | .401 |
|   | Within Groups  | 69941.534      | 672 | 104.080     |       |      |
|   | Total          | 70015.171      | 673 |             |       |      |
| <b>Price of goods</b>                       | Between Groups | 298.765        | 1   | 298.765     | 2.570 | .109 |
|   | Within Groups  | 78130.501      | 672 | 116.266     |       |      |
|   | Total          | 78429.266      | 673 |             |       |      |
| <b>Service of the store</b>                 | Between Groups | 348.851        | 1   | 348.851     | 5.529 | .019 |
|   | Within Groups  | 42397.588      | 672 | 63.092      |       |      |
|   | Total          | 42746.439      | 673 |             |       |      |
| <b>Location of the store</b>                | Between Groups | 33.034         | 1   | 33.034      | .328  | .567 |
|   | Within Groups  | 67585.802      | 672 | 100.574     |       |      |
|   | Total          | 67618.837      | 673 |             |       |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 37.933         | 1   | 37.933      | 1.299 | .255 |
|   | Within Groups  | 19618.014      | 672 | 29.193      |       |      |
|   | Total          | 19655.947      | 673 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for variety and quality of merchandise, price of goods, location of store and advertising of the store. The null hypothesis was rejected and the alternate hypothesis accepted for service of the store

**H0<sub>8c</sub>: There is no significant difference in Store Patronage criteria of female consumers between income groups.**

**Table 61: ANOVA of Store Patronage criteria of female consumers between income groups**

|   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|---|----------------|----------------|-----|-------------|--------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 610.830        | 3   | 203.610     | 1.966  | .118 |
|   | Within Groups  | 69404.340      | 670 | 103.589     |        |      |
|   | Total          | 70015.171      | 673 |             |        |      |
| <b>Price of goods</b>                       | Between Groups | 6262.964       | 3   | 2087.655    | 19.382 | .000 |
|   | Within Groups  | 72166.302      | 670 | 107.711     |        |      |
|   | Total          | 78429.266      | 673 |             |        |      |
| <b>Service of the store</b>                 | Between Groups | 611.571        | 3   | 203.857     | 3.242  | .022 |
|   | Within Groups  | 42134.868      | 670 | 62.888      |        |      |
|   | Total          | 42746.439      | 673 |             |        |      |
| <b>Location of the store</b>                | Between Groups | 1077.010       | 3   | 359.003     | 3.615  | .013 |
|   | Within Groups  | 66541.826      | 670 | 99.316      |        |      |
|   | Total          | 67618.837      | 673 |             |        |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 213.942        | 3   | 71.314      | 2.458  | .062 |
|   | Within Groups  | 19442.005      | 670 | 29.018      |        |      |
|   | Total          | 19655.947      | 673 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for variety and quality of merchandise and advertising of the store. The null hypothesis was rejected and the alternate hypothesis accepted for prices of goods, service of the store and location of the store.

**H0<sub>8f</sub>: There is no significant difference in Store Patronage criteria of female consumers between volumes of monthly purchase of groceries.**

**Table 62: ANOVA for Store Patronage criteria of female consumers between volumes of monthly purchase of groceries.**

|   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|---|----------------|----------------|-----|-------------|-------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 459.566        | 3   | 153.189     | 1.476 | .220 |
|   | Within Groups  | 69555.605      | 670 | 103.814     |       |      |
|   | Total          | 70015.171      | 673 |             |       |      |
| <b>Price of goods</b>                       | Between Groups | 2023.820       | 3   | 674.607     | 5.916 | .001 |
|   | Within Groups  | 76405.446      | 670 | 114.038     |       |      |
|   | Total          | 78429.266      | 673 |             |       |      |
| <b>Service of the store</b>                 | Between Groups | 1544.756       | 3   | 514.919     | 8.373 | .000 |
|   | Within Groups  | 41201.683      | 670 | 61.495      |       |      |
|   | Total          | 42746.439      | 673 |             |       |      |
| <b>Location of the store</b>                | Between Groups | 386.603        | 3   | 128.868     | 1.284 | .279 |
|   | Within Groups  | 67232.234      | 670 | 100.347     |       |      |
|   | Total          | 67618.837      | 673 |             |       |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 141.477        | 3   | 47.159      | 1.619 | .184 |
|   | Within Groups  | 19514.469      | 670 | 29.126      |       |      |
|   | Total          | 19655.947      | 673 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for variety and quality of merchandise, location of store and advertising of the store. The null hypothesis was rejected and the alternate hypothesis accepted for price of goods and service of the store.



#### 4.3.3.8 Store Patronage criteria for Single consumers

ANOVA was used to test significant differences among single consumers (N=222).

Hypotheses H0<sub>9a</sub> to H0<sub>9f</sub> were tested for significance.

**H0<sub>9a</sub>: There is no significant difference in Store Patronage criteria between Chennai and Coimbatore single consumers.**

**Table 63: ANOVA for Store Patronage criteria between Chennai and Coimbatore single consumers**

|   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|---|----------------|----------------|-----|-------------|--------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 654.373        | 1   | 654.373     | 3.953  | .048 |
|   | Within Groups  | 36420.964      | 220 | 165.550     |        |      |
|   | Total          | 37075.338      | 221 |             |        |      |
| <b>Price of goods</b>                       | Between Groups | 352.001        | 1   | 352.001     | 2.447  | .119 |
|   | Within Groups  | 31645.968      | 220 | 143.845     |        |      |
|   | Total          | 31997.968      | 221 |             |        |      |
| <b>Service of the store</b>                 | Between Groups | 440.876        | 1   | 440.876     | 7.461  | .007 |
|   | Within Groups  | 13000.246      | 220 | 59.092      |        |      |
|   | Total          | 13441.122      | 221 |             |        |      |
| <b>Location of the store</b>                | Between Groups | 457.713        | 1   | 457.713     | 4.825  | .029 |
|   | Within Groups  | 20869.067      | 220 | 94.859      |        |      |
|   | Total          | 21326.779      | 221 |             |        |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 749.009        | 1   | 749.009     | 17.742 | .000 |
|   | Within Groups  | 9287.843       | 220 | 42.217      |        |      |
|   | Total          | 10036.851      | 221 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for price of goods. The null hypothesis was rejected and the alternate hypothesis accepted for variety and quality of merchandise, service of the store, location of store and advertising of the store.

**H0<sub>b</sub>: There is no significant difference in Store Patronage criteria between single consumers of Kiranas and Combination Stores.**

**Table 64: ANOVA for Store Patronage criteria between single consumers of Kiranas and Combination Stores**

|   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|---|----------------|----------------|-----|-------------|--------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 2395.103       | 1   | 2395.103    | 15.194 | .000 |
|   | Within Groups  | 34680.235      | 220 | 157.637     |        |      |
|   | Total          | 37075.338      | 221 |             |        |      |
| <b>Price of goods</b>                       | Between Groups | 37.983         | 1   | 37.983      | .261   | .610 |
|   | Within Groups  | 31959.985      | 220 | 145.273     |        |      |
|   | Total          | 31997.968      | 221 |             |        |      |
| <b>Service of the store</b>                 | Between Groups | 845.803        | 1   | 845.803     | 14.773 | .000 |
|   | Within Groups  | 12595.318      | 220 | 57.251      |        |      |
|   | Total          | 13441.122      | 221 |             |        |      |
| <b>Location of the store</b>                | Between Groups | 199.470        | 1   | 199.470     | 2.077  | .151 |
|   | Within Groups  | 21127.309      | 220 | 96.033      |        |      |
|   | Total          | 21326.779      | 221 |             |        |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 235.760        | 1   | 235.760     | 5.292  | .022 |
|   | Within Groups  | 9801.091       | 220 | 44.550      |        |      |
|   | Total          | 10036.851      | 221 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for price of goods and location of store. The null hypothesis was rejected and the alternate hypothesis accepted for variety and quality of merchandise, service of the store, and advertising of the store.

**H0<sub>9c</sub>: There is no significant difference in Store Patronage criteria between age groups of single consumers.**

**Table 65: ANOVA for Store Patronage criteria between age groups of single consumers**

|   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|---|----------------|----------------|-----|-------------|-------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 44.857         | 4   | 11.214      | .066  | .992 |
|   | Within Groups  | 37030.481      | 217 | 170.647     |       |      |
|   | Total          | 37075.338      | 221 |             |       |      |
| <b>Price of goods</b>                       | Between Groups | 725.507        | 4   | 181.377     | 1.259 | .287 |
|   | Within Groups  | 31272.461      | 217 | 144.113     |       |      |
|   | Total          | 31997.968      | 221 |             |       |      |
| <b>Service of the store</b>                 | Between Groups | 227.226        | 4   | 56.807      | .933  | .446 |
|   | Within Groups  | 13213.896      | 217 | 60.894      |       |      |
|   | Total          | 13441.122      | 221 |             |       |      |
| <b>Location of the store</b>                | Between Groups | 711.847        | 4   | 177.962     | 1.873 | .116 |
|   | Within Groups  | 20614.932      | 217 | 95.000      |       |      |
|   | Total          | 21326.779      | 221 |             |       |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 505.296        | 4   | 126.324     | 2.876 | .024 |
|   | Within Groups  | 9531.555       | 217 | 43.924      |       |      |
|   | Total          | 10036.851      | 221 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for variety and quality of merchandise, service of the store, price of goods and location of store. The null hypothesis was rejected and the alternate hypothesis accepted for advertising of the store.

**H0<sub>9d</sub>: There is no significant difference in Store Patronage criteria between single male and female consumers.**

**Table 66: ANOVA for Store Patronage criteria between single male and female consumers**

|   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|---|----------------|----------------|-----|-------------|-------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 33.640         | 1   | 33.640      | .200  | .655 |
|   | Within Groups  | 37041.698      | 220 | 168.371     |       |      |
|   | Total          | 37075.338      | 221 |             |       |      |
| <b>Price of goods</b>                       | Between Groups | 314.965        | 1   | 314.965     | 2.187 | .141 |
|   | Within Groups  | 31683.003      | 220 | 144.014     |       |      |
|   | Total          | 31997.968      | 221 |             |       |      |
| <b>Service of the store</b>                 | Between Groups | 61.822         | 1   | 61.822      | 1.017 | .314 |
|   | Within Groups  | 13379.299      | 220 | 60.815      |       |      |
|   | Total          | 13441.122      | 221 |             |       |      |
| <b>Location of the store</b>                | Between Groups | 435.637        | 1   | 435.637     | 4.588 | .033 |
|   | Within Groups  | 20891.142      | 220 | 94.960      |       |      |
|   | Total          | 21326.779      | 221 |             |       |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 7.601          | 1   | 7.601       | .167  | .683 |
|   | Within Groups  | 10029.250      | 220 | 45.588      |       |      |
|   | Total          | 10036.851      | 221 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for variety and quality of merchandise, service of the store, prices of goods and advertising of the store. The null hypothesis was rejected and the alternate hypothesis accepted for location of store.

**H0<sub>9c</sub>: There is no significant difference in Store Patronage criteria between income groups of single consumers.**

**Table 67: ANOVA for Store Patronage criteria between income groups of single consumers**

|   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|---|----------------|----------------|-----|-------------|-------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 567.594        | 3   | 189.198     | 1.130 | .338 |
|   | Within Groups  | 36507.744      | 218 | 167.467     |       |      |
|   | Total          | 37075.338      | 221 |             |       |      |
| <b>Price of goods</b>                       | Between Groups | 3396.855       | 3   | 1132.285    | 8.630 | .000 |
|   | Within Groups  | 28601.113      | 218 | 131.198     |       |      |
|   | Total          | 31997.968      | 221 |             |       |      |
| <b>Service of the store</b>                 | Between Groups | 926.213        | 3   | 308.738     | 5.378 | .001 |
|   | Within Groups  | 12514.909      | 218 | 57.408      |       |      |
|   | Total          | 13441.122      | 221 |             |       |      |
| <b>Location of the store</b>                | Between Groups | 804.736        | 3   | 268.245     | 2.849 | .038 |
|   | Within Groups  | 20522.043      | 218 | 94.138      |       |      |
|   | Total          | 21326.779      | 221 |             |       |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 313.012        | 3   | 104.337     | 2.339 | .074 |
|   | Within Groups  | 9723.840       | 218 | 44.605      |       |      |
|   | Total          | 10036.851      | 221 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for variety and quality of merchandise and advertising of the store. The null hypothesis was rejected and the alternate hypothesis accepted for service of the store, price of goods and location of store.

**H0<sub>9f</sub>: There is no significant difference in Store Patronage criteria of single consumers between volumes of monthly purchase of groceries.**

**Table 68: ANOVA of Store Patronage criteria between purchase volumes of single consumers.**

|   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|---|----------------|----------------|-----|-------------|-------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 544.829        | 3   | 181.610     | 1.084 | .357 |
|   | Within Groups  | 36530.509      | 218 | 167.571     |       |      |
|   | Total          | 37075.338      | 221 |             |       |      |
| <b>Price of goods</b>                       | Between Groups | 1567.413       | 3   | 522.471     | 3.743 | .012 |
|   | Within Groups  | 30430.555      | 218 | 139.590     |       |      |
|   | Total          | 31997.968      | 221 |             |       |      |
| <b>Service of the store</b>                 | Between Groups | 401.252        | 3   | 133.751     | 2.236 | .085 |
|   | Within Groups  | 13039.870      | 218 | 59.816      |       |      |
|   | Total          | 13441.122      | 221 |             |       |      |
| <b>Location of the store</b>                | Between Groups | 706.600        | 3   | 235.533     | 2.490 | .061 |
|   | Within Groups  | 20620.179      | 218 | 94.588      |       |      |
|   | Total          | 21326.779      | 221 |             |       |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 218.630        | 3   | 72.877      | 1.618 | .186 |
|   | Within Groups  | 9818.221       | 218 | 45.038      |       |      |
|   | Total          | 10036.851      | 221 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for variety and quality of merchandise, service of the store, location of store and advertising of the store. The null hypothesis was rejected and the alternate hypothesis accepted for price of goods.

#### 4.3.3.9 Store Patronage criteria for Married consumers

ANOVA was used to test significant differences among married consumers (N=986).

Hypotheses H<sub>010a</sub> to H<sub>010f</sub> were tested for significance.

**H<sub>010a</sub>: There is no significant difference in Store Patronage criteria between Chennai and Coimbatore married consumers.**

**Table 69: ANOVA for Store Patronage criteria between Chennai and Coimbatore married consumers**

|   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|---|----------------|----------------|-----|-------------|--------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 1523.819       | 1   | 1523.819    | 13.063 | .000 |
|   | Within Groups  | 114780.851     | 984 | 116.647     |        |      |
|   | Total          | 116304.670     | 985 |             |        |      |
| <b>Price of goods</b>                       | Between Groups | 721.258        | 1   | 721.258     | 5.709  | .017 |
|   | Within Groups  | 124321.206     | 984 | 126.343     |        |      |
|   | Total          | 125042.463     | 985 |             |        |      |
| <b>Service of the store</b>                 | Between Groups | 293.278        | 1   | 293.278     | 4.475  | .035 |
|   | Within Groups  | 64493.774      | 984 | 65.542      |        |      |
|   | Total          | 64787.052      | 985 |             |        |      |
| <b>Location of the store</b>                | Between Groups | 9486.065       | 1   | 9486.065    | 99.742 | .000 |
|   | Within Groups  | 93583.875      | 984 | 95.106      |        |      |
|   | Total          | 103069.940     | 985 |             |        |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 162.049        | 1   | 162.049     | 5.181  | .023 |
|   | Within Groups  | 30775.266      | 984 | 31.276      |        |      |
|   | Total          | 30937.314      | 985 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was rejected and the alternate hypothesis accepted for all five store patronage criteria - price of goods, variety and quality of merchandise, service of the store, location of store and advertising of the store.

**H0<sub>10b</sub>: There is no significant difference in Store Patronage criteria between married consumers of Kiranas and Combination Stores.**

**Table 70: ANOVA for Store Patronage criteria between married consumers of Kiranas and Combination Stores**

|   |                | Sum of Squares | df  | Mean Square | F       | Sig. |
|---|----------------|----------------|-----|-------------|---------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | .834           | 1   | .834        | .007    | .933 |
|   | Within Groups  | 116303.836     | 984 | 118.195     |         |      |
|   | Total          | 116304.670     | 985 |             |         |      |
| <b>Price of goods</b>                       | Between Groups | 2825.464       | 1   | 2825.464    | 22.749  | .000 |
|   | Within Groups  | 122216.999     | 984 | 124.204     |         |      |
|   | Total          | 125042.463     | 985 |             |         |      |
| <b>Service of the store</b>                 | Between Groups | 8957.535       | 1   | 8957.535    | 157.877 | .000 |
|   | Within Groups  | 55829.517      | 984 | 56.737      |         |      |
|   | Total          | 64787.052      | 985 |             |         |      |
| <b>Location of the store</b>                | Between Groups | 321.770        | 1   | 321.770     | 3.082   | .079 |
|   | Within Groups  | 102748.170     | 984 | 104.419     |         |      |
|   | Total          | 103069.940     | 985 |             |         |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 383.616        | 1   | 383.616     | 12.355  | .000 |
|   | Within Groups  | 30553.698      | 984 | 31.051      |         |      |
|   | Total          | 30937.314      | 985 |             |         |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for variety and quality of merchandise and location of store. The null hypothesis was rejected and the alternate hypothesis accepted for price of goods, service of the store and advertising of the store.



**H0<sub>10c</sub>: There is no significant difference in Store Patronage criteria between age groups of married consumers.**

**Table 71: ANOVA for Store Patronage criteria between age groups of married consumers**

|   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|---|----------------|----------------|-----|-------------|-------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 991.221        | 4   | 247.805     | 2.108 | .078 |
|   | Within Groups  | 115313.449     | 981 | 117.547     |       |      |
|   | Total          | 116304.670     | 985 |             |       |      |
| <b>Price of goods</b>                       | Between Groups | 592.298        | 4   | 148.075     | 1.167 | .324 |
|   | Within Groups  | 124450.165     | 981 | 126.861     |       |      |
|   | Total          | 125042.463     | 985 |             |       |      |
| <b>Service of the store</b>                 | Between Groups | 235.373        | 4   | 58.843      | .894  | .467 |
|   | Within Groups  | 64551.679      | 981 | 65.802      |       |      |
|   | Total          | 64787.052      | 985 |             |       |      |
| <b>Location of the store</b>                | Between Groups | 842.818        | 4   | 210.704     | 2.022 | .089 |
|   | Within Groups  | 102227.122     | 981 | 104.207     |       |      |
|   | Total          | 103069.940     | 985 |             |       |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 428.569        | 4   | 107.142     | 3.445 | .008 |
|   | Within Groups  | 30508.745      | 981 | 31.100      |       |      |
|   | Total          | 30937.314      | 985 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for variety and quality of merchandise, price of goods, service of the store and location of store. The null hypothesis was rejected and the alternate hypothesis accepted for advertising of the store.

**H0<sub>10d</sub>: There is no significant difference in Store Patronage criteria between married male and female consumers.**

**Table 72: ANOVA for Store Patronage criteria between married male and female consumers**

|   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|---|----------------|----------------|-----|-------------|-------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 270.223        | 1   | 270.223     | 2.292 | .130 |
|   | Within Groups  | 116034.448     | 984 | 117.921     |       |      |
|   | Total          | 116304.670     | 985 |             |       |      |
| <b>Price of goods</b>                       | Between Groups | 20.151         | 1   | 20.151      | .159  | .691 |
|   | Within Groups  | 125022.313     | 984 | 127.055     |       |      |
|   | Total          | 125042.463     | 985 |             |       |      |
| <b>Service of the store</b>                 | Between Groups | 66.154         | 1   | 66.154      | 1.006 | .316 |
|   | Within Groups  | 64720.897      | 984 | 65.773      |       |      |
|   | Total          | 64787.052      | 985 |             |       |      |
| <b>Location of the store</b>                | Between Groups | 196.022        | 1   | 196.022     | 1.875 | .171 |
|   | Within Groups  | 102873.918     | 984 | 104.547     |       |      |
|   | Total          | 103069.940     | 985 |             |       |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 19.489         | 1   | 19.489      | .620  | .431 |
|   | Within Groups  | 30917.826      | 984 | 31.421      |       |      |
|   | Total          | 30937.314      | 985 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for all the five store patronage criteria.

**H0<sub>10e</sub>: There is no significant difference in Store Patronage criteria of married consumers between income groups.**

**Table 73: ANOVA for Store Patronage criteria of married consumers between income groups**

|   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|---|----------------|----------------|-----|-------------|--------|------|
| <b>Variety &amp; quality of merchandise</b> | Between Groups | 451.053        | 3   | 150.351     | 1.274  | .282 |
|   | Within Groups  | 115853.617     | 982 | 117.977     |        |      |
|   | Total          | 116304.670     | 985 |             |        |      |
| <b>Price of goods</b>                       | Between Groups | 10127.440      | 3   | 3375.813    | 28.848 | .000 |
|   | Within Groups  | 114915.023     | 982 | 117.021     |        |      |
|   | Total          | 125042.463     | 985 |             |        |      |
| <b>Service of the store</b>                 | Between Groups | 1174.218       | 3   | 391.406     | 6.042  | .000 |
|   | Within Groups  | 63612.834      | 982 | 64.779      |        |      |
|   | Total          | 64787.052      | 985 |             |        |      |
| <b>Location of the store</b>                | Between Groups | 2688.997       | 3   | 896.332     | 8.769  | .000 |
|   | Within Groups  | 100380.944     | 982 | 102.221     |        |      |
|   | Total          | 103069.940     | 985 |             |        |      |
| <b>Advertising of retail grocery store</b>  | Between Groups | 730.131        | 3   | 243.377     | 7.912  | .000 |
|   | Within Groups  | 30207.183      | 982 | 30.761      |        |      |
|   | Total          | 30937.314      | 985 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for variety and quality of merchandise. The null hypothesis was rejected and the alternate hypothesis accepted for price of goods, service of the store, location of store and advertising of the store.

**H<sub>010f</sub>: There is no significant difference in Store Patronage criteria of married consumers between volumes of monthly purchase of groceries.**

**Table 74: ANOVA for Store Patronage criteria between purchase volumes of married consumers.**

|   |                | <b>Sum of<br/>Squares</b> | <b>df</b> | <b>Mean<br/>Square</b> | <b>F</b> | <b>Sig.</b> |
|---|----------------|---------------------------|-----------|------------------------|----------|-------------|
| <b>Variety &amp;<br/>quality of<br/>merchandise</b> | Between Groups | 749.697                   | 3         | 249.899                | 2.124    | .096        |
|   | Within Groups  | 115554.974                | 982       | 117.673                |          |             |
|   | Total          | 116304.670                | 985       |                        |          |             |
| <b>Price of<br/>goods</b>                           | Between Groups | 3412.743                  | 3         | 1137.581               | 9.184    | .000        |
|   | Within Groups  | 121629.721                | 982       | 123.859                |          |             |
|   | Total          | 125042.463                | 985       |                        |          |             |
| <b>Service of the<br/>store</b>                     | Between Groups | 2584.621                  | 3         | 861.540                | 13.601   | .000        |
|   | Within Groups  | 62202.431                 | 982       | 63.343                 |          |             |
|   | Total          | 64787.052                 | 985       |                        |          |             |
| <b>Location of<br/>the store</b>                    | Between Groups | 353.217                   | 3         | 117.739                | 1.126    | .338        |
|   | Within Groups  | 102716.723                | 982       | 104.600                |          |             |
|   | Total          | 103069.940                | 985       |                        |          |             |
| <b>Advertising<br/>of retail<br/>grocery store</b>  | Between Groups | 178.488                   | 3         | 59.496                 | 1.899    | .128        |
|   | Within Groups  | 30758.826                 | 982       | 31.323                 |          |             |
|   | Total          | 30937.314                 | 985       |                        |          |             |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for variety and quality of merchandise, location of store and advertising of the store. The null hypothesis was rejected and the alternate hypothesis accepted for price of goods and service of the store.

#### **4.4 PERCEPTION OF CONSUMERS TOWARDS SERVICE QUALITY OF GROCERY RETAILERS**

Tests of significance was performed to test if significant differences exist in the mean scores for the five dimensions of perceived service quality – Reliability, Responsiveness, Assurance, empathy, Tangibles and Overall Service quality between grocery retail consumers of Chennai and Coimbatore, Kiranas and Combination Stores, different age groups, genders, marital status, monthly incomes and monthly volume of grocery purchases.

##### **4.4.1 Perceived Service Quality for overall data**

ANOVA was used to test significant differences between sub-samples using overall data (N=1208). Hypotheses  $H_{011a}$  to  $H_{011g}$  were tested for significance.

**H0<sub>11a</sub>: There is no significant difference in perceived Service Quality between Chennai and Coimbatore.**

**Table 75: ANOVA for perceived service quality between Chennai and Coimbatore**

|   |                | Sum of Squares | df   | Mean Square | F      | Sig. |
|---|----------------|----------------|------|-------------|--------|------|
| <b>Reliability perception</b>             | Between Groups | 11.453         | 1    | 11.453      | 28.343 | .000 |
|   | Within Groups  | 487.313        | 1206 | .404        |        |      |
|   | Total          | 498.766        | 1207 |             |        |      |
| <b>Responsiveness perception</b>          | Between Groups | 2.616          | 1    | 2.616       | 3.570  | .059 |
|   | Within Groups  | 883.585        | 1206 | .733        |        |      |
|   | Total          | 886.201        | 1207 |             |        |      |
| <b>Assurance perception</b>               | Between Groups | 9.358          | 1    | 9.358       | 9.826  | .002 |
|   | Within Groups  | 1148.542       | 1206 | .952        |        |      |
|   | Total          | 1157.900       | 1207 |             |        |      |
| <b>Empathy perception</b>                 | Between Groups | 8.322          | 1    | 8.322       | 11.050 | .001 |
|   | Within Groups  | 908.261        | 1206 | .753        |        |      |
|   | Total          | 916.583        | 1207 |             |        |      |
| <b>Tangibility perception</b>             | Between Groups | 1.782          | 1    | 1.782       | 2.337  | .127 |
|   | Within Groups  | 919.553        | 1206 | .762        |        |      |
|   | Total          | 921.335        | 1207 |             |        |      |
| <b>Overall Service Quality Perception</b> | Between Groups | 1.626          | 1    | 1.626       | 5.643  | .018 |
|   | Within Groups  | 347.528        | 1206 | .288        |        |      |
|   | Total          | 349.154        | 1207 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for the responsiveness and tangibles dimension of service quality. The null hypothesis was rejected and the alternate hypothesis was accepted for the reliability, assurance, empathy dimensions of service quality and overall service quality.

**H0<sub>11b</sub>: There is no significant difference in perceived Service Quality between Kiranas and Combination Stores.**

**Table 76: ANOVA for perceived Service Quality between Kiranas & Combination Stores**

|   |                | Sum of Squares | df   | Mean Square | F      | Sig. |
|---|----------------|----------------|------|-------------|--------|------|
| <b>Reliability perception</b>             | Between Groups | .308           | 1    | .308        | .744   | .388 |
|   | Within Groups  | 498.458        | 1206 | .413        |        |      |
|   | Total          | 498.766        | 1207 |             |        |      |
| <b>Responsiveness perception</b>          | Between Groups | 32.617         | 1    | 32.617      | 46.083 | .000 |
|   | Within Groups  | 853.584        | 1206 | .708        |        |      |
|   | Total          | 886.201        | 1207 |             |        |      |
| <b>Assurance perception</b>               | Between Groups | 13.183         | 1    | 13.183      | 13.889 | .000 |
|   | Within Groups  | 1144.717       | 1206 | .949        |        |      |
|   | Total          | 1157.900       | 1207 |             |        |      |
| <b>Empathy perception</b>                 | Between Groups | 2.438          | 1    | 2.438       | 3.216  | .073 |
|   | Within Groups  | 914.145        | 1206 | .758        |        |      |
|   | Total          | 916.583        | 1207 |             |        |      |
| <b>Tangibles perception</b>               | Between Groups | .391           | 1    | .391        | .512   | .474 |
|   | Within Groups  | 920.944        | 1206 | .764        |        |      |
|   | Total          | 921.335        | 1207 |             |        |      |
| <b>Overall Service Quality Perception</b> | Between Groups | 3.212          | 1    | 3.212       | 11.197 | .001 |
|   | Within Groups  | 345.942        | 1206 | .287        |        |      |
|   | Total          | 349.154        | 1207 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for the dimensions of reliability, empathy and tangibles dimensions of service quality. The null hypothesis was rejected and the alternate hypothesis accepted for the responsiveness, assurance dimensions and for overall service quality perceptions.

**H0<sub>11c</sub>: There is no significant difference in perceived Service Quality between Age Groups.**

**Table 77: ANOVA for perceived Service Quality between age groups**

|   |                | Sum of Squares | df   | Mean Square | F     | Sig. |
|---|----------------|----------------|------|-------------|-------|------|
| <b>Reliability perception</b>             | Between Groups | .788           | 4    | .197        | .476  | .754 |
|   | Within Groups  | 497.978        | 1203 | .414        |       |      |
|   | Total          | 498.766        | 1207 |             |       |      |
| <b>Responsiveness perception</b>          | Between Groups | 8.295          | 4    | 2.074       | 2.842 | .023 |
|   | Within Groups  | 877.906        | 1203 | .730        |       |      |
|   | Total          | 886.201        | 1207 |             |       |      |
| <b>Assurance perception</b>               | Between Groups | 6.032          | 4    | 1.508       | 1.575 | .179 |
|   | Within Groups  | 1151.868       | 1203 | .957        |       |      |
|   | Total          | 1157.900       | 1207 |             |       |      |
| <b>Empathy perception</b>                 | Between Groups | 2.602          | 4    | .651        | .856  | .490 |
|   | Within Groups  | 913.980        | 1203 | .760        |       |      |
|   | Total          | 916.583        | 1207 |             |       |      |
| <b>Tangibility perception</b>             | Between Groups | 2.406          | 4    | .602        | .788  | .533 |
|   | Within Groups  | 918.929        | 1203 | .764        |       |      |
|   | Total          | 921.335        | 1207 |             |       |      |
| <b>Overall Service Quality Perception</b> | Between Groups | 2.058          | 4    | .514        | 1.783 | .130 |
|   | Within Groups  | 347.096        | 1203 | .289        |       |      |
|   | Total          | 349.154        | 1207 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for the reliability, assurance, empathy and tangibles dimensions of service quality and overall service quality. The null hypothesis was rejected and the alternate hypothesis was accepted for the responsiveness dimension of service quality.



**H0<sub>11d</sub>: There is no significant difference in perceived Service Quality between male and female consumers.**

**Table 78: ANOVA for perceived Service Quality between male & female consumers**

|   |                | Sum of Squares | df   | Mean Square | F     | Sig. |
|---|----------------|----------------|------|-------------|-------|------|
| <b>Reliability perception</b>             | Between Groups | .203           | 1    | .203        | .490  | .484 |
|   | Within Groups  | 498.563        | 1206 | .413        |       |      |
|   | Total          | 498.766        | 1207 |             |       |      |
| <b>Responsiveness perception</b>          | Between Groups | 1.958          | 1    | 1.958       | 2.671 | .102 |
|   | Within Groups  | 884.242        | 1206 | .733        |       |      |
|   | Total          | 886.201        | 1207 |             |       |      |
| <b>Assurance perception</b>               | Between Groups | .492           | 1    | .492        | .513  | .474 |
|   | Within Groups  | 1157.408       | 1206 | .960        |       |      |
|   | Total          | 1157.900       | 1207 |             |       |      |
| <b>Empathy perception</b>                 | Between Groups | .001           | 1    | .001        | .001  | .971 |
|   | Within Groups  | 916.582        | 1206 | .760        |       |      |
|   | Total          | 916.583        | 1207 |             |       |      |
| <b>Tangibles perception</b>               | Between Groups | 4.008          | 1    | 4.008       | 5.269 | .022 |
|   | Within Groups  | 917.327        | 1206 | .761        |       |      |
|   | Total          | 921.335        | 1207 |             |       |      |
| <b>Overall Service Quality Perception</b> | Between Groups | .525           | 1    | .525        | 1.815 | .178 |
|   | Within Groups  | 348.629        | 1206 | .289        |       |      |
|   | Total          | 349.154        | 1207 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for the reliability, responsiveness, assurance and empathy dimensions of service quality and overall service quality. The null hypothesis was rejected and the alternate hypothesis was accepted for the tangibles dimension of service quality.

**H0<sub>11c</sub>: There is no significant difference in perceived Service Quality between single and married consumers.**

**Table 79: ANOVA for perceived Service Quality between single & married consumers**

|   |                | Sum of Squares | df   | Mean Square | F     | Sig. |
|---|----------------|----------------|------|-------------|-------|------|
| <b>Reliability perception</b>             | Between Groups | .023           | 1    | .023        | .055  | .815 |
|   | Within Groups  | 498.743        | 1206 | .414        |       |      |
|   | Total          | 498.766        | 1207 |             |       |      |
| <b>Responsiveness perception</b>          | Between Groups | 1.533          | 1    | 1.533       | 2.090 | .149 |
|   | Within Groups  | 884.667        | 1206 | .734        |       |      |
|   | Total          | 886.201        | 1207 |             |       |      |
| <b>Assurance perception</b>               | Between Groups | .745           | 1    | .745        | .776  | .379 |
|   | Within Groups  | 1157.155       | 1206 | .959        |       |      |
|   | Total          | 1157.900       | 1207 |             |       |      |
| <b>Empathy perception</b>                 | Between Groups | .733           | 1    | .733        | .965  | .326 |
|   | Within Groups  | 915.850        | 1206 | .759        |       |      |
|   | Total          | 916.583        | 1207 |             |       |      |
| <b>Tangibility perception</b>             | Between Groups | .066           | 1    | .066        | .086  | .769 |
|   | Within Groups  | 921.269        | 1206 | .764        |       |      |
|   | Total          | 921.335        | 1207 |             |       |      |
| <b>Overall Service Quality Perception</b> | Between Groups | .028           | 1    | .028        | .097  | .755 |
|   | Within Groups  | 349.126        | 1206 | .289        |       |      |
|   | Total          | 349.154        | 1207 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for all the dimensions of service quality and overall service quality.

**H0<sub>11f</sub>: There is no significant difference in perceived Service Quality between Income Groups.**

**Table 80: ANOVA for perceived Service Quality between Income groups**

|   |                | Sum of Squares | df   | Mean Square | F     | Sig. |
|---|----------------|----------------|------|-------------|-------|------|
| <b>Reliability perception</b>             | Between Groups | 1.949          | 3    | .650        | 1.574 | .194 |
|   | Within Groups  | 496.818        | 1204 | .413        |       |      |
|   | Total          | 498.766        | 1207 |             |       |      |
| <b>Responsiveness perception</b>          | Between Groups | 8.628          | 3    | 2.876       | 3.946 | .008 |
|   | Within Groups  | 877.573        | 1204 | .729        |       |      |
|   | Total          | 886.201        | 1207 |             |       |      |
| <b>Assurance perception</b>               | Between Groups | 1.910          | 3    | .637        | .663  | .575 |
|   | Within Groups  | 1155.990       | 1204 | .960        |       |      |
|   | Total          | 1157.900       | 1207 |             |       |      |
| <b>Empathy perception</b>                 | Between Groups | 1.466          | 3    | .489        | .643  | .587 |
|   | Within Groups  | 915.117        | 1204 | .760        |       |      |
|   | Total          | 916.583        | 1207 |             |       |      |
| <b>Tangibility perception</b>             | Between Groups | 21.695         | 3    | 7.232       | 9.678 | .000 |
|   | Within Groups  | 899.640        | 1204 | .747        |       |      |
|   | Total          | 921.335        | 1207 |             |       |      |
| <b>Overall Service Quality Perception</b> | Between Groups | 1.692          | 3    | .564        | 1.955 | .119 |
|   | Within Groups  | 347.462        | 1204 | .289        |       |      |
|   | Total          | 349.154        | 1207 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis rejected for the reliability, assurance and empathy dimensions of service quality and overall service quality. The null hypothesis was rejected and the alternate hypothesis was accepted for the responsiveness and tangibles dimensions of service quality.

**H0<sub>11g</sub>: There is no significant difference in perceived Service Quality between Volumes of monthly purchase of groceries.**

**Table 81: ANOVA for perceived Service Quality between Volumes of monthly purchases**

|   |                | Sum of Squares | df   | Mean Square | F     | Sig. |
|---|----------------|----------------|------|-------------|-------|------|
| <b>Reliability perception</b>             | Between Groups | .312           | 3    | .104        | .251  | .861 |
|   | Within Groups  | 498.454        | 1204 | .414        |       |      |
|   | Total          | 498.766        | 1207 |             |       |      |
| <b>Responsiveness perception</b>          | Between Groups | 9.370          | 3    | 3.123       | 4.289 | .005 |
|   | Within Groups  | 876.831        | 1204 | .728        |       |      |
|   | Total          | 886.201        | 1207 |             |       |      |
| <b>Assurance perception</b>               | Between Groups | 1.049          | 3    | .350        | .364  | .779 |
|   | Within Groups  | 1156.851       | 1204 | .961        |       |      |
|   | Total          | 1157.900       | 1207 |             |       |      |
| <b>Empathy perception</b>                 | Between Groups | 3.098          | 3    | 1.033       | 1.361 | .253 |
|   | Within Groups  | 913.485        | 1204 | .759        |       |      |
|   | Total          | 916.583        | 1207 |             |       |      |
| <b>Tangibility perception</b>             | Between Groups | 1.949          | 3    | .650        | .851  | .466 |
|   | Within Groups  | 919.386        | 1204 | .764        |       |      |
|   | Total          | 921.335        | 1207 |             |       |      |
| <b>Overall Service Quality Perception</b> | Between Groups | .963           | 3    | .321        | 1.110 | .344 |
|   | Within Groups  | 348.191        | 1204 | .289        |       |      |
|   | Total          | 349.154        | 1207 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and alternate hypothesis rejected for the reliability, assurance, empathy and tangibles dimensions of service quality and overall service quality. The null hypothesis was rejected and the alternate hypothesis was accepted for the responsiveness dimension of service quality.

#### 4.4.2 Perceived Service Quality for Chennai consumers

ANOVA was used to test significant differences among Chennai consumers (N=772).

Hypotheses H0<sub>12a</sub> to H0<sub>12f</sub> were tested for significance.

**H0<sub>12a</sub>: There is no significant difference in perceived Service Quality between Kiranas and Combination Stores in Chennai.**

**Table 82: ANOVA for perceived service quality between Kiranas and Combination Stores in Chennai**

|                                   |                | Sum of Squares | df  | Mean Square | F       | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|---------|------|
| <b>Reliability perception</b>     | Between Groups | 4.020          | 1   | 4.020       | 8.791   | .003 |
|                                   | Within Groups  | 352.083        | 770 | .457        |         |      |
|                                   | Total          | 356.102        | 771 |             |         |      |
| <b>Responsiveness perception</b>  | Between Groups | 80.676         | 1   | 80.676      | 109.437 | .000 |
|                                   | Within Groups  | 567.637        | 770 | .737        |         |      |
|                                   | Total          | 648.313        | 771 |             |         |      |
| <b>Assurance perception</b>       | Between Groups | 33.789         | 1   | 33.789      | 30.936  | .000 |
|                                   | Within Groups  | 841.020        | 770 | 1.092       |         |      |
|                                   | Total          | 874.810        | 771 |             |         |      |
| <b>Empathy perception</b>         | Between Groups | .174           | 1   | .174        | .196    | .658 |
|                                   | Within Groups  | 682.665        | 770 | .887        |         |      |
|                                   | Total          | 682.839        | 771 |             |         |      |
| <b>Tangibility perception</b>     | Between Groups | 45.915         | 1   | 45.915      | 80.691  | .000 |
|                                   | Within Groups  | 438.145        | 770 | .569        |         |      |
|                                   | Total          | 484.060        | 771 |             |         |      |
| <b>Service Quality Perception</b> | Between Groups | 21.453         | 1   | 21.453      | 112.308 | .000 |
|                                   | Within Groups  | 147.081        | 770 | .191        |         |      |
|                                   | Total          | 168.534        | 771 |             |         |      |

Assuming a 5% level of significance, the null hypothesis was accepted and alternate hypothesis rejected for empathy dimension of service quality. The null hypothesis was rejected and the alternate hypothesis was accepted for the Reliability, Responsiveness,

Assurance and Tangibles dimensions of Service Quality and Overall Service Quality dimension.

**H<sub>012b</sub>: There is no significant difference in perceived Service Quality between Age Groups in Chennai.**

**Table 83: ANOVA for perceived Service Quality between age groups in Chennai**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | 1.220          | 4   | .305        | .659  | .620 |
|                                   | Within Groups  | 354.882        | 767 | .463        |       |      |
|                                   | Total          | 356.102        | 771 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | 10.255         | 4   | 2.564       | 3.082 | .016 |
|                                   | Within Groups  | 638.058        | 767 | .832        |       |      |
|                                   | Total          | 648.313        | 771 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | 8.219          | 4   | 2.055       | 1.819 | .123 |
|                                   | Within Groups  | 866.590        | 767 | 1.130       |       |      |
|                                   | Total          | 874.810        | 771 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | 3.361          | 4   | .840        | .948  | .435 |
|                                   | Within Groups  | 679.478        | 767 | .886        |       |      |
|                                   | Total          | 682.839        | 771 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | 4.692          | 4   | 1.173       | 1.877 | .113 |
|                                   | Within Groups  | 479.368        | 767 | .625        |       |      |
|                                   | Total          | 484.060        | 771 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | 2.795          | 4   | .699        | 3.234 | .012 |
|                                   | Within Groups  | 165.739        | 767 | .216        |       |      |
|                                   | Total          | 168.534        | 771 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and alternate hypothesis rejected for Reliability, Empathy, Assurance and Tangibles dimensions of Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for the Responsiveness and Overall Service Quality dimension.

**H0<sub>12c</sub>: There is no significant difference in perceived Service Quality between Chennai male and female consumers.**

**Table 84: ANOVA for perceived Service Quality between Chennai male and female consumers**

|                                   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|--------|------|
| <b>Reliability perception</b>     | Between Groups | .793           | 1   | .793        | 1.719  | .190 |
|                                   | Within Groups  | 355.309        | 770 | .461        |        |      |
|                                   | Total          | 356.102        | 771 |             |        |      |
| <b>Responsiveness perception</b>  | Between Groups | 6.352          | 1   | 6.352       | 7.619  | .006 |
|                                   | Within Groups  | 641.961        | 770 | .834        |        |      |
|                                   | Total          | 648.313        | 771 |             |        |      |
| <b>Assurance perception</b>       | Between Groups | 3.183          | 1   | 3.183       | 2.812  | .094 |
|                                   | Within Groups  | 871.627        | 770 | 1.132       |        |      |
|                                   | Total          | 874.810        | 771 |             |        |      |
| <b>Empathy perception</b>         | Between Groups | .436           | 1   | .436        | .492   | .483 |
|                                   | Within Groups  | 682.404        | 770 | .886        |        |      |
|                                   | Total          | 682.839        | 771 |             |        |      |
| <b>Tangibility perception</b>     | Between Groups | 8.813          | 1   | 8.813       | 14.279 | .000 |
|                                   | Within Groups  | 475.247        | 770 | .617        |        |      |
|                                   | Total          | 484.060        | 771 |             |        |      |
| <b>Service Quality Perception</b> | Between Groups | 3.114          | 1   | 3.114       | 14.497 | .000 |
|                                   | Within Groups  | 165.420        | 770 | .215        |        |      |
|                                   | Total          | 168.534        | 771 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and alternate hypothesis rejected for Reliability, Empathy and Assurance dimensions of Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for the Responsiveness, Tangibles and Overall Service Quality dimension.

**H0<sub>12d</sub>: There is no significant difference in perceived Service Quality between single and married consumers in Chennai.**

**Table 85: ANOVA for perceived Service Quality between single and married consumers in Chennai**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | .857           | 1   | .857        | 1.857 | .173 |
|                                   | Within Groups  | 355.246        | 770 | .461        |       |      |
|                                   | Total          | 356.102        | 771 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | 6.137          | 1   | 6.137       | 7.359 | .007 |
|                                   | Within Groups  | 642.176        | 770 | .834        |       |      |
|                                   | Total          | 648.313        | 771 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | 4.439          | 1   | 4.439       | 3.927 | .048 |
|                                   | Within Groups  | 870.371        | 770 | 1.130       |       |      |
|                                   | Total          | 874.810        | 771 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | .057           | 1   | .057        | .064  | .800 |
|                                   | Within Groups  | 682.782        | 770 | .887        |       |      |
|                                   | Total          | 682.839        | 771 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | .900           | 1   | .900        | 1.434 | .231 |
|                                   | Within Groups  | 483.160        | 770 | .627        |       |      |
|                                   | Total          | 484.060        | 771 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | 1.794          | 1   | 1.794       | 8.285 | .004 |
|                                   | Within Groups  | 166.740        | 770 | .217        |       |      |
|                                   | Total          | 168.534        | 771 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and alternate hypothesis rejected for Reliability, Empathy and Tangibles dimensions of Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for the Responsiveness, Assurance and Overall Service Quality dimension.



**H0<sub>12e</sub>: There is no significant difference in perceived Service Quality between Income Groups in Chennai.**

**Table 86: ANOVA for perceived Service Quality between Income groups in Chennai**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | 4.738          | 3   | 1.579       | 3.452 | .016 |
|                                   | Within Groups  | 351.364        | 768 | .458        |       |      |
|                                   | Total          | 356.102        | 771 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | 14.374         | 3   | 4.791       | 5.805 | .001 |
|                                   | Within Groups  | 633.939        | 768 | .825        |       |      |
|                                   | Total          | 648.313        | 771 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | 4.998          | 3   | 1.666       | 1.471 | .221 |
|                                   | Within Groups  | 869.812        | 768 | 1.133       |       |      |
|                                   | Total          | 874.810        | 771 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | .898           | 3   | .299        | .337  | .799 |
|                                   | Within Groups  | 681.941        | 768 | .888        |       |      |
|                                   | Total          | 682.839        | 771 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | 1.760          | 3   | .587        | .934  | .424 |
|                                   | Within Groups  | 482.300        | 768 | .628        |       |      |
|                                   | Total          | 484.060        | 771 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | 1.594          | 3   | .531        | 2.444 | .063 |
|                                   | Within Groups  | 166.940        | 768 | .217        |       |      |
|                                   | Total          | 168.534        | 771 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and alternate hypothesis rejected for Assurance, Empathy, Tangibles dimensions of Service Quality and Overall Service Quality dimension. The null hypothesis was rejected and the alternate hypothesis was accepted for the Reliability and Responsiveness dimensions of Service Quality.

**H0<sub>12f</sub>: There is no significant difference in perceived Service Quality between Volumes of monthly purchase of groceries in Chennai.**

**Table 87: ANOVA for perceived Service Quality between Volumes of monthly purchases in Chennai**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | .736           | 3   | .245        | .530  | .662 |
|                                   | Within Groups  | 355.367        | 768 | .463        |       |      |
|                                   | Total          | 356.102        | 771 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | 17.610         | 3   | 5.870       | 7.148 | .000 |
|                                   | Within Groups  | 630.703        | 768 | .821        |       |      |
|                                   | Total          | 648.313        | 771 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | 1.461          | 3   | .487        | .428  | .733 |
|                                   | Within Groups  | 873.348        | 768 | 1.137       |       |      |
|                                   | Total          | 874.810        | 771 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | 4.529          | 3   | 1.510       | 1.709 | .164 |
|                                   | Within Groups  | 678.311        | 768 | .883        |       |      |
|                                   | Total          | 682.839        | 771 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | 9.394          | 3   | 3.131       | 5.067 | .002 |
|                                   | Within Groups  | 474.666        | 768 | .618        |       |      |
|                                   | Total          | 484.060        | 771 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | 3.503          | 3   | 1.168       | 5.434 | .001 |
|                                   | Within Groups  | 165.031        | 768 | .215        |       |      |
|                                   | Total          | 168.534        | 771 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and alternate hypothesis rejected for Reliability, Assurance and Empathy dimensions of Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for Tangibles and Responsiveness dimensions of Service Quality and Overall Service Quality dimension.

#### 4.4.3 Perceived Service Quality for Coimbatore consumers

ANOVA was used to test significant differences among Coimbatore consumers (N=436).

Hypotheses H<sub>013a</sub> to H<sub>013f</sub> were tested for significance.

**H<sub>013a</sub>: There is no significant difference in perceived Service Quality between Kiranas and Combination Stores in Coimbatore.**

**Table 88: ANOVA for perceived service quality between Kiranas and Combination Stores in Coimbatore**

|                                   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|--------|------|
| <b>Reliability perception</b>     | Between Groups | 6.825          | 1   | 6.825       | 14.865 | .000 |
|                                   | Within Groups  | 199.246        | 434 | .459        |        |      |
|                                   | Total          | 206.070        | 435 |             |        |      |
| <b>Responsiveness perception</b>  | Between Groups | 5.175          | 1   | 5.175       | 9.761  | .002 |
|                                   | Within Groups  | 230.097        | 434 | .530        |        |      |
|                                   | Total          | 235.272        | 435 |             |        |      |
| <b>Assurance perception</b>       | Between Groups | 4.550          | 1   | 4.550       | 7.337  | .007 |
|                                   | Within Groups  | 269.182        | 434 | .620        |        |      |
|                                   | Total          | 273.732        | 435 |             |        |      |
| <b>Empathy perception</b>         | Between Groups | 6.001          | 1   | 6.001       | 11.867 | .001 |
|                                   | Within Groups  | 219.457        | 434 | .506        |        |      |
|                                   | Total          | 225.457        | 435 |             |        |      |
| <b>Tangibility perception</b>     | Between Groups | 62.448         | 1   | 62.448      | 72.652 | .000 |
|                                   | Within Groups  | 373.045        | 434 | .860        |        |      |
|                                   | Total          | 435.493        | 435 |             |        |      |
| <b>Service Quality Perception</b> | Between Groups | 12.072         | 1   | 12.072      | 30.671 | .000 |
|                                   | Within Groups  | 170.825        | 434 | .394        |        |      |
|                                   | Total          | 182.897        | 435 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was rejected and the alternate hypothesis was accepted for all the dimensions of Service Quality and Overall Service Quality dimension.

**H0<sub>13b</sub>: There is no significant difference in perceived Service Quality between Age Groups in Coimbatore.**

**Table 89: ANOVA for perceived Service Quality between age groups in Coimbatore**

|                                   |                | Sum of Squares | df  | Mean Square | F    | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|------|------|
| <b>Reliability perception</b>     | Between Groups | 1.463          | 4   | .366        | .771 | .545 |
|                                   | Within Groups  | 204.607        | 431 | .475        |      |      |
|                                   | Total          | 206.070        | 435 |             |      |      |
| <b>Responsiveness perception</b>  | Between Groups | .580           | 4   | .145        | .266 | .899 |
|                                   | Within Groups  | 234.691        | 431 | .545        |      |      |
|                                   | Total          | 235.272        | 435 |             |      |      |
| <b>Assurance perception</b>       | Between Groups | 2.500          | 4   | .625        | .993 | .411 |
|                                   | Within Groups  | 271.232        | 431 | .629        |      |      |
|                                   | Total          | 273.732        | 435 |             |      |      |
| <b>Empathy perception</b>         | Between Groups | 1.363          | 4   | .341        | .655 | .623 |
|                                   | Within Groups  | 224.094        | 431 | .520        |      |      |
|                                   | Total          | 225.457        | 435 |             |      |      |
| <b>Tangibility perception</b>     | Between Groups | 2.747          | 4   | .687        | .684 | .603 |
|                                   | Within Groups  | 432.746        | 431 | 1.004       |      |      |
|                                   | Total          | 435.493        | 435 |             |      |      |
| <b>Service Quality Perception</b> | Between Groups | .554           | 4   | .139        | .327 | .860 |
|                                   | Within Groups  | 182.343        | 431 | .423        |      |      |
|                                   | Total          | 182.897        | 435 |             |      |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for all the five dimensions of Service Quality and Overall Service Quality dimension.

**H0<sub>13c</sub>: There is no significant difference in perceived Service Quality between Coimbatore male and female consumers.**

**Table 90: ANOVA for perceived Service Quality between Coimbatore male and female consumers**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | .458           | 1   | .458        | .968  | .326 |
|                                   | Within Groups  | 205.612        | 434 | .474        |       |      |
|                                   | Total          | 206.070        | 435 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | 1.930          | 1   | 1.930       | 3.589 | .059 |
|                                   | Within Groups  | 233.342        | 434 | .538        |       |      |
|                                   | Total          | 235.272        | 435 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | .101           | 1   | .101        | .160  | .689 |
|                                   | Within Groups  | 273.631        | 434 | .630        |       |      |
|                                   | Total          | 273.732        | 435 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | .016           | 1   | .016        | .031  | .860 |
|                                   | Within Groups  | 225.441        | 434 | .519        |       |      |
|                                   | Total          | 225.457        | 435 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | .798           | 1   | .798        | .797  | .373 |
|                                   | Within Groups  | 434.695        | 434 | 1.002       |       |      |
|                                   | Total          | 435.493        | 435 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | .464           | 1   | .464        | 1.103 | .294 |
|                                   | Within Groups  | 182.433        | 434 | .420        |       |      |
|                                   | Total          | 182.897        | 435 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for all the five dimensions of Service Quality and Overall Service Quality dimension.

**H0<sub>13d</sub>: There is no significant difference in perceived Service Quality between single and married consumers in Coimbatore.**

**Table 91: ANOVA for perceived Service Quality between single and married consumers in Coimbatore**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | .049           | 1   | .049        | .103  | .748 |
|                                   | Within Groups  | 206.021        | 434 | .475        |       |      |
|                                   | Total          | 206.070        | 435 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | 1.156          | 1   | 1.156       | 2.143 | .144 |
|                                   | Within Groups  | 234.116        | 434 | .539        |       |      |
|                                   | Total          | 235.272        | 435 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | .126           | 1   | .126        | .200  | .655 |
|                                   | Within Groups  | 273.606        | 434 | .630        |       |      |
|                                   | Total          | 273.732        | 435 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | .173           | 1   | .173        | .333  | .564 |
|                                   | Within Groups  | 225.284        | 434 | .519        |       |      |
|                                   | Total          | 225.457        | 435 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | 2.810          | 1   | 2.810       | 2.818 | .094 |
|                                   | Within Groups  | 432.683        | 434 | .997        |       |      |
|                                   | Total          | 435.493        | 435 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | .268           | 1   | .268        | .638  | .425 |
|                                   | Within Groups  | 182.628        | 434 | .421        |       |      |
|                                   | Total          | 182.897        | 435 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for all the five dimensions of Service Quality and Overall Service Quality dimension.

**H0<sub>13c</sub>: There is no significant difference in perceived Service Quality between Income Groups in Coimbatore.**

**Table 92: ANOVA for perceived Service Quality between Income groups in Coimbatore**

|                                   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|--------|------|
| <b>Reliability perception</b>     | Between Groups | 8.822          | 3   | 2.941       | 6.441  | .000 |
|                                   | Within Groups  | 197.248        | 432 | .457        |        |      |
|                                   | Total          | 206.070        | 435 |             |        |      |
| <b>Responsiveness perception</b>  | Between Groups | 3.759          | 3   | 1.253       | 2.338  | .073 |
|                                   | Within Groups  | 231.513        | 432 | .536        |        |      |
|                                   | Total          | 235.272        | 435 |             |        |      |
| <b>Assurance perception</b>       | Between Groups | 7.113          | 3   | 2.371       | 3.841  | .010 |
|                                   | Within Groups  | 266.620        | 432 | .617        |        |      |
|                                   | Total          | 273.732        | 435 |             |        |      |
| <b>Empathy perception</b>         | Between Groups | 5.170          | 3   | 1.723       | 3.380  | .018 |
|                                   | Within Groups  | 220.287        | 432 | .510        |        |      |
|                                   | Total          | 225.457        | 435 |             |        |      |
| <b>Tangibility perception</b>     | Between Groups | 36.207         | 3   | 12.069      | 13.058 | .000 |
|                                   | Within Groups  | 399.286        | 432 | .924        |        |      |
|                                   | Total          | 435.493        | 435 |             |        |      |
| <b>Service Quality Perception</b> | Between Groups | 9.004          | 3   | 3.001       | 7.457  | .000 |
|                                   | Within Groups  | 173.892        | 432 | .403        |        |      |
|                                   | Total          | 182.897        | 435 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for the Responsiveness dimension of Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for Reliability, Assurance, Empathy and Tangibles dimensions of Service Quality and Overall Service Quality.

**H0<sub>13f</sub>: There is no significant difference in perceived Service Quality between Volumes of monthly purchase of groceries in Coimbatore.**

**Table 93: ANOVA for perceived Service Quality between Volumes of monthly purchases in Coimbatore**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | 1.835          | 3   | .612        | 1.294 | .276 |
|                                   | Within Groups  | 204.235        | 432 | .473        |       |      |
|                                   | Total          | 206.070        | 435 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | 2.536          | 3   | .845        | 1.569 | .196 |
|                                   | Within Groups  | 232.736        | 432 | .539        |       |      |
|                                   | Total          | 235.272        | 435 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | 4.730          | 3   | 1.577       | 2.532 | .057 |
|                                   | Within Groups  | 269.002        | 432 | .623        |       |      |
|                                   | Total          | 273.732        | 435 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | 2.318          | 3   | .773        | 1.496 | .215 |
|                                   | Within Groups  | 223.139        | 432 | .517        |       |      |
|                                   | Total          | 225.457        | 435 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | 7.888          | 3   | 2.629       | 2.656 | .048 |
|                                   | Within Groups  | 427.605        | 432 | .990        |       |      |
|                                   | Total          | 435.493        | 435 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | 3.047          | 3   | 1.016       | 2.440 | .064 |
|                                   | Within Groups  | 179.850        | 432 | .416        |       |      |
|                                   | Total          | 182.897        | 435 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for the Reliability, Assurance, Empathy, Responsiveness dimension of Service Quality and Overall Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for Tangibles dimensions of Service Quality.



#### 4.4.4 Perceived Service Quality for Kirana consumers

ANOVA was used to test significant differences among Kirana consumers (N=637).

Hypotheses H0<sub>14a</sub> to H0<sub>14f</sub> were tested for significance.

**H0<sub>14a</sub>: There is no significant difference in perceived Service Quality of Kiranas between Coimbatore and Chennai.**

**Table 94: ANOVA for perceived service quality of Kiranas between Coimbatore & Chennai**

|                                   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|--------|------|
| <b>Reliability perception</b>     | Between Groups | .026           | 1   | .026        | .073   | .787 |
|                                   | Within Groups  | 224.481        | 635 | .354        |        |      |
|                                   | Total          | 224.507        | 636 |             |        |      |
| <b>Responsiveness perception</b>  | Between Groups | 40.372         | 1   | 40.372      | 53.424 | .000 |
|                                   | Within Groups  | 479.859        | 635 | .756        |        |      |
|                                   | Total          | 520.231        | 636 |             |        |      |
| <b>Assurance perception</b>       | Between Groups | 1.979          | 1   | 1.979       | 1.607  | .205 |
|                                   | Within Groups  | 781.960        | 635 | 1.231       |        |      |
|                                   | Total          | 783.939        | 636 |             |        |      |
| <b>Empathy perception</b>         | Between Groups | 1.191          | 1   | 1.191       | 1.235  | .267 |
|                                   | Within Groups  | 612.327        | 635 | .964        |        |      |
|                                   | Total          | 613.518        | 636 |             |        |      |
| <b>Tangibility perception</b>     | Between Groups | 63.841         | 1   | 63.841      | 82.268 | .000 |
|                                   | Within Groups  | 492.772        | 635 | .776        |        |      |
|                                   | Total          | 556.614        | 636 |             |        |      |
| <b>Service Quality Perception</b> | Between Groups | 8.409          | 1   | 8.409       | 29.187 | .000 |
|                                   | Within Groups  | 182.942        | 635 | .288        |        |      |
|                                   | Total          | 191.351        | 636 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for the Reliability, Assurance and Empathy dimension of Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for

Responsiveness, Tangibles dimensions of Service Quality and Overall Service Quality.

**H0<sub>14b</sub>: There is no significant difference in perceived Service Quality of Kiranas between Age Groups.**

**Table 95: ANOVA for perceived Service Quality of Kiranas between age groups**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | 1.116          | 4   | .279        | .789  | .532 |
|                                   | Within Groups  | 223.391        | 632 | .353        |       |      |
|                                   | Total          | 224.507        | 636 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | 20.292         | 4   | 5.073       | 6.413 | .000 |
|                                   | Within Groups  | 499.939        | 632 | .791        |       |      |
|                                   | Total          | 520.231        | 636 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | 10.261         | 4   | 2.565       | 2.096 | .080 |
|                                   | Within Groups  | 773.678        | 632 | 1.224       |       |      |
|                                   | Total          | 783.939        | 636 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | .810           | 4   | .202        | .209  | .934 |
|                                   | Within Groups  | 612.708        | 632 | .969        |       |      |
|                                   | Total          | 614.518        | 636 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | 15.284         | 4   | 3.821       | 4.461 | .001 |
|                                   | Within Groups  | 541.330        | 632 | .857        |       |      |
|                                   | Total          | 556.614        | 636 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | 4.994          | 4   | 1.248       | 4.234 | .002 |
|                                   | Within Groups  | 186.357        | 632 | .295        |       |      |
|                                   | Total          | 191.351        | 636 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for the Reliability, Assurance and Empathy dimension of Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for Responsiveness, Tangibles dimensions of Service Quality and Overall Service Quality.

**H0<sub>14c</sub>: There is no significant difference in perceived Service Quality of Kiranas between male and female consumers.**

**Table 96: ANOVA for perceived Service Quality of Kiranas between male and female consumers**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | .613           | 1   | .613        | 1.737 | .188 |
|                                   | Within Groups  | 223.894        | 635 | .353        |       |      |
|                                   | Total          | 224.507        | 636 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | 1.738          | 1   | 1.738       | 2.129 | .145 |
|                                   | Within Groups  | 518.492        | 635 | .817        |       |      |
|                                   | Total          | 520.231        | 636 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | 2.253          | 1   | 2.253       | 1.830 | .177 |
|                                   | Within Groups  | 781.686        | 635 | 1.231       |       |      |
|                                   | Total          | 783.939        | 636 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | .006           | 1   | .006        | .006  | .937 |
|                                   | Within Groups  | 613.512        | 635 | .966        |       |      |
|                                   | Total          | 613.518        | 636 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | 4.497          | 1   | 4.497       | 5.172 | .023 |
|                                   | Within Groups  | 552.117        | 635 | .869        |       |      |
|                                   | Total          | 556.614        | 636 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | .717           | 1   | .717        | 2.390 | .123 |
|                                   | Within Groups  | 190.633        | 635 | .300        |       |      |
|                                   | Total          | 191.351        | 636 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for the Reliability, Responsiveness, Assurance and Empathy dimension of Service Quality and Overall Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for Tangibles dimensions of Service Quality.

**H0<sub>14d</sub>: There is no significant difference in perceived Service Quality of Kiranas between single and married consumers.**

**Table 97: ANOVA for perceived Service Quality of Kiranas between single and married consumers**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | .029           | 1   | .029        | .082  | .775 |
|                                   | Within Groups  | 224.478        | 635 | .354        |       |      |
|                                   | Total          | 224.507        | 636 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | 4.445          | 1   | 4.445       | 5.473 | .020 |
|                                   | Within Groups  | 515.785        | 635 | .812        |       |      |
|                                   | Total          | 520.231        | 636 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | 1.543          | 1   | 1.543       | 1.252 | .264 |
|                                   | Within Groups  | 782.397        | 635 | 1.232       |       |      |
|                                   | Total          | 783.939        | 636 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | .103           | 1   | .103        | .107  | .744 |
|                                   | Within Groups  | 613.415        | 635 | .966        |       |      |
|                                   | Total          | 613.518        | 636 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | 4.263          | 1   | 4.263       | 4.901 | .027 |
|                                   | Within Groups  | 552.351        | 635 | .870        |       |      |
|                                   | Total          | 556.614        | 636 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | 1.108          | 1   | 1.108       | 3.699 | .055 |
|                                   | Within Groups  | 190.243        | 635 | .300        |       |      |
|                                   | Total          | 191.351        | 636 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for the Reliability, Assurance, Empathy dimension of Service Quality and Overall Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for Responsiveness and Tangibles dimensions of Service Quality.

**H0<sub>14c</sub>: There is no significant difference in perceived Service Quality of Kiranas between income groups.**

**Table 98: ANOVA for perceived Service Quality of Kiranas between income groups**

|                                   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|--------|------|
| <b>Reliability perception</b>     | Between Groups | 1.067          | 3   | .356        | 1.008  | .389 |
|                                   | Within Groups  | 223.440        | 633 | .353        |        |      |
|                                   | Total          | 224.507        | 636 |             |        |      |
| <b>Responsiveness perception</b>  | Between Groups | 22.270         | 3   | 7.423       | 9.437  | .000 |
|                                   | Within Groups  | 497.960        | 633 | .787        |        |      |
|                                   | Total          | 520.231        | 636 |             |        |      |
| <b>Assurance perception</b>       | Between Groups | 2.309          | 3   | .770        | .623   | .600 |
|                                   | Within Groups  | 781.630        | 633 | 1.235       |        |      |
|                                   | Total          | 783.939        | 636 |             |        |      |
| <b>Empathy perception</b>         | Between Groups | 1.835          | 3   | .612        | .633   | .594 |
|                                   | Within Groups  | 611.683        | 633 | .966        |        |      |
|                                   | Total          | 613.518        | 636 |             |        |      |
| <b>Tangibility perception</b>     | Between Groups | 31.134         | 3   | 10.378      | 12.501 | .000 |
|                                   | Within Groups  | 525.480        | 633 | .830        |        |      |
|                                   | Total          | 556.614        | 636 |             |        |      |
| <b>Service Quality Perception</b> | Between Groups | 4.719          | 3   | 1.573       | 5.336  | .001 |
|                                   | Within Groups  | 186.631        | 633 | .295        |        |      |
|                                   | Total          | 191.351        | 636 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for the Reliability, Assurance and Empathy dimensions of Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for Responsiveness, Tangibles dimensions of Service Quality and Overall Service Quality.

**H0<sub>14f</sub>: There is no significant difference in perceived Service Quality of Kiranas between Volumes of monthly purchase of groceries.**

**Table 99: ANOVA for perceived Service Quality of Kiranas between Volumes of monthly purchases of groceries**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | .272           | 3   | .091        | .256  | .857 |
|                                   | Within Groups  | 224.235        | 633 | .354        |       |      |
|                                   | Total          | 224.507        | 636 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | 2.465          | 3   | .822        | 1.004 | .390 |
|                                   | Within Groups  | 517.766        | 633 | .818        |       |      |
|                                   | Total          | 520.231        | 636 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | 2.067          | 3   | .689        | .558  | .643 |
|                                   | Within Groups  | 781.872        | 633 | 1.235       |       |      |
|                                   | Total          | 783.939        | 636 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | 2.359          | 3   | .786        | .814  | .486 |
|                                   | Within Groups  | 611.159        | 633 | .965        |       |      |
|                                   | Total          | 613.518        | 636 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | .683           | 3   | .228        | .259  | .855 |
|                                   | Within Groups  | 555.931        | 633 | .878        |       |      |
|                                   | Total          | 556.614        | 636 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | .238           | 3   | .079        | .262  | .853 |
|                                   | Within Groups  | 191.113        | 633 | .302        |       |      |
|                                   | Total          | 191.351        | 636 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for all the dimensions of Service Quality and Overall Service Quality.

#### 4.4.5 Perceived Service Quality for Combination Store consumers

ANOVA was used to test significant differences among Combination Store consumers (N=571). Hypotheses H<sub>015a</sub> to H<sub>015f</sub> were tested for significance.

**H<sub>015a</sub>: There is no significant difference in perceived Service Quality of Combination Stores between Coimbatore and Chennai.**

**Table 100: ANOVA for perceived service quality of Combination Stores between Coimbatore and Chennai**

|                                   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|--------|------|
| <b>Reliability perception</b>     | Between Groups | 20.988         | 1   | 20.988      | 36.538 | .000 |
|                                   | Within Groups  | 326.847        | 569 | .574        |        |      |
|                                   | Total          | 347.836        | 570 |             |        |      |
| <b>Responsiveness perception</b>  | Between Groups | 15.478         | 1   | 15.478      | 27.706 | .000 |
|                                   | Within Groups  | 317.875        | 569 | .559        |        |      |
|                                   | Total          | 333.354        | 570 |             |        |      |
| <b>Assurance perception</b>       | Between Groups | 32.536         | 1   | 32.536      | 56.400 | .000 |
|                                   | Within Groups  | 328.242        | 569 | .577        |        |      |
|                                   | Total          | 360.778        | 570 |             |        |      |
| <b>Empathy perception</b>         | Between Groups | 10.898         | 1   | 10.898      | 21.398 | .000 |
|                                   | Within Groups  | 289.794        | 569 | .509        |        |      |
|                                   | Total          | 300.693        | 570 |             |        |      |
| <b>Tangibility perception</b>     | Between Groups | 45.913         | 1   | 45.913      | 82.044 | .000 |
|                                   | Within Groups  | 318.418        | 569 | .560        |        |      |
|                                   | Total          | 364.330        | 570 |             |        |      |
| <b>Service Quality Perception</b> | Between Groups | 23.613         | 1   | 23.613      | 99.552 | .000 |
|                                   | Within Groups  | 134.964        | 569 | .237        |        |      |
|                                   | Total          | 158.577        | 570 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was rejected and the alternate hypothesis was accepted for all the dimensions of Service Quality and Overall Service Quality.

**H0<sub>15b</sub>: There is no significant difference in perceived Service Quality of combination Stores between Age Groups.**

**Table 101: ANOVA for perceived Service Quality of Combination Stores between age groups**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | 2.619          | 4   | .655        | 1.074 | .369 |
|                                   | Within Groups  | 345.216        | 566 | .610        |       |      |
|                                   | Total          | 347.836        | 570 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | 2.222          | 4   | .555        | .949  | .435 |
|                                   | Within Groups  | 331.132        | 566 | .585        |       |      |
|                                   | Total          | 333.354        | 570 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | 1.330          | 4   | .333        | .524  | .718 |
|                                   | Within Groups  | 359.447        | 566 | .635        |       |      |
|                                   | Total          | 360.778        | 570 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | 4.327          | 4   | 1.082       | 2.066 | .084 |
|                                   | Within Groups  | 296.366        | 566 | .524        |       |      |
|                                   | Total          | 300.693        | 570 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | 4.161          | 4   | 1.040       | 1.635 | .164 |
|                                   | Within Groups  | 360.169        | 566 | .636        |       |      |
|                                   | Total          | 364.330        | 570 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | 1.441          | 4   | .360        | 1.298 | .270 |
|                                   | Within Groups  | 157.136        | 566 | .278        |       |      |
|                                   | Total          | 158.577        | 570 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for all the dimensions of Service Quality and Overall Service Quality.



**H0<sub>15c</sub>: There is no significant difference in perceived Service Quality of Combination Stores between male and female consumers.**

**Table 102: ANOVA for perceived Service Quality of Combination Stores between male and female consumers**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | .175           | 1   | .175        | .286  | .593 |
|                                   | Within Groups  | 347.661        | 569 | .611        |       |      |
|                                   | Total          | 347.836        | 570 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | .043           | 1   | .043        | .074  | .785 |
|                                   | Within Groups  | 333.310        | 569 | .586        |       |      |
|                                   | Total          | 333.354        | 570 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | 1.184          | 1   | 1.184       | 1.873 | .172 |
|                                   | Within Groups  | 359.594        | 569 | .632        |       |      |
|                                   | Total          | 360.778        | 570 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | .012           | 1   | .012        | .022  | .883 |
|                                   | Within Groups  | 300.681        | 569 | .528        |       |      |
|                                   | Total          | 300.693        | 570 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | .372           | 1   | .372        | .581  | .446 |
|                                   | Within Groups  | 363.959        | 569 | .640        |       |      |
|                                   | Total          | 364.330        | 570 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | .001           | 1   | .001        | .004  | .951 |
|                                   | Within Groups  | 158.576        | 569 | .279        |       |      |
|                                   | Total          | 158.577        | 570 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for all the dimensions of Service Quality and Overall Service Quality.

**H0<sub>15d</sub>: There is no significant difference in perceived Service Quality between single and married Combination Store consumers.**

**Table 103: ANOVA for perceived Service Quality between single and married Combination Store consumers**

|                                   |                | <b>Sum of Squares</b> | <b>df</b> | <b>Mean Square</b> | <b>F</b> | <b>Sig.</b> |
|-----------------------------------|----------------|-----------------------|-----------|--------------------|----------|-------------|
| <b>Reliability perception</b>     | Between Groups | .063                  | 1         | .063               | .102     | .749        |
|                                   | Within Groups  | 347.773               | 569       | .611               |          |             |
|                                   | Total          | 347.836               | 570       |                    |          |             |
| <b>Responsiveness perception</b>  | Between Groups | 1.726                 | 1         | 1.726              | 2.961    | .086        |
|                                   | Within Groups  | 331.628               | 569       | .583               |          |             |
|                                   | Total          | 333.354               | 570       |                    |          |             |
| <b>Assurance perception</b>       | Between Groups | .434                  | 1         | .434               | .685     | .408        |
|                                   | Within Groups  | 360.344               | 569       | .633               |          |             |
|                                   | Total          | 360.778               | 570       |                    |          |             |
| <b>Empathy perception</b>         | Between Groups | .274                  | 1         | .274               | .520     | .471        |
|                                   | Within Groups  | 300.418               | 569       | .528               |          |             |
|                                   | Total          | 300.693               | 570       |                    |          |             |
| <b>Tangibility perception</b>     | Between Groups | 4.472                 | 1         | 4.472              | 7.071    | .008        |
|                                   | Within Groups  | 359.858               | 569       | .632               |          |             |
|                                   | Total          | 364.330               | 570       |                    |          |             |
| <b>Service Quality Perception</b> | Between Groups | .945                  | 1         | .945               | 3.412    | .065        |
|                                   | Within Groups  | 157.632               | 569       | .277               |          |             |
|                                   | Total          | 158.577               | 570       |                    |          |             |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for the Reliability, Responsiveness, Assurance, Empathy dimensions of Service Quality and Overall Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for Tangibles dimensions of Service Quality.

**H0<sub>15c</sub>: There is no significant difference in perceived Service Quality of Combination Stores between income groups.**

**Table 104: ANOVA for perceived Service Quality of Combination Stores between income groups**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | 3.719          | 3   | 1.240       | 2.042 | .107 |
|                                   | Within Groups  | 344.117        | 567 | .607        |       |      |
|                                   | Total          | 347.836        | 570 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | .694           | 3   | .231        | .394  | .757 |
|                                   | Within Groups  | 332.660        | 567 | .587        |       |      |
|                                   | Total          | 333.354        | 570 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | .452           | 3   | .151        | .237  | .871 |
|                                   | Within Groups  | 360.326        | 567 | .635        |       |      |
|                                   | Total          | 360.778        | 570 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | .045           | 3   | .015        | .028  | .994 |
|                                   | Within Groups  | 300.647        | 567 | .530        |       |      |
|                                   | Total          | 300.693        | 570 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | 3.230          | 3   | 1.077       | 1.690 | .168 |
|                                   | Within Groups  | 361.100        | 567 | .637        |       |      |
|                                   | Total          | 364.330        | 570 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | .446           | 3   | .149        | .533  | .660 |
|                                   | Within Groups  | 158.131        | 567 | .279        |       |      |
|                                   | Total          | 158.577        | 570 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for all the dimensions of Service Quality and Overall Service Quality.

**H0<sub>15f</sub>: There is no significant difference in perceived Service Quality of Combination Stores between Volumes of monthly purchase of groceries.**

**Table 105: ANOVA for perceived Service Quality of Combination Stores between Volumes of monthly purchases**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | .109           | 3   | .036        | .059  | .981 |
|                                   | Within Groups  | 347.727        | 567 | .613        |       |      |
|                                   | Total          | 347.836        | 570 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | .887           | 3   | .296        | .504  | .679 |
|                                   | Within Groups  | 332.466        | 567 | .586        |       |      |
|                                   | Total          | 333.354        | 570 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | .536           | 3   | .179        | .281  | .839 |
|                                   | Within Groups  | 360.242        | 567 | .635        |       |      |
|                                   | Total          | 360.778        | 570 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | 1.300          | 3   | .433        | .821  | .483 |
|                                   | Within Groups  | 299.392        | 567 | .528        |       |      |
|                                   | Total          | 300.693        | 570 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | 3.006          | 3   | 1.002       | 1.573 | .195 |
|                                   | Within Groups  | 361.324        | 567 | .637        |       |      |
|                                   | Total          | 364.330        | 570 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | .437           | 3   | .146        | .522  | .667 |
|                                   | Within Groups  | 158.140        | 567 | .279        |       |      |
|                                   | Total          | 158.577        | 570 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for all the dimensions of Service Quality and Overall Service Quality.

#### **4.4.6 Perceived Service Quality for Male consumers**

ANOVA was used to test significant differences among male consumers (N=534).

Hypotheses H0<sub>16a</sub> to H0<sub>16f</sub> were tested for significance.

**H0<sub>16a</sub>: There is no significant difference in perceived Service Quality of male consumers between Coimbatore and Chennai.**

**Table 106: ANOVA for perceived service quality of male consumers between Coimbatore and Chennai**

|                                   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|--------|------|
| <b>Reliability perception</b>     | Between Groups | 9.079          | 1   | 9.079       | 21.256 | .000 |
|                                   | Within Groups  | 227.231        | 532 | .427        |        |      |
|                                   | Total          | 236.310        | 533 |             |        |      |
| <b>Responsiveness perception</b>  | Between Groups | .822           | 1   | .822        | 1.084  | .298 |
|                                   | Within Groups  | 403.517        | 532 | .758        |        |      |
|                                   | Total          | 404.340        | 533 |             |        |      |
| <b>Assurance perception</b>       | Between Groups | 10.277         | 1   | 10.277      | 12.424 | .000 |
|                                   | Within Groups  | 440.090        | 532 | .827        |        |      |
|                                   | Total          | 450.368        | 533 |             |        |      |
| <b>Empathy perception</b>         | Between Groups | 5.740          | 1   | 5.740       | 8.502  | .004 |
|                                   | Within Groups  | 359.144        | 532 | .675        |        |      |
|                                   | Total          | 364.884        | 533 |             |        |      |
| <b>Tangibility perception</b>     | Between Groups | 1.190          | 1   | 1.190       | 1.460  | .228 |
|                                   | Within Groups  | 433.911        | 532 | .816        |        |      |
|                                   | Total          | 435.102        | 533 |             |        |      |
| <b>Service Quality Perception</b> | Between Groups | 4.505          | 1   | 4.505       | 13.989 | .000 |
|                                   | Within Groups  | 171.333        | 532 | .322        |        |      |
|                                   | Total          | 175.838        | 533 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for the Responsiveness and Tangibles dimensions of Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for Reliability, Assurance, Empathy dimensions of Service Quality and Overall Service Quality.

**H0<sub>16b</sub>: There is no significant difference in perceived Service Quality of male consumers between kiranas and combination stores.**

**Table 107: ANOVA for perceived service quality of male consumers between kiranas and combination stores**

|                                   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|--------|------|
| <b>Reliability perception</b>     | Between Groups | .728           | 1   | .728        | 1.644  | .200 |
|                                   | Within Groups  | 235.582        | 532 | .443        |        |      |
|                                   | Total          | 236.310        | 533 |             |        |      |
| <b>Responsiveness perception</b>  | Between Groups | 8.670          | 1   | 8.670       | 11.657 | .001 |
|                                   | Within Groups  | 395.670        | 532 | .744        |        |      |
|                                   | Total          | 404.340        | 533 |             |        |      |
| <b>Assurance perception</b>       | Between Groups | 1.065          | 1   | 1.065       | 1.260  | .262 |
|                                   | Within Groups  | 449.303        | 532 | .845        |        |      |
|                                   | Total          | 450.368        | 533 |             |        |      |
| <b>Empathy perception</b>         | Between Groups | 1.066          | 1   | 1.066       | 1.559  | .212 |
|                                   | Within Groups  | 363.818        | 532 | .684        |        |      |
|                                   | Total          | 364.884        | 533 |             |        |      |
| <b>Tangibility perception</b>     | Between Groups | .244           | 1   | .244        | .298   | .585 |
|                                   | Within Groups  | 434.858        | 532 | .817        |        |      |
|                                   | Total          | 435.102        | 533 |             |        |      |
| <b>Service Quality Perception</b> | Between Groups | .436           | 1   | .436        | 1.324  | .250 |
|                                   | Within Groups  | 175.402        | 532 | .330        |        |      |
|                                   | Total          | 175.838        | 533 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for the Reliability, Assurance, Empathy and Tangibles dimensions of Service Quality and Overall Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for Responsiveness dimensions of Service Quality.

**H0<sub>16c</sub>: There is no significant difference in perceived Service Quality of male consumers between different Age Groups.**

**Table 108: ANOVA for perceived Service Quality of male consumers between different age groups**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | .667           | 4   | .167        | .374  | .827 |
|                                   | Within Groups  | 235.642        | 529 | .445        |       |      |
|                                   | Total          | 236.310        | 533 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | .873           | 4   | .218        | .286  | .887 |
|                                   | Within Groups  | 403.466        | 529 | .763        |       |      |
|                                   | Total          | 404.340        | 533 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | 5.327          | 4   | 1.332       | 1.583 | .177 |
|                                   | Within Groups  | 445.040        | 529 | .841        |       |      |
|                                   | Total          | 450.368        | 533 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | 3.165          | 4   | .791        | 1.157 | .329 |
|                                   | Within Groups  | 361.719        | 529 | .684        |       |      |
|                                   | Total          | 364.884        | 533 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | .388           | 4   | .097        | .118  | .976 |
|                                   | Within Groups  | 434.714        | 529 | .822        |       |      |
|                                   | Total          | 435.102        | 533 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | .381           | 4   | .095        | .288  | .886 |
|                                   | Within Groups  | 175.457        | 529 | .332        |       |      |
|                                   | Total          | 175.838        | 533 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was all the dimensions of Service Quality and Overall Service Quality.

**H0<sub>16d</sub>: There is no significant difference in perceived Service Quality between Single and Married male consumers.**

**Table 109: ANOVA for perceived Service Quality between Single and Married male consumers**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | .408           | 1   | .408        | .920  | .338 |
|                                   | Within Groups  | 235.902        | 532 | .443        |       |      |
|                                   | Total          | 236.310        | 533 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | .003           | 1   | .003        | .003  | .953 |
|                                   | Within Groups  | 404.337        | 532 | .760        |       |      |
|                                   | Total          | 404.340        | 533 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | .234           | 1   | .234        | .277  | .599 |
|                                   | Within Groups  | 450.133        | 532 | .846        |       |      |
|                                   | Total          | 450.368        | 533 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | .744           | 1   | .744        | 1.087 | .298 |
|                                   | Within Groups  | 364.140        | 532 | .684        |       |      |
|                                   | Total          | 364.884        | 533 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | 3.633          | 1   | 3.633       | 4.479 | .035 |
|                                   | Within Groups  | 431.469        | 532 | .811        |       |      |
|                                   | Total          | 435.102        | 533 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | .590           | 1   | .590        | 1.791 | .181 |
|                                   | Within Groups  | 175.248        | 532 | .329        |       |      |
|                                   | Total          | 175.838        | 533 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for the Reliability, Responsiveness, Assurance and Empathy dimensions of Service Quality and Overall Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for Tangibles dimension of Service Quality.



**H0<sub>16c</sub>: There is no significant difference in perceived Service Quality of male consumers between income groups.**

**Table 110: ANOVA for perceived Service Quality of male consumers between income groups**

|                                       |                | <b>Sum of<br/>Squares</b> | <b>df</b> | <b>Mean<br/>Square</b> | <b>F</b> | <b>Sig.</b> |
|---------------------------------------|----------------|---------------------------|-----------|------------------------|----------|-------------|
| <b>Reliability<br/>perception</b>     | Between Groups | 4.018                     | 3         | 1.339                  | 3.056    | .028        |
|                                       | Within Groups  | 232.292                   | 530       | .438                   |          |             |
|                                       | Total          | 236.310                   | 533       |                        |          |             |
| <b>Responsiveness<br/>perception</b>  | Between Groups | .455                      | 3         | .152                   | .199     | .897        |
|                                       | Within Groups  | 403.884                   | 530       | .762                   |          |             |
|                                       | Total          | 404.340                   | 533       |                        |          |             |
| <b>Assurance<br/>perception</b>       | Between Groups | 3.315                     | 3         | 1.105                  | 1.310    | .270        |
|                                       | Within Groups  | 447.053                   | 530       | .843                   |          |             |
|                                       | Total          | 450.368                   | 533       |                        |          |             |
| <b>Empathy<br/>perception</b>         | Between Groups | .445                      | 3         | .148                   | .216     | .885        |
|                                       | Within Groups  | 364.439                   | 530       | .688                   |          |             |
|                                       | Total          | 364.884                   | 533       |                        |          |             |
| <b>Tangibility<br/>perception</b>     | Between Groups | 9.061                     | 3         | 3.020                  | 3.758    | .011        |
|                                       | Within Groups  | 426.040                   | 530       | .804                   |          |             |
|                                       | Total          | 435.102                   | 533       |                        |          |             |
| <b>Service Quality<br/>Perception</b> | Between Groups | .796                      | 3         | .265                   | .803     | .492        |
|                                       | Within Groups  | 175.042                   | 530       | .330                   |          |             |
|                                       | Total          | 175.838                   | 533       |                        |          |             |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for the Responsiveness, Assurance and Empathy dimensions of Service Quality and Overall Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for Reliability and Tangibles dimensions of Service Quality.

**H0<sub>16f</sub>: There is no significant difference in perceived Service Quality of male consumers between different Volumes of monthly purchase of groceries.**

**Table 111: ANOVA for perceived Service Quality of male consumers between different Volumes of monthly purchases**

|                                       |                | <b>Sum of<br/>Squares</b> | <b>df</b> | <b>Mean<br/>Square</b> | <b>F</b> | <b>Sig.</b> |
|---------------------------------------|----------------|---------------------------|-----------|------------------------|----------|-------------|
| <b>Reliability<br/>perception</b>     | Between Groups | 1.059                     | 3         | .353                   | .795     | .497        |
|                                       | Within Groups  | 235.251                   | 530       | .444                   |          |             |
|                                       | Total          | 236.310                   | 533       |                        |          |             |
| <b>Responsiveness<br/>perception</b>  | Between Groups | 2.622                     | 3         | .874                   | 1.153    | .327        |
|                                       | Within Groups  | 401.717                   | 530       | .758                   |          |             |
|                                       | Total          | 404.340                   | 533       |                        |          |             |
| <b>Assurance<br/>perception</b>       | Between Groups | 2.393                     | 3         | .798                   | .944     | .419        |
|                                       | Within Groups  | 447.974                   | 530       | .845                   |          |             |
|                                       | Total          | 450.368                   | 533       |                        |          |             |
| <b>Empathy<br/>perception</b>         | Between Groups | .486                      | 3         | .162                   | .236     | .871        |
|                                       | Within Groups  | 364.398                   | 530       | .688                   |          |             |
|                                       | Total          | 364.884                   | 533       |                        |          |             |
| <b>Tangibility<br/>perception</b>     | Between Groups | 2.305                     | 3         | .768                   | .941     | .421        |
|                                       | Within Groups  | 432.797                   | 530       | .817                   |          |             |
|                                       | Total          | 435.102                   | 533       |                        |          |             |
| <b>Service Quality<br/>Perception</b> | Between Groups | .095                      | 3         | .032                   | .095     | .963        |
|                                       | Within Groups  | 175.743                   | 530       | .332                   |          |             |
|                                       | Total          | 175.838                   | 533       |                        |          |             |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for all the dimensions of Service Quality and Overall Service Quality.

#### 4.4.7 Tests of Significance for Female consumers

ANOVA was used to test significant differences among female consumers (N=534).

Hypotheses H0<sub>17a</sub> to H0<sub>17f</sub> were tested for significance.

**H0<sub>17a</sub>: There is no significant difference in perceived Service Quality of female consumers between Coimbatore and Chennai.**

**Table 112: ANOVA for perceived service quality of female consumers between Coimbatore and Chennai**

|                                   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|--------|------|
| <b>Reliability perception</b>     | Between Groups | 3.059          | 1   | 3.059       | 7.931  | .005 |
|                                   | Within Groups  | 259.195        | 672 | .386        |        |      |
|                                   | Total          | 262.254        | 673 |             |        |      |
| <b>Responsiveness perception</b>  | Between Groups | 8.117          | 1   | 8.117       | 11.561 | .001 |
|                                   | Within Groups  | 471.786        | 672 | .702        |        |      |
|                                   | Total          | 479.903        | 673 |             |        |      |
| <b>Assurance perception</b>       | Between Groups | 1.873          | 1   | 1.873       | 1.784  | .182 |
|                                   | Within Groups  | 705.168        | 672 | 1.049       |        |      |
|                                   | Total          | 707.040        | 673 |             |        |      |
| <b>Empathy perception</b>         | Between Groups | 3.032          | 1   | 3.032       | 3.713  | .054 |
|                                   | Within Groups  | 548.666        | 672 | .816        |        |      |
|                                   | Total          | 551.698        | 673 |             |        |      |
| <b>Tangibility perception</b>     | Between Groups | 6.194          | 1   | 6.194       | 8.744  | .003 |
|                                   | Within Groups  | 476.031        | 672 | .708        |        |      |
|                                   | Total          | 482.226        | 673 |             |        |      |
| <b>Service Quality Perception</b> | Between Groups | .009           | 1   | .009        | .036   | .850 |
|                                   | Within Groups  | 172.782        | 672 | .257        |        |      |
|                                   | Total          | 172.791        | 673 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for the Assurance and Empathy dimensions of Service Quality and

Overall Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for Reliability, Responsiveness and Tangibles dimensions of Service Quality.

**H<sub>017b</sub>: There is no significant difference in perceived Service Quality of female consumers between kiranas and combination stores.**

**Table 113: ANOVA for perceived service quality of female consumers between kiranas and combination stores**

|                                   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|--------|------|
| <b>Reliability perception</b>     | Between Groups | .002           | 1   | .002        | .006   | .939 |
|                                   | Within Groups  | 262.252        | 672 | .390        |        |      |
|                                   | Total          | 262.254        | 673 |             |        |      |
| <b>Responsiveness perception</b>  | Between Groups | 23.770         | 1   | 23.770      | 35.020 | .000 |
|                                   | Within Groups  | 456.133        | 672 | .679        |        |      |
|                                   | Total          | 479.903        | 673 |             |        |      |
| <b>Assurance perception</b>       | Between Groups | 15.063         | 1   | 15.063      | 14.628 | .000 |
|                                   | Within Groups  | 691.977        | 672 | 1.030       |        |      |
|                                   | Total          | 707.040        | 673 |             |        |      |
| <b>Empathy perception</b>         | Between Groups | 1.389          | 1   | 1.389       | 1.696  | .193 |
|                                   | Within Groups  | 550.309        | 672 | .819        |        |      |
|                                   | Total          | 551.698        | 673 |             |        |      |
| <b>Tangibility perception</b>     | Between Groups | 1.008          | 1   | 1.008       | 1.407  | .236 |
|                                   | Within Groups  | 481.218        | 672 | .716        |        |      |
|                                   | Total          | 482.226        | 673 |             |        |      |
| <b>Service Quality Perception</b> | Between Groups | 2.979          | 1   | 2.979       | 11.788 | .001 |
|                                   | Within Groups  | 169.813        | 672 | .253        |        |      |
|                                   | Total          | 172.791        | 673 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for the Reliability, Empathy and Tangibles dimensions of Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for Responsiveness and Assurance dimensions of Service Quality and Overall Service Quality.

**H0<sub>17c</sub>: There is no significant difference in perceived Service Quality of female consumers between Age Groups.**

**Table 114: ANOVA for perceived Service Quality of female consumers between age groups**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | 2.222          | 4   | .555        | 1.429 | .223 |
|                                   | Within Groups  | 260.032        | 669 | .389        |       |      |
|                                   | Total          | 262.254        | 673 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | 11.306         | 4   | 2.827       | 4.035 | .003 |
|                                   | Within Groups  | 468.597        | 669 | .700        |       |      |
|                                   | Total          | 479.903        | 673 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | 5.281          | 4   | 1.320       | 1.259 | .285 |
|                                   | Within Groups  | 701.759        | 669 | 1.049       |       |      |
|                                   | Total          | 707.040        | 673 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | 6.111          | 4   | 1.528       | 1.873 | .113 |
|                                   | Within Groups  | 545.587        | 669 | .816        |       |      |
|                                   | Total          | 551.698        | 673 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | 4.115          | 4   | 1.029       | 1.439 | .219 |
|                                   | Within Groups  | 478.111        | 669 | .715        |       |      |
|                                   | Total          | 482.226        | 673 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | 2.426          | 4   | .607        | 2.382 | .050 |
|                                   | Within Groups  | 170.365        | 669 | .255        |       |      |
|                                   | Total          | 172.791        | 673 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for the Reliability, Assurance, Empathy and Tangibles dimensions of Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for Responsiveness dimension of Service Quality and Overall Service Quality.

**H0<sub>17d</sub>: There is no significant difference in perceived Service Quality between Single and Married female consumers.**

**Table 115: ANOVA for perceived Service Quality between Single and Married female consumers**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | .756           | 1   | .756        | 1.941 | .164 |
|                                   | Within Groups  | 261.498        | 672 | .389        |       |      |
|                                   | Total          | 262.254        | 673 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | 2.192          | 1   | 2.192       | 3.083 | .080 |
|                                   | Within Groups  | 477.711        | 672 | .711        |       |      |
|                                   | Total          | 479.903        | 673 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | 3.670          | 1   | 3.670       | 3.506 | .062 |
|                                   | Within Groups  | 703.370        | 672 | 1.047       |       |      |
|                                   | Total          | 707.040        | 673 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | .092           | 1   | .092        | .112  | .738 |
|                                   | Within Groups  | 551.606        | 672 | .821        |       |      |
|                                   | Total          | 551.698        | 673 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | 1.612          | 1   | 1.612       | 2.253 | .134 |
|                                   | Within Groups  | 480.614        | 672 | .715        |       |      |
|                                   | Total          | 482.226        | 673 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | 1.095          | 1   | 1.095       | 4.285 | .039 |
|                                   | Within Groups  | 171.697        | 672 | .256        |       |      |
|                                   | Total          | 172.791        | 673 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for the Reliability, Responsiveness, Assurance, Empathy and Tangibles dimensions of Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for Overall Service Quality.

**H0<sub>17c</sub>: There is no significant difference in perceived Service Quality of female consumers between income groups.**

**Table 116: ANOVA for perceived Service Quality of female consumers between income groups**

|                                   |                | <b>Sum of Squares</b> | <b>df</b> | <b>Mean Square</b> | <b>F</b> | <b>Sig.</b> |
|-----------------------------------|----------------|-----------------------|-----------|--------------------|----------|-------------|
| <b>Reliability perception</b>     | Between Groups | 1.578                 | 3         | .526               | 1.352    | .257        |
|                                   | Within Groups  | 260.676               | 670       | .389               |          |             |
|                                   | Total          | 262.254               | 673       |                    |          |             |
| <b>Responsiveness perception</b>  | Between Groups | 14.275                | 3         | 4.758              | 6.847    | .000        |
|                                   | Within Groups  | 465.628               | 670       | .695               |          |             |
|                                   | Total          | 479.903               | 673       |                    |          |             |
| <b>Assurance perception</b>       | Between Groups | 2.258                 | 3         | .753               | .715     | .543        |
|                                   | Within Groups  | 704.782               | 670       | 1.052              |          |             |
|                                   | Total          | 707.040               | 673       |                    |          |             |
| <b>Empathy perception</b>         | Between Groups | 1.528                 | 3         | .509               | .620     | .602        |
|                                   | Within Groups  | 550.170               | 670       | .821               |          |             |
|                                   | Total          | 551.698               | 673       |                    |          |             |
| <b>Tangibility perception</b>     | Between Groups | 11.413                | 3         | 3.804              | 5.414    | .001        |
|                                   | Within Groups  | 470.812               | 670       | .703               |          |             |
|                                   | Total          | 482.226               | 673       |                    |          |             |
| <b>Service Quality Perception</b> | Between Groups | 1.916                 | 3         | .639               | 2.504    | .058        |
|                                   | Within Groups  | 170.875               | 670       | .255               |          |             |
|                                   | Total          | 172.791               | 673       |                    |          |             |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for the Reliability, Assurance and Empathy dimensions of Service Quality and Overall Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for Responsiveness and Tangibles dimensions of Service Quality.

**H0<sub>17</sub>: There is no significant difference in perceived Service Quality of female consumers with different Volumes of monthly purchase of groceries.**

**Table 117: ANOVA for perceived Service Quality of female consumers with different Volumes of monthly purchases**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | 2.226          | 3   | .742        | 1.912 | .126 |
|                                   | Within Groups  | 260.028        | 670 | .388        |       |      |
|                                   | Total          | 262.254        | 673 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | 8.570          | 3   | 2.857       | 4.061 | .007 |
|                                   | Within Groups  | 471.333        | 670 | .703        |       |      |
|                                   | Total          | 479.903        | 673 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | .762           | 3   | .254        | .241  | .868 |
|                                   | Within Groups  | 706.278        | 670 | 1.054       |       |      |
|                                   | Total          | 707.040        | 673 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | 3.491          | 3   | 1.164       | 1.422 | .235 |
|                                   | Within Groups  | 548.207        | 670 | .818        |       |      |
|                                   | Total          | 551.698        | 673 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | .950           | 3   | .317        | .441  | .724 |
|                                   | Within Groups  | 481.275        | 670 | .718        |       |      |
|                                   | Total          | 482.226        | 673 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | 1.740          | 3   | .580        | 2.272 | .079 |
|                                   | Within Groups  | 171.051        | 670 | .255        |       |      |
|                                   | Total          | 172.791        | 673 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for the Reliability, Assurance, Empathy and Tangibles dimensions of Service Quality and Overall Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for Responsiveness dimension of Service Quality.



#### 4.4.8 Tests of Significance for Single consumers

ANOVA was used to test significant differences among single consumers (N=222).

Hypotheses H<sub>018a</sub> to H<sub>018f</sub> were tested for significance.

**H<sub>018a</sub>: There is no significant difference in perceived Service Quality of single consumers between Coimbatore and Chennai.**

**Table 118: ANOVA for perceived service quality of single consumers between Coimbatore and Chennai**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | 3.849          | 1   | 3.849       | 6.898 | .009 |
|                                   | Within Groups  | 122.745        | 220 | .558        |       |      |
|                                   | Total          | 126.594        | 221 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | 2.821          | 1   | 2.821       | 4.106 | .044 |
|                                   | Within Groups  | 151.161        | 220 | .687        |       |      |
|                                   | Total          | 153.982        | 221 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | 7.296          | 1   | 7.296       | 9.619 | .002 |
|                                   | Within Groups  | 166.868        | 220 | .758        |       |      |
|                                   | Total          | 174.164        | 221 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | 2.696          | 1   | 2.696       | 4.454 | .036 |
|                                   | Within Groups  | 133.132        | 220 | .605        |       |      |
|                                   | Total          | 135.828        | 221 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | .970           | 1   | .970        | 1.114 | .292 |
|                                   | Within Groups  | 191.475        | 220 | .870        |       |      |
|                                   | Total          | 192.445        | 221 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | 3.218          | 1   | 3.218       | 7.908 | .005 |
|                                   | Within Groups  | 89.526         | 220 | .407        |       |      |
|                                   | Total          | 92.744         | 221 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for the Tangibles dimensions of Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for Reliability,

Assurance, Empathy and Responsiveness dimension of Service Quality and Overall Service Quality.

**H0<sub>18b</sub>: There is no significant difference in perceived Service Quality of single consumers between kiranas and combination stores.**

**Table 119: ANOVA for perceived service quality of single consumers between kiranas and combination stores**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | .017           | 1   | .017        | .029  | .864 |
|                                   | Within Groups  | 126.577        | 220 | .575        |       |      |
|                                   | Total          | 126.594        | 221 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | .006           | 1   | .006        | .008  | .927 |
|                                   | Within Groups  | 153.976        | 220 | .700        |       |      |
|                                   | Total          | 153.982        | 221 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | .046           | 1   | .046        | .058  | .810 |
|                                   | Within Groups  | 174.118        | 220 | .791        |       |      |
|                                   | Total          | 174.164        | 221 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | .454           | 1   | .454        | .738  | .391 |
|                                   | Within Groups  | 135.374        | 220 | .615        |       |      |
|                                   | Total          | 135.828        | 221 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | 5.689          | 1   | 5.689       | 6.702 | .010 |
|                                   | Within Groups  | 186.756        | 220 | .849        |       |      |
|                                   | Total          | 192.445        | 221 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | .336           | 1   | .336        | .800  | .372 |
|                                   | Within Groups  | 92.408         | 220 | .420        |       |      |
|                                   | Total          | 92.744         | 221 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for the Reliability, Assurance, Empathy and Responsiveness dimension of Service Quality and Overall Service Quality. The null hypothesis was

rejected and the alternate hypothesis was accepted for Tangibles dimensions of Service Quality.

**H0<sub>18c</sub>:** There is no significant difference in perceived Service Quality of single consumers between Age Groups.

**Table 120: ANOVA for perceived Service Quality of single consumers between age groups**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | 1.049          | 4   | .262        | .453  | .770 |
|                                   | Within Groups  | 125.545        | 217 | .579        |       |      |
|                                   | Total          | 126.594        | 221 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | .688           | 4   | .172        | .244  | .913 |
|                                   | Within Groups  | 153.294        | 217 | .706        |       |      |
|                                   | Total          | 153.982        | 221 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | 3.605          | 4   | .901        | 1.147 | .336 |
|                                   | Within Groups  | 170.559        | 217 | .786        |       |      |
|                                   | Total          | 174.164        | 221 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | 1.573          | 4   | .393        | .636  | .638 |
|                                   | Within Groups  | 134.255        | 217 | .619        |       |      |
|                                   | Total          | 135.828        | 221 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | 3.430          | 4   | .858        | .985  | .417 |
|                                   | Within Groups  | 189.015        | 217 | .871        |       |      |
|                                   | Total          | 192.445        | 221 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | .796           | 4   | .199        | .469  | .758 |
|                                   | Within Groups  | 91.948         | 217 | .424        |       |      |
|                                   | Total          | 92.744         | 221 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for all the dimensions of Service Quality and Overall Service Quality.

**H0<sub>18d</sub>: There is no significant difference in perceived Service Quality between Single male and female consumers.**

**Table 121: ANOVA for perceived Service Quality between Single male and female consumers**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | 1.342          | 1   | 1.342       | 2.357 | .126 |
|                                   | Within Groups  | 125.252        | 220 | .569        |       |      |
|                                   | Total          | 126.594        | 221 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | .420           | 1   | .420        | .602  | .439 |
|                                   | Within Groups  | 153.562        | 220 | .698        |       |      |
|                                   | Total          | 153.982        | 221 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | 2.259          | 1   | 2.259       | 2.891 | .090 |
|                                   | Within Groups  | 171.904        | 220 | .781        |       |      |
|                                   | Total          | 174.164        | 221 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | .019           | 1   | .019        | .031  | .860 |
|                                   | Within Groups  | 135.809        | 220 | .617        |       |      |
|                                   | Total          | 135.828        | 221 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | 1.198          | 1   | 1.198       | 1.378 | .242 |
|                                   | Within Groups  | 191.247        | 220 | .869        |       |      |
|                                   | Total          | 192.445        | 221 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | .826           | 1   | .826        | 1.976 | .161 |
|                                   | Within Groups  | 91.918         | 220 | .418        |       |      |
|                                   | Total          | 92.744         | 221 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for all the dimensions of Service Quality and Overall Service Quality.

**H0<sub>17c</sub>:** There is no significant difference in perceived Service Quality of single consumers between income groups.

**Table 122: ANOVA for perceived Service Quality of single consumers between income groups**

|                                   |                | Sum of Squares | df  | Mean Square | F    | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|------|------|
| <b>Reliability perception</b>     | Between Groups | .688           | 3   | .229        | .397 | .755 |
|                                   | Within Groups  | 125.906        | 218 | .578        |      |      |
|                                   | Total          | 126.594        | 221 |             |      |      |
| <b>Responsiveness perception</b>  | Between Groups | .623           | 3   | .208        | .295 | .829 |
|                                   | Within Groups  | 153.359        | 218 | .703        |      |      |
|                                   | Total          | 153.982        | 221 |             |      |      |
| <b>Assurance perception</b>       | Between Groups | .718           | 3   | .239        | .301 | .825 |
|                                   | Within Groups  | 173.446        | 218 | .796        |      |      |
|                                   | Total          | 174.164        | 221 |             |      |      |
| <b>Empathy perception</b>         | Between Groups | .191           | 3   | .064        | .102 | .959 |
|                                   | Within Groups  | 135.637        | 218 | .622        |      |      |
|                                   | Total          | 135.828        | 221 |             |      |      |
| <b>Tangibility perception</b>     | Between Groups | 1.305          | 3   | .435        | .496 | .685 |
|                                   | Within Groups  | 191.140        | 218 | .877        |      |      |
|                                   | Total          | 192.445        | 221 |             |      |      |
| <b>Service Quality Perception</b> | Between Groups | .034           | 3   | .011        | .026 | .994 |
|                                   | Within Groups  | 92.710         | 218 | .425        |      |      |
|                                   | Total          | 92.744         | 221 |             |      |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for all the dimensions of Service Quality and Overall Service Quality.

**H0<sub>18f</sub>: There is no significant difference in perceived Service Quality of single consumers with different Volumes of monthly purchase of groceries.**

**Table 123: ANOVA for perceived Service Quality of single consumers with different Volumes of monthly purchases**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | 1.879          | 3   | .626        | 1.095 | .352 |
|                                   | Within Groups  | 124.715        | 218 | .572        |       |      |
|                                   | Total          | 126.594        | 221 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | 1.919          | 3   | .640        | .917  | .433 |
|                                   | Within Groups  | 152.063        | 218 | .698        |       |      |
|                                   | Total          | 153.982        | 221 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | 1.313          | 3   | .438        | .552  | .647 |
|                                   | Within Groups  | 172.851        | 218 | .793        |       |      |
|                                   | Total          | 174.164        | 221 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | 1.043          | 3   | .348        | .563  | .640 |
|                                   | Within Groups  | 134.785        | 218 | .618        |       |      |
|                                   | Total          | 135.828        | 221 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | 1.853          | 3   | .618        | .707  | .549 |
|                                   | Within Groups  | 190.592        | 218 | .874        |       |      |
|                                   | Total          | 192.445        | 221 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | .998           | 3   | .333        | .791  | .500 |
|                                   | Within Groups  | 91.746         | 218 | .421        |       |      |
|                                   | Total          | 92.744         | 221 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for all the dimensions of Service Quality and Overall Service Quality.

#### 4.4.9 Tests of Significance for Married consumers

ANOVA was used to test significant differences among married consumers (N=986).

Hypotheses H0<sub>19a</sub> to H0<sub>19f</sub> were tested for significance.

**H0<sub>19a</sub>: There is no significant difference in perceived Service Quality of married consumers between Coimbatore and Chennai.**

**Table 124: ANOVA for perceived service quality of married consumers between Coimbatore and Chennai**

|                                   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|--------|------|
| <b>Reliability perception</b>     | Between Groups | 8.302          | 1   | 8.302       | 22.451 | .000 |
|                                   | Within Groups  | 363.848        | 984 | .370        |        |      |
|                                   | Total          | 372.150        | 985 |             |        |      |
| <b>Responsiveness perception</b>  | Between Groups | 5.555          | 1   | 5.555       | 7.537  | .006 |
|                                   | Within Groups  | 725.131        | 984 | .737        |        |      |
|                                   | Total          | 730.685        | 985 |             |        |      |
| <b>Assurance perception</b>       | Between Groups | 5.882          | 1   | 5.882       | 5.924  | .015 |
|                                   | Within Groups  | 977.109        | 984 | .993        |        |      |
|                                   | Total          | 982.992        | 985 |             |        |      |
| <b>Empathy perception</b>         | Between Groups | 5.118          | 1   | 5.118       | 6.499  | .011 |
|                                   | Within Groups  | 774.904        | 984 | .788        |        |      |
|                                   | Total          | 780.022        | 985 |             |        |      |
| <b>Tangibility perception</b>     | Between Groups | 4.456          | 1   | 4.456       | 6.053  | .014 |
|                                   | Within Groups  | 724.368        | 984 | .736        |        |      |
|                                   | Total          | 728.824        | 985 |             |        |      |
| <b>Service Quality Perception</b> | Between Groups | .385           | 1   | .385        | 1.479  | .224 |
|                                   | Within Groups  | 255.997        | 984 | .260        |        |      |
|                                   | Total          | 256.382        | 985 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for Overall Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for the Reliability, Assurance, Empathy, Tangibles

and Responsiveness dimensions of Service Quality.

**H0<sub>19b</sub>: There is no significant difference in perceived Service Quality of married consumers between kiranas and combination stores.**

**Table 125: ANOVA for perceived service quality of married consumers between kiranas and combination stores**

|                                   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|--------|------|
| <b>Reliability perception</b>     | Between Groups | .499           | 1   | .499        | 1.320  | .251 |
|                                   | Within Groups  | 371.651        | 984 | .378        |        |      |
|                                   | Total          | 372.150        | 985 |             |        |      |
| <b>Responsiveness perception</b>  | Between Groups | 37.249         | 1   | 37.249      | 52.857 | .000 |
|                                   | Within Groups  | 693.437        | 984 | .705        |        |      |
|                                   | Total          | 730.685        | 985 |             |        |      |
| <b>Assurance perception</b>       | Between Groups | 14.369         | 1   | 14.369      | 14.597 | .000 |
|                                   | Within Groups  | 968.623        | 984 | .984        |        |      |
|                                   | Total          | 982.992        | 985 |             |        |      |
| <b>Empathy perception</b>         | Between Groups | 1.622          | 1   | 1.622       | 2.050  | .153 |
|                                   | Within Groups  | 778.400        | 984 | .791        |        |      |
|                                   | Total          | 780.022        | 985 |             |        |      |
| <b>Tangibility perception</b>     | Between Groups | 3.371          | 1   | 3.371       | 4.572  | .033 |
|                                   | Within Groups  | 725.453        | 984 | .737        |        |      |
|                                   | Total          | 728.824        | 985 |             |        |      |
| <b>Service Quality Perception</b> | Between Groups | 4.984          | 1   | 4.984       | 19.508 | .000 |
|                                   | Within Groups  | 251.398        | 984 | .255        |        |      |
|                                   | Total          | 256.382        | 985 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for Reliability and Empathy dimensions of Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for the Assurance, Responsiveness, Tangibles dimensions of Service Quality and Overall Service Quality.



**H0<sub>19c</sub>: There is no significant difference in perceived Service Quality of married consumers between Age Groups.**

**Table 126: ANOVA for perceived Service Quality of married consumers between age groups**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | .603           | 4   | .151        | .398  | .810 |
|                                   | Within Groups  | 371.547        | 981 | .379        |       |      |
|                                   | Total          | 372.150        | 985 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | 9.273          | 4   | 2.318       | 3.152 | .014 |
|                                   | Within Groups  | 721.412        | 981 | .735        |       |      |
|                                   | Total          | 730.685        | 985 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | 3.170          | 4   | .792        | .793  | .530 |
|                                   | Within Groups  | 979.822        | 981 | .999        |       |      |
|                                   | Total          | 982.992        | 985 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | 2.229          | 4   | .557        | .703  | .590 |
|                                   | Within Groups  | 777.793        | 981 | .793        |       |      |
|                                   | Total          | 780.022        | 985 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | 3.888          | 4   | .972        | 1.315 | .262 |
|                                   | Within Groups  | 724.936        | 981 | .739        |       |      |
|                                   | Total          | 728.824        | 985 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | 1.784          | 4   | .446        | 1.718 | .144 |
|                                   | Within Groups  | 254.598        | 981 | .260        |       |      |
|                                   | Total          | 256.382        | 985 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for Reliability, Assurance, Empathy and Tangibles dimensions of Service Quality and Overall Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for the Responsiveness dimension of Service Quality.

**H0<sub>19d</sub>: There is no significant difference in perceived Service Quality between married male and female consumers.**

**Table 127: ANOVA for perceived Service Quality between married male and female consumers**

|                                   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|--------|------|
| <b>Reliability perception</b>     | Between Groups | .002           | 1   | .002        | .004   | .948 |
|                                   | Within Groups  | 372.148        | 984 | .378        |        |      |
|                                   | Total          | 372.150        | 985 |             |        |      |
| <b>Responsiveness perception</b>  | Between Groups | 2.199          | 1   | 2.199       | 2.971  | .085 |
|                                   | Within Groups  | 728.486        | 984 | .740        |        |      |
|                                   | Total          | 730.685        | 985 |             |        |      |
| <b>Assurance perception</b>       | Between Groups | 1.393          | 1   | 1.393       | 1.396  | .238 |
|                                   | Within Groups  | 981.599        | 984 | .998        |        |      |
|                                   | Total          | 982.992        | 985 |             |        |      |
| <b>Empathy perception</b>         | Between Groups | .085           | 1   | .085        | .107   | .743 |
|                                   | Within Groups  | 779.937        | 984 | .793        |        |      |
|                                   | Total          | 780.022        | 985 |             |        |      |
| <b>Tangibility perception</b>     | Between Groups | 7.988          | 1   | 7.988       | 10.904 | .001 |
|                                   | Within Groups  | 720.836        | 984 | .733        |        |      |
|                                   | Total          | 728.824        | 985 |             |        |      |
| <b>Service Quality Perception</b> | Between Groups | 1.355          | 1   | 1.355       | 5.230  | .022 |
|                                   | Within Groups  | 255.027        | 984 | .259        |        |      |
|                                   | Total          | 256.382        | 985 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for Reliability, Responsiveness, Assurance and Empathy dimensions of Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for the Tangibles dimension of Service Quality and Overall Service Quality.

**H0<sub>19c</sub>: There is no significant difference in perceived Service Quality of married consumers between income groups.**

**Table 128: ANOVA for perceived Service Quality of married consumers between income groups**

|                                   |                | Sum of Squares | df  | Mean Square | F      | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|--------|------|
| <b>Reliability perception</b>     | Between Groups | 2.676          | 3   | .892        | 2.371  | .069 |
|                                   | Within Groups  | 369.474        | 982 | .376        |        |      |
|                                   | Total          | 372.150        | 985 |             |        |      |
| <b>Responsiveness perception</b>  | Between Groups | 9.433          | 3   | 3.144       | 4.281  | .005 |
|                                   | Within Groups  | 721.252        | 982 | .734        |        |      |
|                                   | Total          | 730.685        | 985 |             |        |      |
| <b>Assurance perception</b>       | Between Groups | 1.696          | 3   | .565        | .566   | .638 |
|                                   | Within Groups  | 981.295        | 982 | .999        |        |      |
|                                   | Total          | 982.992        | 985 |             |        |      |
| <b>Empathy perception</b>         | Between Groups | 2.599          | 3   | .866        | 1.094  | .350 |
|                                   | Within Groups  | 777.423        | 982 | .792        |        |      |
|                                   | Total          | 780.022        | 985 |             |        |      |
| <b>Tangibility perception</b>     | Between Groups | 25.095         | 3   | 8.365       | 11.673 | .000 |
|                                   | Within Groups  | 703.730        | 982 | .717        |        |      |
|                                   | Total          | 728.824        | 985 |             |        |      |
| <b>Service Quality Perception</b> | Between Groups | 1.887          | 3   | .629        | 2.428  | .064 |
|                                   | Within Groups  | 254.495        | 982 | .259        |        |      |
|                                   | Total          | 256.382        | 985 |             |        |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for Reliability, Assurance and Empathy dimensions of Service Quality and Overall Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for the Responsiveness and Tangibles dimensions of Service Quality.

**H0<sub>19f</sub>: There is no significant difference in perceived Service Quality of married consumers with different Volumes of monthly purchase of groceries.**

**Table 129: ANOVA for perceived Service Quality of married consumers with different Volumes of monthly purchases**

|                                   |                | Sum of Squares | df  | Mean Square | F     | Sig. |
|-----------------------------------|----------------|----------------|-----|-------------|-------|------|
| <b>Reliability perception</b>     | Between Groups | .452           | 3   | .151        | .398  | .754 |
|                                   | Within Groups  | 371.697        | 982 | .379        |       |      |
|                                   | Total          | 372.150        | 985 |             |       |      |
| <b>Responsiveness perception</b>  | Between Groups | 8.759          | 3   | 2.920       | 3.971 | .008 |
|                                   | Within Groups  | 721.927        | 982 | .735        |       |      |
|                                   | Total          | 730.685        | 985 |             |       |      |
| <b>Assurance perception</b>       | Between Groups | .367           | 3   | .122        | .122  | .947 |
|                                   | Within Groups  | 982.625        | 982 | 1.001       |       |      |
|                                   | Total          | 982.992        | 985 |             |       |      |
| <b>Empathy perception</b>         | Between Groups | 4.729          | 3   | 1.576       | 1.997 | .113 |
|                                   | Within Groups  | 775.293        | 982 | .790        |       |      |
|                                   | Total          | 780.022        | 985 |             |       |      |
| <b>Tangibility perception</b>     | Between Groups | 4.124          | 3   | 1.375       | 1.863 | .134 |
|                                   | Within Groups  | 724.700        | 982 | .738        |       |      |
|                                   | Total          | 728.824        | 985 |             |       |      |
| <b>Service Quality Perception</b> | Between Groups | 1.393          | 3   | .464        | 1.788 | .148 |
|                                   | Within Groups  | 254.989        | 982 | .260        |       |      |
|                                   | Total          | 256.382        | 985 |             |       |      |

Assuming a 5% level of significance, the null hypothesis was accepted and the alternate hypothesis was rejected for Reliability, Assurance, Empathy and Tangibles dimensions of Service Quality and Overall Service Quality. The null hypothesis was rejected and the alternate hypothesis was accepted for the Responsiveness dimension of Service Quality.

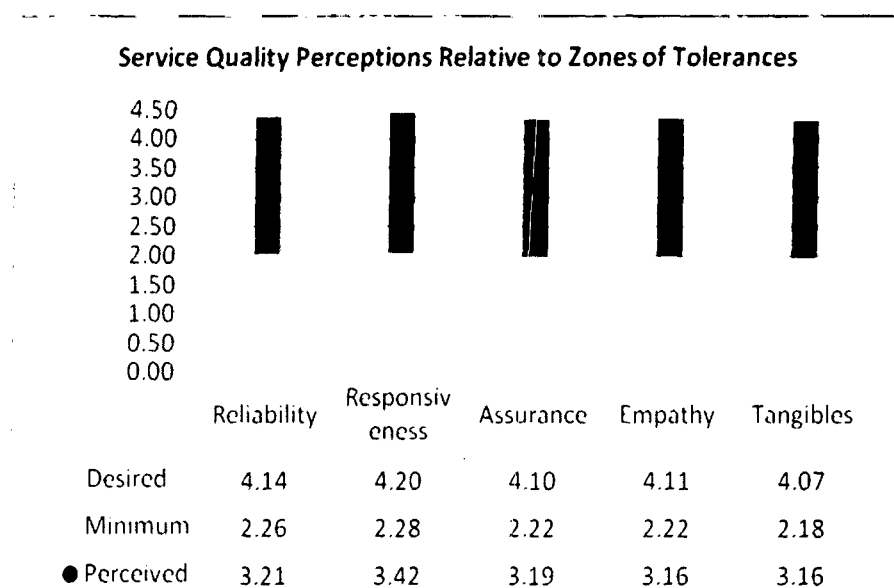
## 4.5 ZONE OF TOLERANCE (ZOT) ANALYSIS FOR GROCERY RETAILERS

Zone of Tolerance analysis was done to study the position of the perceptions of consumers relative to the Adequate and Desired Levels of Expectations. The Zone of Tolerance is represented by the red band with the perception of the consumer represented by a black dot. It gives a diagrammatic representation of the ZOT indicating where the perception of the consumer is relative to the ZOT.

### 4.5.1 Zone of Tolerance for Overall data

The ZOT and the perception scores of the total sample respondents (N=1208) were plotted to indicate Overall Service Quality Perceptions relative to the Zone of Tolerance.

**Figure 3: Overall Service Quality Perceptions relative to Zones of Tolerances**



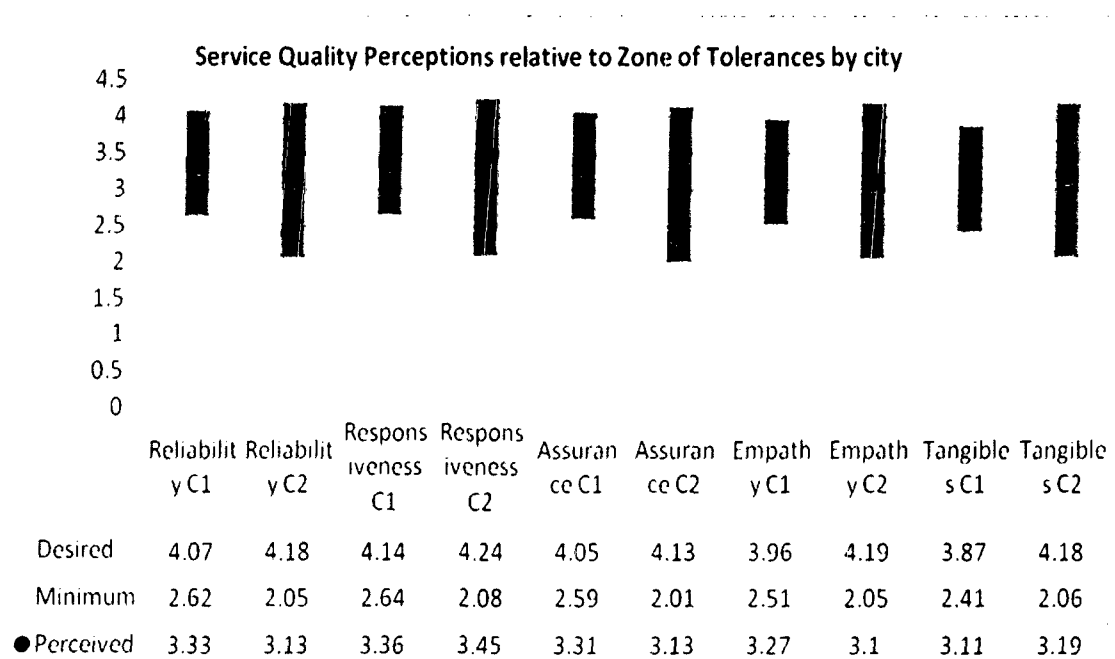
It was inferred that the highest expectations of service quality was for the Responsiveness dimension for both Desired and adequate levels of Expectations followed by Reliability, Empathy, Assurance and Tangibles. The perception of consumers of the Responsiveness dimension is the highest among all the dimensions followed by Reliability and Assurance

with Empathy and Tangibles sharing the lowest score. The largest ZOT is for the Responsiveness dimension followed by Empathy and Tangibles. Reliability and Assurance have the smallest ZOT.

#### 4.5.1.1 Zone of Tolerances by city

The ZOT and the perception scores for each of the two cities Coimbatore (C1) and Chennai (C2) were plotted to indicate Service Quality Perceptions relative to the Zone of Tolerance.

**Figure 4: Service Quality Perceptions relative to ZOT by city**



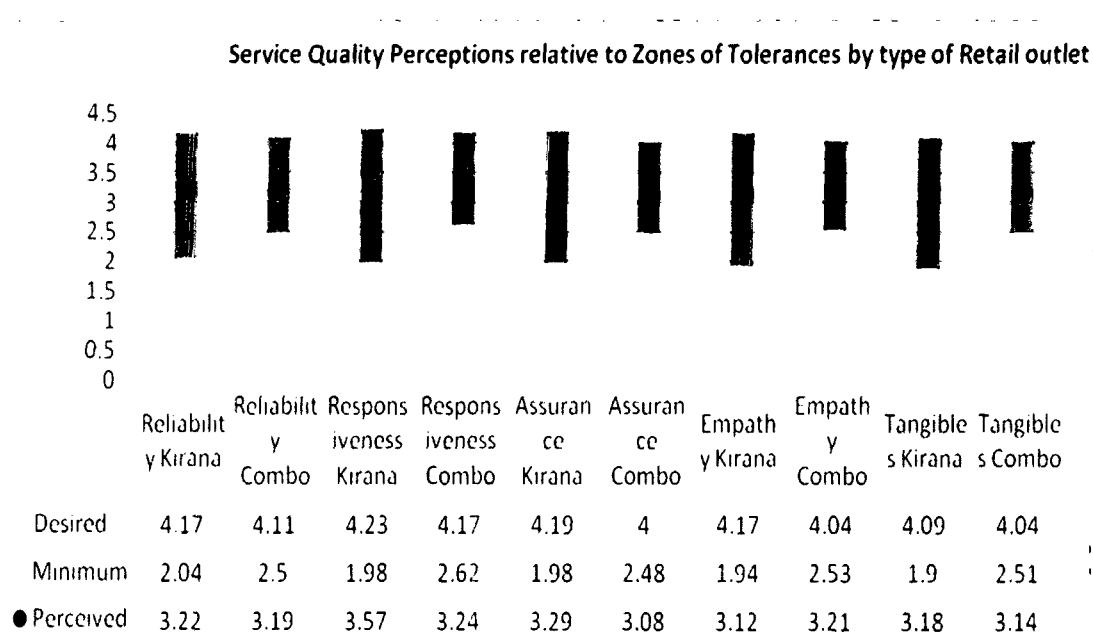
It was inferred that the Desired Expectations of service quality for all 5 dimensions were higher in Chennai (C2) than Coimbatore (C1). Desired expectations of service quality were the highest for the Responsiveness dimension followed by Empathy, third place shared by Reliability and Tangibles and the lowest score for Assurance in Chennai. The adequate expectations of Service Quality for all the five dimensions were higher in Coimbatore than Chennai. Adequate Expectations of service quality in Coimbatore were the highest for the Responsiveness dimension followed by Reliability, Assurance

Empathy and lastly Tangibles. The perception of consumers of the Responsiveness dimension in Chennai is the highest among all the dimensions followed by Responsiveness dimension in Coimbatore. However, except for perception of responsiveness and Tangibles where Chennai scored more than Coimbatore, all other perceived dimensions in Coimbatore scored more than Chennai. Chennai consumers had larger ZOT than Coimbatore consumers. The Desired levels of expectations for all the dimensions were almost similar for both Chennai and Coimbatore; however, the adequate levels for all the dimensions were higher for Coimbatore than Chennai, thereby shrinking the ZOT for Coimbatore consumers.

#### 4.5.1.2 Zone of Tolerances by Retail Formats

The ZOT and the perception scores for each of the two Retail Formats – Kiranas and Combination Stores were plotted to indicate Service Quality Perceptions relative to the Zone of Tolerance.

**Figure 5: Service Quality Perceptions relative to ZOT by type of Retail Outlet**



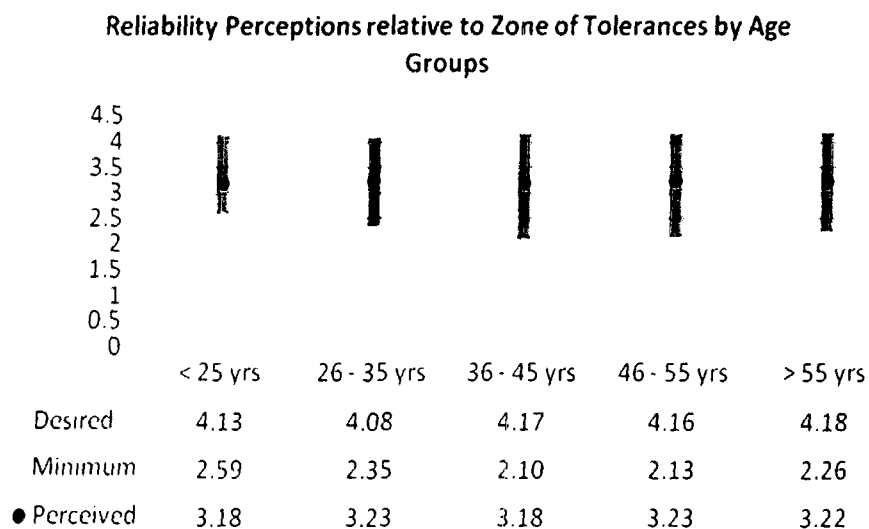
It was inferred that the Desired Expectations of service quality for all 5 five dimensions were marginally higher for Kiranas than the Combination Stores. Adequate Expectations

of Service Quality for all 5 dimensions were however significantly higher for Combination Stores than Kiranas thereby reducing the Zone of Tolerance for Combination stores. Kiranas uniformly exhibited larger ZOT's than Combination Stores. The perception of consumers of the Responsiveness dimension for both Kiranas and Combination Stores were the highest among all the dimensions followed by Assurance for Kiranas with Assurance for Combination Store having the lowest score.

#### 4.5.1.3 Zone of Tolerance by Age Groups

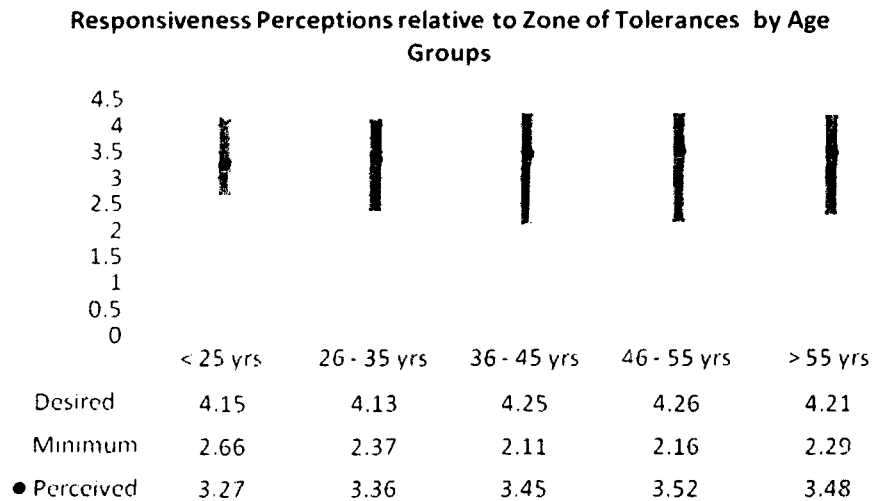
The ZOT and the perception scores for each of the age groups were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

**Figure 6.1: Reliability Perceptions relative to ZOT by age groups**

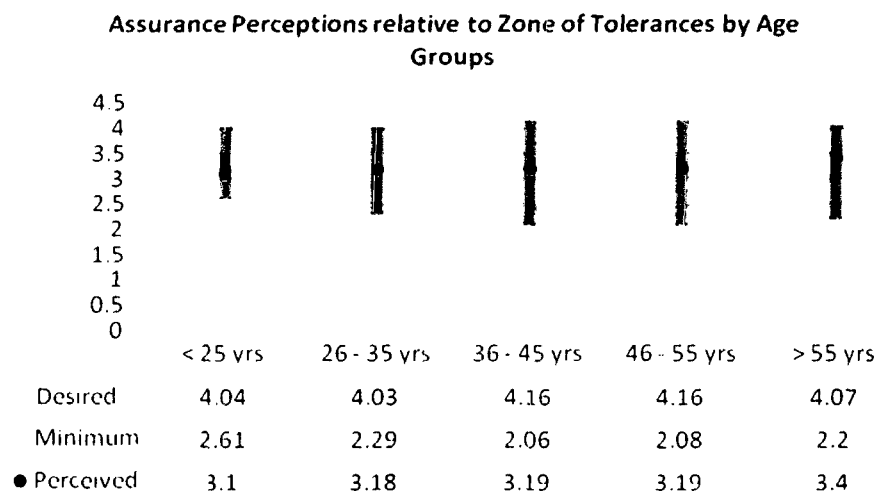




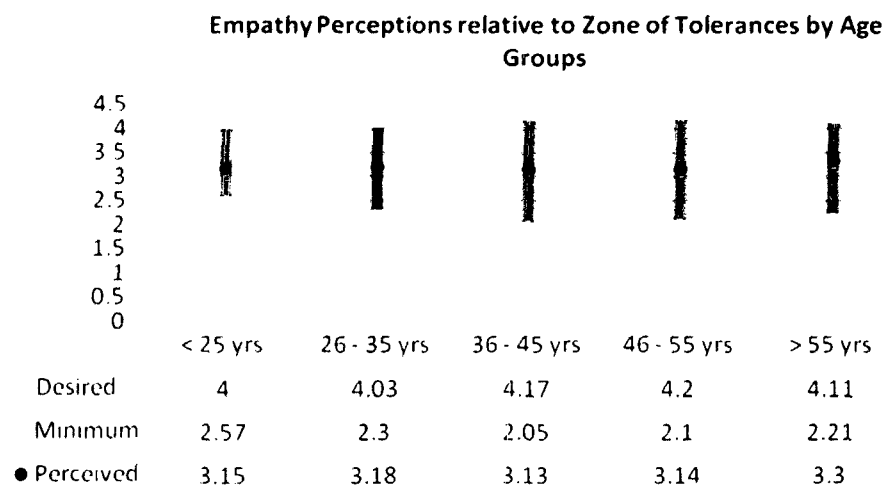
**Figure 6.2: Responsiveness Perceptions relative to ZOT by age groups**



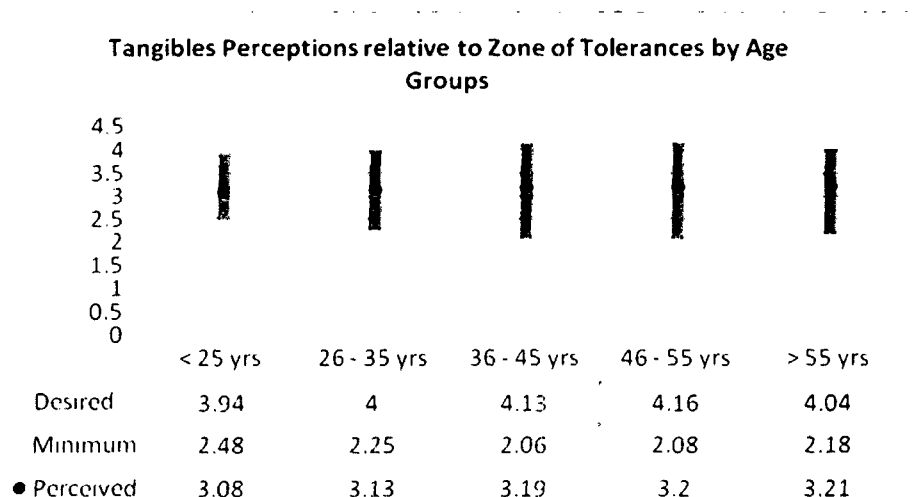
**Figure 6.3: Assurance Perceptions relative to ZOT by age groups**



**Figure 6.4: Empathy Perceptions relative to ZOT by age groups**



**Figure 6.5: Tangibles Perceptions relative to ZOT by age groups**

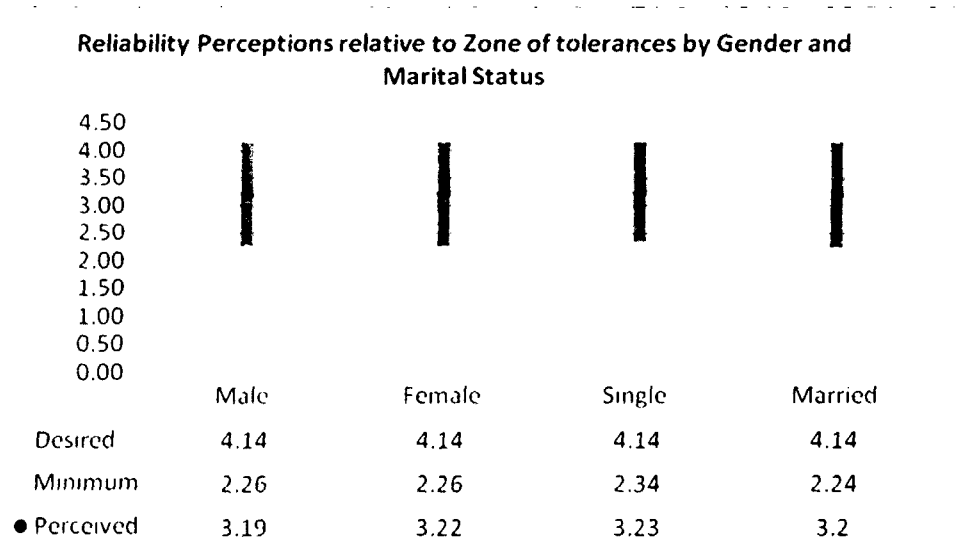


It was inferred that the respondents in the age group of 36 – 45 years had the largest Zone of Tolerance for all the dimensions of Service Quality followed by respondents in the age groups 46 – 55 and greater than 55 years. The younger respondents whose ages were less than 25 years had the smallest Zone of Tolerance for all the dimensions of Service Quality. All the respondents had perceptions scores that ranged between 3 and 4 on all the dimensions of Service Quality.

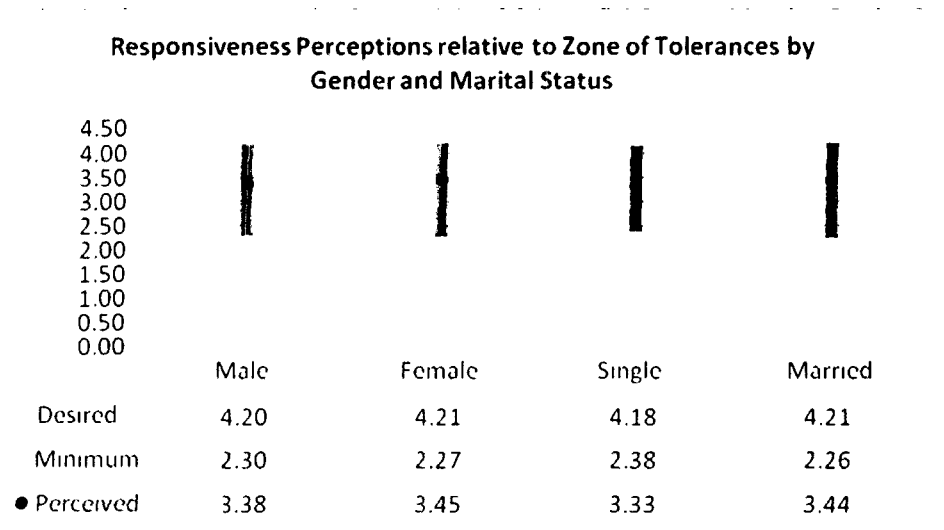
#### **4.5.1.4 Zone of Tolerance by Gender and Marital Status**

The ZOT and the perception scores for Gender and Marital Status were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

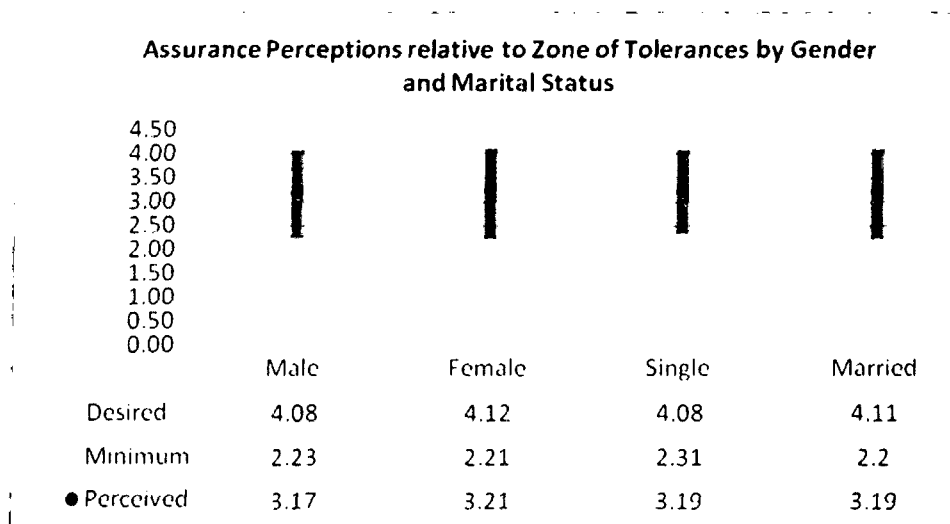
**Figure 7.1: Reliability Perceptions relative to ZOT by Gender and Marital Status**



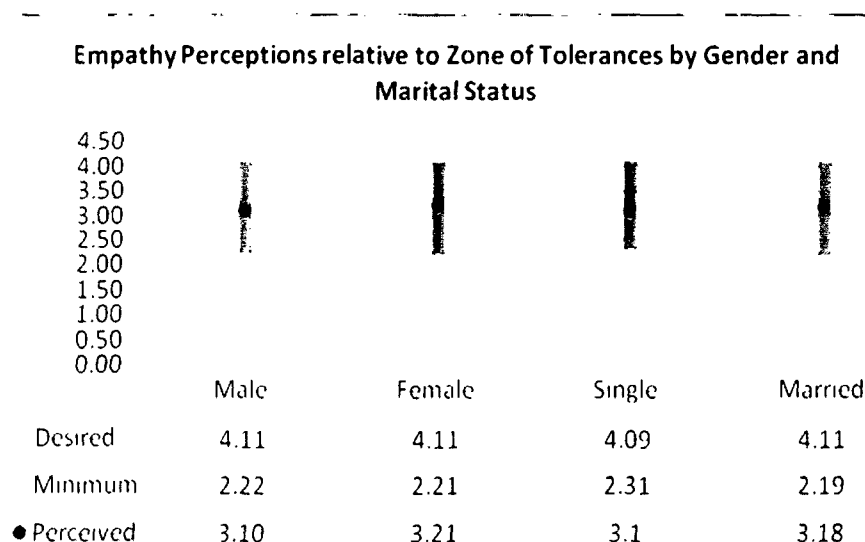
**Figure 7.2: Responsiveness Perceptions relative to ZOT by Gender & Marital Status**



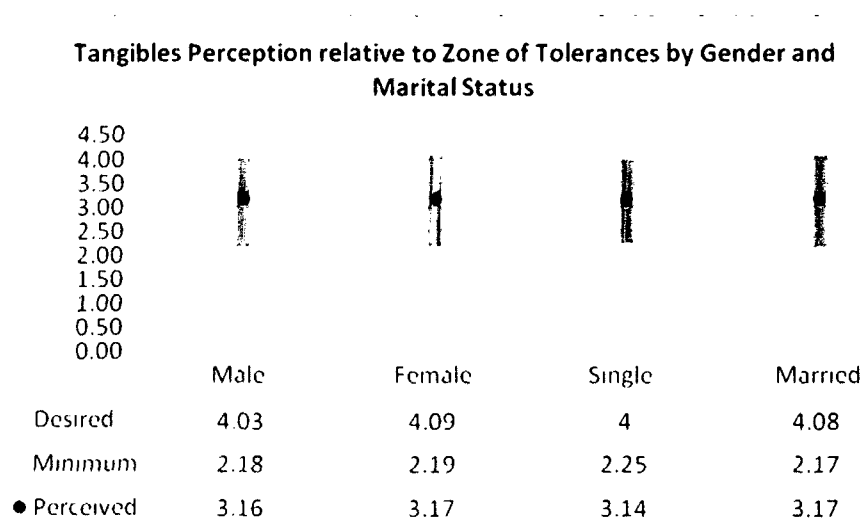
**Figure 7.3: Assurance Perceptions relative to ZOT by Gender and Marital Status**



**Figure 7.4: Empathy Perceptions relative to ZOT by Gender and Marital Status**



**Figure 7.5: Tangibles Perceptions relative to ZOT by Gender and Marital Status**

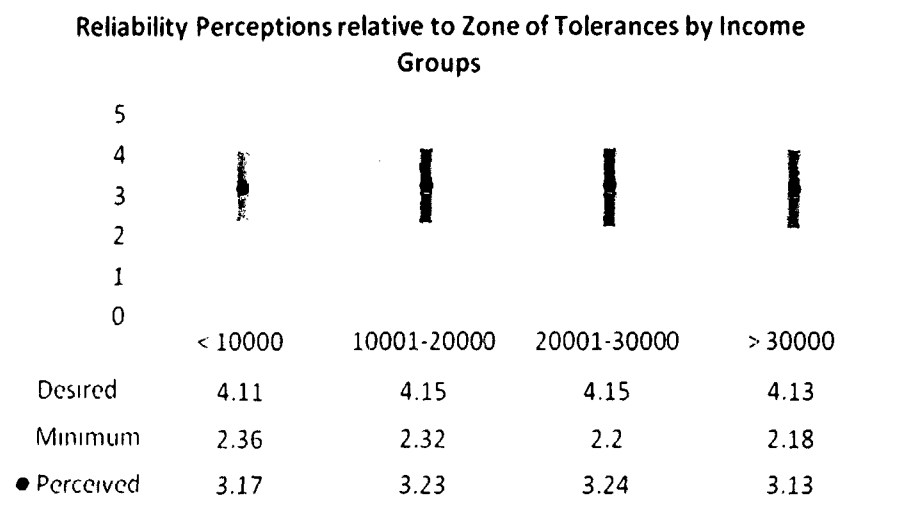


It was inferred that irrespective of Gender and Marital Status, there seems no significant difference in the Zone of Tolerance for all the dimensions of Service Quality. The perceived values for all dimensions of service quality irrespective of gender and marital status ranged between 3 and 3.5.

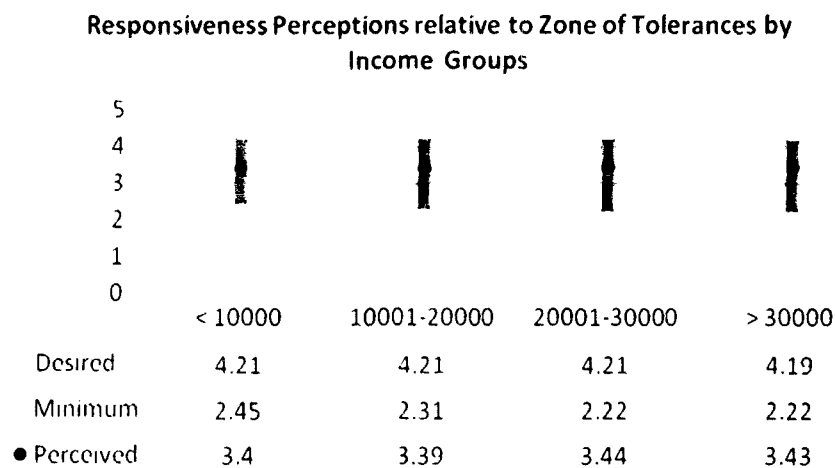
#### 4.5.1.5 Zone of Tolerance by Family Monthly Income

The ZOT and the perception scores for different income levels were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

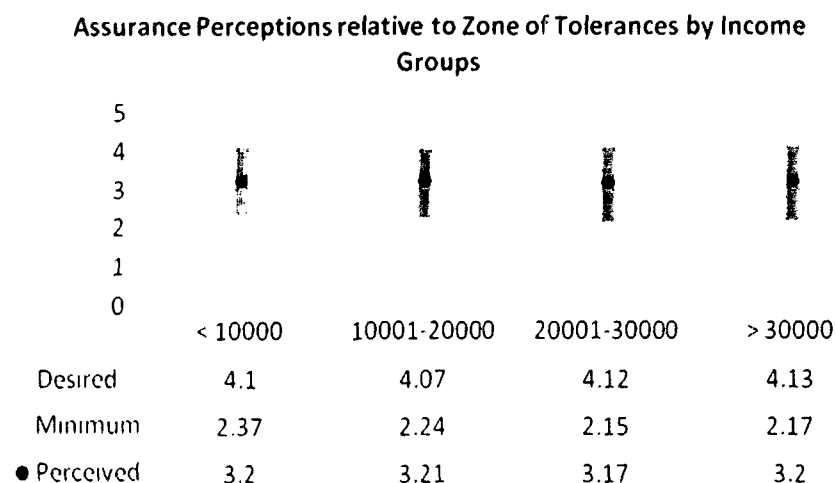
**Figure 8.1: Reliability Perceptions relative to ZOT by income levels**



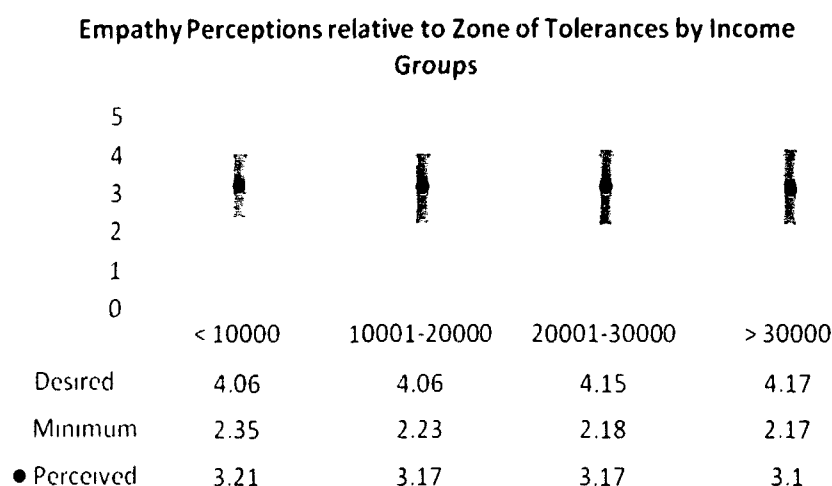
**Figure 8.2: Responsiveness Perceptions relative to ZOT by income levels**



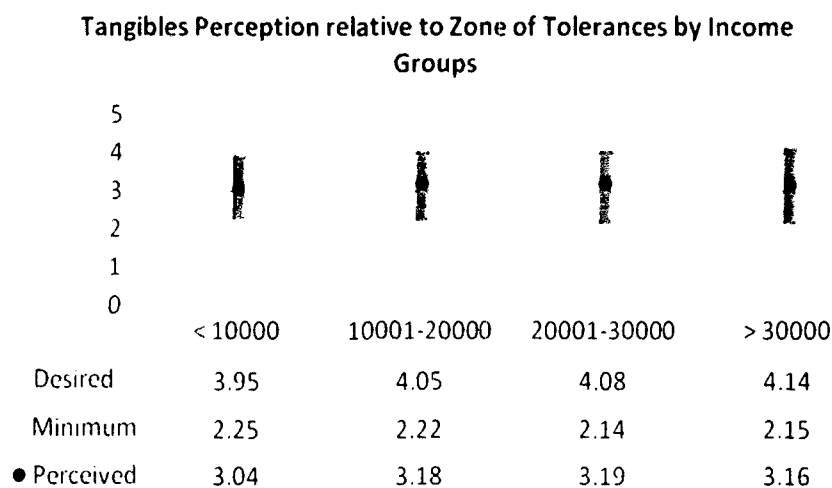
**Figure 8.3: Assurance Perceptions relative to ZOT by income levels**



**Figure 8.4: Empathy Perceptions relative to ZOT by income levels**



**Figure 8.5: Tangibles Perceptions relative to ZOT by income levels**

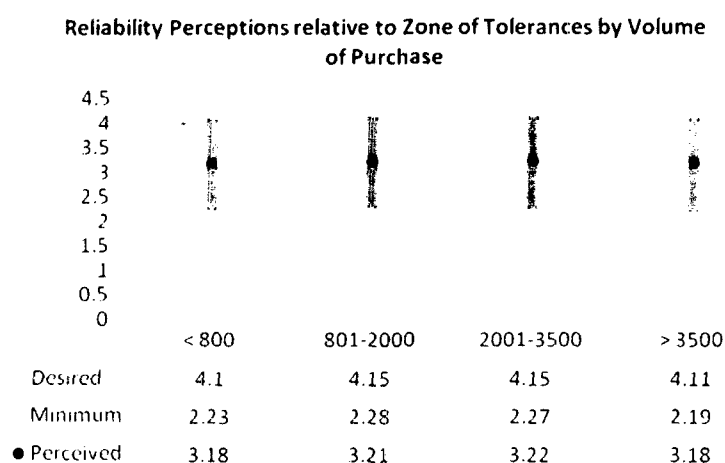


It was inferred that there seems no significant difference in the Zone of Tolerance for all dimensions of service quality for all income groups. The perceived values for all dimensions of service quality irrespective of income levels ranged between 3 and 3.5.

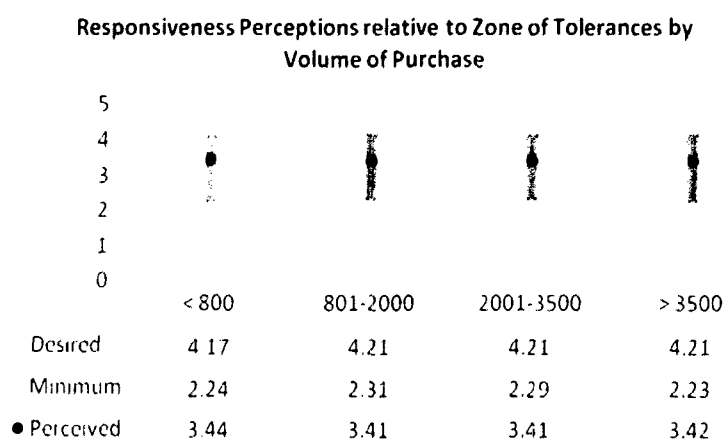
#### 4.5.1.6 Zone of Tolerance by Volume of Monthly Purchases

The ZOT and the perception scores for different purchase volumes were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

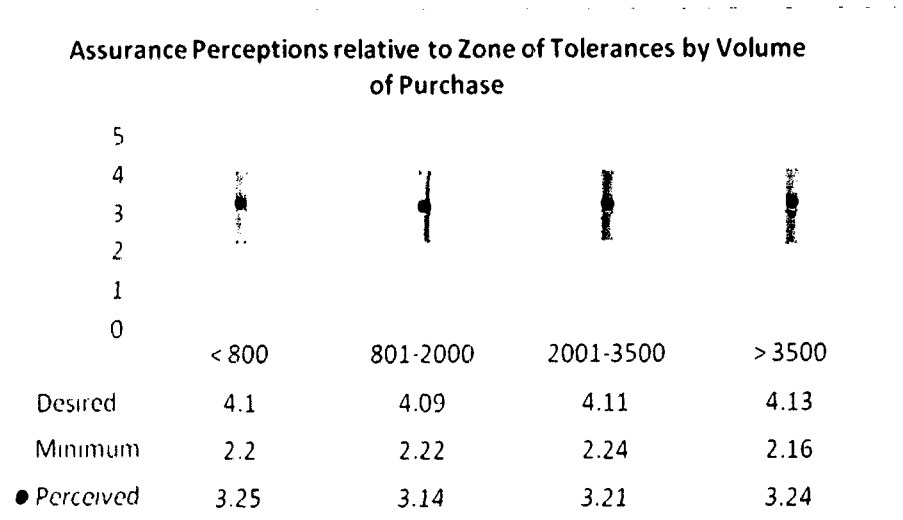
**Figure 9.1: Reliability Perceptions relative to ZOT by purchase volumes**



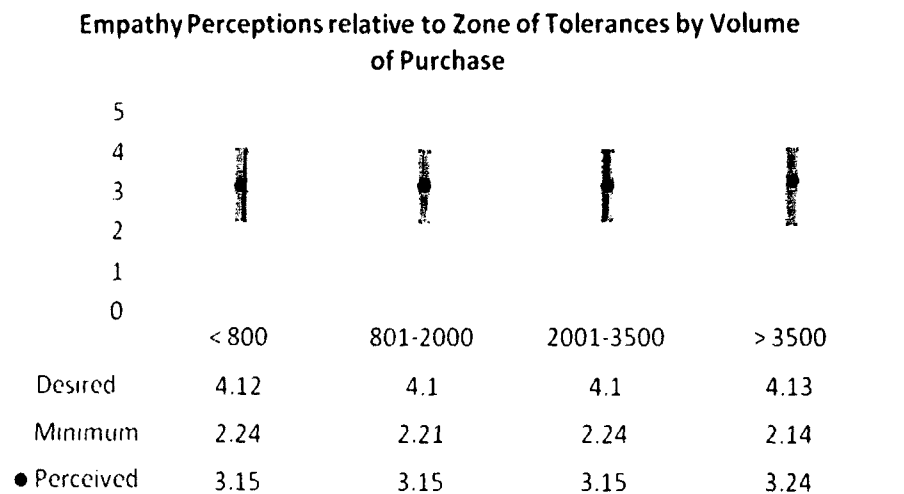
**Figure 9.2: Responsiveness Perceptions relative to ZOT by purchase volumes**



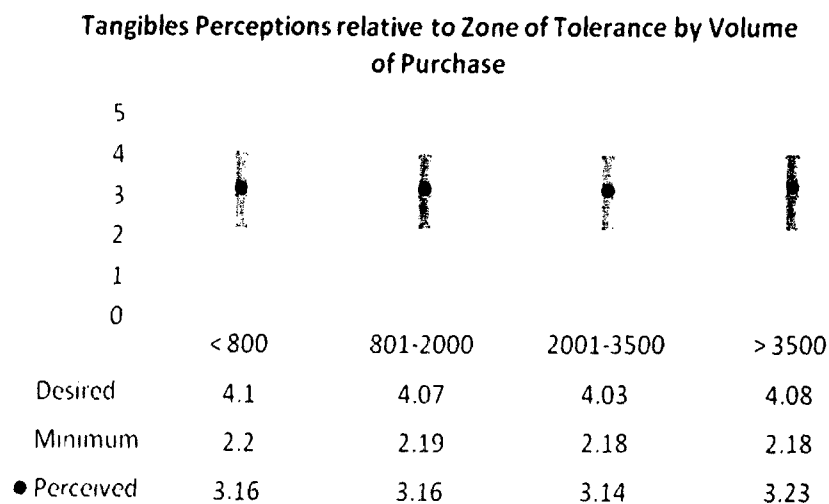
**Figure 9.3: Assurance Perceptions relative to ZOT by purchase volumes**



**Figure 9.4: Empathy Perceptions relative to ZOT by purchase volumes**



**Figure 9.5: Tangibility Perceptions relative to ZOT by purchase volumes**





It was inferred that the respondents with monthly purchases of more than Rs. 3,500 per month had the largest Zone of Tolerance for all the dimensions of Service Quality except for the Tangibles dimensions where it shared the largest ZOT along with respondents with purchases less than Rs. 800.

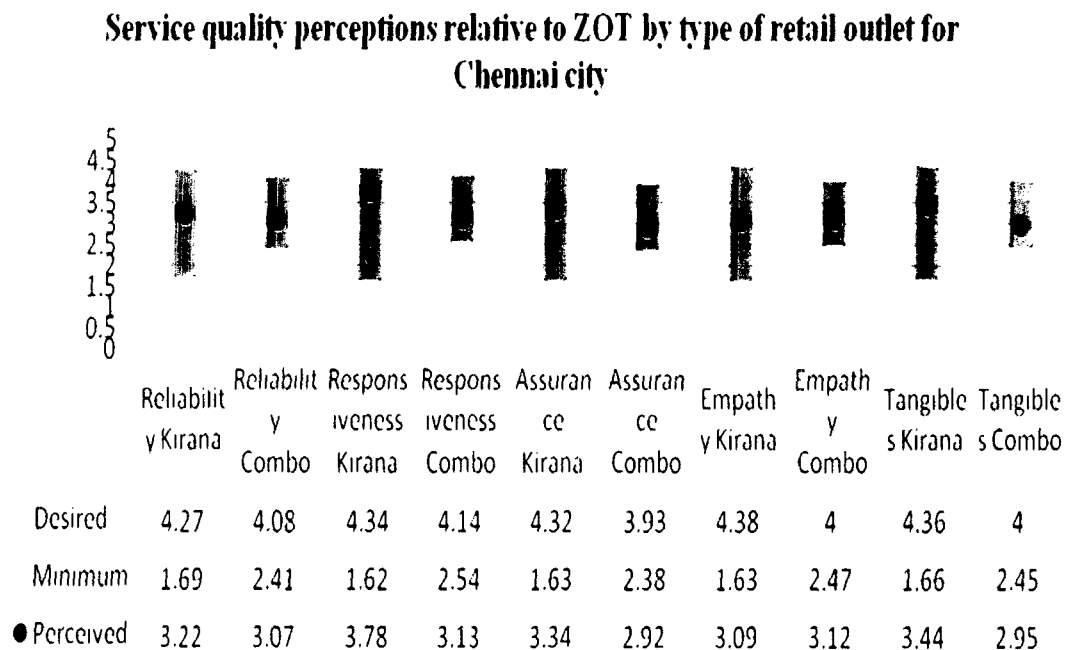
#### 4.5.2 Zone of Tolerance for Chennai consumers

The ZOT and the perception scores of Chennai consumers for the various sub-samples were plotted to indicate Service Quality Perceptions relative to the Zone of Tolerance.

##### 4.5.2.1. Zone of Tolerances by Retail Formats for Chennai

The ZOT and the perception scores for each of the two Retail Formats – Kiranas and Combination Stores for Chennai consumers were plotted to indicate Service Quality (SQ) Perceptions relative to the Zone of Tolerance.

**Figure 10: SQ Perceptions relative to ZOT by type of Retail Outlet for Chennai**



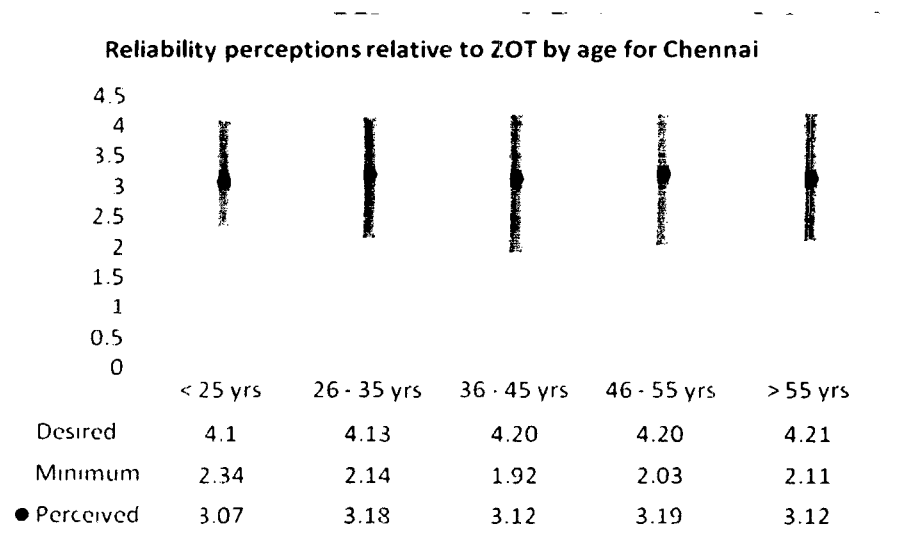
It was inferred that the ZOT for Combination stores were smaller than Kiranas in Chennai and reflected the ZOT obtained for the overall data. Like the overall sample, the

Chennai respondents had marginally higher Desired Expectations of service quality for Kiranas than Combination stores. Adequate Expectations were significantly higher for Combination stores than Kiranas. Responsiveness perception scored the highest for both Kiranas and Combination stores.

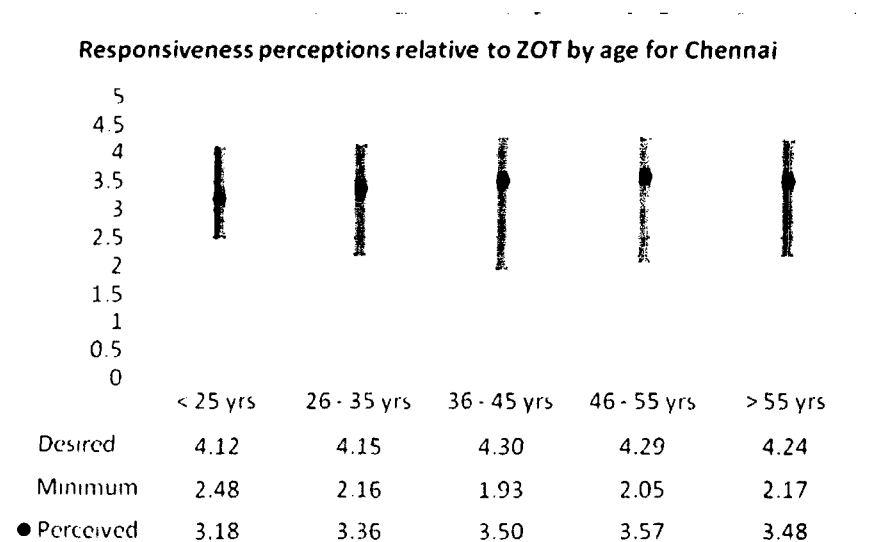
#### 4.5.2.2 Zone of Tolerance by Age Groups for Chennai

The ZOT and the perception scores for each of the age groups for Chennai consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

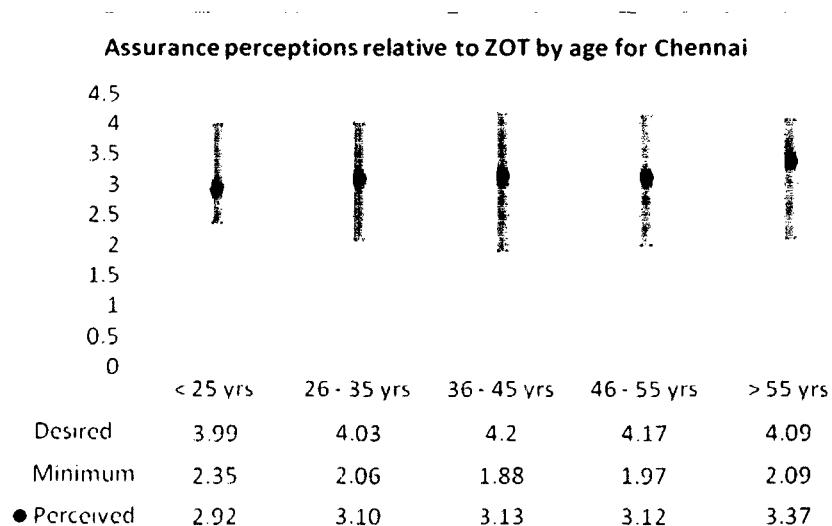
**Figure 11.1: Reliability Perceptions relative to ZOT by age groups**



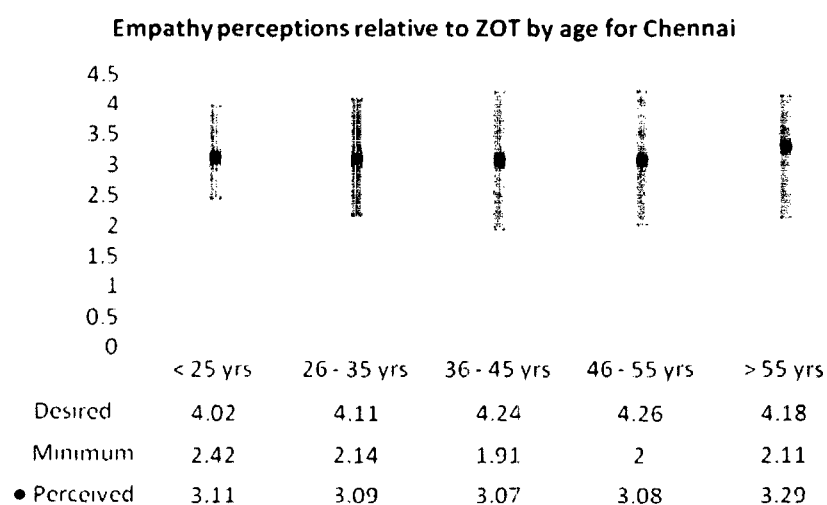
**Figure 11.2: Responsiveness Perceptions relative to ZOT by age groups**



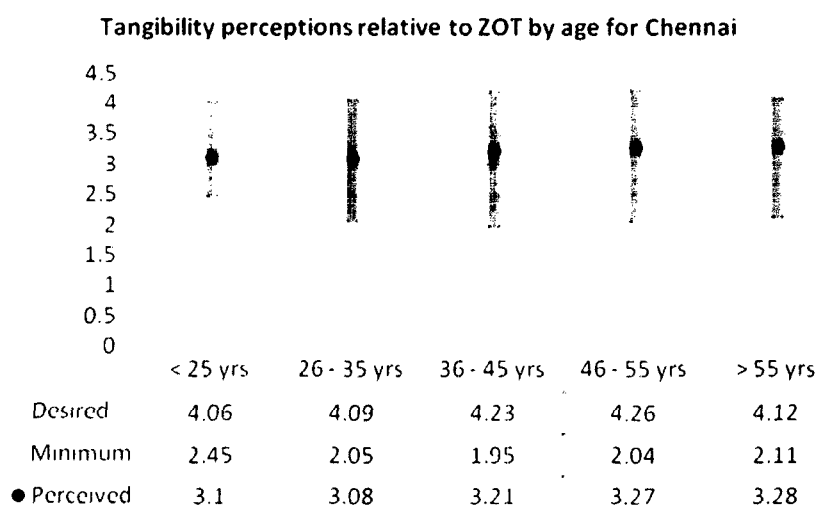
**Figure 11.3: Assurance Perceptions relative to ZOT by age groups**



**Figure 11.4: Empathy Perceptions relative to ZOT by age groups**



**Figure 11.5: Tangibles Perceptions relative to ZOT by age groups**

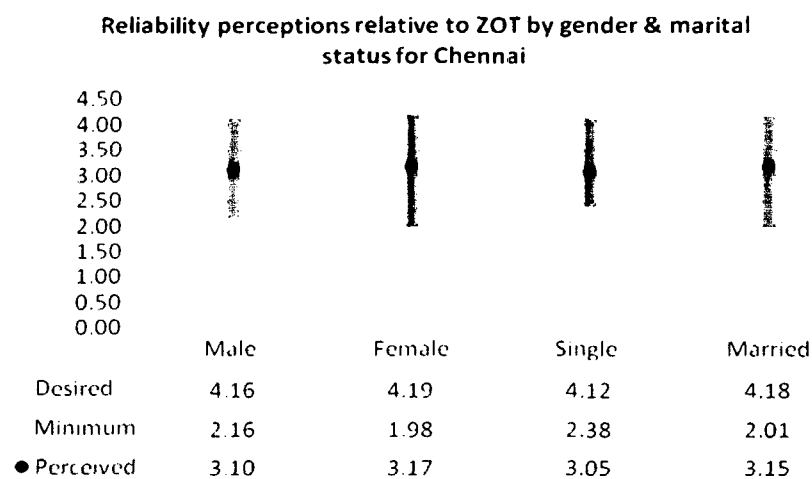


It was inferred that respondents in the age group 36 – 45 yrs had the greatest ZOT followed by 46 – 55 yrs and > than 55 yrs. Respondents < than 25 yrs of age had the smallest ZOT. The perception scores ranged from 2.92 to 3.57.

#### 4.5.2.3 Zone of Tolerance by Gender and Marital Status for Chennai

The ZOT and the perception scores for Gender and Marital Status for Chennai consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

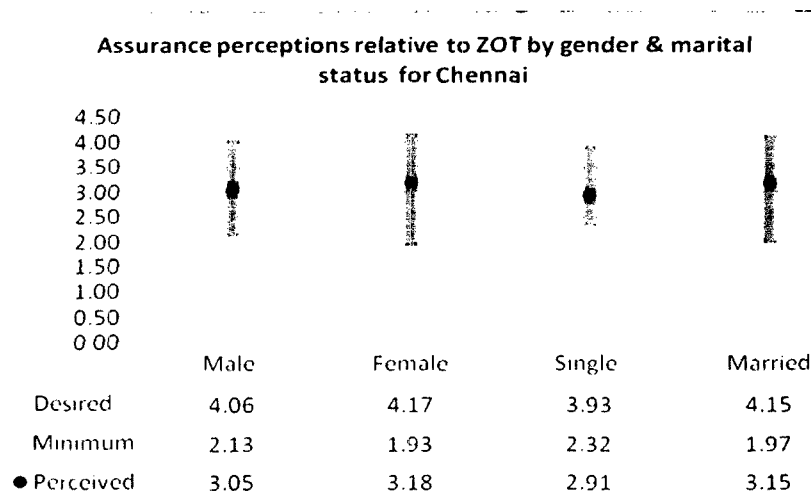
**Figure 12.1: Reliability Perceptions relative to ZOT by Gender and Marital Status**



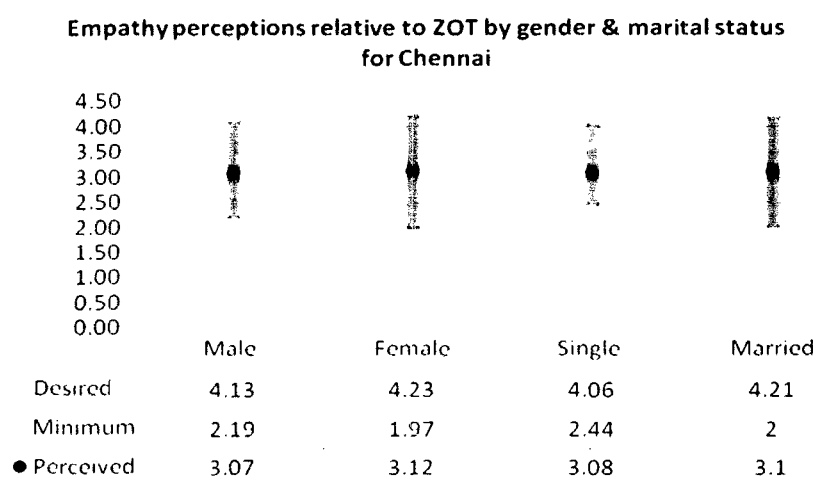
**Figure 12.2: Responsiveness Perceptions relative to ZOT by Gender & Marital Status**



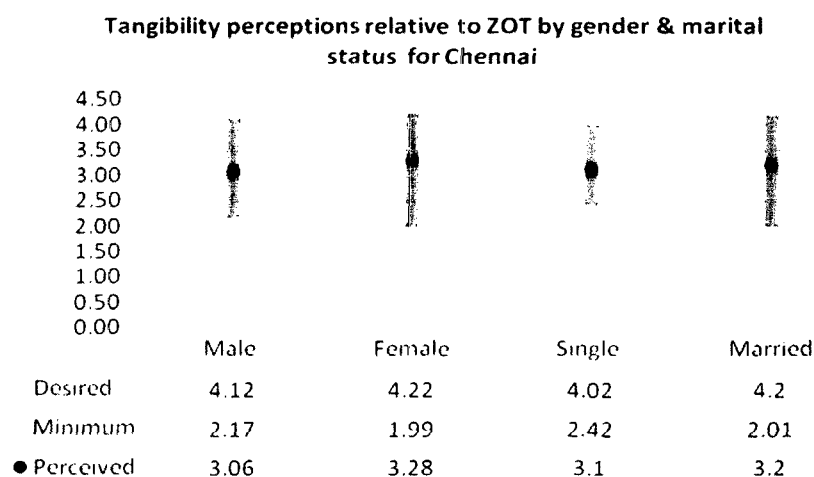
**Figure 12.3: Assurance Perceptions relative to ZOT by Gender and Marital Status**



**Figure 12.4: Empathy Perceptions relative to ZOT by Gender and Marital Status**



**Figure 12.5: Tangibles Perceptions relative to ZOT by Gender and Marital Status**

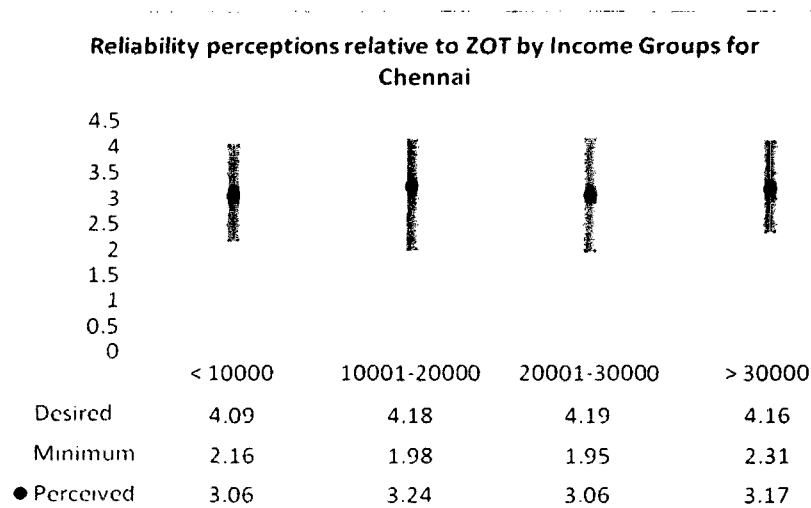


It was inferred that Females and Married respondents had larger ZOT than Males and Singles in Chennai. The perception scores ranged from 2.91 to 3.52.

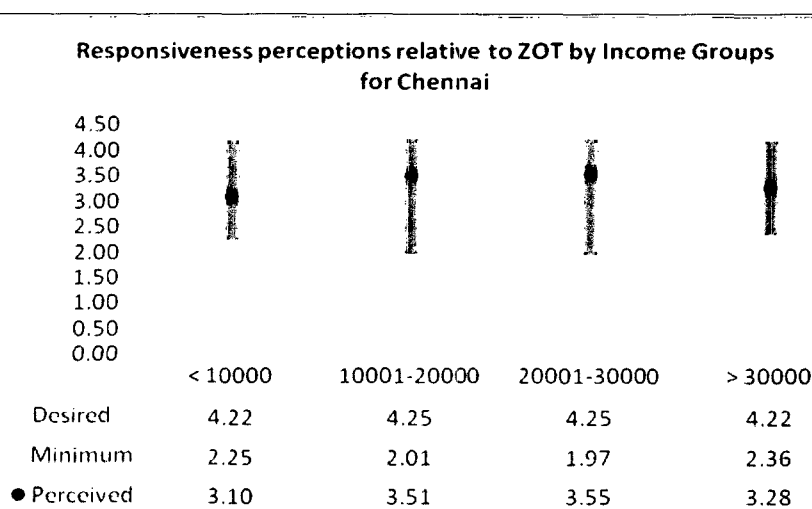
#### 4.5.2.4 Zone of Tolerance by Family Monthly Income for Chennai

The ZOT and the perception scores for different income levels for Chennai consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

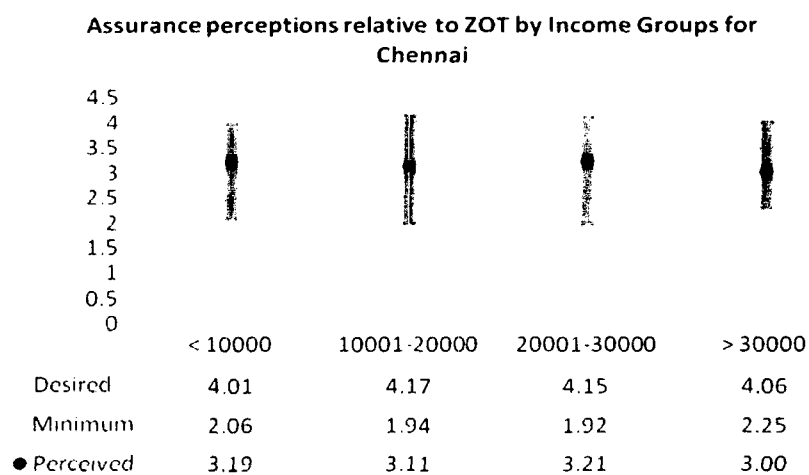
**Figure 13.1: Reliability Perceptions relative to ZOT by income levels**



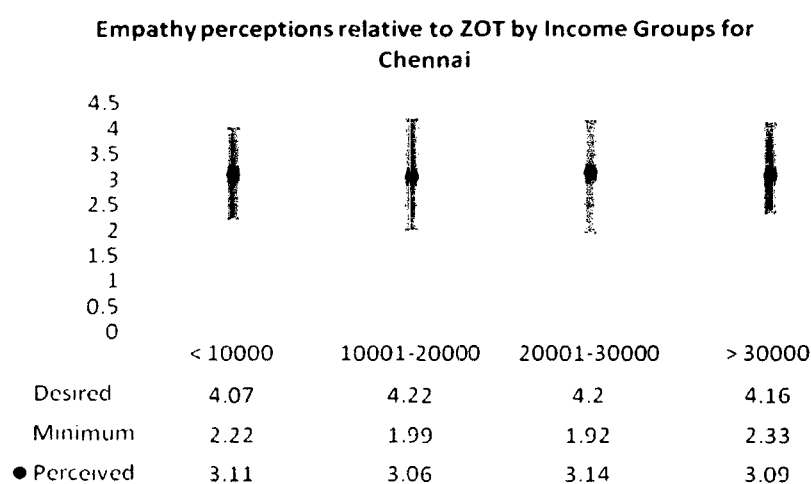
**Figure 13.2: Responsiveness Perceptions relative to ZOT by income levels**



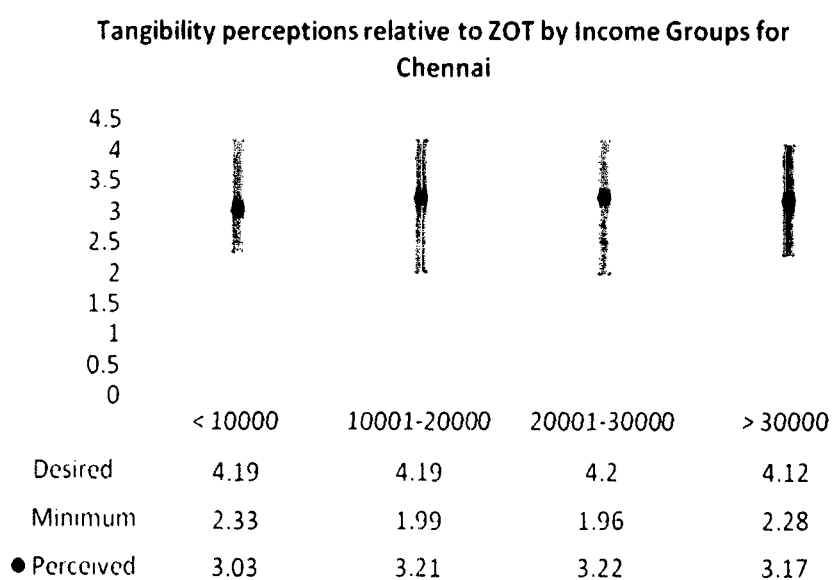
**Figure 13.3: Assurance Perceptions relative to ZOT by income levels**



**Figure 13.4: Empathy Perceptions relative to ZOT by income levels**



**Figure 13.5: Tangibles Perceptions relative to ZOT by income levels**

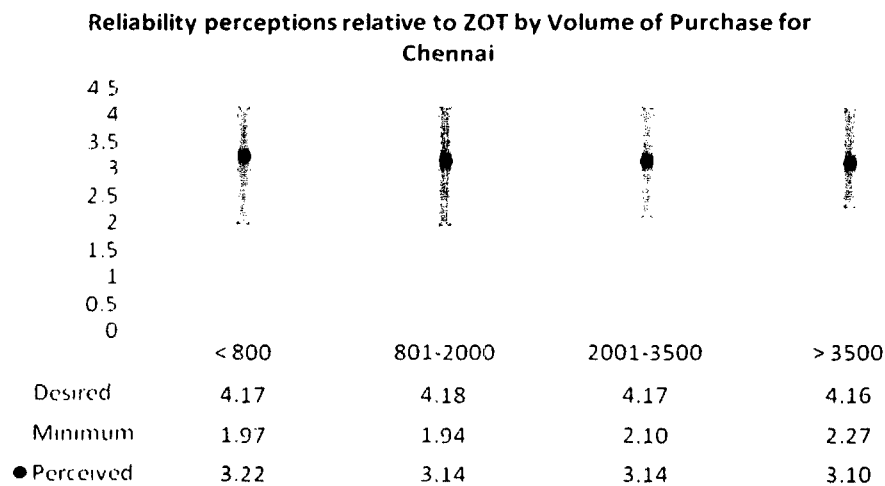


It was inferred that ZOT for Chennai respondents with family monthly incomes between Rs. 10000 and Rs. 30000 were the largest and adequate expectations the lowest. Desired Expectations were almost on the same level for all income groups. Perceived values ranged from 3 to 3.55.

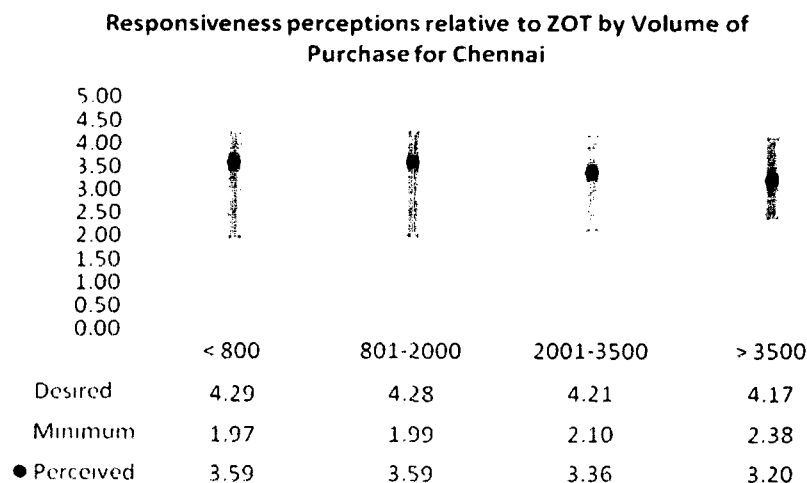
#### 4.5.2.5 Zone of Tolerance by Volume of Monthly Purchases for Chennai

The ZOT and the perception scores for different purchase volumes for Chennai consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

**Figure 14.1: Reliability Perceptions relative to ZOT by purchase volumes**

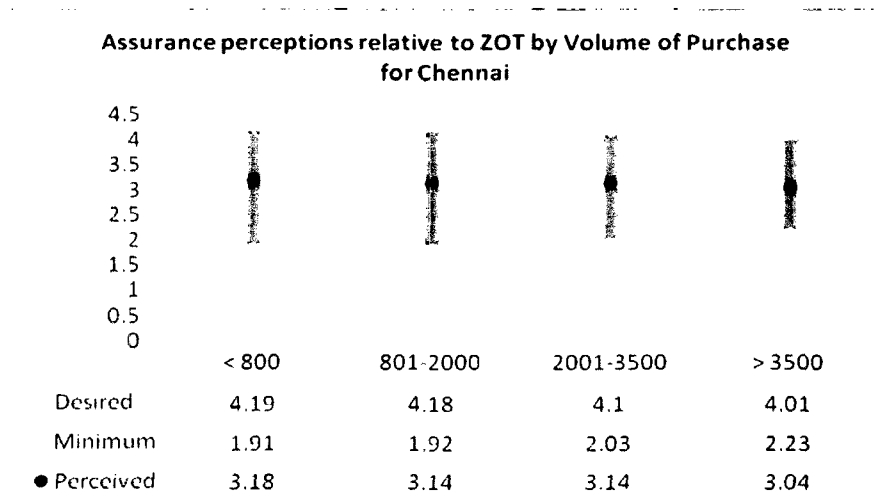


**Figure 14.2: Responsiveness Perceptions relative to ZOT by purchase volumes**

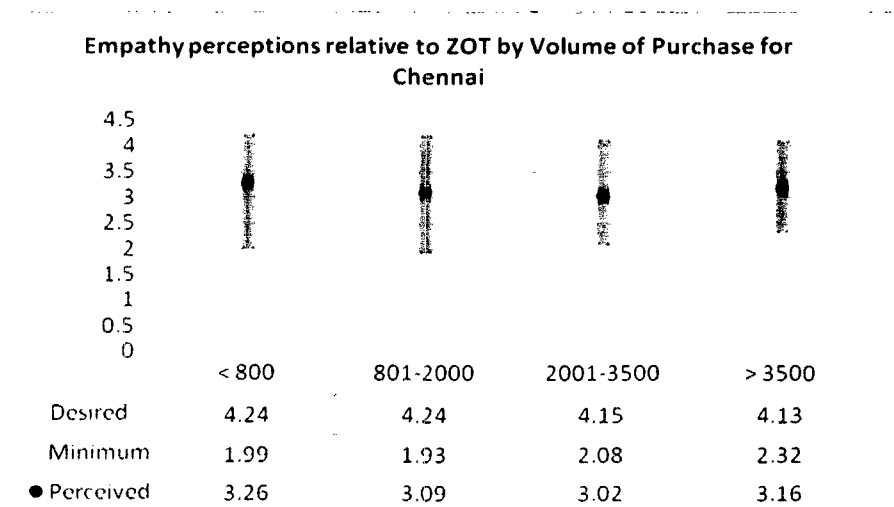




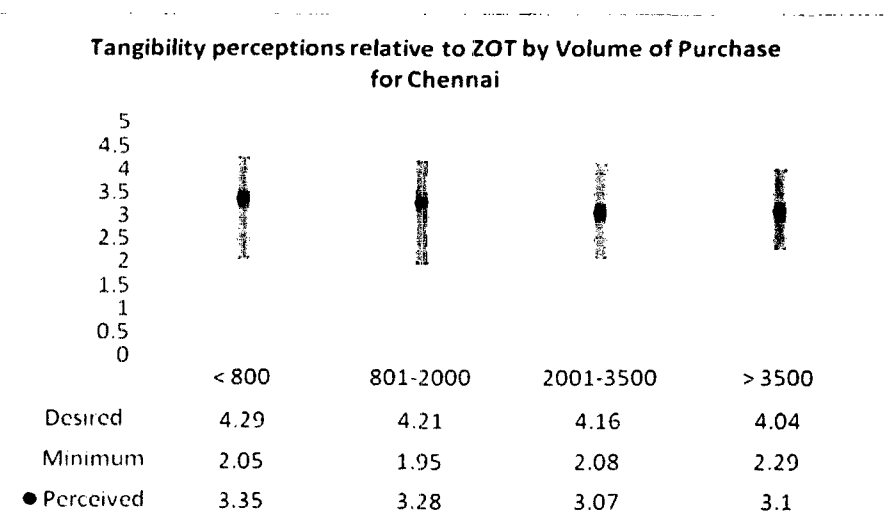
**Figure 14.3: Assurance Perceptions relative to ZOT by purchase volumes**



**Figure 14.4: Empathy Perceptions relative to ZOT by purchase volumes**



**Figure 14.5: Tangibility Perceptions relative to ZOT by purchase volumes**



It was inferred that the largest ZOT was for respondents with monthly purchase of groceries between Rs. 801 to Rs. 2000 followed by < Rs. 800. The smallest ZOT was for respondents with purchase volumes > than Rs. 3500. The Perceived values range from 3.02 to 3.59.

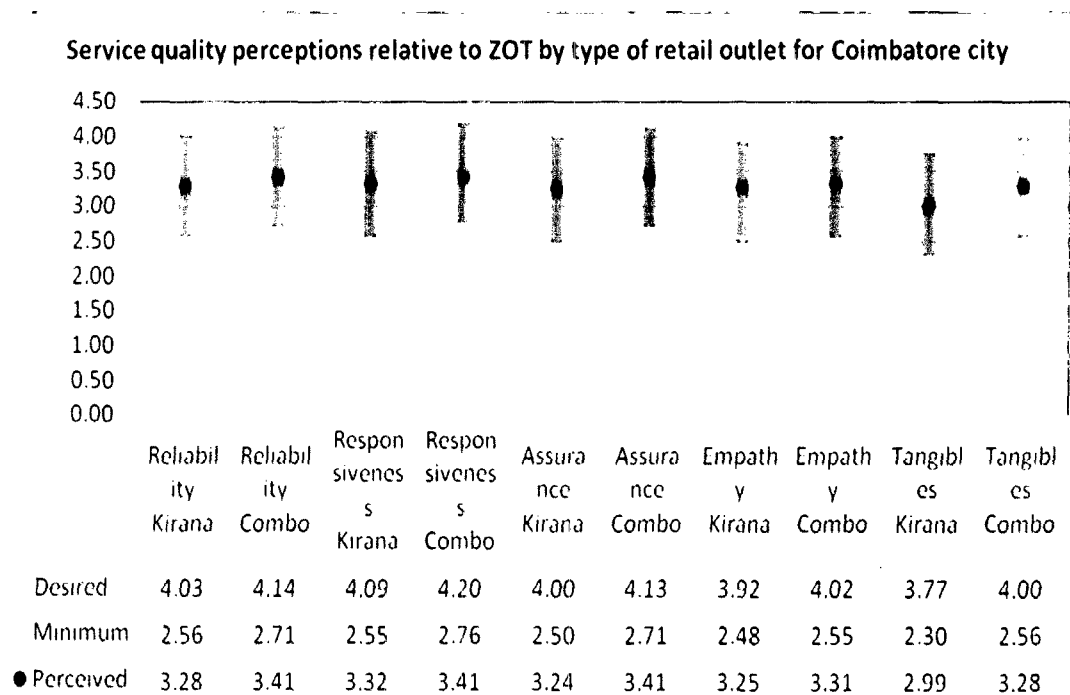
#### 4.5.3 Zone of Tolerance for Coimbatore consumers

The ZOT and the perception scores of Coimbatore consumers for the various sub-samples were plotted to indicate Service Quality Perceptions relative to the Zone of Tolerance.

##### 4.5.3.1. Zone of Tolerances by Retail Formats for Coimbatore

The ZOT and the perception scores for each of the two Retail Formats – Kiranas and Combination Stores for Coimbatore consumers were plotted to indicate Service Quality (SQ) Perceptions relative to the Zone of Tolerance.

**Figure 15: SQ Perceptions relative to ZOT by type of Retail Outlet for Coimbatore**



It was inferred that ZOT for kiranas and combination stores in Coimbatore were similar; however, desired and minimum expectations were higher for combination stores. The perceived values ranged from 2.99 to 3.41 with the lowest perceived value for tangibles in kiranas.

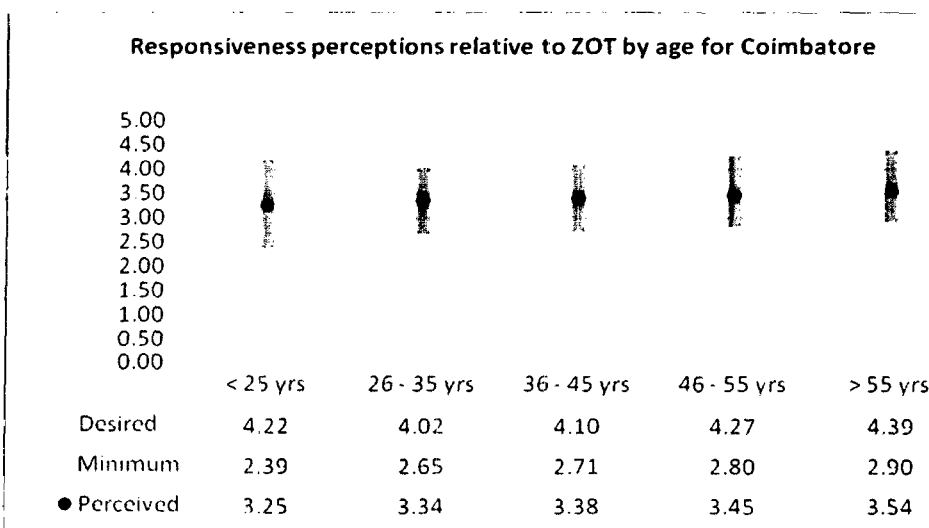
#### 4.5.3.2 Zone of Tolerance by Age Groups for Coimbatore

The ZOT and the perception scores for each of the age groups for Coimbatore consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

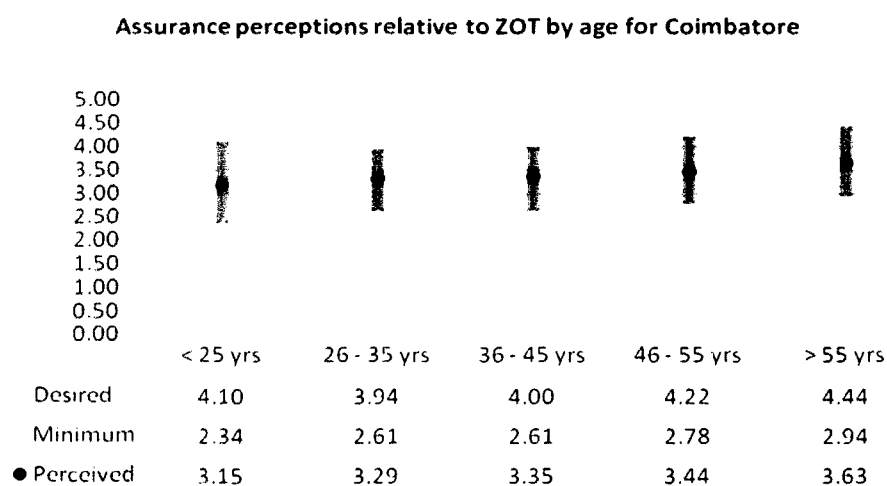
**Figure 16.1: Reliability Perceptions relative to ZOT by age groups**



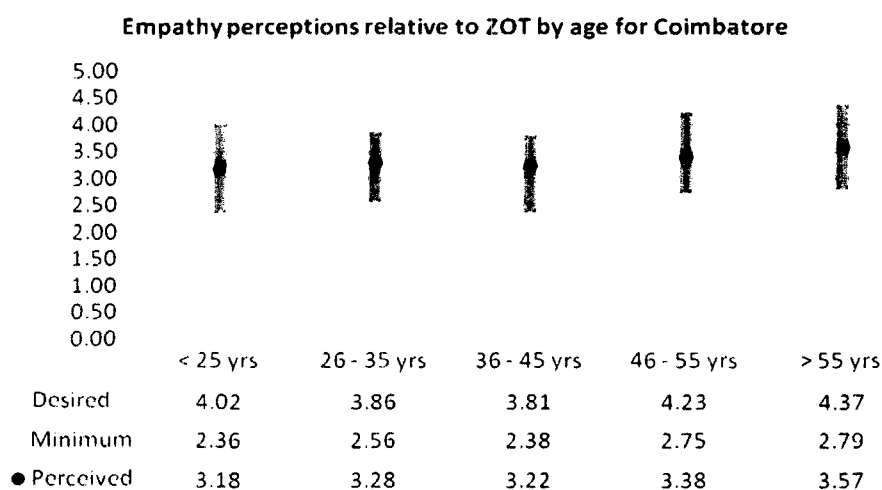
**Figure 16.2: Responsiveness Perceptions relative to ZOT by age groups**



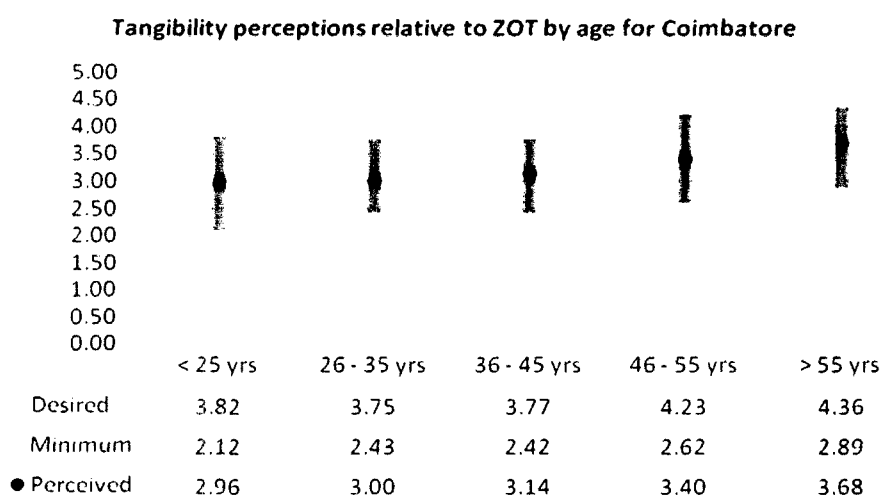
**Figure 16.3: Assurance Perceptions relative to ZOT by age groups**



**Figure 16.4: Empathy Perceptions relative to ZOT by age groups**



**Figure 16.5: Tangibles Perceptions relative to ZOT by age groups**



It was inferred that ZOT for ages between 26 to 35 yrs was the smallest followed by 36 to 45 yrs. ZOT was largest for Coimbatore respondents less than 25 years. The desired and minimum expectations were higher for older age groups. The perceived values range from 2.96 to 3.68

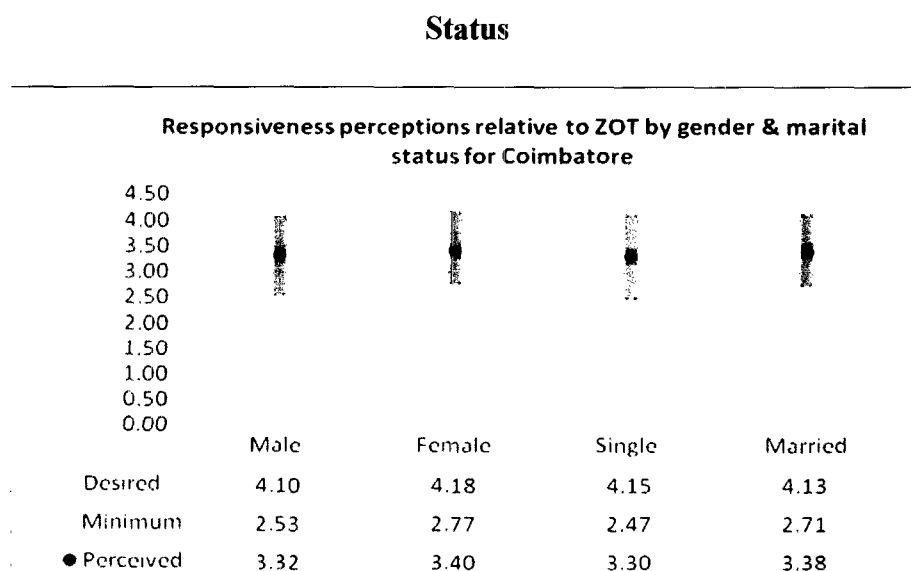
#### 4.5.3.3 Zone of Tolerance by Gender and Marital Status for Coimbatore

The ZOT and the perception scores for Gender and Marital Status for Coimbatore consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

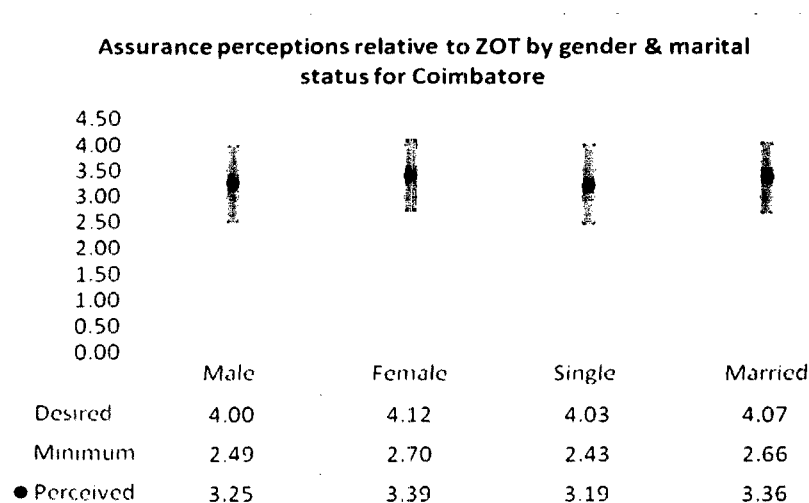
**Figure 17.1: Reliability Perceptions relative to ZOT by Gender and Marital Status**



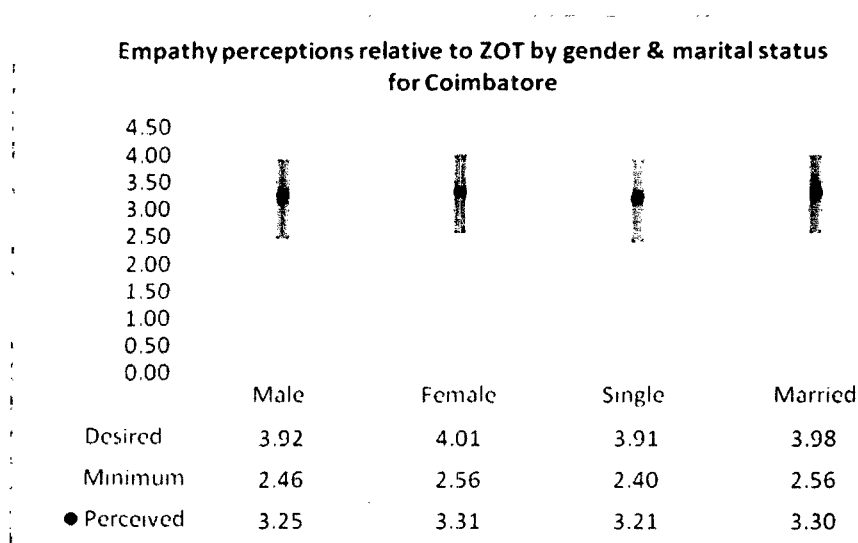
**Figure 17.2: Responsiveness Perceptions relative to ZOT by Gender & Marital Status**



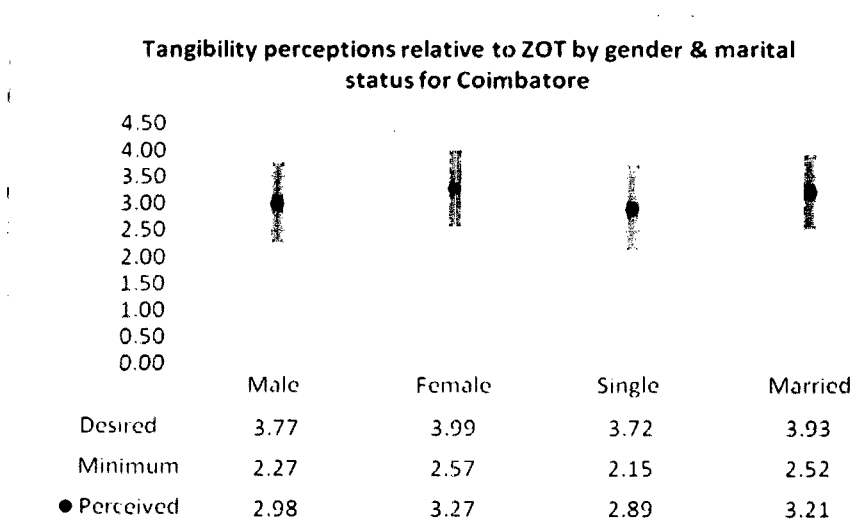
**Figure 17.3: Assurance Perceptions relative to ZOT by Gender and Marital Status**



**Figure 17.4: Empathy Perceptions relative to ZOT by Gender and Marital Status**



**Figure 17.5: Tangibles Perceptions relative to ZOT by Gender and Marital Status**

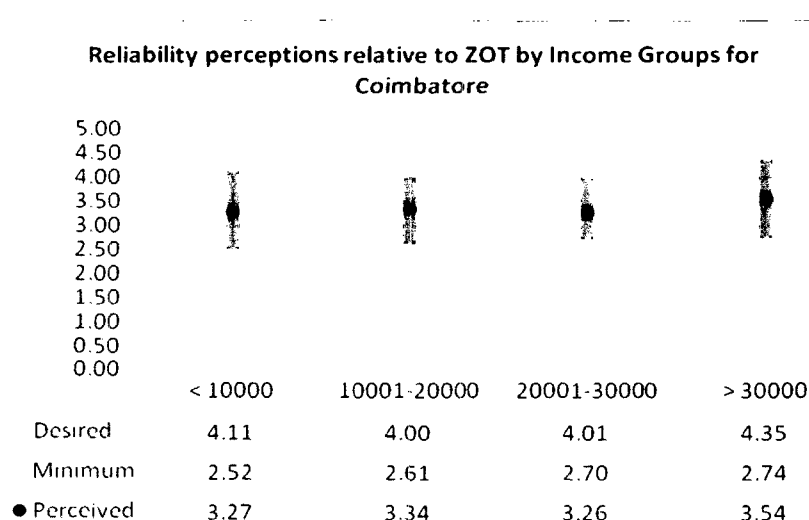


It was inferred that Males and Singles had larger ZOT than Females and Married respondents. Females and Married respondents had higher levels of desired and minimum expectations. The perceived values ranged from 2.89 to 3.40

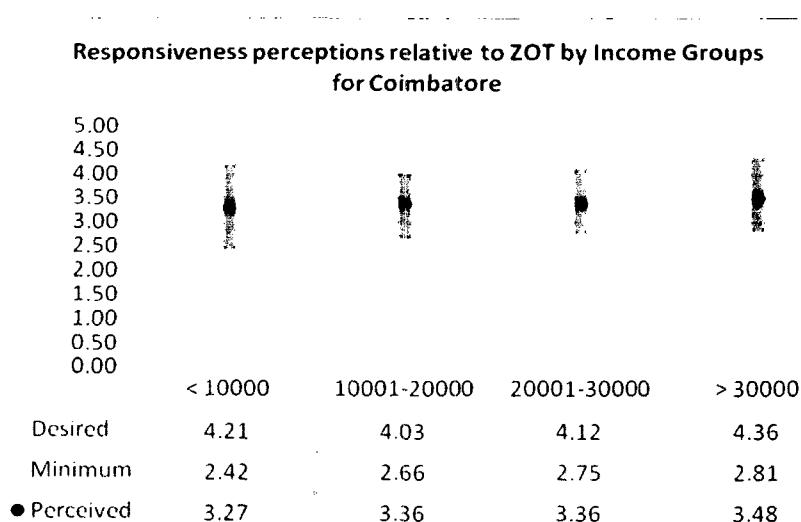
#### 4.5.3.4 Zone of Tolerance by Family Monthly Income for Coimbatore

The ZOT and the perception scores for different income levels for Coimbatore consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

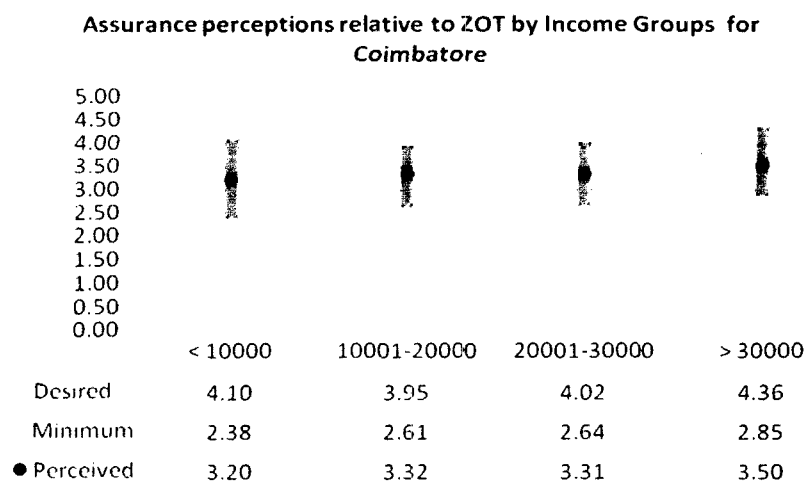
**Figure 18.1: Reliability Perceptions relative to ZOT by income levels**



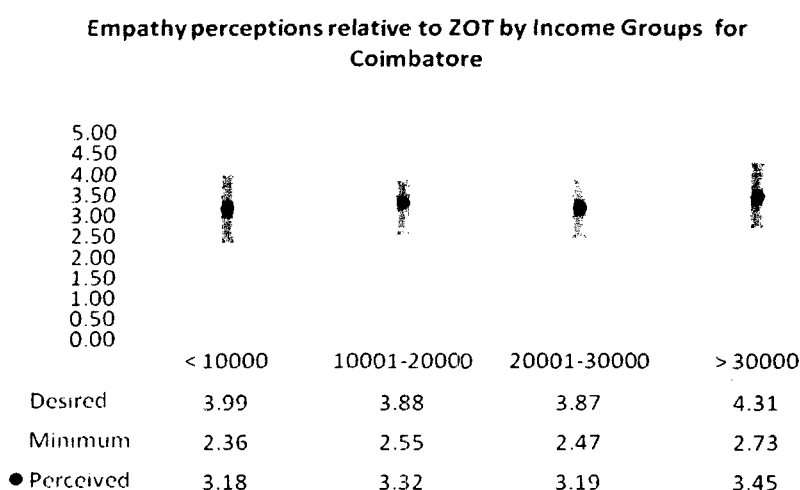
**Figure 18.2: Responsiveness Perceptions relative to ZOT by income levels**



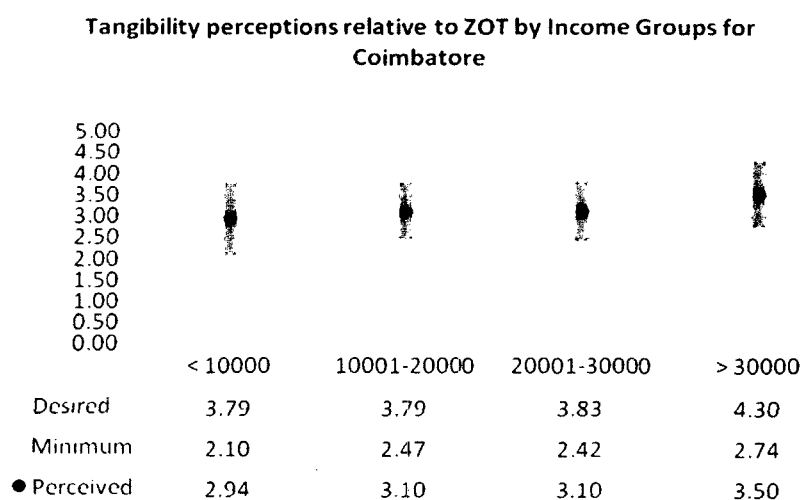
**Figure 18.3: Assurance Perceptions relative to ZOT by income levels**



**Figure 18.4: Empathy Perceptions relative to ZOT by income levels**



**Figure 18.5: Tangibles Perceptions relative to ZOT by income levels**



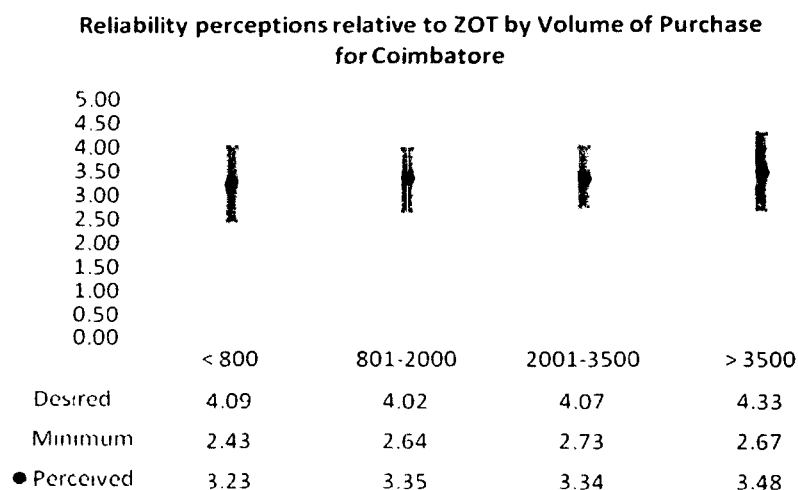


It was inferred that the largest ZOT was for respondents with incomes less than Rs. 10000. The smallest ZOT was for those in the Rs. 10001 to Rs. 20000 bracket. With increasing incomes, the desired and minimum expectations also increased. The perceived values ranged from 2.94 to 3.54

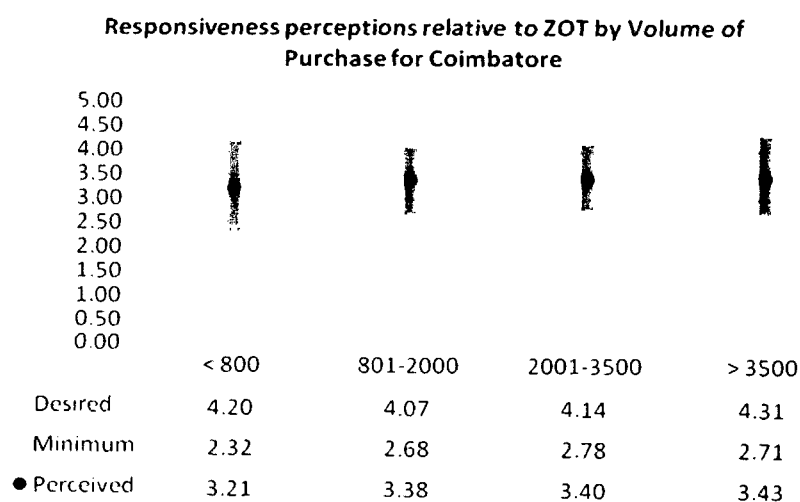
#### 4.5.3.5 Zone of Tolerance by Volume of Monthly Purchases for Coimbatore

The ZOT and the perception scores for different purchase volumes for Coimbatore consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

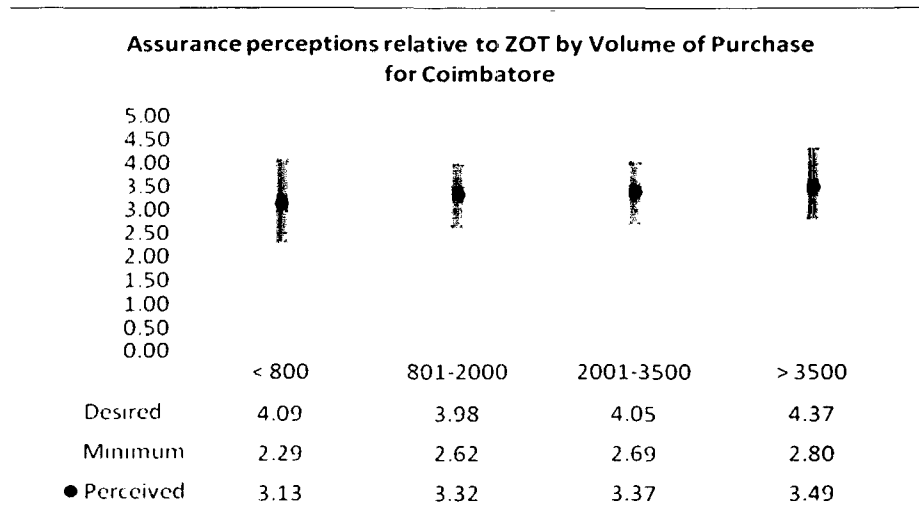
**Figure 19.1: Reliability Perceptions relative to ZOT by purchase volumes**



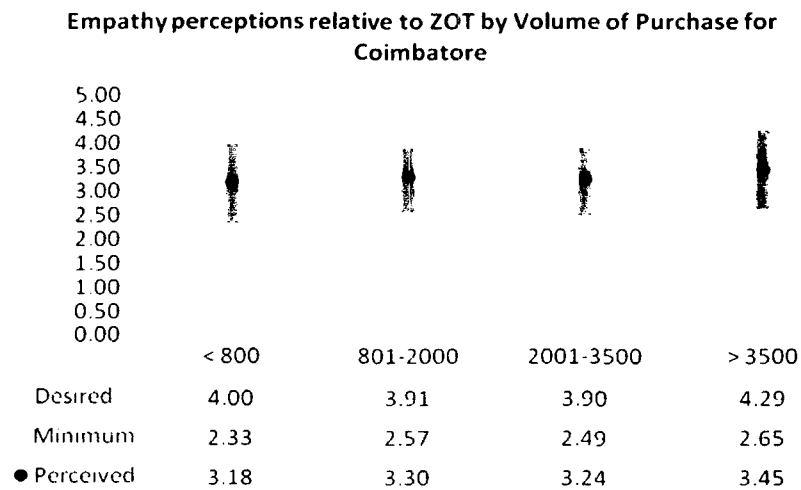
**Figure 19.2: Responsiveness Perceptions relative to ZOT by purchase volumes**



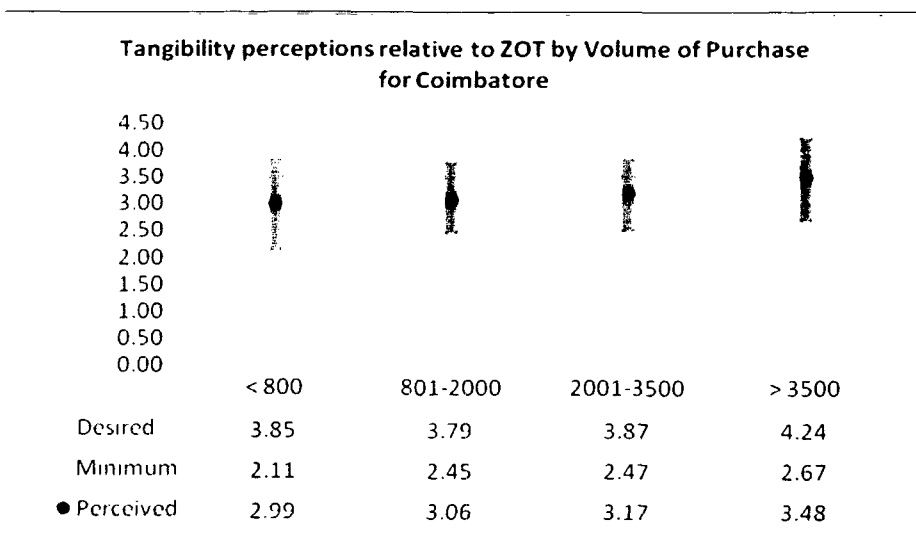
**Figure 19.3: Assurance Perceptions relative to ZOT by purchase volumes**



**Figure 19.4: Empathy Perceptions relative to ZOT by purchase volumes**



**Figure 19.5: Tangibility Perceptions relative to ZOT by purchase volumes**



It was inferred that the ZOT was largest for respondents with purchase volumes less than Rs. 800. ZOT was the smallest for purchase volumes between Rs. 801 and Rs. 3500. Respondents with higher purchase volumes had higher desired and minimum expectations. The perceived values ranged from 2.99 to 3.49

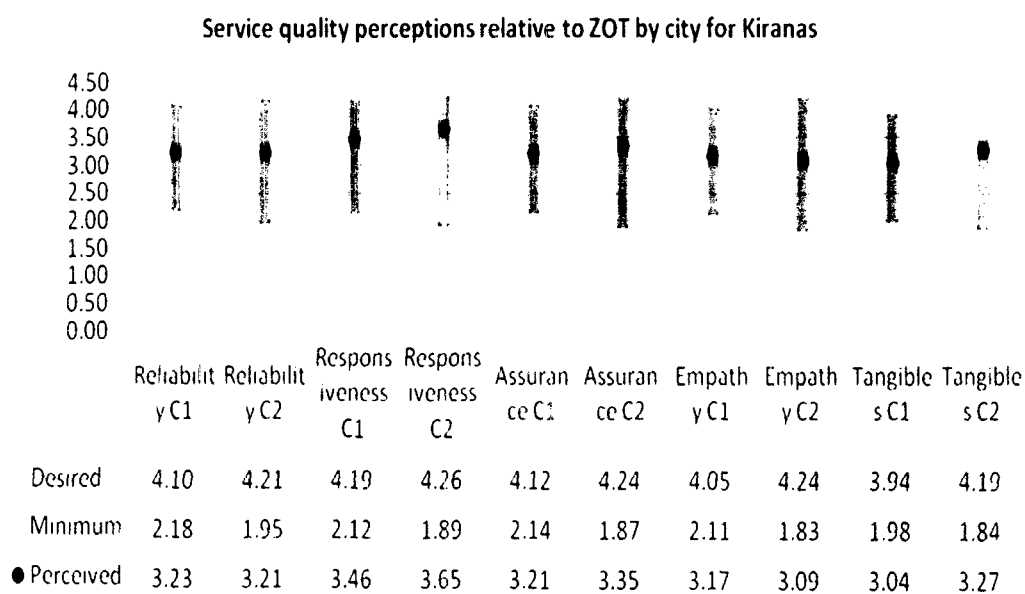
#### 4.5.4 Zone of Tolerance for Kirana consumers

The ZOT and the perception scores of Kirana consumers for the various sub-samples were plotted to indicate Service Quality Perceptions relative to the Zone of Tolerance.

##### 4.5.4.1. Zone of Tolerances by city for Kiranas

The ZOT and the perception scores for each of the two cities - Coimbatore (C1) and Chennai (C2) for kirana consumers were plotted to indicate Service Quality (SQ) Perceptions relative to the Zone of Tolerance.

**Figure 20: SQ Perceptions relative to ZOT by city for Kiranas**



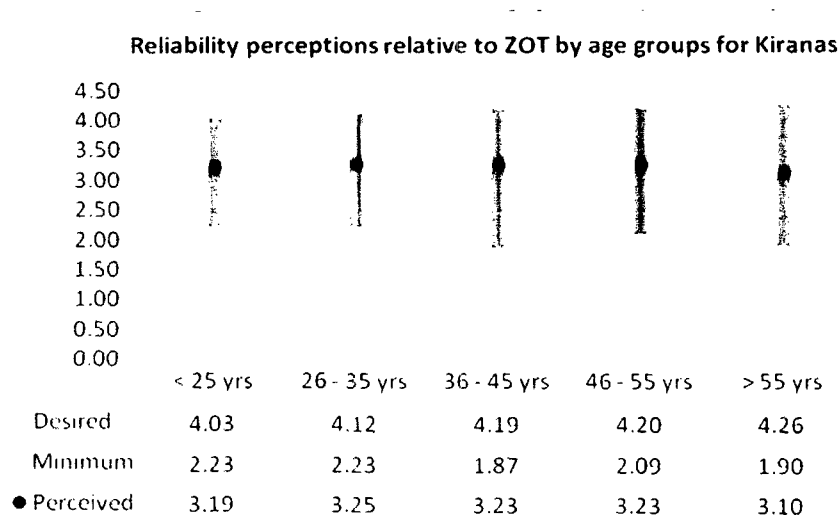
It was inferred that ZOT for Coimbatore were smaller than Chennai with desired expectations almost on the same level for both cities but minimum expectations higher

for Coimbatore than Chennai. The perceived values ranged from 3.04 to 3.65 with the highest perceived value for the responsiveness dimension in Chennai city.

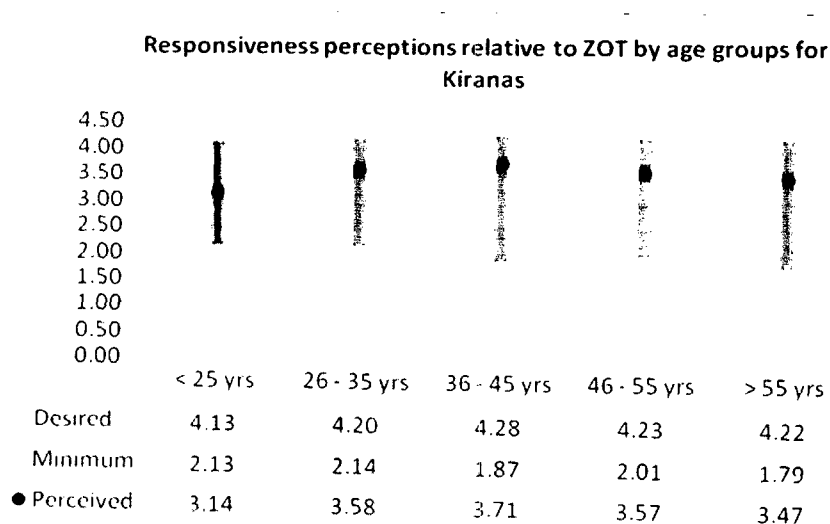
#### 4.5.4.2 Zone of Tolerance by Age Groups for Kiranas

The ZOT and the perception scores for each of the age groups for Kirana consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

**Figure 21.1: Reliability Perceptions relative to ZOT by age groups**



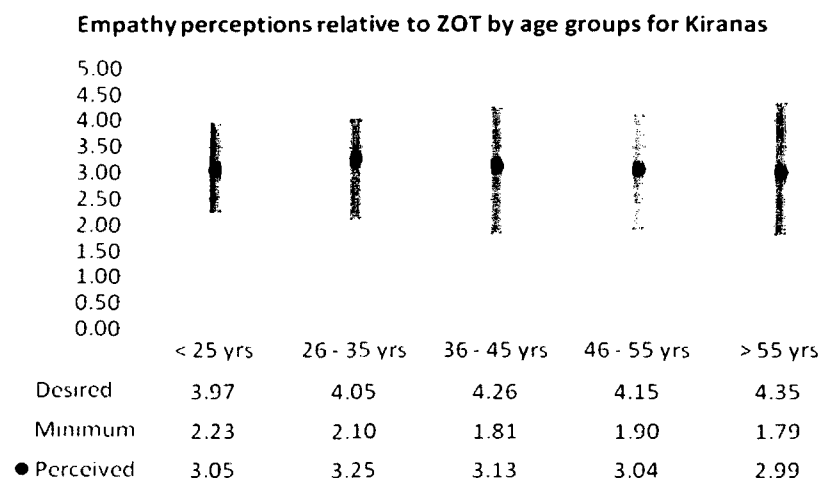
**Figure 21.2: Responsiveness Perceptions relative to ZOT by age groups**



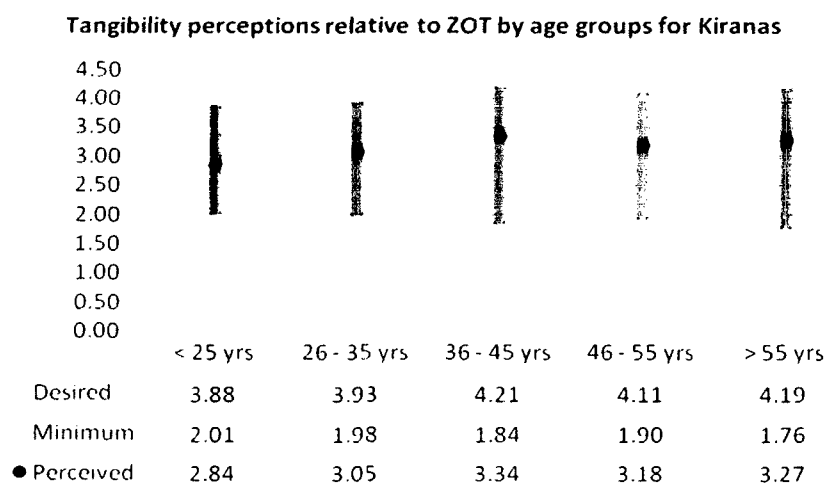
**Figure 21.3: Assurance Perceptions relative to ZOT by age groups**



**Figure 21.4: Empathy Perceptions relative to ZOT by age groups**



**Figure 21.5: Tangibles Perceptions relative to ZOT by age groups**

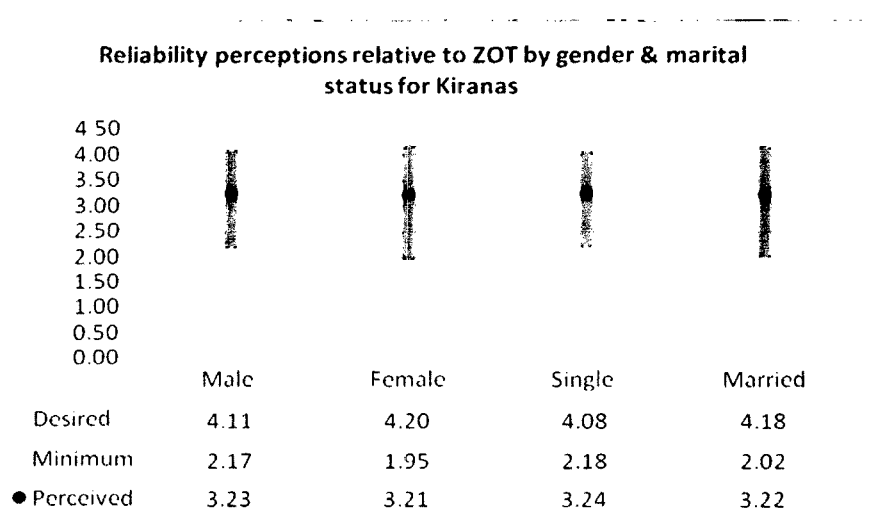


It was inferred that ZOT was largest for respondents greater than 55 years followed by 36 to 45 years age group. The smallest ZOT was for the under 25 years. The perceived values ranged from 2.84 to 3.71

#### 4.5.4.3 Zone of Tolerance by Gender and Marital Status for Kiranas

The ZOT and the perception scores for Gender and Marital Status for Kirana consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

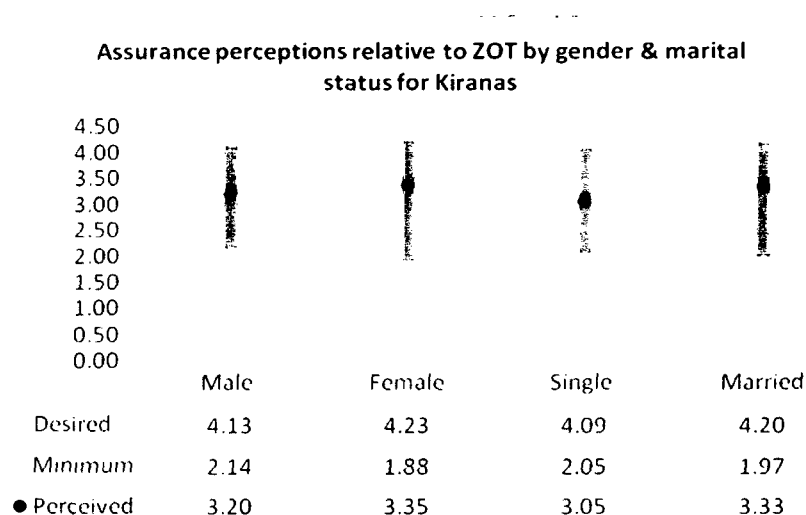
**Figure 22.1: Reliability Perceptions relative to ZOT by Gender and Marital Status**



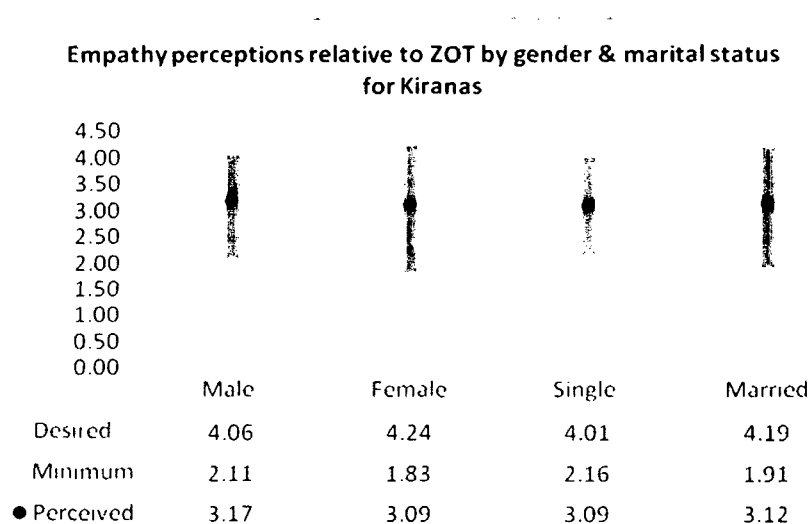
**Figure 22.2: Responsiveness Perceptions relative to ZOT by Gender & Marital Status**



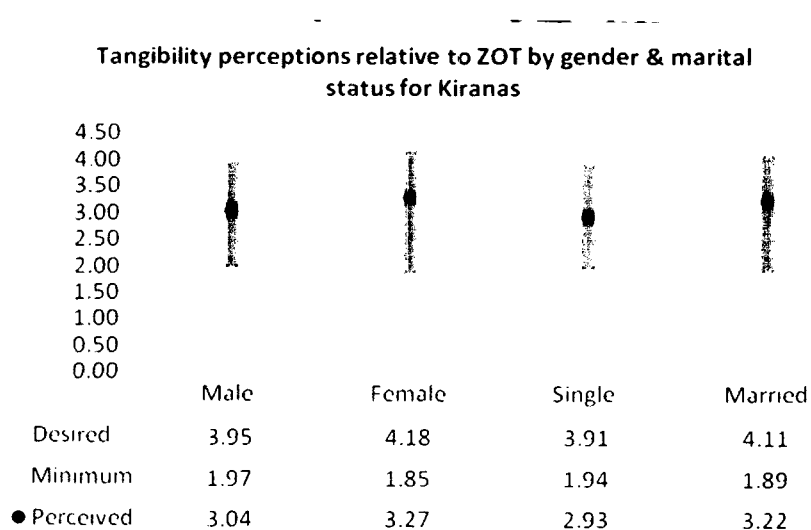
**Figure 22.3: Assurance Perceptions relative to ZOT by Gender and Marital Status**



**Figure 22.4: Empathy Perceptions relative to ZOT by Gender and Marital Status**



**Figure 22.5: Tangibles Perceptions relative to ZOT by Gender and Marital Status**

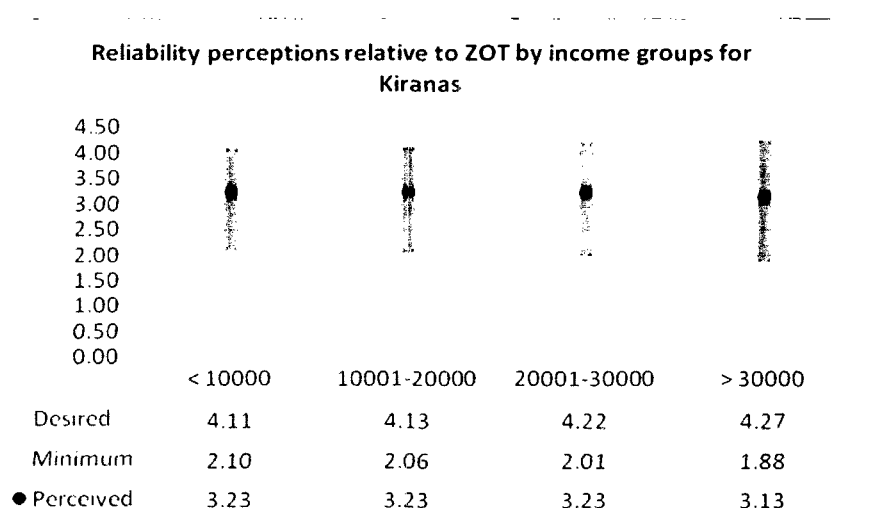


It was inferred that females and married respondents had larger ZOT's than males and singles. The perceived values ranged from 2.93 to 3.65

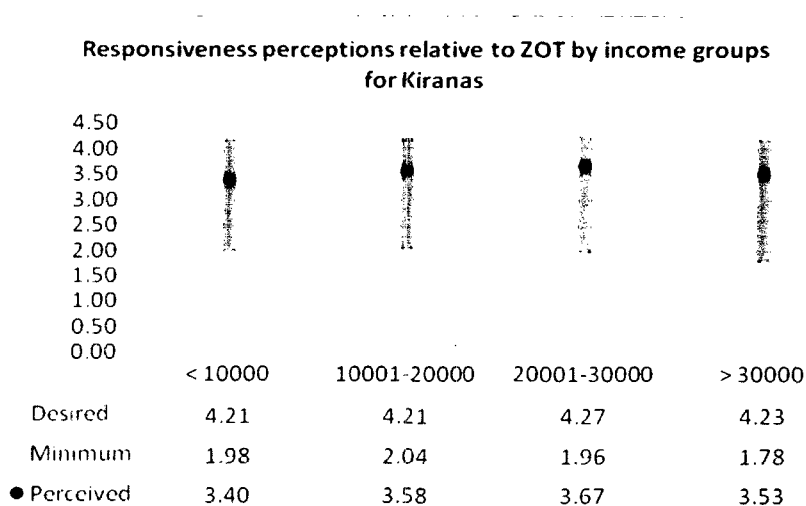
#### 4.5.4.4 Zone of Tolerance by Family Monthly Income for Kiranas

The ZOT and the perception scores for different income levels for Kirana consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

**Figure 23.1: Reliability Perceptions relative to ZOT by income levels**

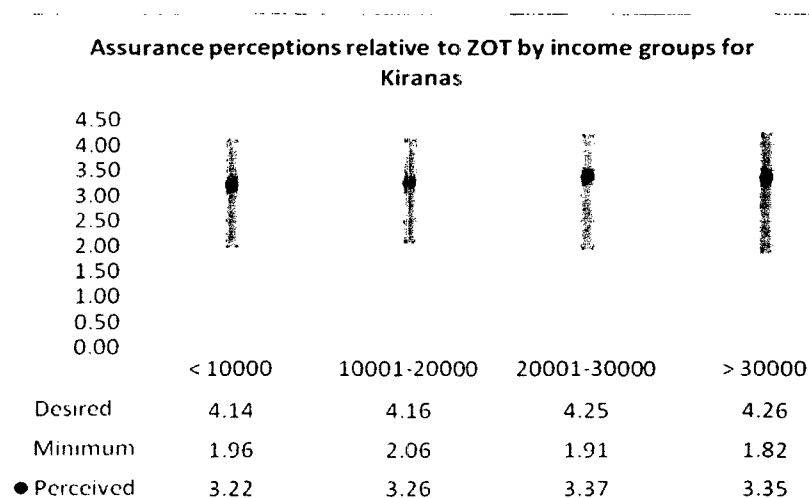


**Figure 23.2: Responsiveness Perceptions relative to ZOT by income levels**

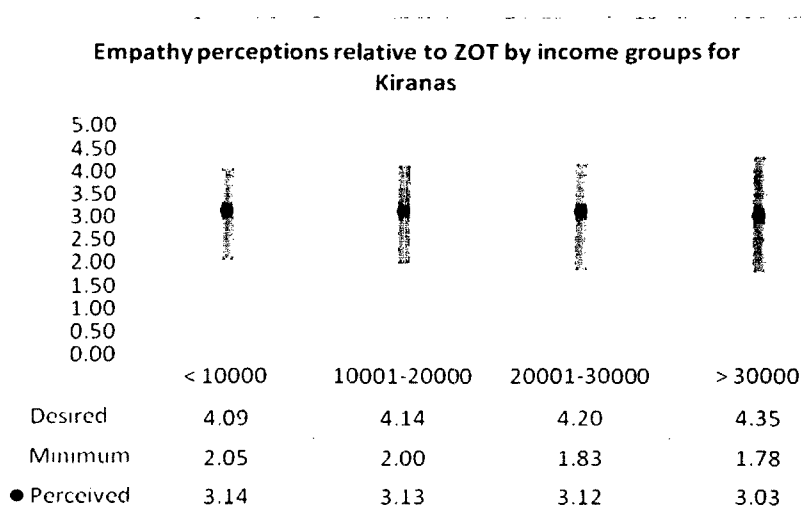




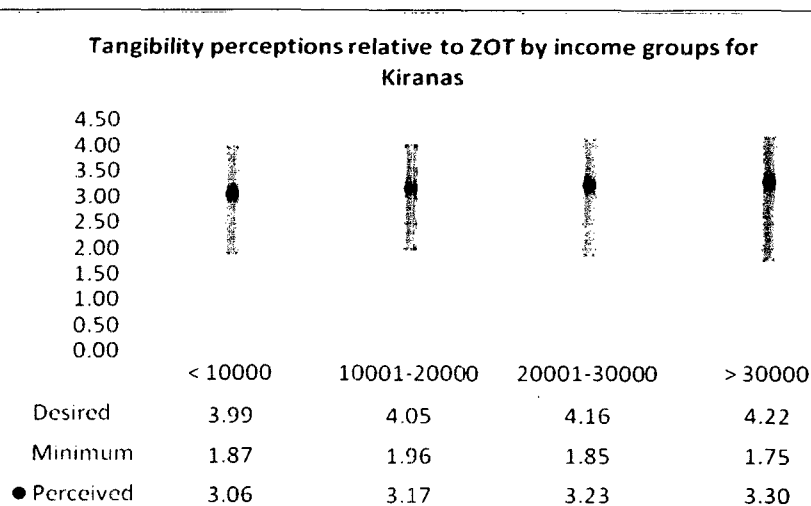
**Figure 23.3: Assurance Perceptions relative to ZOT by income levels**



**Figure 23.4: Empathy Perceptions relative to ZOT by income levels**



**Figure 23.5: Tangibles Perceptions relative to ZOT by income levels**

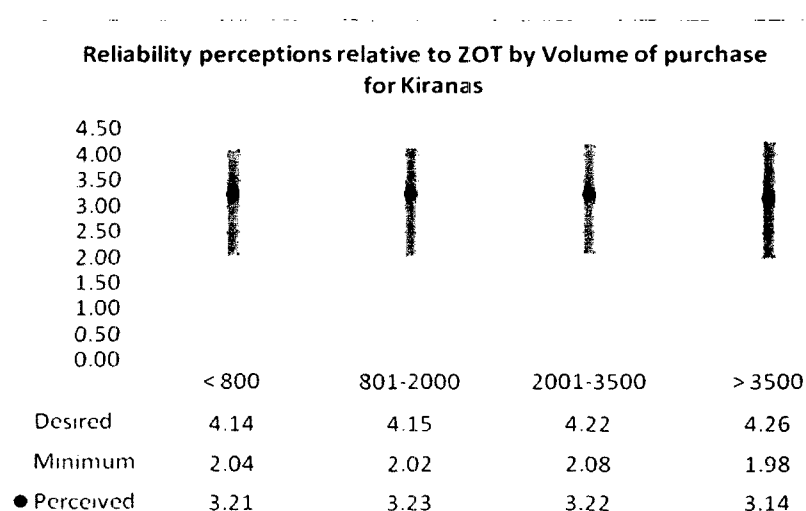


It was inferred that ZOT is the largest for respondents with incomes greater than Rs. 30000 followed by the Rs. 20001 to Rs. 30000 income bracket. The perceived values ranged from 3.03 to 3.65

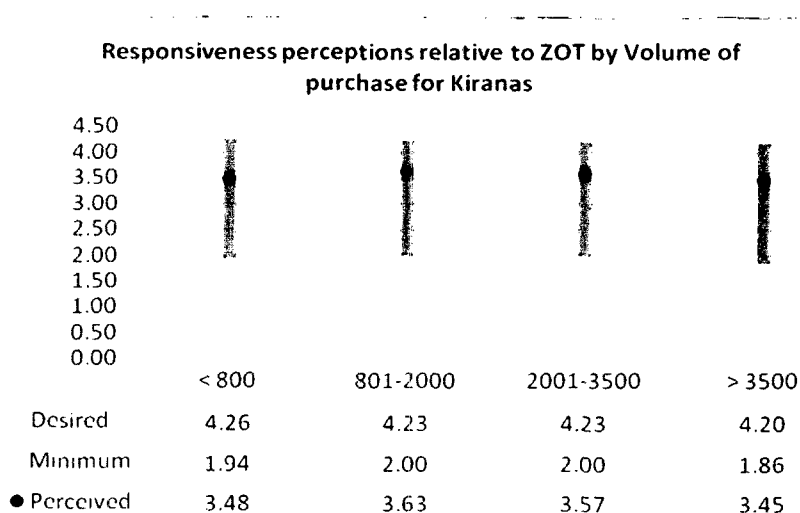
#### 4.5.4.5 Zone of Tolerance by Volume of Monthly Purchases for Kiranas

The ZOT and the perception scores for different purchase volumes for Kirana consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

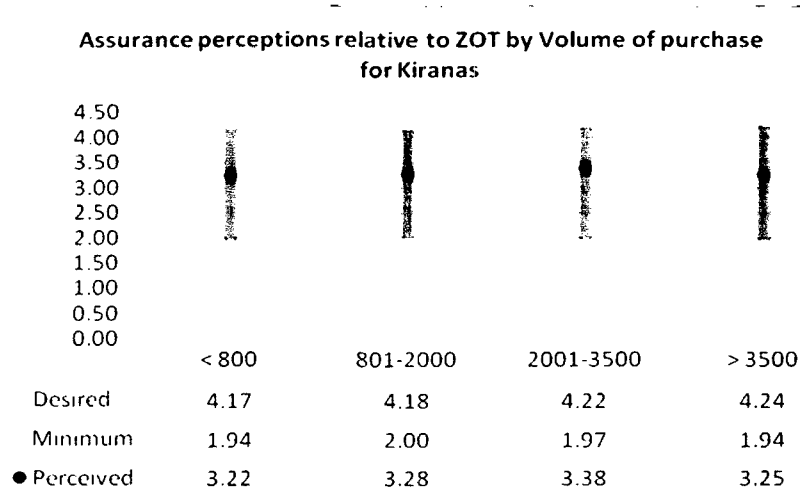
**Figure 24.1: Reliability Perceptions relative to ZOT by purchase volumes**



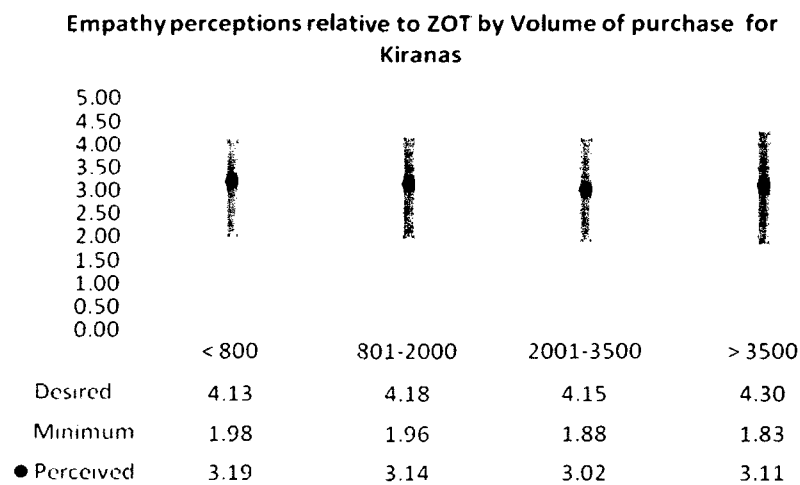
**Figure 24.2: Responsiveness Perceptions relative to ZOT by purchase volumes**



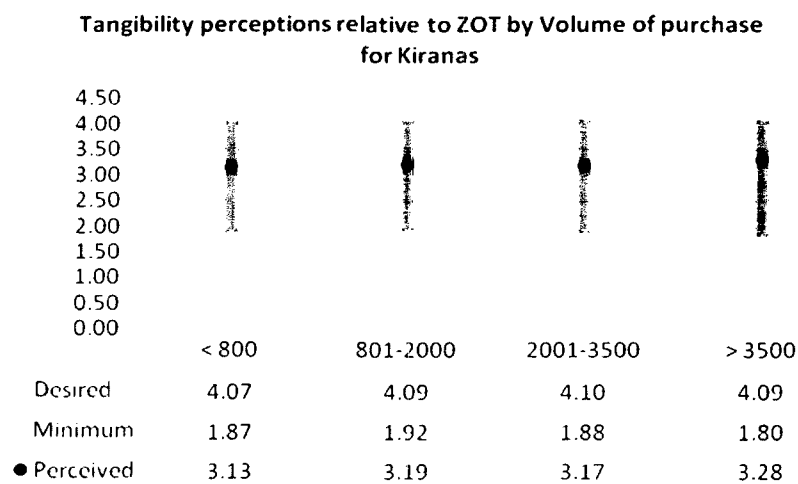
**Figure 24.3: Assurance Perceptions relative to ZOT by purchase volumes**



**Figure 24.4: Empathy Perceptions relative to ZOT by purchase volumes**



**Figure 24.5: Tangibility Perceptions relative to ZOT by purchase volumes**



It was inferred that ZOT for all kirana respondents irrespective of purchase volumes were only marginally different from each other and were similar. The perceived values ranged from 3.02 to 3.63

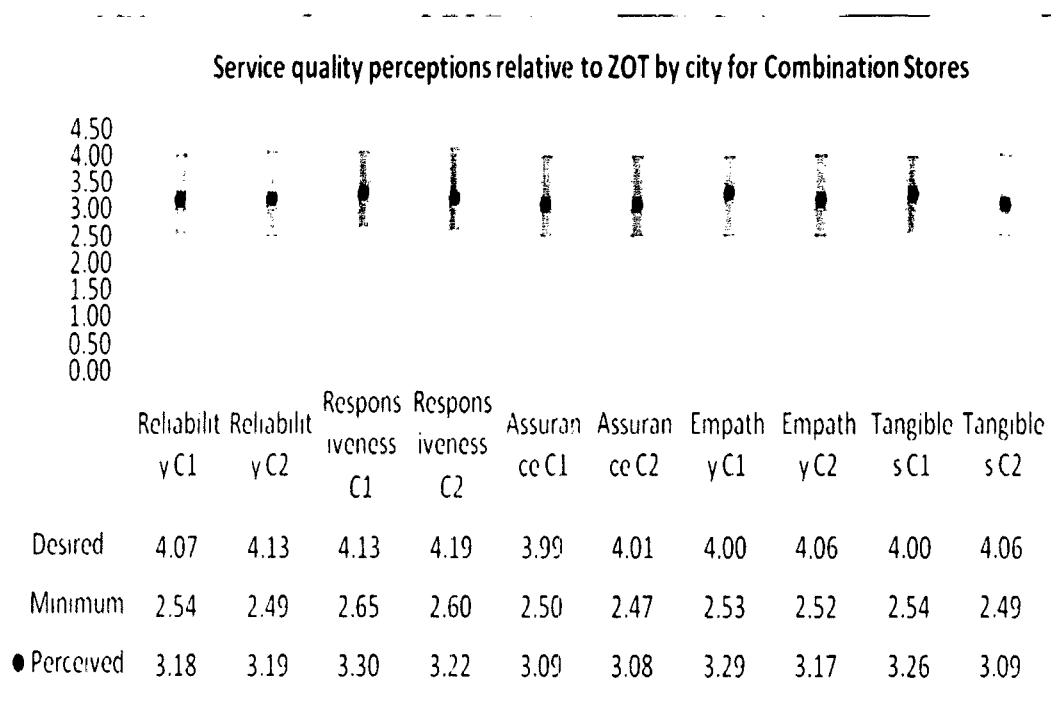
#### 4.5.5 Zone of Tolerance for Combination Store consumers

The ZOT and the perception scores of Combination Store consumers for the various sub-samples were plotted to indicate Service Quality Perceptions relative to the Zone of Tolerance.

##### 4.5.5.1. Zone of Tolerances by city for Combination Stores

The ZOT and the perception scores for each of the two cities - Coimbatore (C1) and Chennai (C2) for Combination Store consumers were plotted to indicate Service Quality (SQ) Perceptions relative to the Zone of Tolerance.

**Figure 25: SQ Perceptions relative to ZOT by city for Combination Stores**



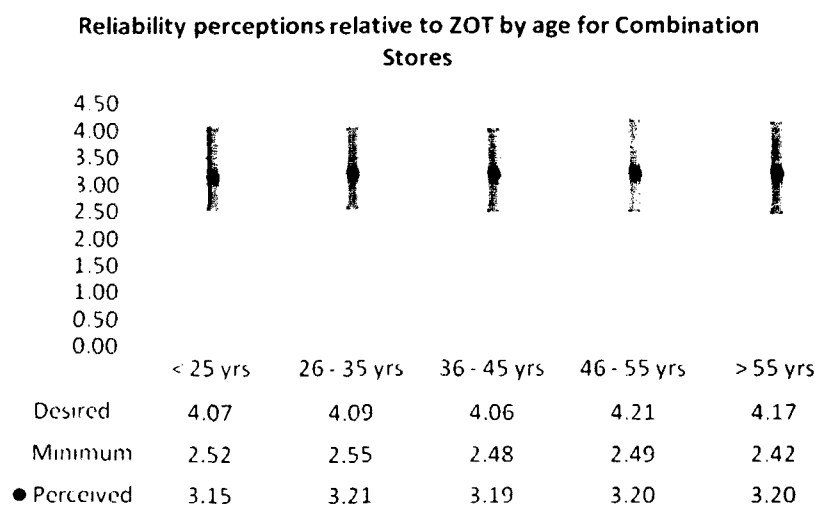
It was inferred that ZOT for combination stores in both the cities were almost similar.

The perceived values ranged from 3.09 to 3.30

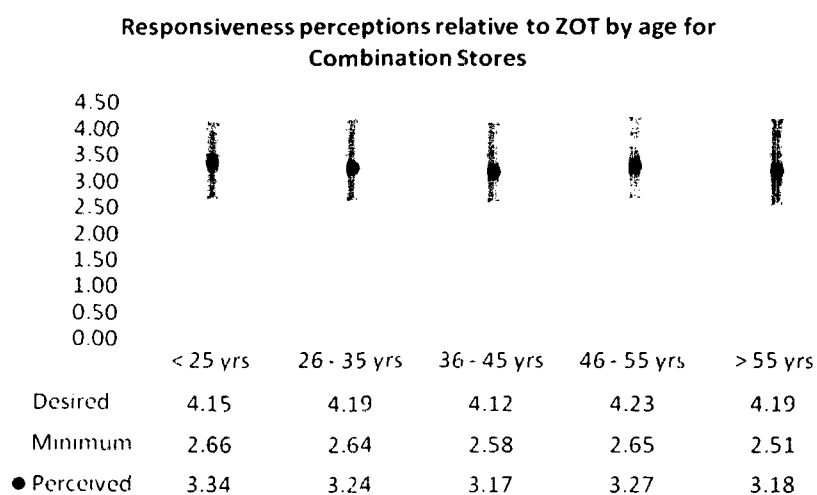
#### 4.5.5.2 Zone of Tolerance by Age Groups for Combination Stores

The ZOT and the perception scores for each of the age groups for Combination Store consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

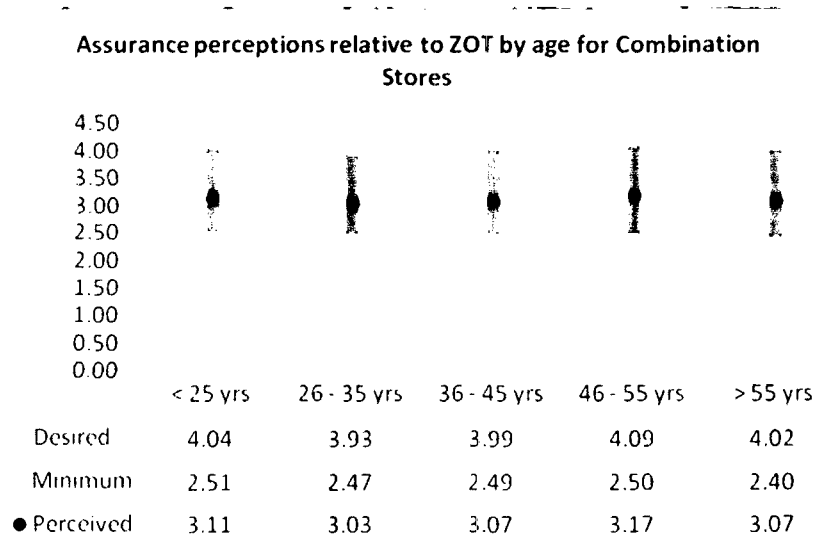
**Figure 26.1: Reliability Perceptions relative to ZOT by age groups**



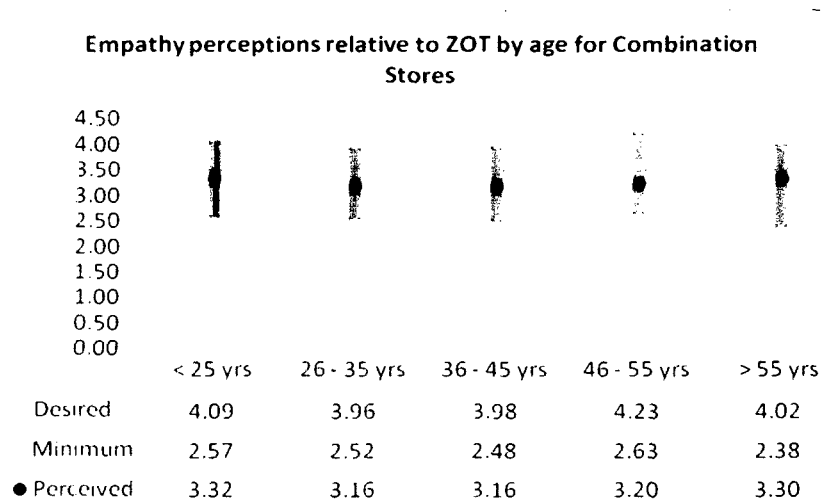
**Figure 26.2: Responsiveness Perceptions relative to ZOT by age groups**



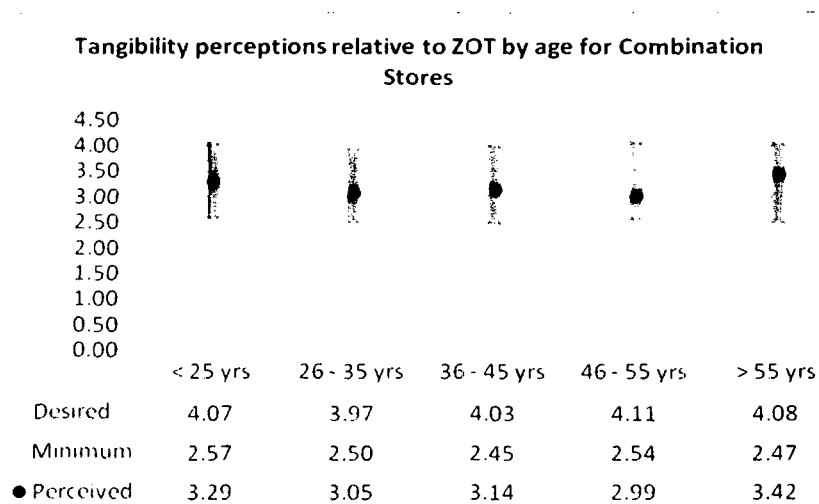
**Figure 26.3: Assurance Perceptions relative to ZOT by age groups**



**Figure 26.4: Empathy Perceptions relative to ZOT by age groups**



**Figure 26.5: Tangibles Perceptions relative to ZOT by age groups**

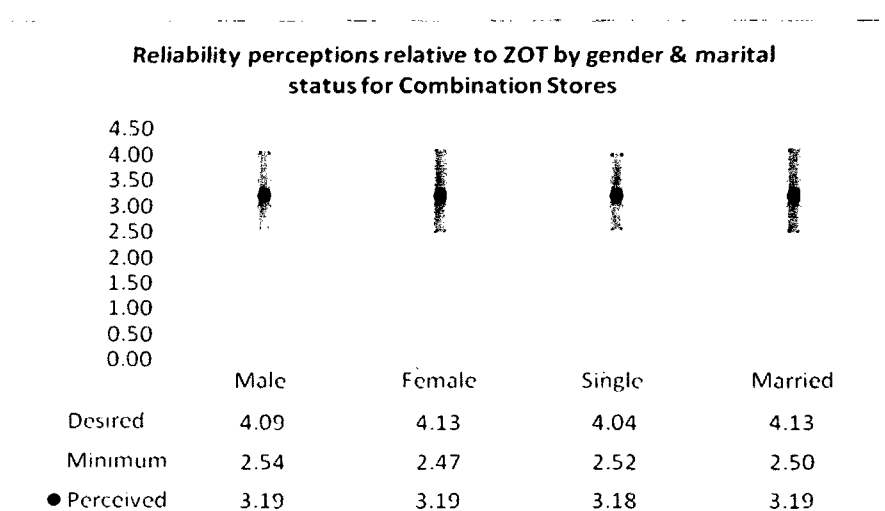


It was inferred that ZOT for Combination stores were similar across age groups. The perceived values ranged from 2.99 to 3.42

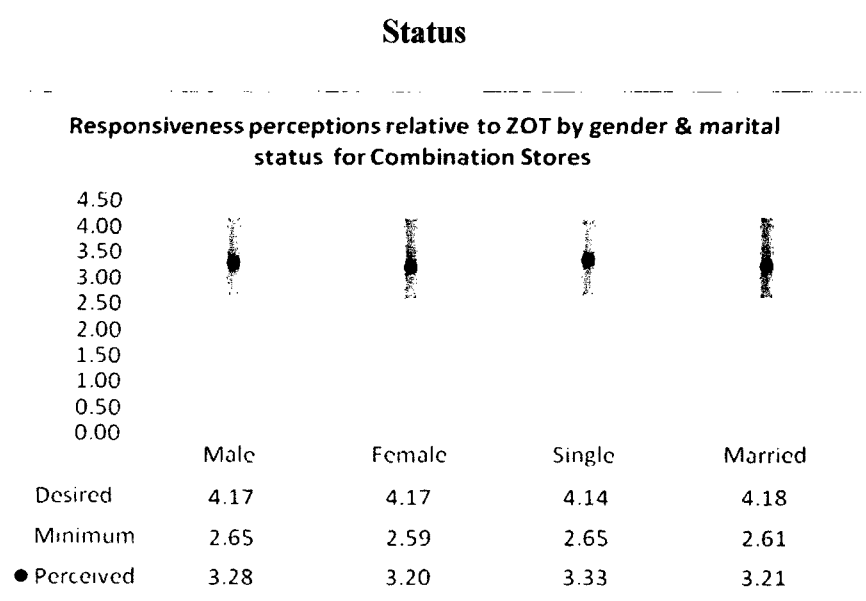
#### 4.5.5.3 Zone of Tolerance by Gender and Marital Status for Combination Stores

The ZOT and the perception scores for Gender and Marital Status for Combination Store consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

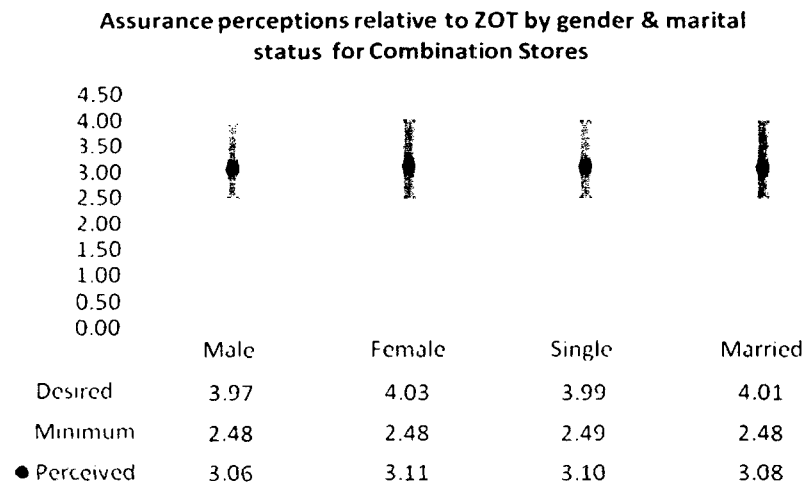
**Figure 27.1: Reliability Perceptions relative to ZOT by Gender and Marital Status**



**Figure 27.2: Responsiveness Perceptions relative to ZOT by Gender & Marital Status**



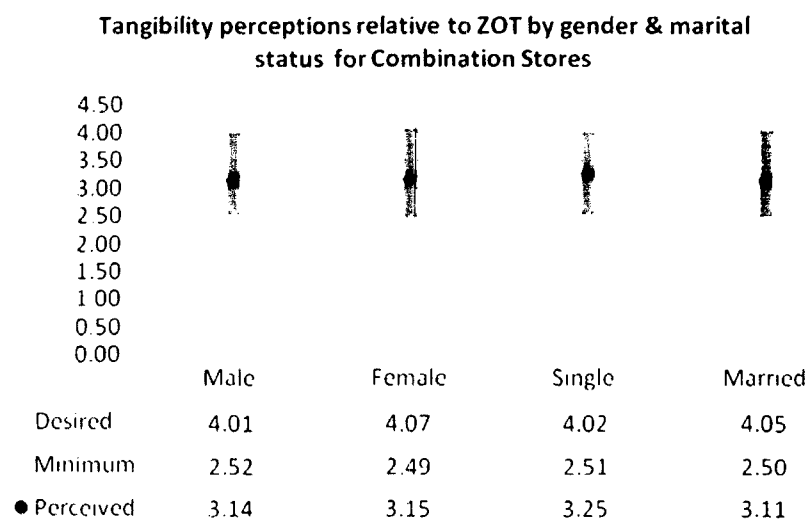
**Figure 27.3: Assurance Perceptions relative to ZOT by Gender and Marital Status**



**Figure 27.4: Empathy Perceptions relative to ZOT by Gender and Marital Status**



**Figure 27.5: Tangibles Perceptions relative to ZOT by Gender and Marital Status**



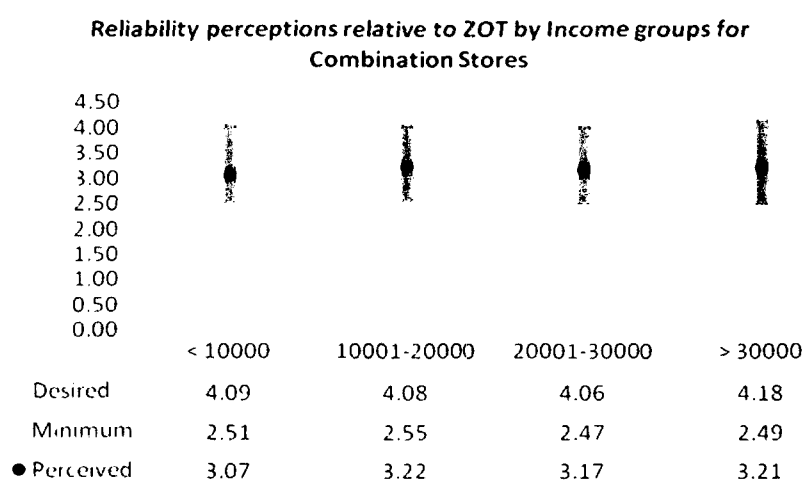


It was inferred that ZOT between genders or marital states were similar. The perceived values ranged from 3.06 to 3.33.

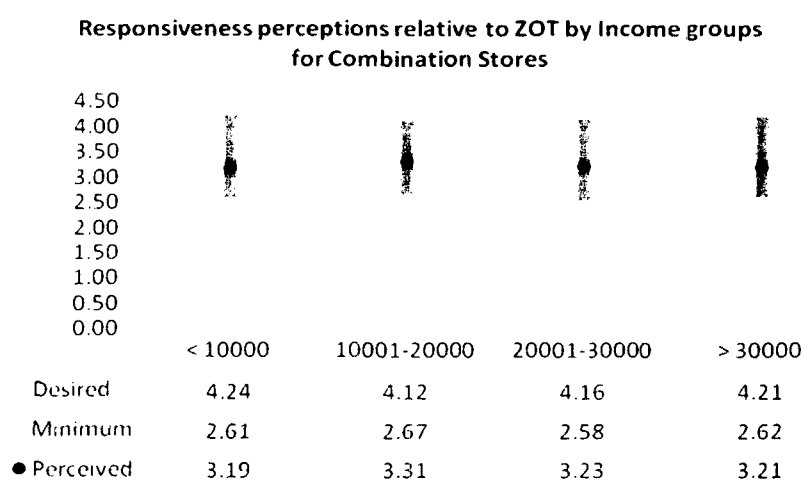
#### 4.5.5.4 Zone of Tolerance by Family Monthly Income for Combination Stores

The ZOT and the perception scores for different income levels for Combination Store consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

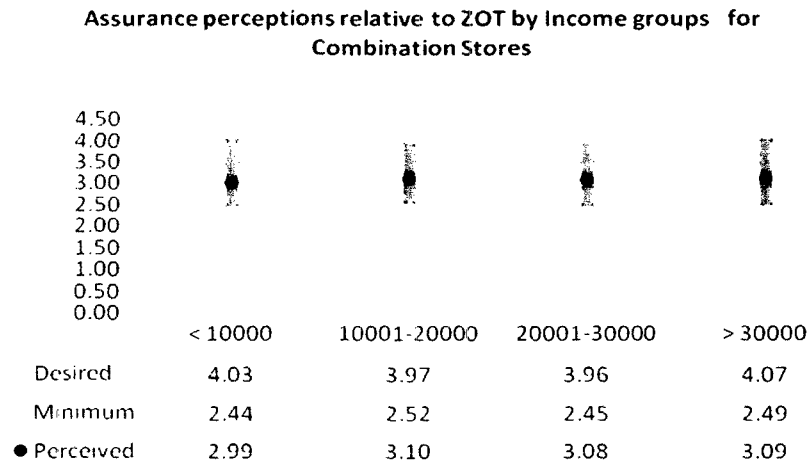
**Figure 28.1: Reliability Perceptions relative to ZOT by income levels**



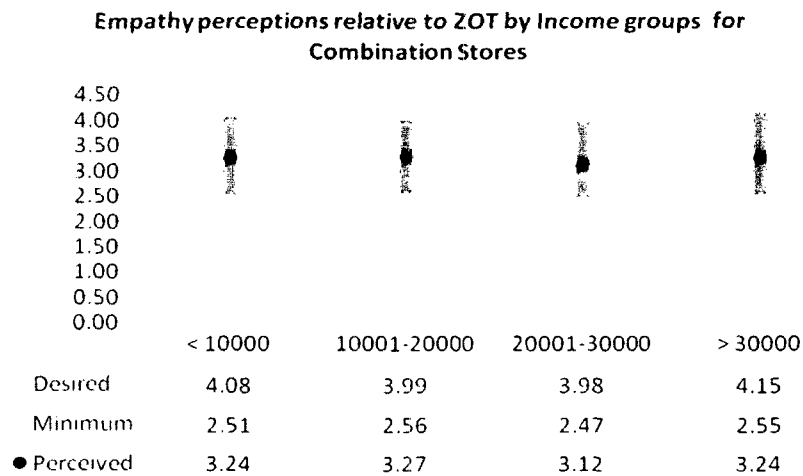
**Figure 28.2: Responsiveness Perceptions relative to ZOT by income levels**



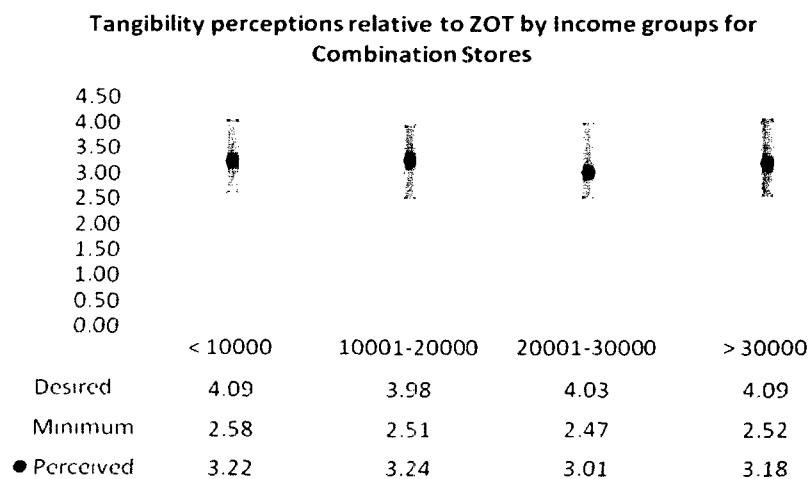
**Figure 28.3: Assurance Perceptions relative to ZOT by income levels**



**Figure 28.4: Empathy Perceptions relative to ZOT by income levels**



**Figure 28.5: Tangibles Perceptions relative to ZOT by income levels**

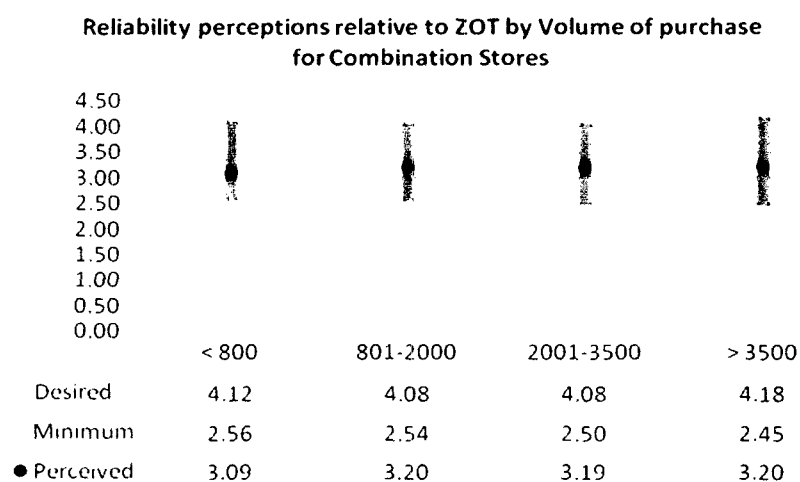


It was inferred that ZOT were similar across income levels. The perceived values ranged from 2.99 to 3.31.

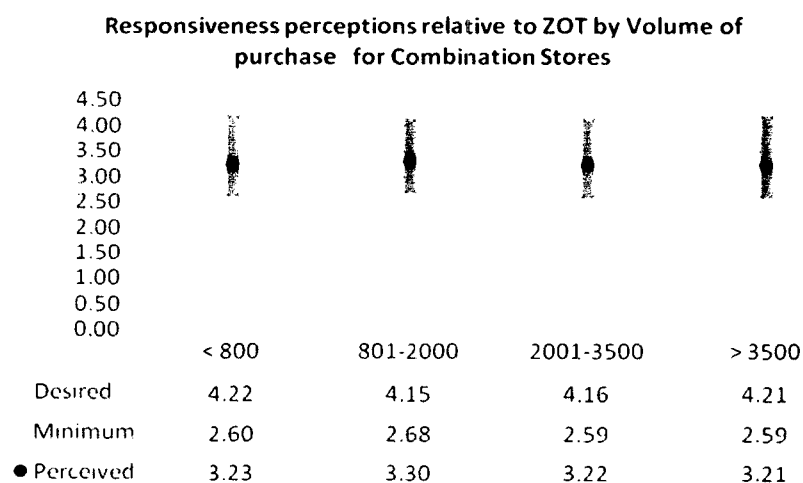
#### 4.5.5.5 Zone of Tolerance by Volume of Monthly Purchases for Combination Stores

The ZOT and the perception scores for different purchase volumes for Combination Store consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

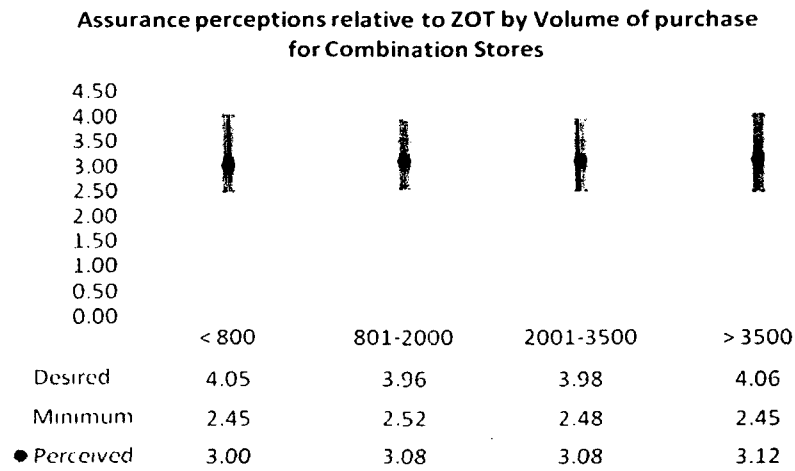
**Figure 29.1: Reliability Perceptions relative to ZOT by purchase volumes**



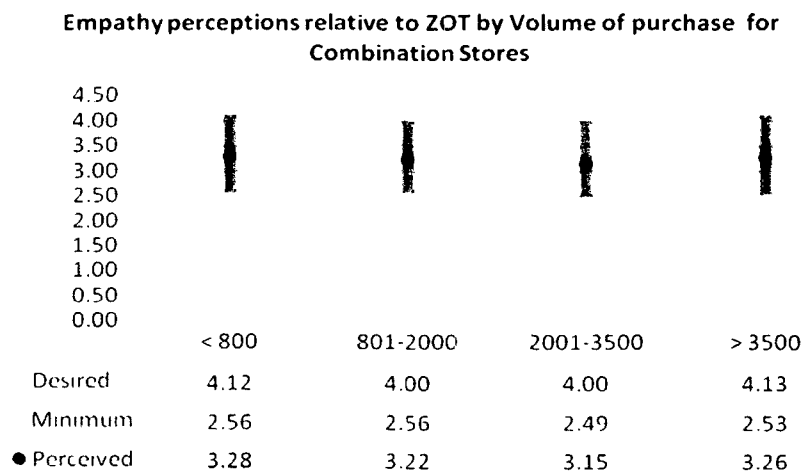
**Figure 29.2: Responsiveness Perceptions relative to ZOT by purchase volumes**



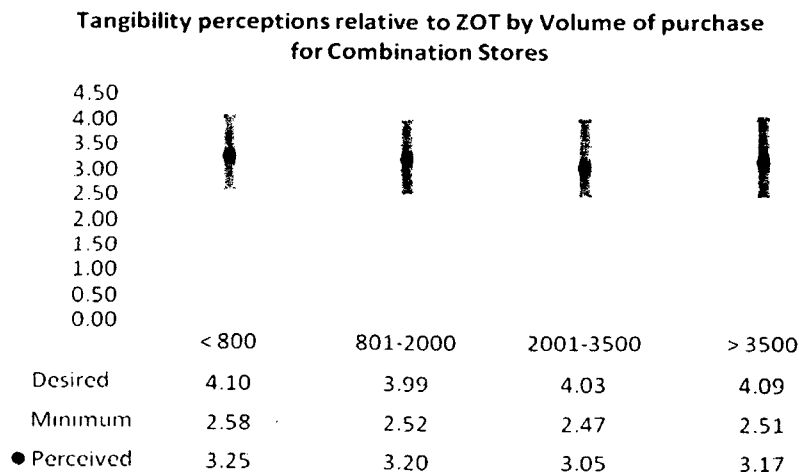
**Figure 29.3: Assurance Perceptions relative to ZOT by purchase volumes**



**Figure 29.4: Empathy Perceptions relative to ZOT by purchase volumes**



**Figure 29.5: Tangibility Perceptions relative to ZOT by purchase volumes**



It was inferred that ZOT for combination stores for various purchase volumes were similar. The perceived values ranged from 3 to 3.30.

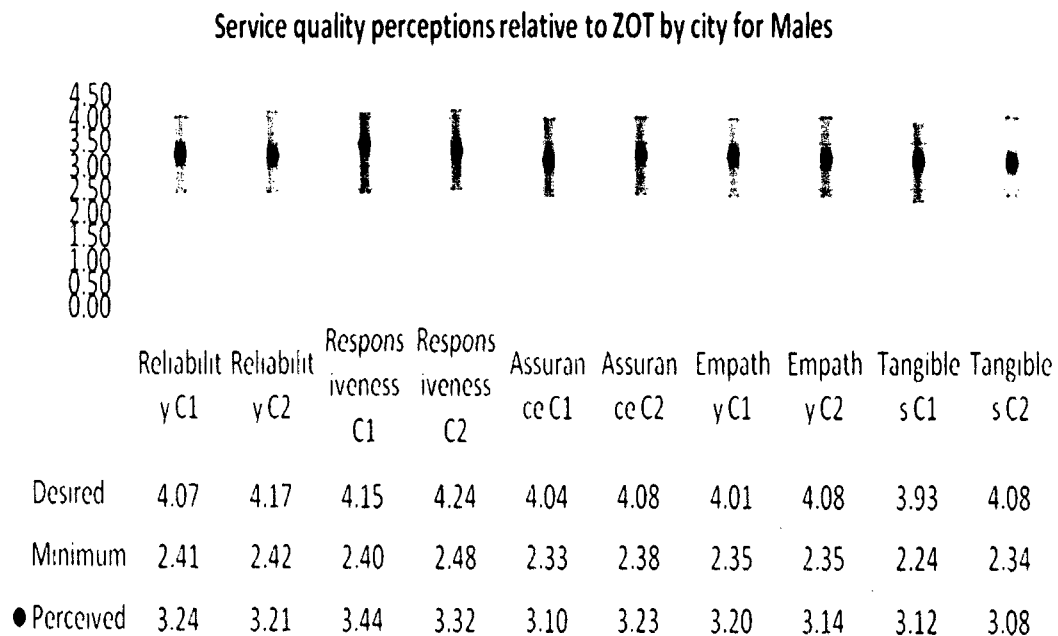
#### 4.5.6 Zone of Tolerance for Male consumers

The ZOT and the perception scores of Male consumers for the various sub-samples were plotted to indicate Service Quality Perceptions relative to the Zone of Tolerance.

##### 4.5.6.1. Zone of Tolerances by city for Males

The ZOT and the perception scores for each of the two cities - Coimbatore (C1) and Chennai (C2) for Male consumers were plotted to indicate Service Quality (SQ) Perceptions relative to the Zone of Tolerance.

**Figure 30: SQ Perceptions relative to ZOT by city for Males**

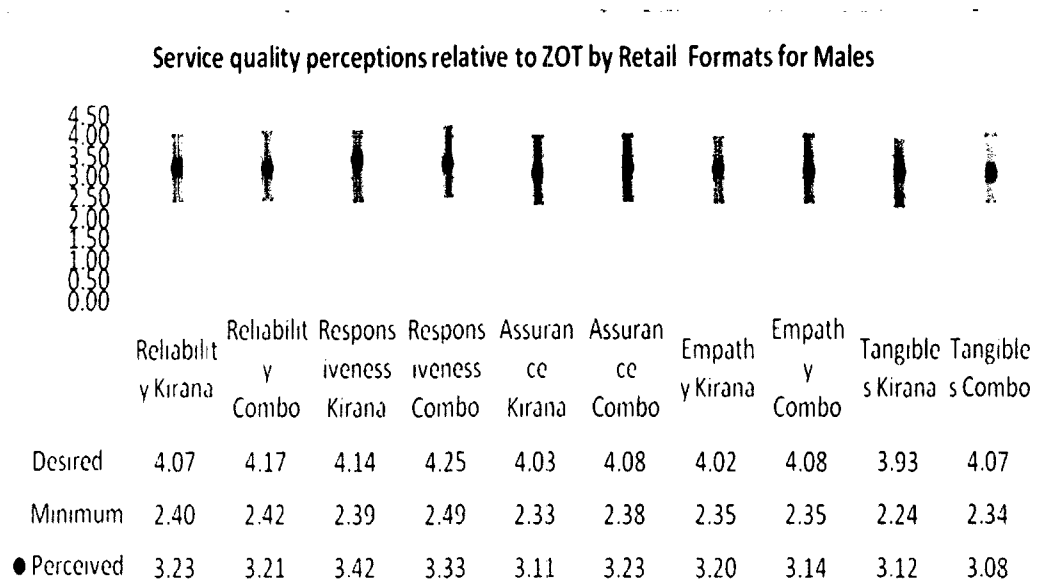


It was inferred that ZOT for males across service quality dimensions for both cities were similar. However Chennai reflected higher values for both desired and minimum expectations than Coimbatore. The perceived values ranged from 3.08 to 3.44.

#### 4.5.6.2 Zone of Tolerances by Retail Formats for Male consumers

The ZOT and the perception scores for each of the two Retail Formats – Kiranas and Combination Stores for Male consumers were plotted to indicate Service Quality (SQ) Perceptions relative to the Zone of Tolerance.

**Figure 31: SQ Perceptions relative to ZOT by type of Retail Outlet for Males**

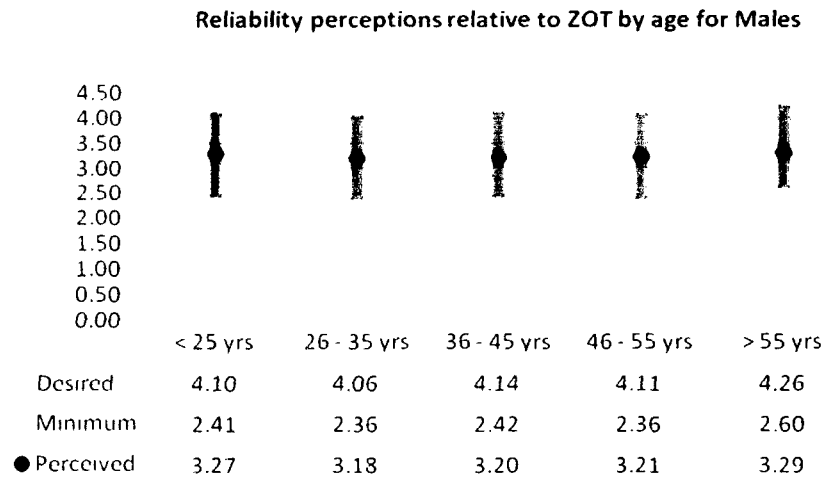


It was inferred that ZOT for males irrespective of retail formats were similar. Desired and minimum expectations were marginally higher for combination stores. The perceived values ranged from 3.08 to 3.42.

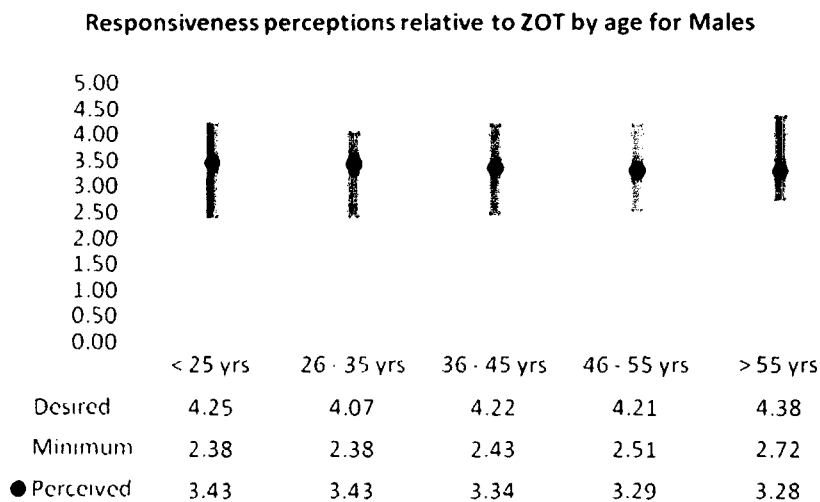
#### 4.5.6.3 Zone of Tolerance by Age Groups for Males

The ZOT and the perception scores for each of the age groups for Male consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

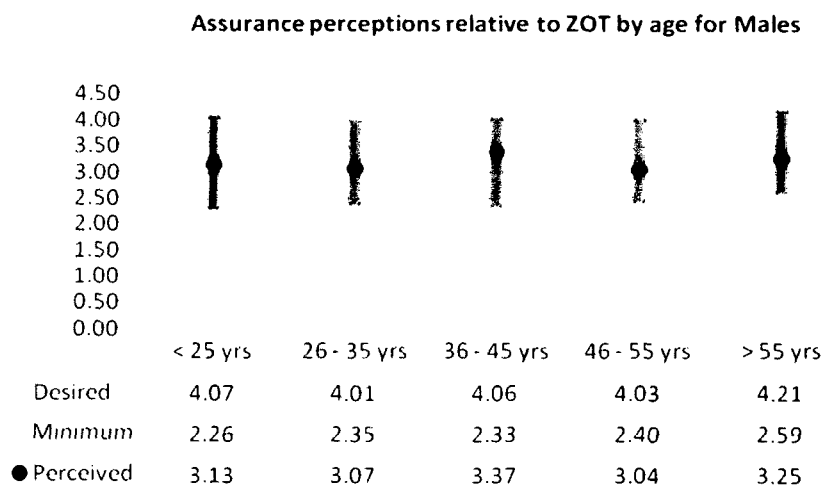
**Figure 32.1: Reliability Perceptions relative to ZOT by age groups**



**Figure 32.2: Responsiveness Perceptions relative to ZOT by age groups**



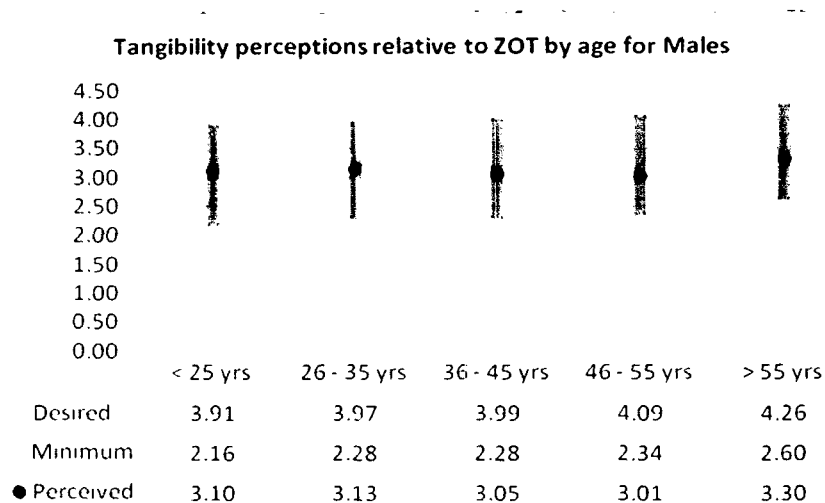
**Figure 32.3: Assurance Perceptions relative to ZOT by age groups**



**Figure 32.4: Empathy Perceptions relative to ZOT by age groups**



**Figure 32.5: Tangibles Perceptions relative to ZOT by age groups**



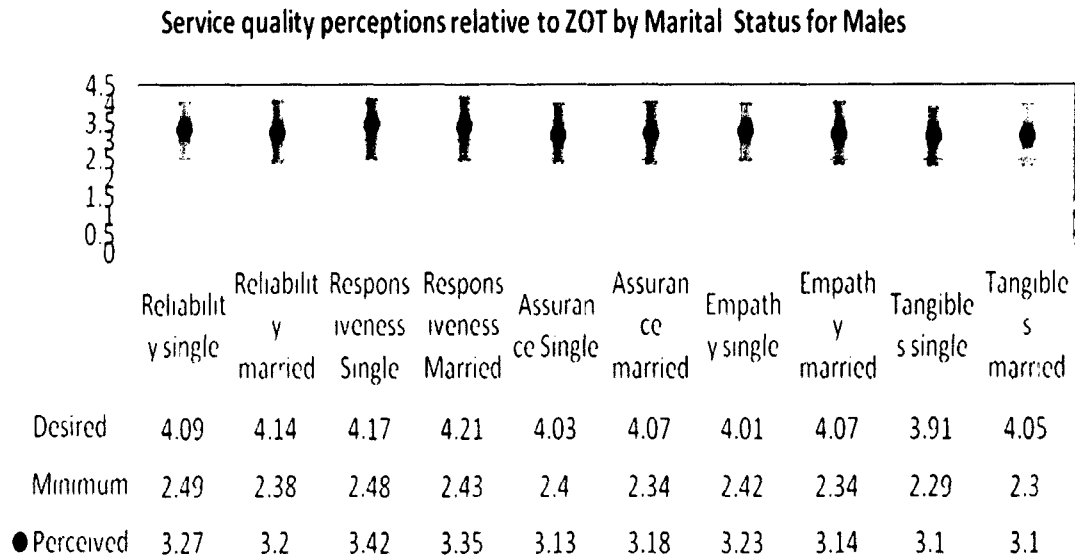
It was inferred that ZOT for males across age groups were similar. Desired and minimum expectations showed a slight tendency to increase with increase in age. The perceived values ranged from 3.01 to 3.43.

#### **4.5.6.4 Zone of Tolerance by Marital Status for Males**

The ZOT and the perception scores for Marital States for Male consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.



**Figure 33: SQ Perceptions relative to ZOT by Marital Status**

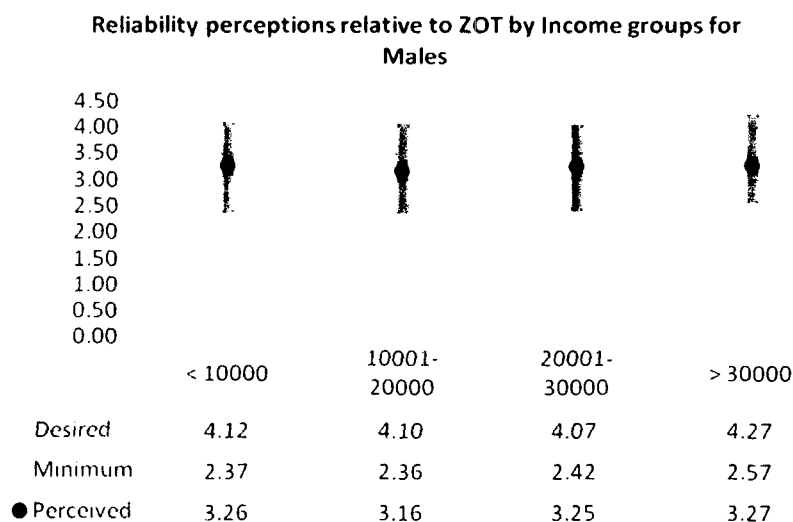


It was inferred that ZOT for males irrespective of marital status were similar. The perceived values ranged from 3.1 to 3.42.

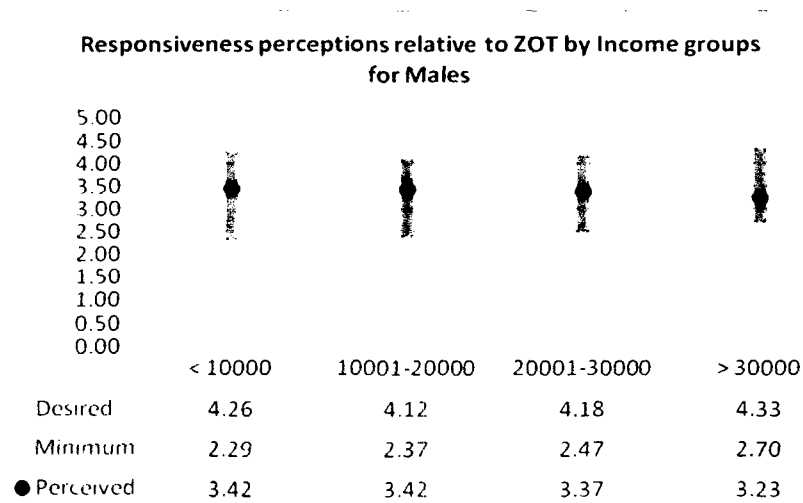
#### 4.5.6.5 Zone of Tolerance by Family Monthly Income for Males

The ZOT and the perception scores for different income levels for Male consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

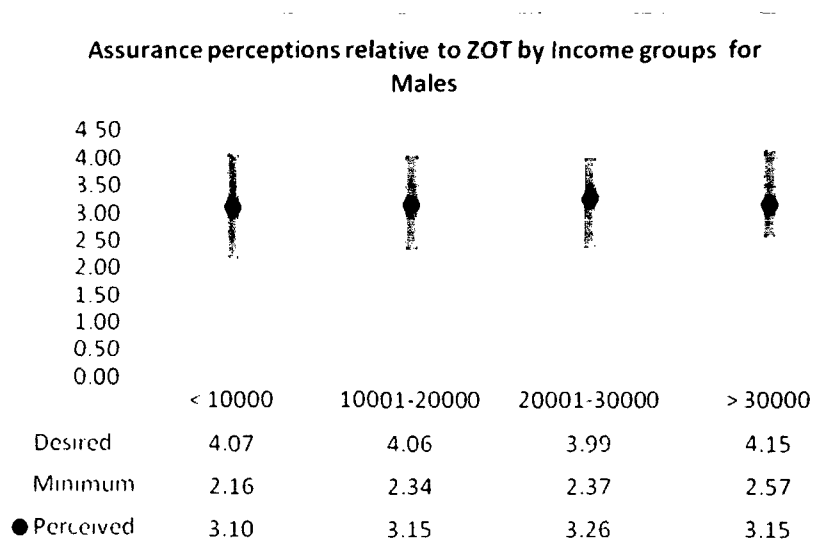
**Figure 34.1: Reliability Perceptions relative to ZOT by income levels**



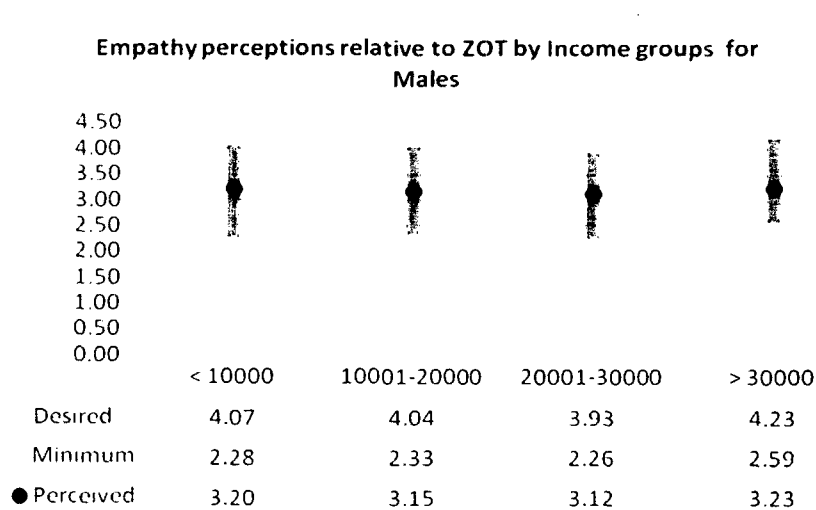
**Figure 34.2: Responsiveness Perceptions relative to ZOT by income levels**



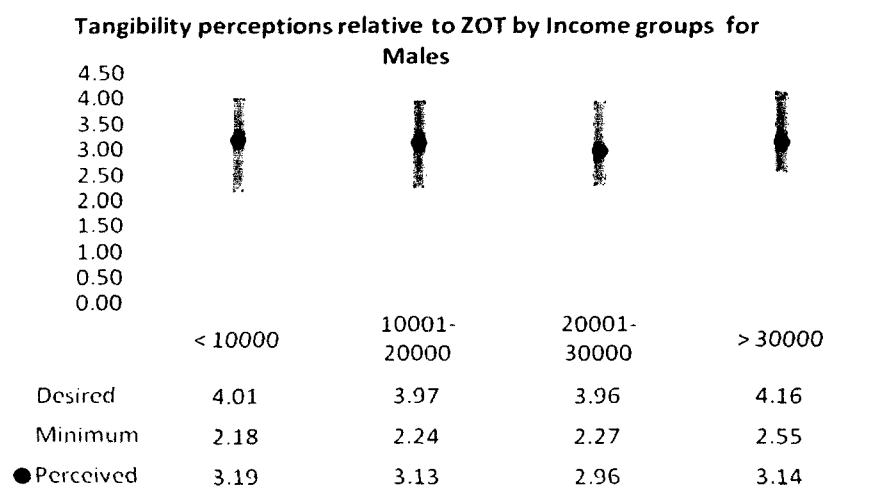
**Figure 34.3: Assurance Perceptions relative to ZOT by income levels**



**Figure 34.4: Empathy Perceptions relative to ZOT by income levels**



**Figure 34.5: Tangibles Perceptions relative to ZOT by income levels**

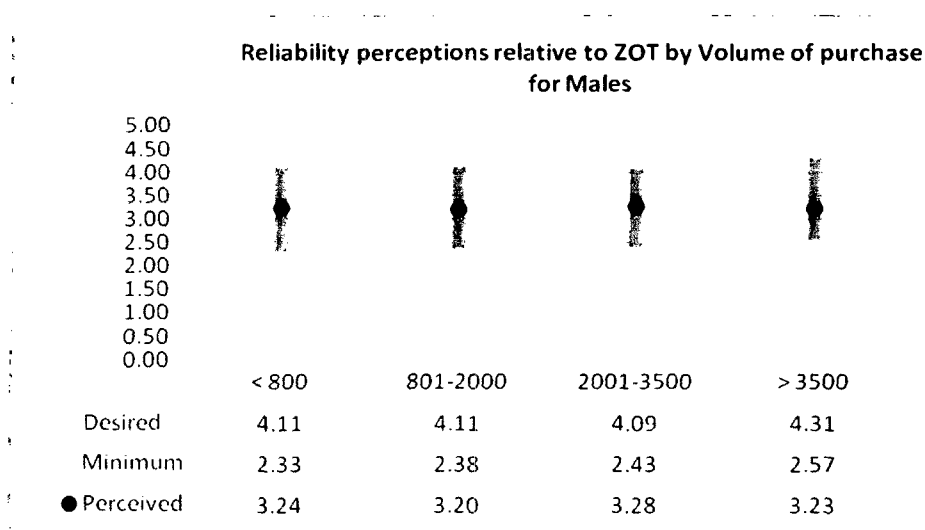


It was inferred that ZOT for males with incomes less than Rs. 10000 was the largest. There is a shift upwards in the ZOT with either desired or minimum expectations or both showing slight increase with increase in incomes.

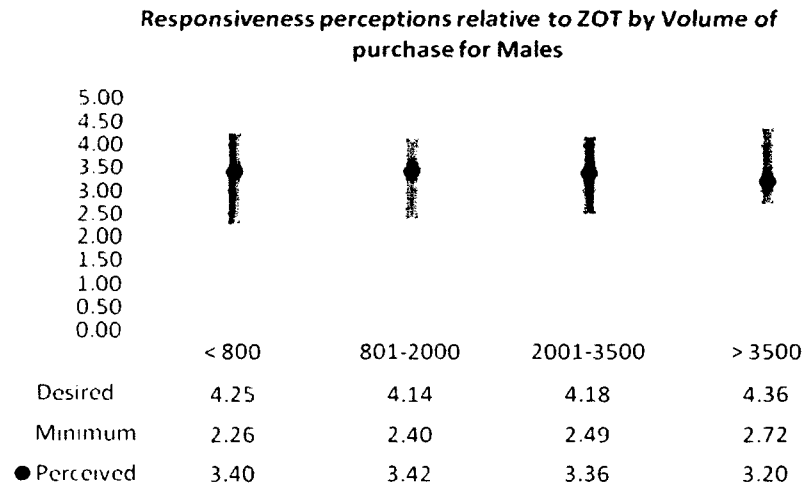
#### 4.5.6.6 Zone of Tolerance by Volume of Monthly Purchases for Males

The ZOT and the perception scores for different purchase volumes for Male consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

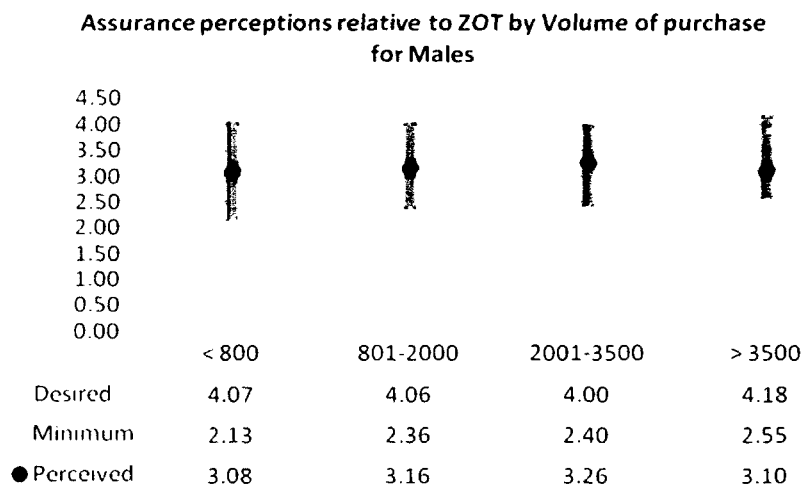
**Figure 35.1: Reliability Perceptions relative to ZOT by purchase volumes**



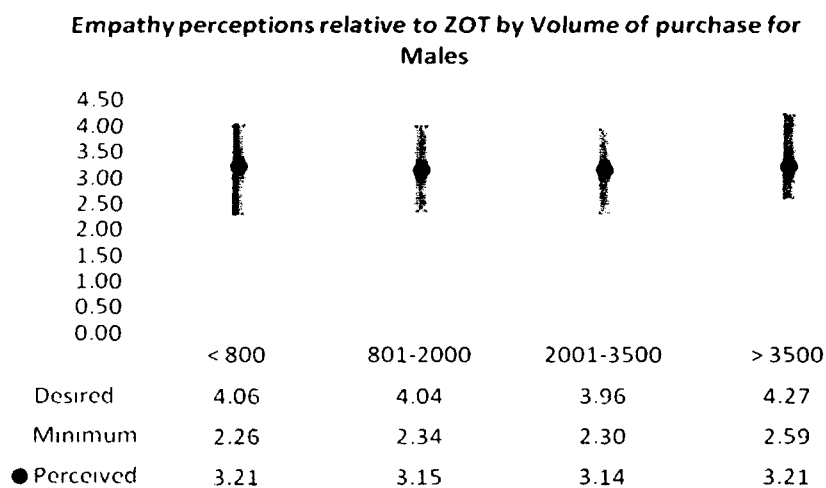
**Figure 35.2: Responsiveness Perceptions relative to ZOT by purchase volumes**



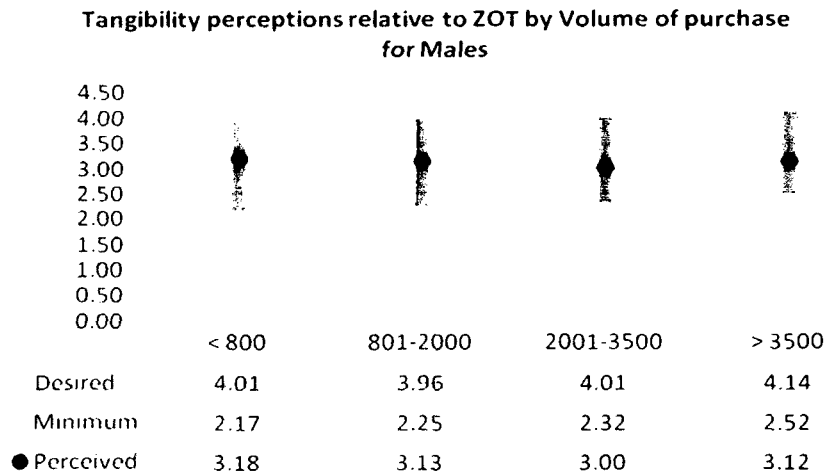
**Figure 35.3: Assurance Perceptions relative to ZOT by purchase volumes**



**Figure 35.4: Empathy Perceptions relative to ZOT by purchase volumes**



**Figure 35.5: Tangibility Perceptions relative to ZOT by purchase volumes**



It was inferred that ZOT across purchase volumes were similar, however desired and minimum expectations for purchase volumes greater than Rs. 3500 were higher. The perceived values ranged from 3 to 3.42.

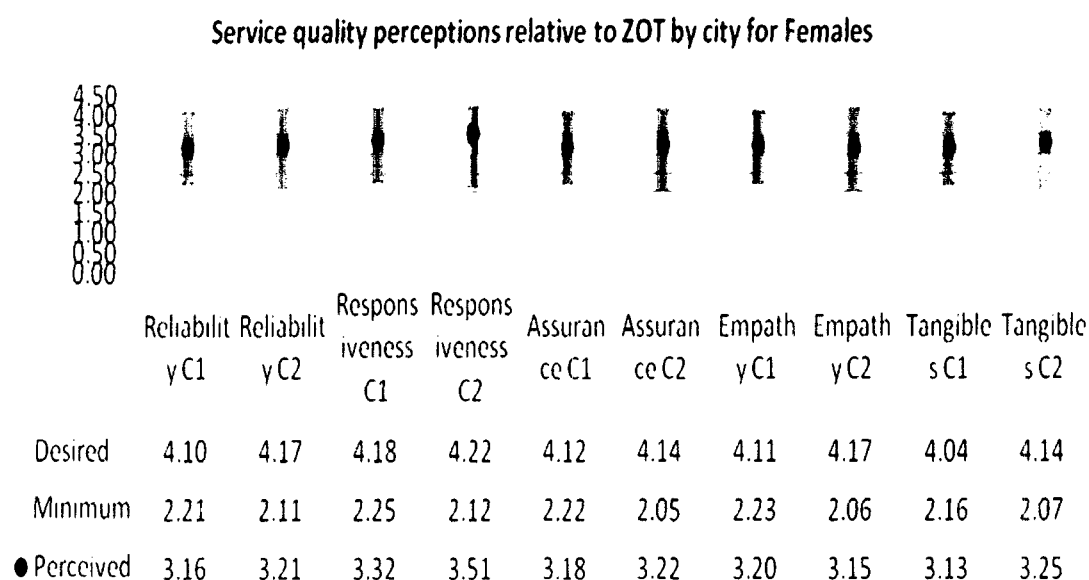
#### **4.5.7 Zone of Tolerance for Female consumers**

The ZOT and the perception scores of Female consumers for the various sub-samples were plotted to indicate Service Quality Perceptions relative to the Zone of Tolerance.

##### **4.5.7.1. Zone of Tolerances by city for Females**

The ZOT and the perception scores for each of the two cities - Coimbatore (C1) and Chennai (C2) for Female consumers were plotted to indicate Service Quality (SQ) Perceptions relative to the Zone of Tolerance.

**Figure 36: SQ Perceptions relative to ZOT by city for Female**

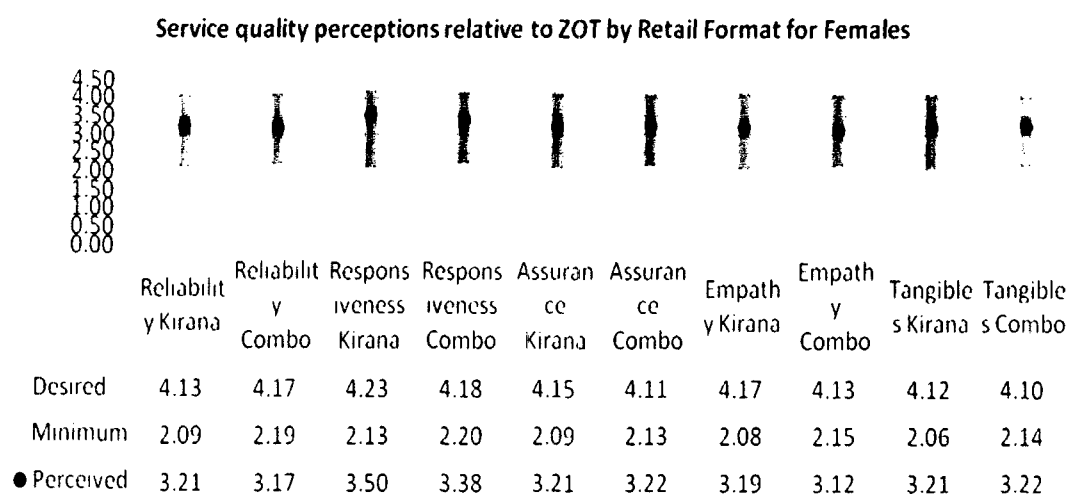


It was inferred that ZOT for females were larger in Chennai than Coimbatore. The perceived values ranged from 3.13 to 3.51.

#### 4.5.7.2 Zone of Tolerances by Retail Formats for Female consumers

The ZOT and the perception scores for each of the two Retail Formats – Kiranas and Combination Stores for Female consumers were plotted to indicate Service Quality (SQ) Perceptions relative to the Zone of Tolerance.

**Figure 37: SQ Perceptions relative to ZOT by type of Retail Outlet for Females**

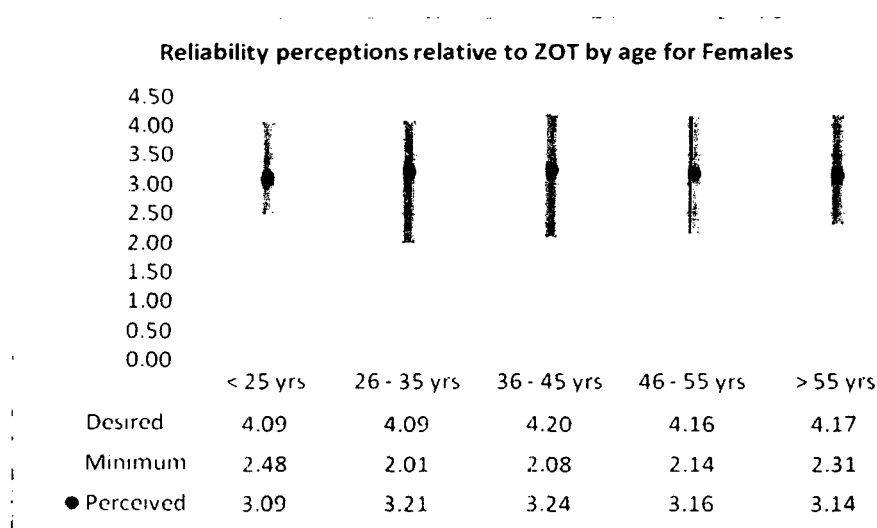


It was inferred that ZOT for females in kiranas were larger than combination stores. The perceived values ranged from 3.12 to 3.50.

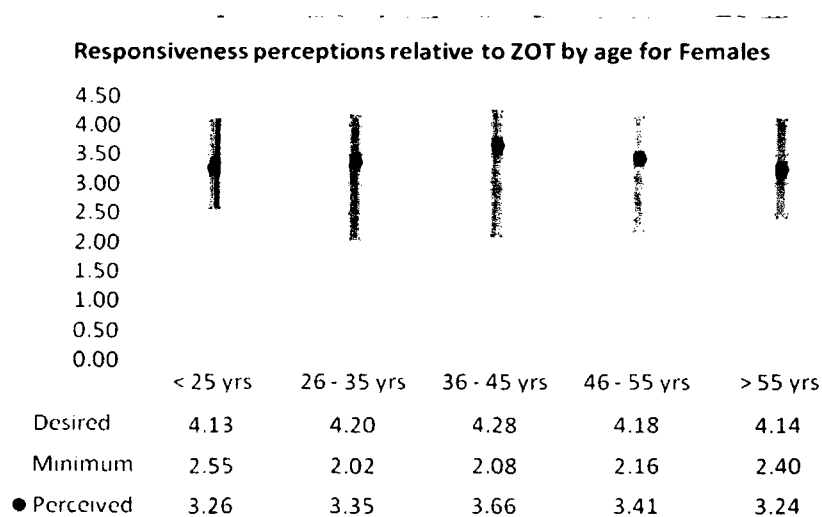
#### 4.5.7.3 Zone of Tolerance by Age Groups for Females

The ZOT and the perception scores for each of the age groups for Female consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

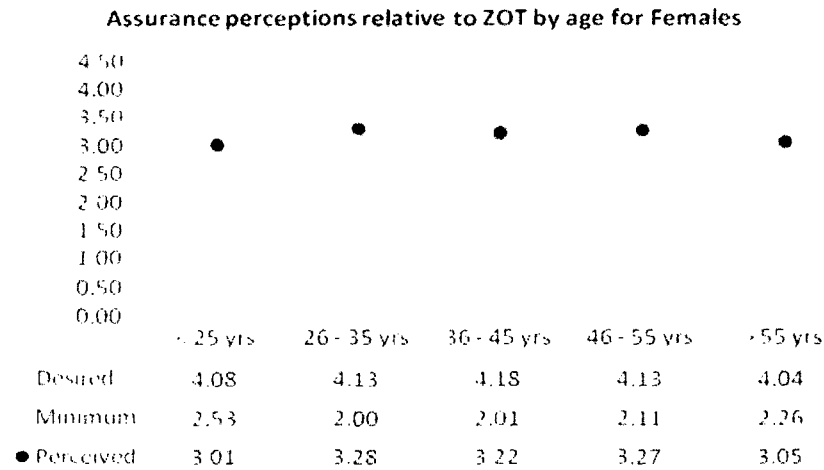
**Figure 38.1: Reliability Perceptions relative to ZOT by age groups**



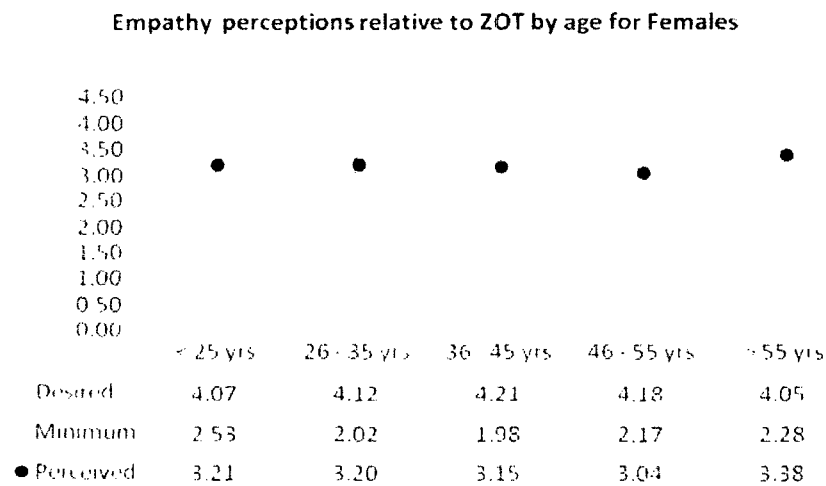
**Figure 38.2: Responsiveness Perceptions relative to ZOT by age groups**



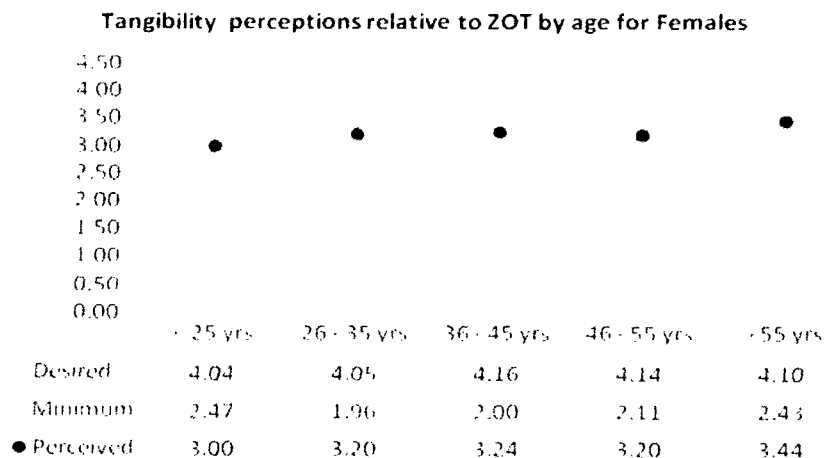
**Figure 38.3: Assurance Perceptions relative to ZOT by age groups**



**Figure 38.4: Empathy Perceptions relative to ZOT by age groups**



**Figure 38.5: Tangibles Perceptions relative to ZOT by age groups**



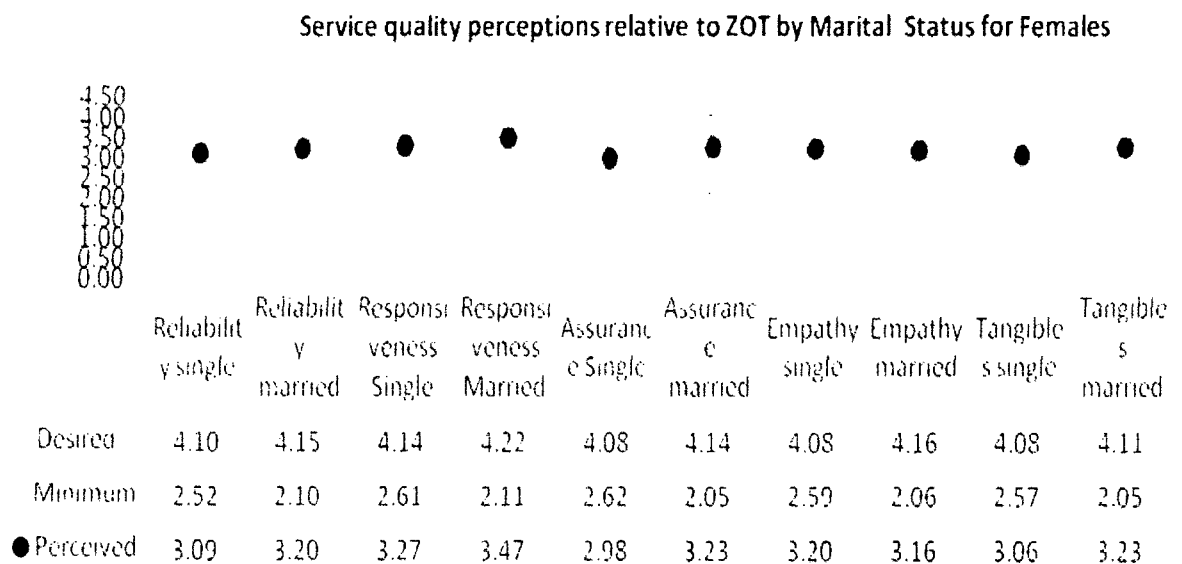


It was inferred that ZOT for females was the largest for the age group 36 to 45 years followed by 26 to 35 years. ZOT was the smallest for respondents less than 25 years of age. Desired expectations were similar across age groups but minimum expectations were higher for respondents less than 25 years and more than 55 years. The perceived values ranged from 3 to 3.66.

#### 4.5.7.4 Zone of Tolerance by Marital Status for Females

The ZOT and the perception scores for Marital States for Female consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

**Figure 39: SQ Perceptions relative to ZOT by Marital Status**

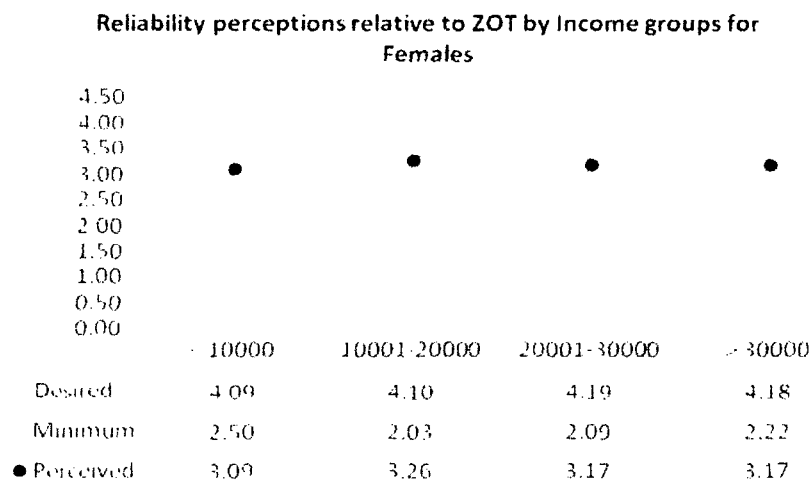


It was inferred that ZOT for single females were smaller than married females. Desired expectations were similar for all respondents but minimum expectations were higher for single female. Perceived values were much lower placed on the ZOT. The perceived values ranged from 2.98 to 3.47.

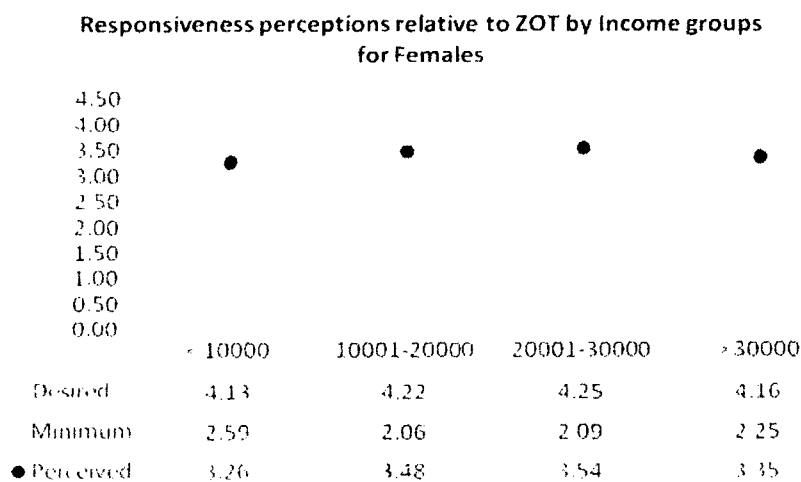
#### 4.5.7.5 Zone of Tolerance by Family Monthly Income for Females

The ZOT and the perception scores for different income levels for Female consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

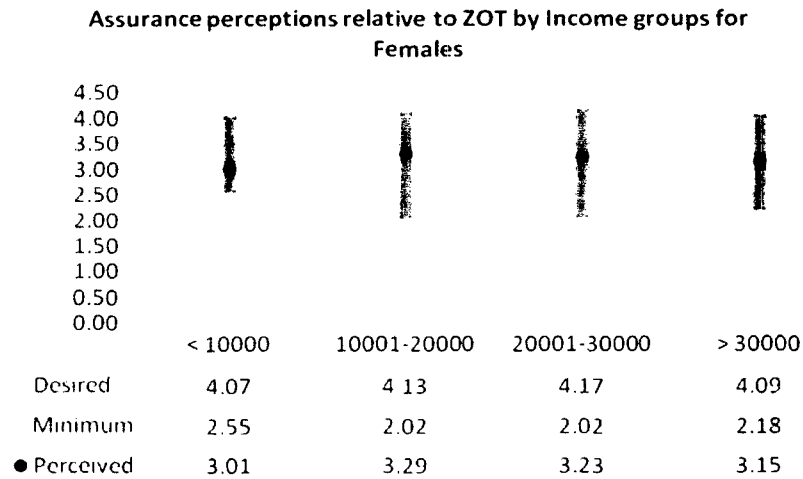
**Figure 40.1: Reliability Perceptions relative to ZOT by income levels**



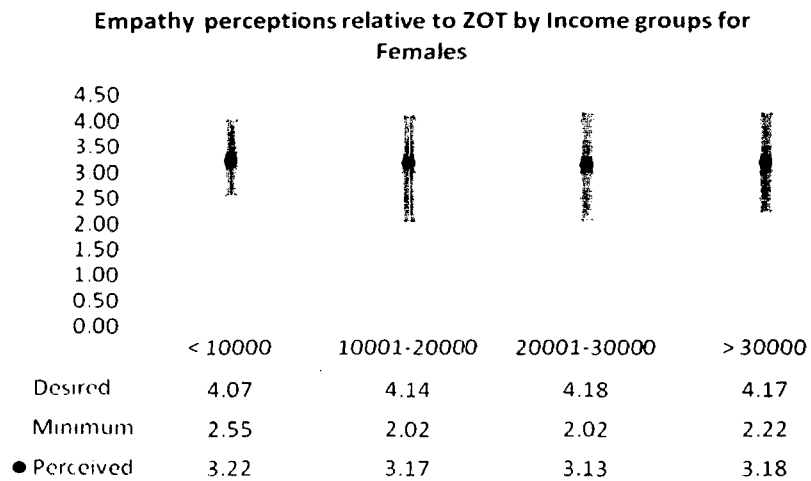
**Figure 40.2: Responsiveness Perceptions relative to ZOT by income levels**



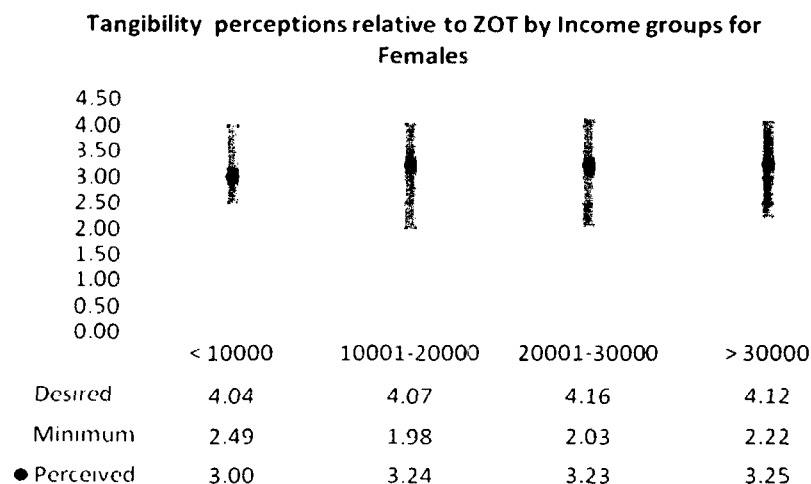
**Figure 40.3: Assurance Perceptions relative to ZOT by income levels**



**Figure 40.4: Empathy Perceptions relative to ZOT by income levels**



**Figure 40.5: Tangibles Perceptions relative to ZOT by income levels**

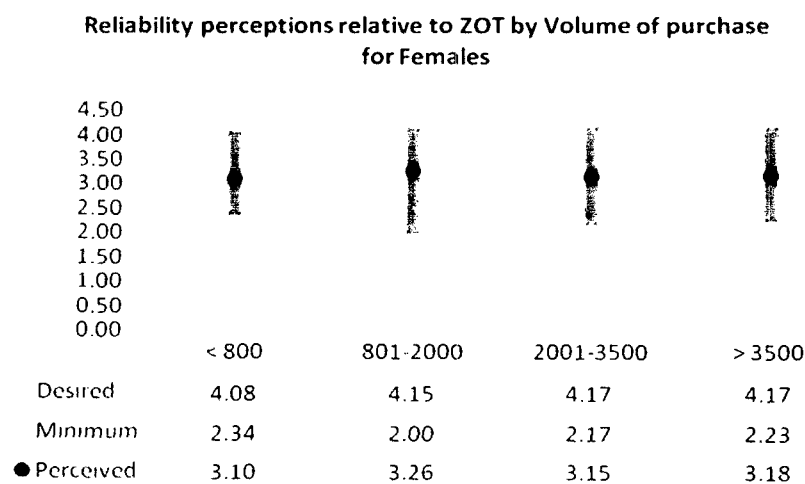


It was inferred that ZOT was the largest for the Rs. 20001 to Rs. 30000 income group followed by the Rs. 10001 to Rs. 20000 income group. The smallest ZOT was seen for the less than Rs. 10000 income group. Desired expectations were similar across income groups but minimum expectations were higher for less than Rs. 10000 and more than Rs. 30000 income groups. The perceived values ranged from 3 to 3.54.

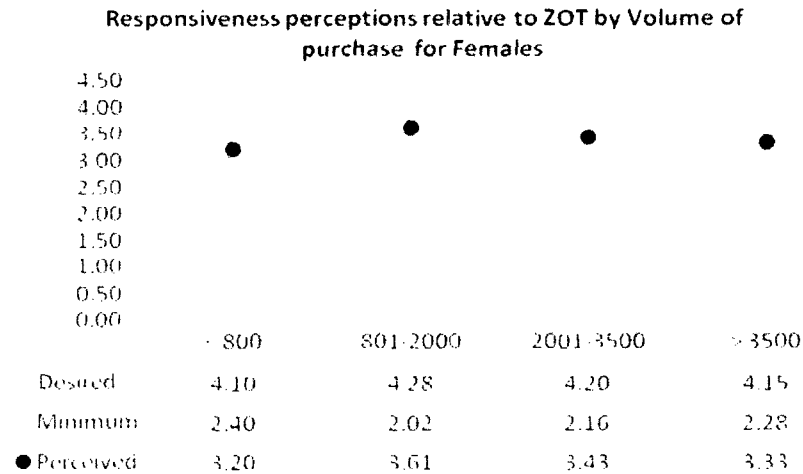
#### 4.5.7.6 Zone of Tolerance by Volume of Monthly Purchases for Females

The ZOT and the perception scores for different purchase volumes for Female consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

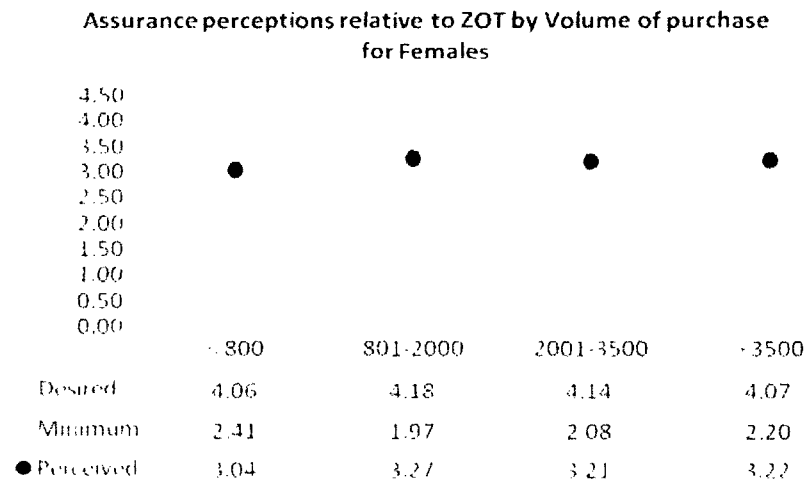
**Figure 41.1: Reliability Perceptions relative to ZOT by purchase volumes**



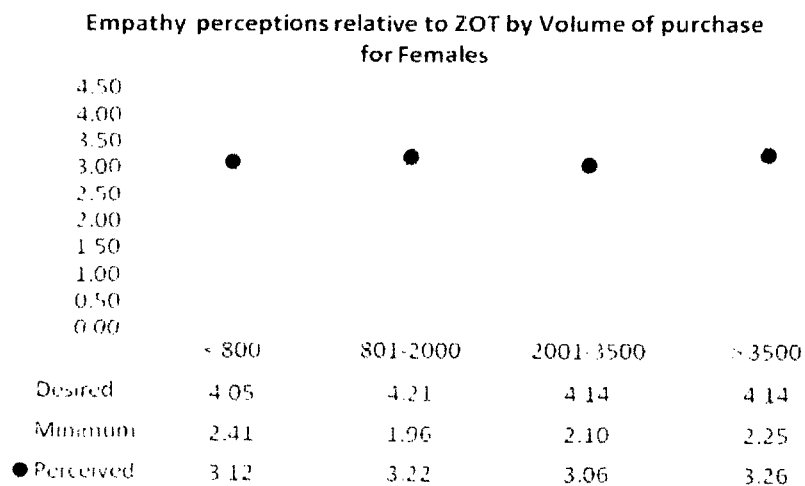
**Figure 41.2: Responsiveness Perceptions relative to ZOT by purchase volumes**



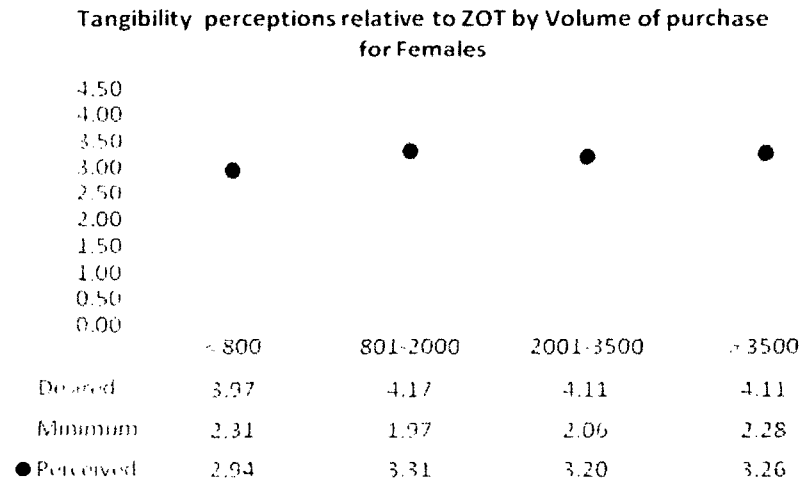
**Figure 41.3: Assurance Perceptions relative to ZOT by purchase volumes**



**Figure 41.4: Empathy Perceptions relative to ZOT by purchase volumes**



**Figure 41.5: Tangibility Perceptions relative to ZOT by purchase volumes**



It was inferred that ZOT for females were the largest for purchase volumes between Rs. 801 to Rs. 2000 followed by Rs. 2001 to Rs. 3500. The smallest ZOT was seen for purchase volumes less than Rs. 800. Desired expectations were similar across purchase volumes but minimum expectations were higher for purchase volumes less than Rs. 800 and for more than Rs. 3500. The perceived values ranged from 2.94 to 3.61.

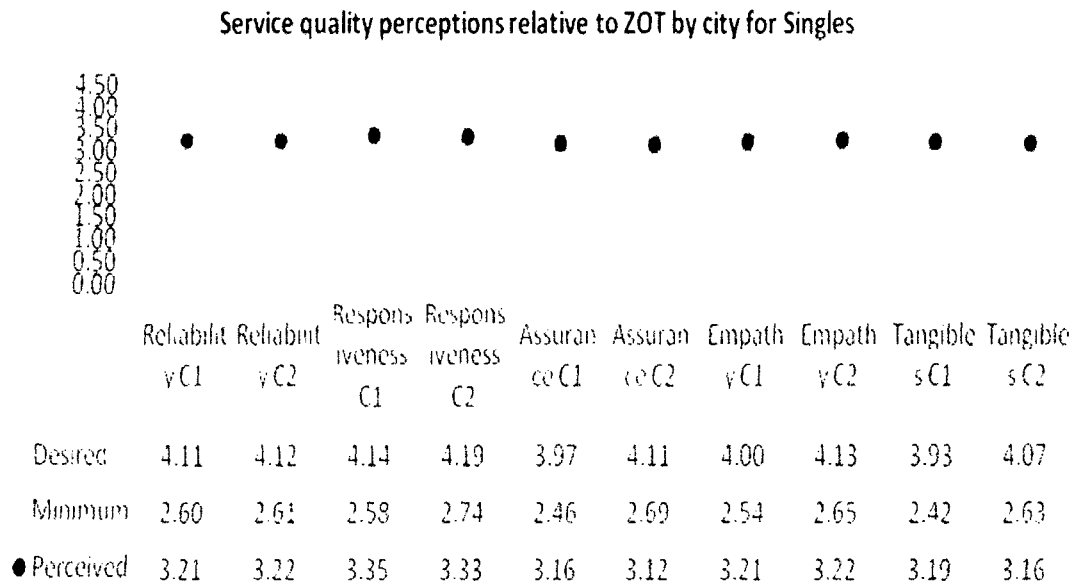
#### **4.5.8 Zone of Tolerance for Single consumers**

The ZOT and the perception scores of Single consumers for the various sub-samples were plotted to indicate Service Quality Perceptions relative to the Zone of Tolerance.

##### **4.5.8.1. Zone of Tolerances by city for Singles**

The ZOT and the perception scores for each of the two cities - Coimbatore (C1) and Chennai (C2) for Single consumers were plotted to indicate Service Quality (SQ) Perceptions relative to the Zone of Tolerance.

**Figure 42: SQ Perceptions relative to ZOT by city for Singles**

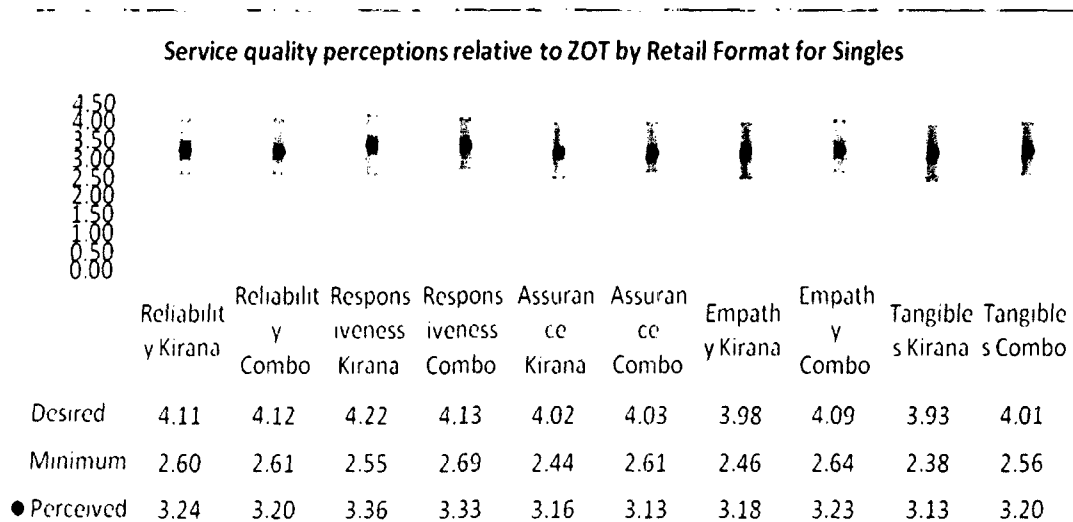


It was inferred that ZOT for singles across both the cities were similar. Minimum and desired expectations were slightly higher for Chennai. The perceived values ranged from 3.12 to 3.35.

#### **4.5.8.2 Zone of Tolerances by Retail Formats for Single consumers**

The ZOT and the perception scores for each of the two Retail Formats – Kiranas and Combination Stores for Single consumers were plotted to indicate Service Quality (SQ) Perceptions relative to the Zone of Tolerance.

**Figure 43: SQ Perceptions relative to ZOT by type of Retail Outlet for Singles**

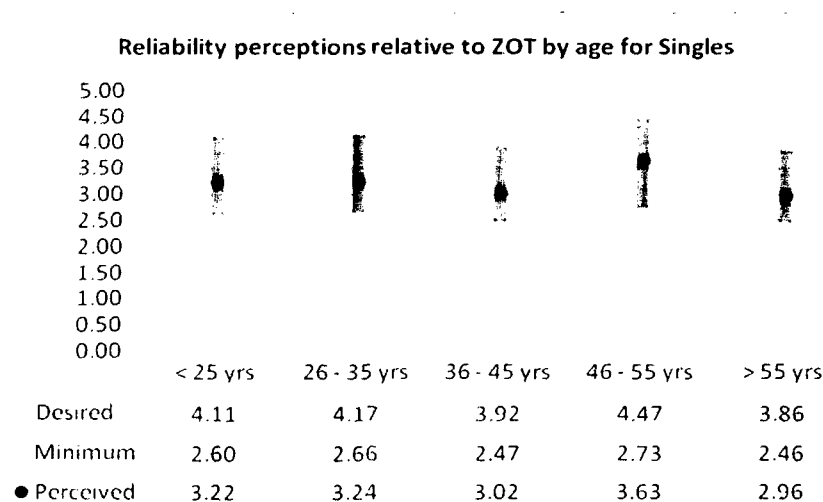


It was inferred that ZOT was generally smaller for combination stores. Desired expectations were almost similar and minimum expectations for combination stores were slightly higher than kiranas. The perceived values ranged from 3.13 to 3.36.

#### 4.5.8.3 Zone of Tolerance by Age Groups for Singles

The ZOT and the perception scores for each of the age groups for Single consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

**Figure 44.1: Reliability Perceptions relative to ZOT by age groups**

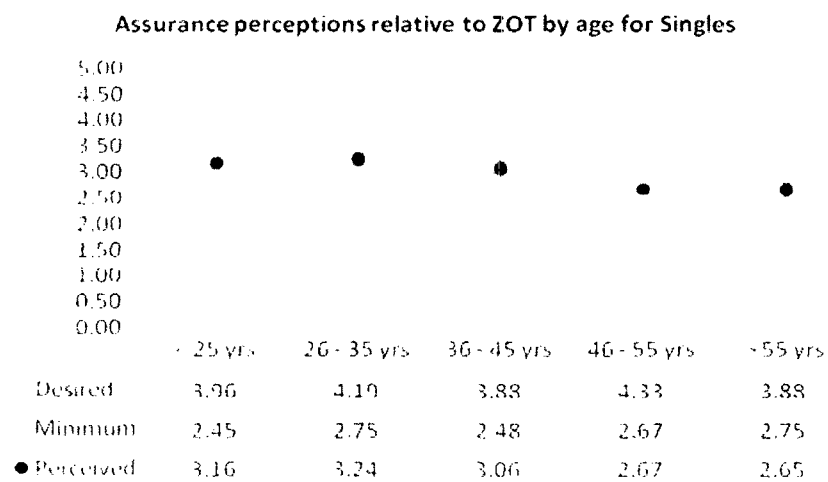




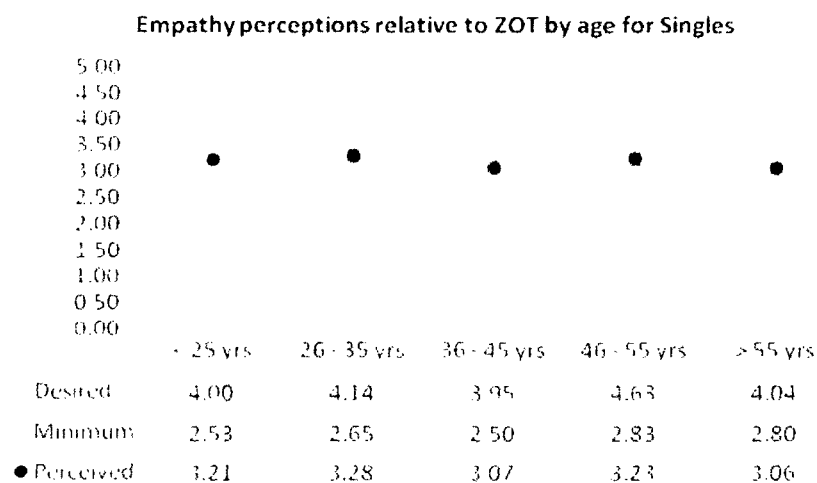
**Figure 44.2: Responsiveness Perceptions relative to ZOT by age groups**



**Figure 44.3: Assurance Perceptions relative to ZOT by age groups**



**Figure 44.4: Empathy Perceptions relative to ZOT by age groups**



**Figure 44.5: Tangibles Perceptions relative to ZOT by age groups**

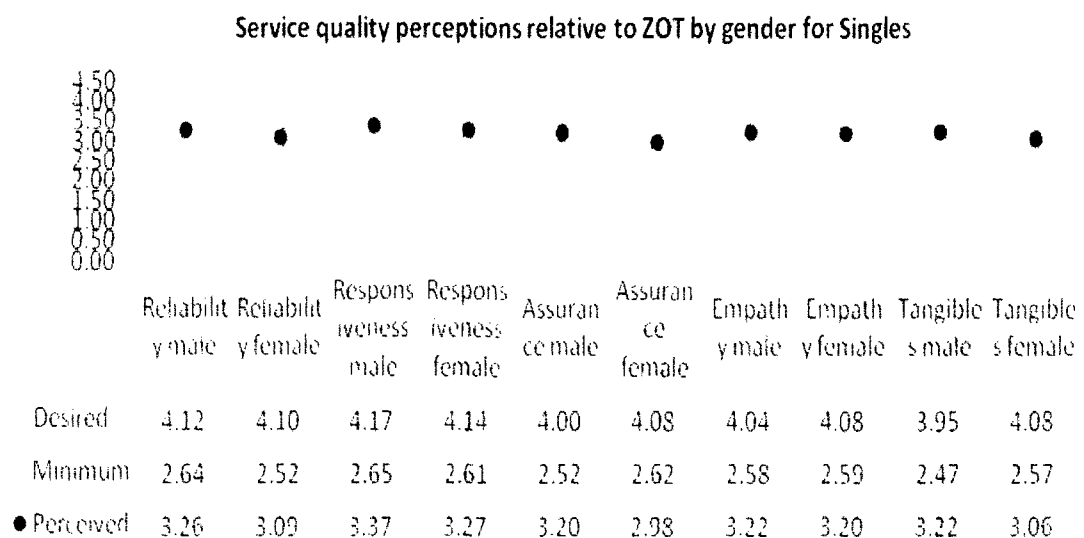


It was inferred that ZOT was the largest for the age group 46 to 55 years and the smallest for age greater than 55 years. The 46 to 55 age group had the highest score for desired expectations.

#### 4.5.8.4 Zone of Tolerance by Gender for Singles

The ZOT and the perception scores for Gender of Single consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

**Figure 45: SQ Perceptions relative to ZOT by Gender**

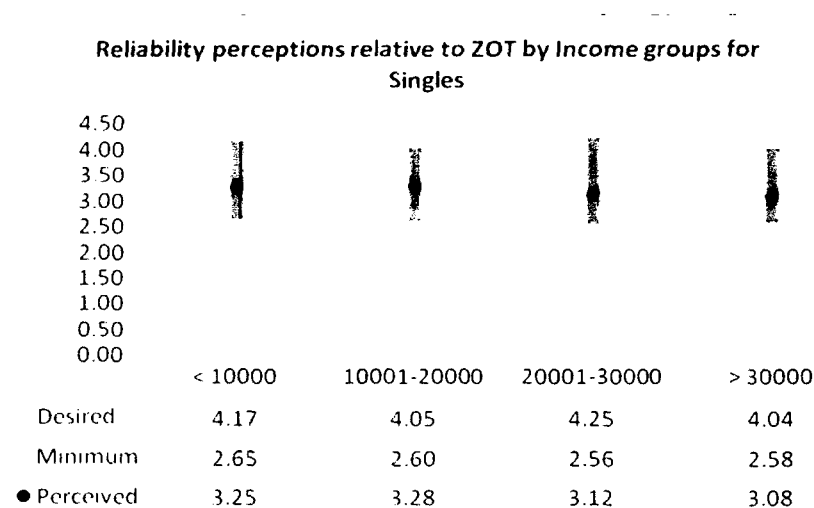


It was inferred that ZOT for single respondents were generally similar irrespective of gender. The perceived values ranged from 2.98 to 3.37.

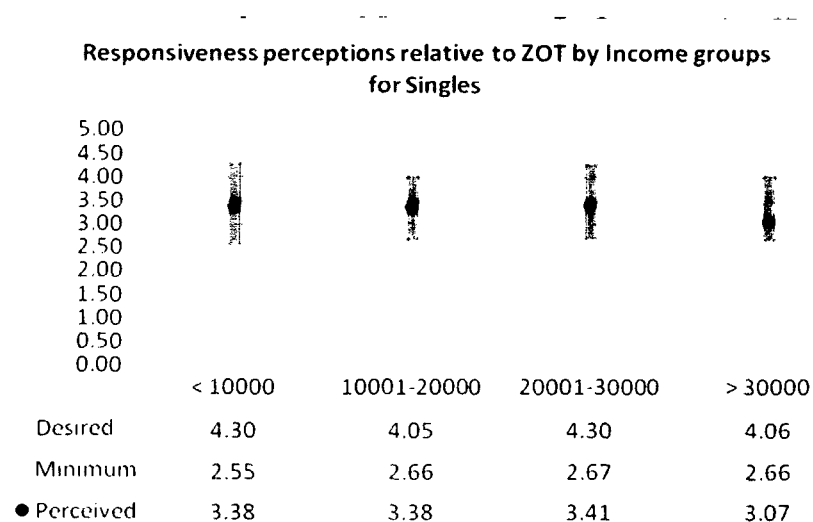
#### 4.5.8.5 Zone of Tolerance by Family Monthly Income for Singles

The ZOT and the perception scores for different income levels for Single consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

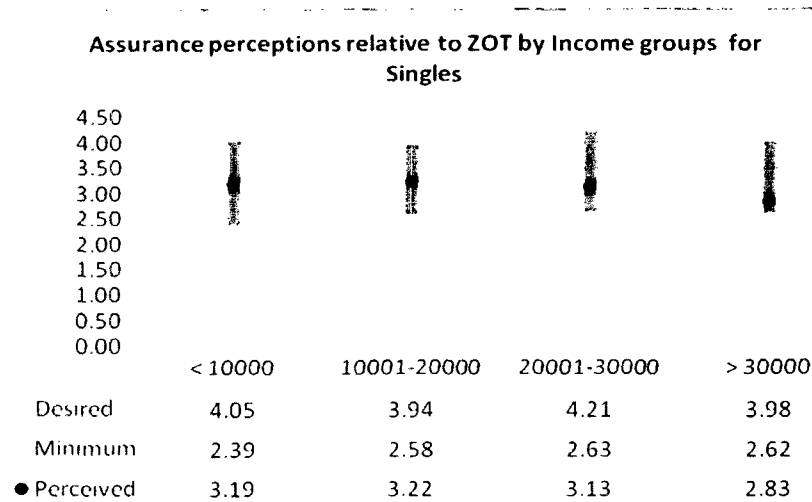
**Figure 46.1: Reliability Perceptions relative to ZOT by income levels**



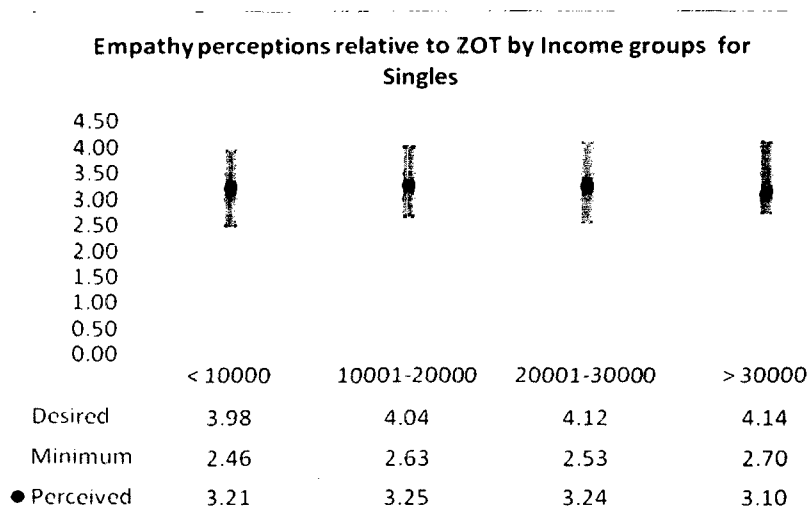
**Figure 46.2: Responsiveness Perceptions relative to ZOT by income levels**



**Figure 46.3: Assurance Perceptions relative to ZOT by income levels**



**Figure 46.4: Empathy Perceptions relative to ZOT by income levels**



**Figure 46.5: Tangibles Perceptions relative to ZOT by income levels**

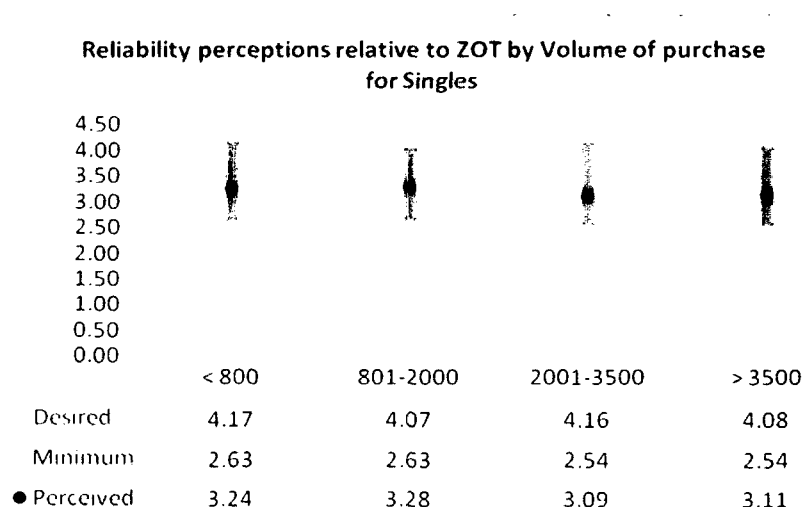


It was inferred that ZOT for singles was the largest for the income group of Rs. 20001 – Rs. 30000 and the smallest for the Rs. 10001-Rs. 20000 income group. The perceived value for ‘greater than Rs. 30000’ income group is generally placed lower than other income groups on the ZOT.

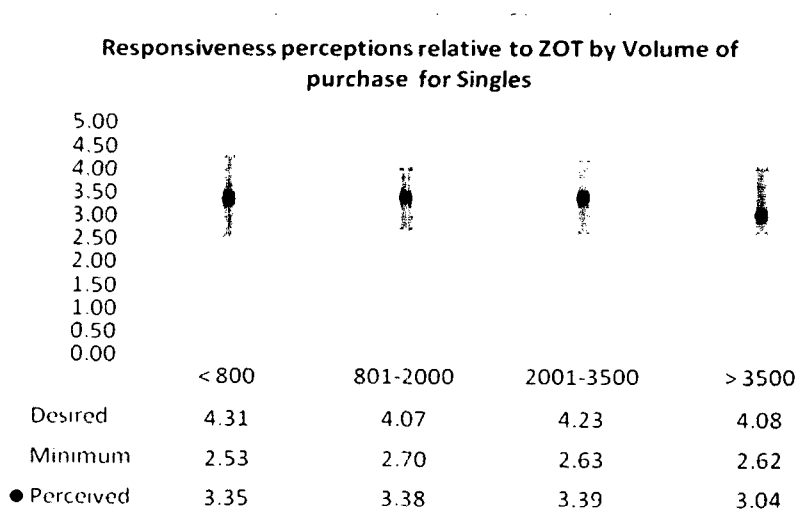
#### 4.5.8.6 Zone of Tolerance by Volume of Monthly Purchases for Singles

The ZOT and the perception scores for different purchase volumes for Single consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

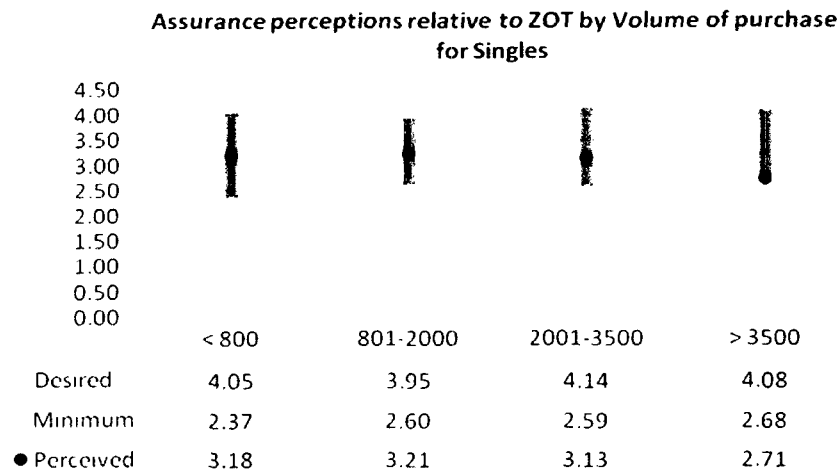
**Figure 47.1: Reliability Perceptions relative to ZOT by purchase volumes**



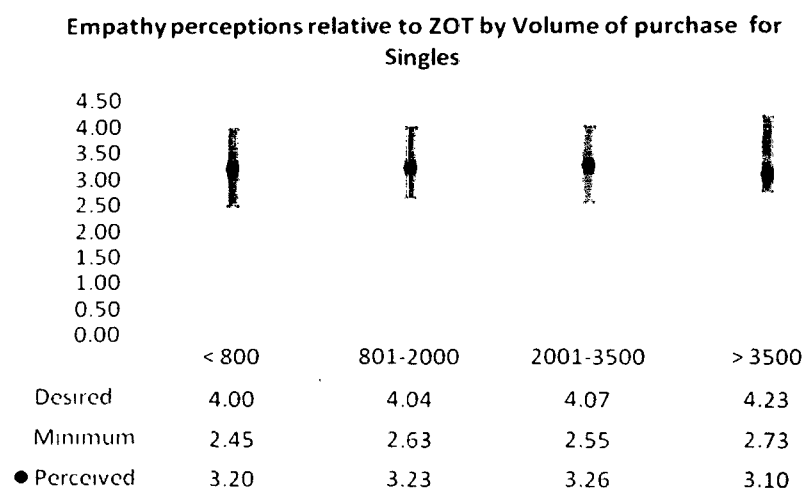
**Figure 47.2: Responsiveness Perceptions relative to ZOT by purchase volumes**



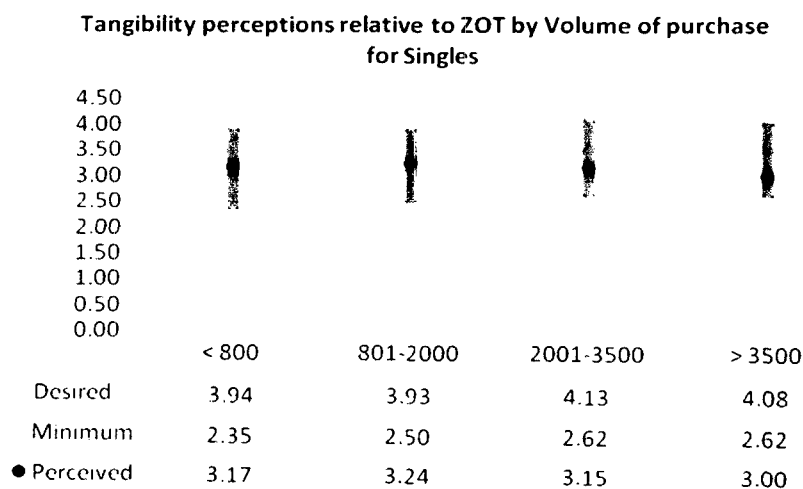
**Figure 47.3: Assurance Perceptions relative to ZOT by purchase volumes**



**Figure 47.4: Empathy Perceptions relative to ZOT by purchase volumes**



**Figure 47.5: Tangibility Perceptions relative to ZOT by purchase volumes**



It was inferred that ZOT for singles was the smallest for purchase volumes between Rs. 801 to 2000. ZOT for purchase volumes less than Rs. 800 and between Rs. 2001 to Rs. 3500 were similar. The perceived values ranged from 2.71 to 3.39.

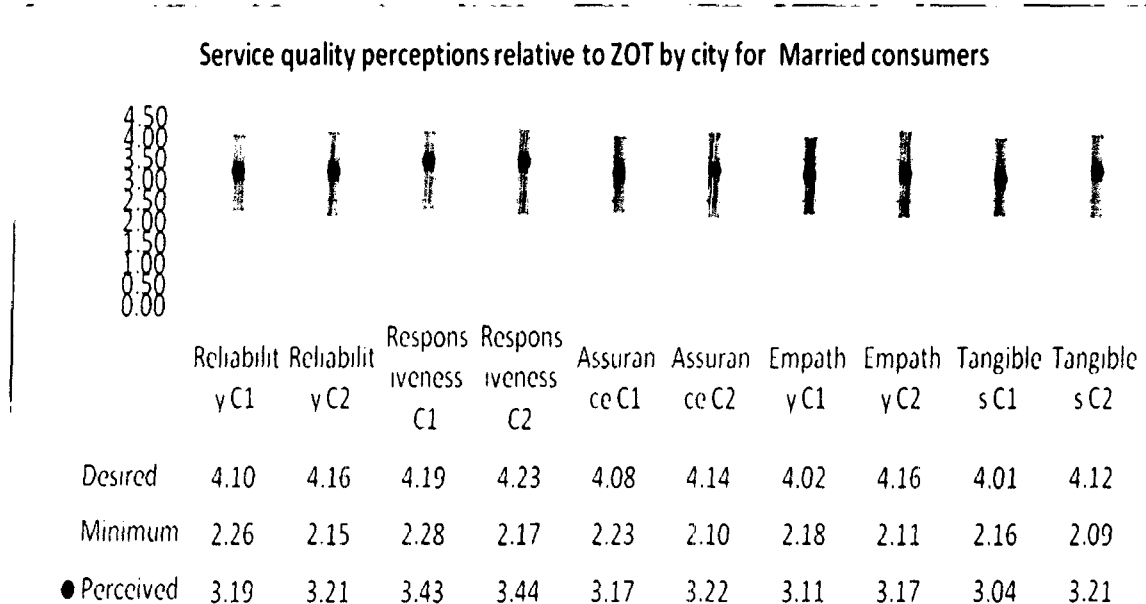
#### 4.5.9 Zone of Tolerance for Married consumers

The ZOT and the perception scores of Married consumers for the various sub-samples were plotted to indicate Service Quality Perceptions relative to the Zone of Tolerance.

##### 4.5.9.1. Zone of Tolerances by city for Married consumers

The ZOT and the perception scores for each of the two cities - Coimbatore (C1) and Chennai (C2) for Married consumers were plotted to indicate Service Quality (SQ) Perceptions relative to the Zone of Tolerance.

**Figure 48: SQ Perceptions relative to ZOT by city for Married consumers**

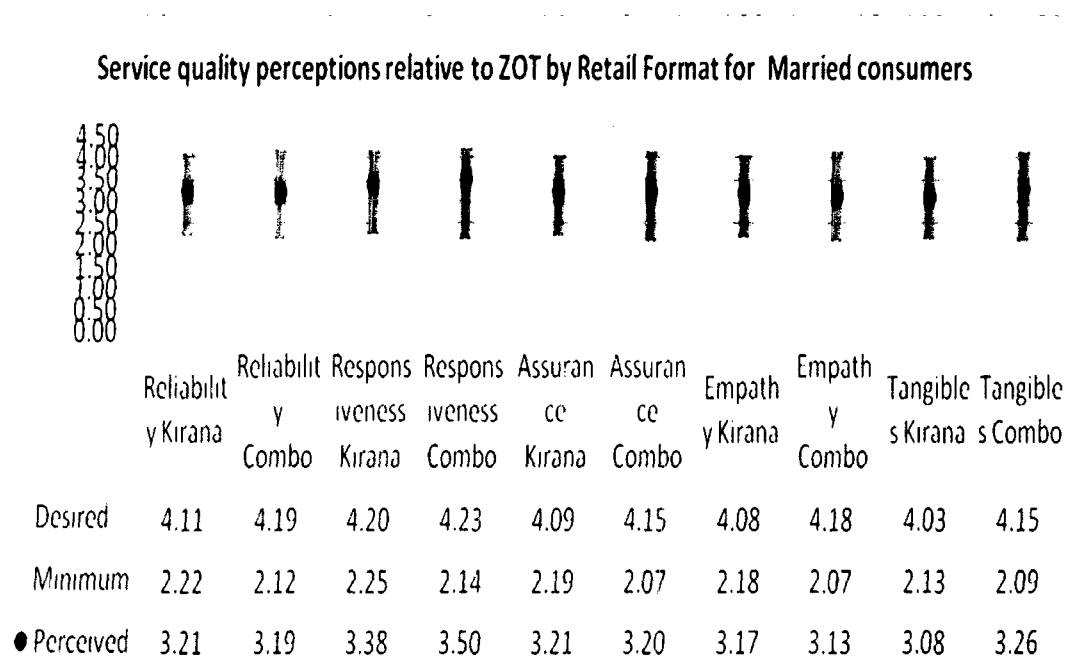


It was inferred that ZOT for married Chennai respondents were larger than married Coimbatore respondents. The perceived values ranged from 3.04 to 3.44.

#### 4.5.9.2 Zone of Tolerances by Retail Formats for Married consumers

The ZOT and the perception scores for each of the two Retail Formats – Kiranas and Combination Stores for Married consumers were plotted to indicate Service Quality (SQ) Perceptions relative to the Zone of Tolerance.

**Figure 49: SQ Perceptions relative to ZOT by type of Retail Outlet for Married consumers**



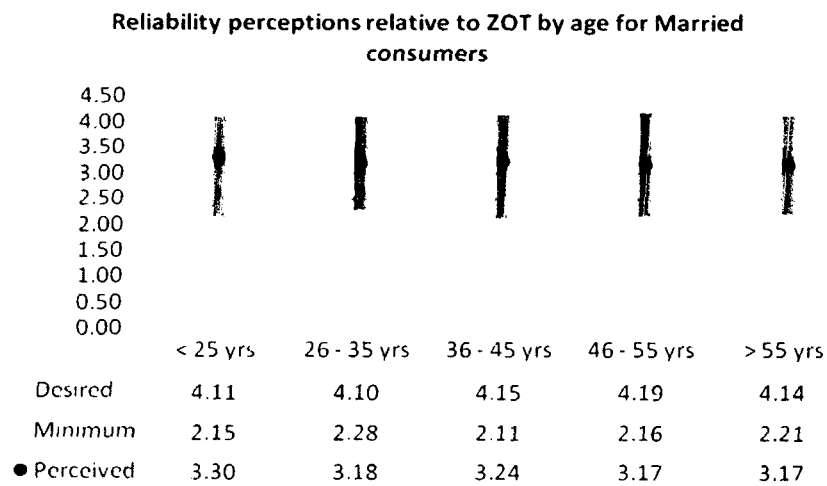
It was inferred that ZOT for married respondents of kiranas were smaller than combination stores. The perceived values ranged from 3.08 to 3.50.

#### 4.5.9.3 Zone of Tolerance by Age Groups for Married consumers

The ZOT and the perception scores for each of the age groups for Married consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.



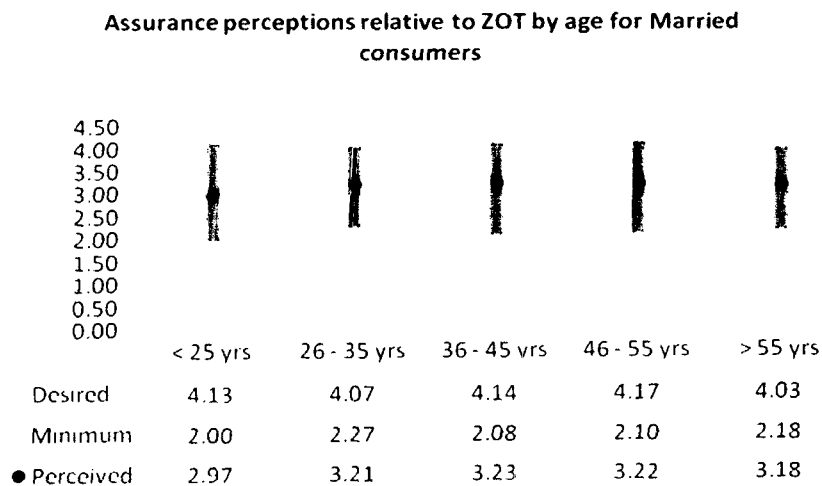
**Figure 50.1: Reliability Perceptions relative to ZOT by age groups**



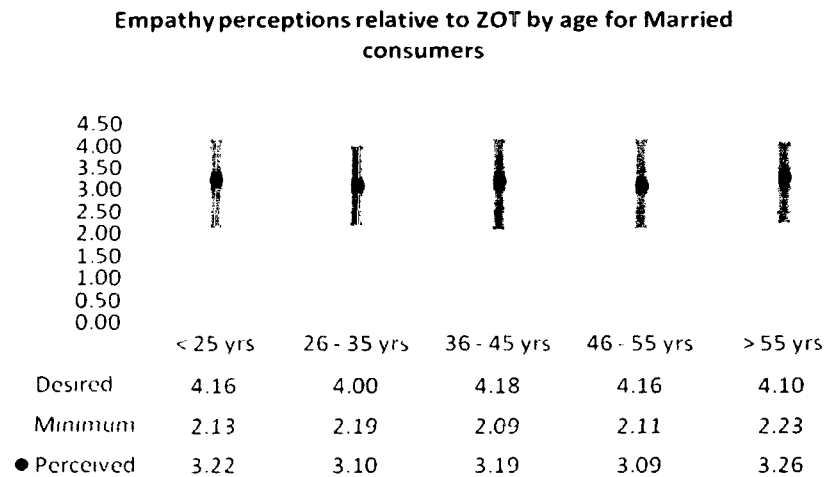
**Figure 50.2: Responsiveness Perceptions relative to ZOT by age groups**



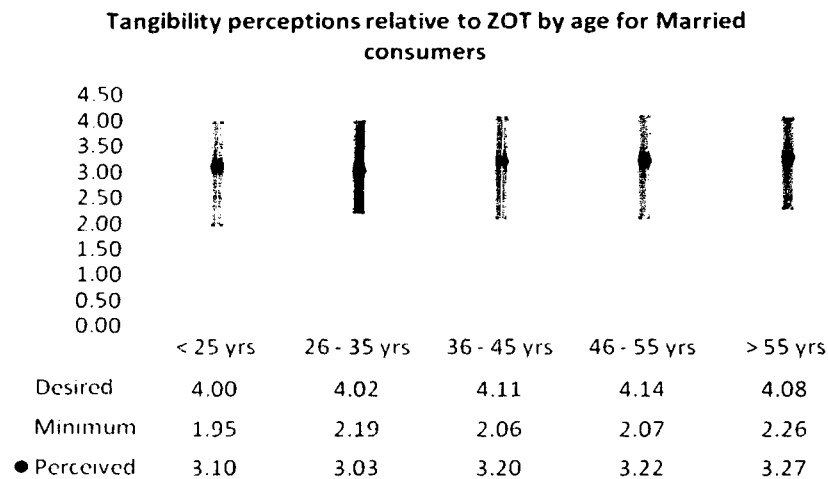
**Figure 50.3: Assurance Perceptions relative to ZOT by age groups**



**Figure 50.4: Empathy Perceptions relative to ZOT by age groups**



**Figure 50.5: Tangibles Perceptions relative to ZOT by age groups**

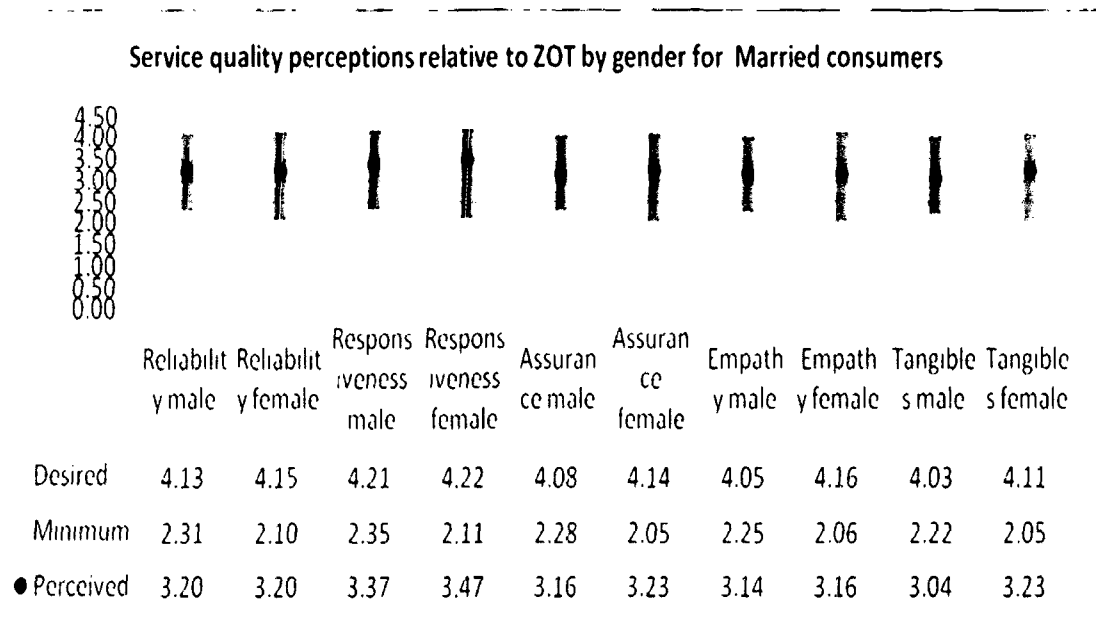


It was inferred that ZOT for married respondents for age groups less than 25 years, 36-45 years and greater than 55 years were similar and larger. ZOT for age groups 26 to 35 years and 46 to 55 years were similar and smaller. The perceived values ranged from 2.97 to 3.51.

#### **4.5.9.4 Zone of Tolerance by Gender for Married consumers**

The ZOT and the perception scores for Gender of Married consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

**Figure 51: SQ Perceptions relative to ZOT by Gender**

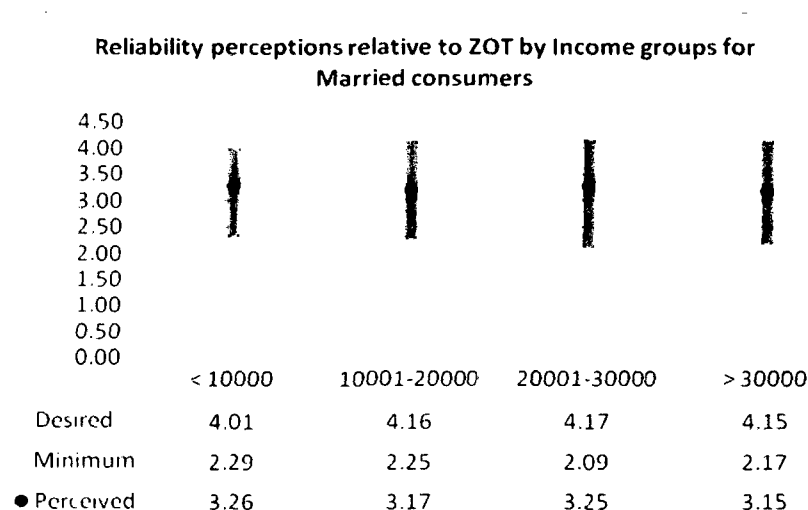


It was inferred that ZOT for married females were greater than males. The perceived values ranged from 3.04 to 3.47.

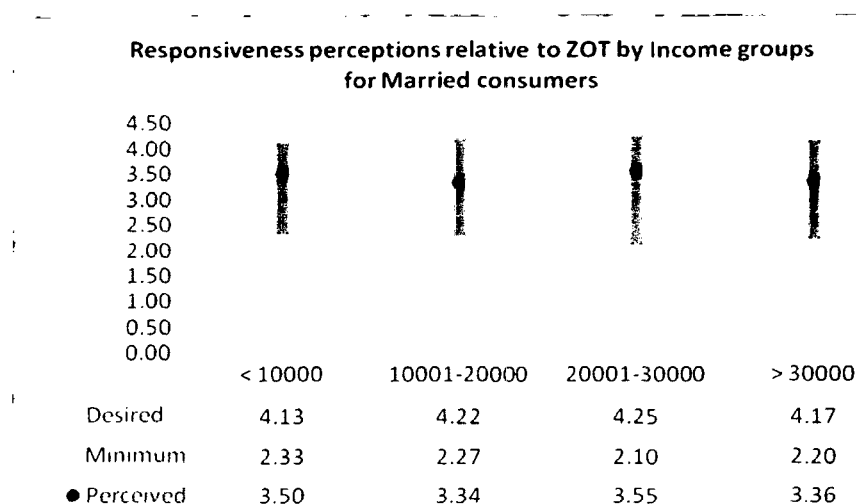
#### 4.5.9.5 Zone of Tolerance by Family Monthly Income for Married consumers

The ZOT and the perception scores for different income levels for Married consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

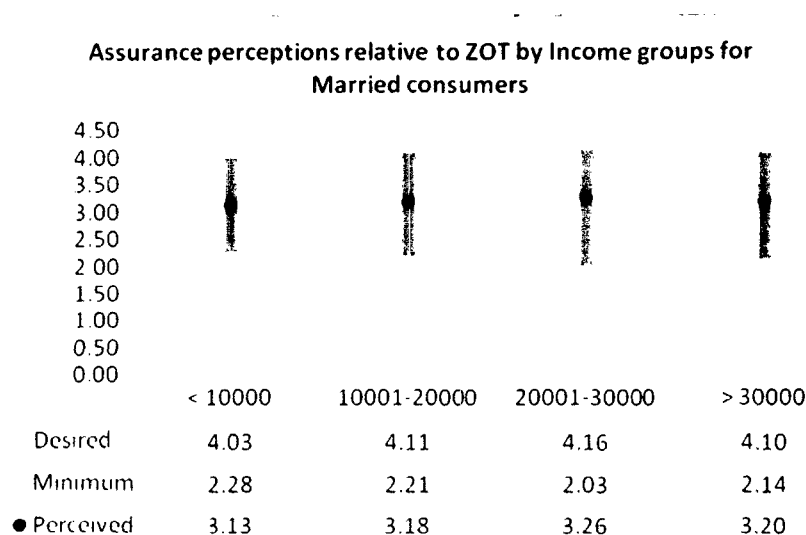
**Figure 52.1: Reliability Perceptions relative to ZOT by income levels**



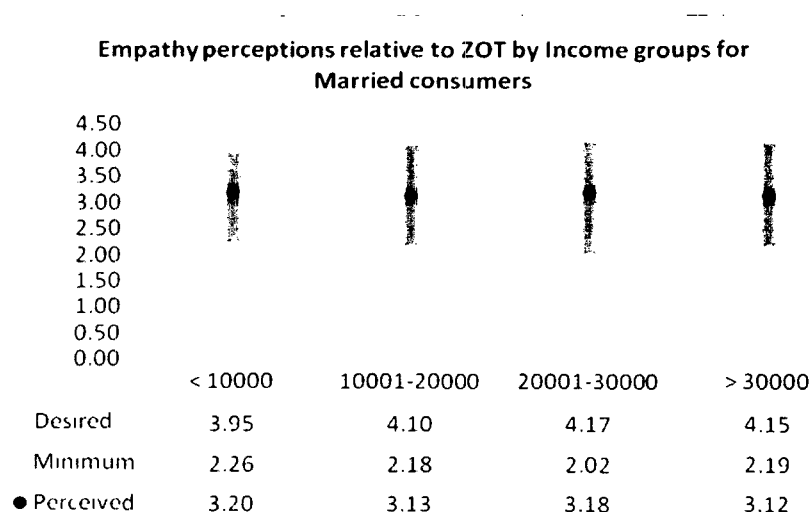
**Figure 52.2: Responsiveness Perceptions relative to ZOT by income levels**



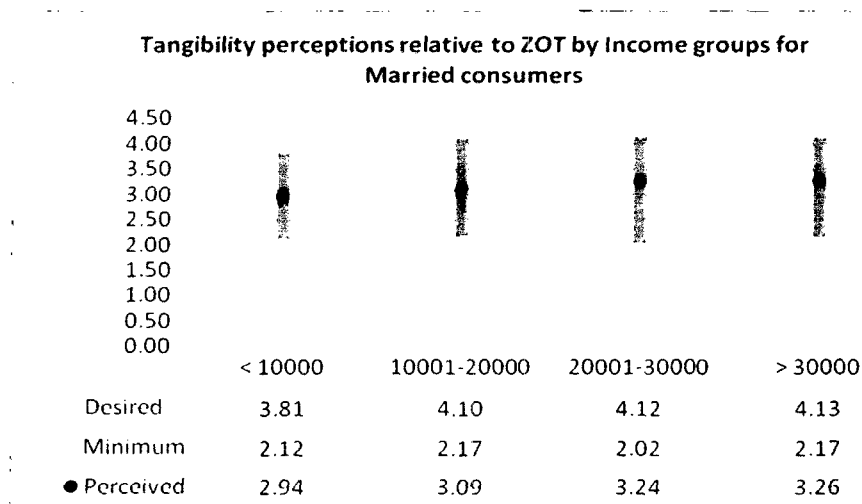
**Figure 52.3: Assurance Perceptions relative to ZOT by income levels**



**Figure 52.4: Empathy Perceptions relative to ZOT by income levels**



**Figure 52.5: Tangibles Perceptions relative to ZOT by income levels**

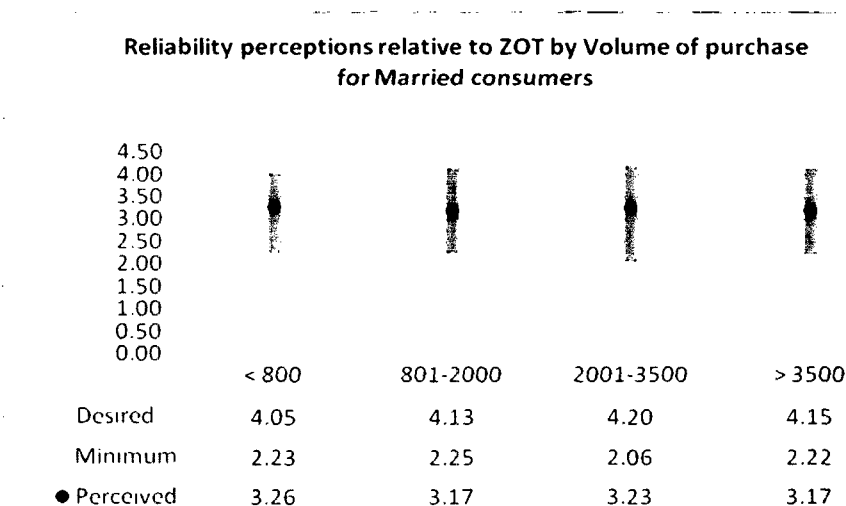


It was inferred that ZOT for married respondents was the largest for incomes between Rs. 20001 to Rs. 30000 and smallest for incomes less than Rs. 10000. The perceived values ranged from 2.94 to 3.55.

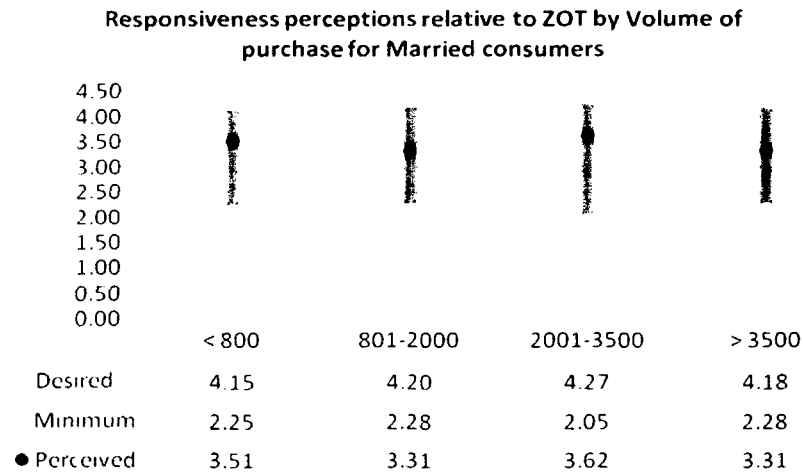
#### 4.5.9.6 Zone of Tolerance by Volume of Monthly Purchases for Married consumers

The ZOT and the perception scores for different purchase volumes for Married consumers were plotted for the various dimensions of Service Quality to indicate Service Quality Perceptions relative to the Zone of Tolerance.

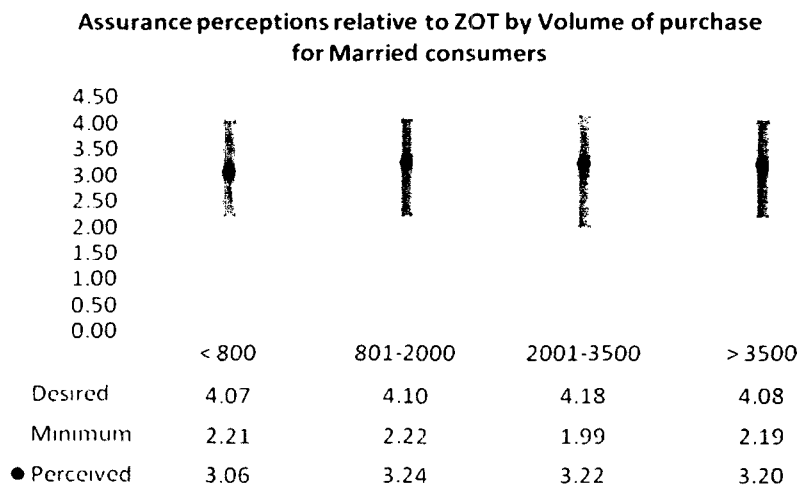
**Figure 53.1: Reliability Perceptions relative to ZOT by purchase volumes**



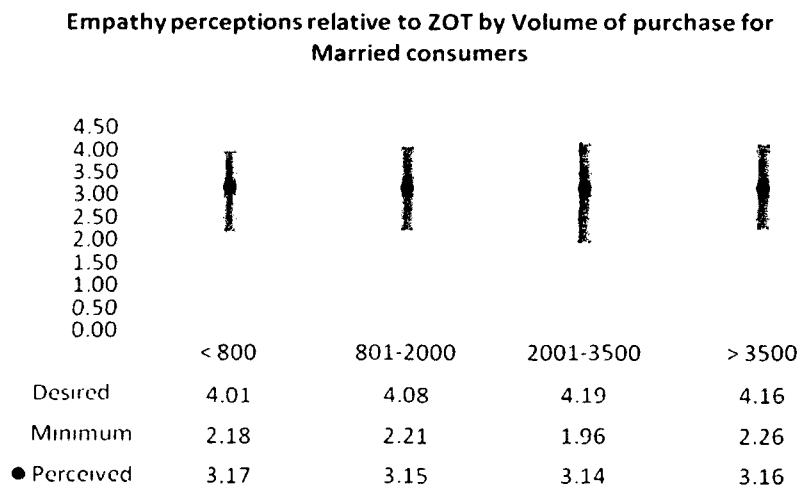
**Figure 53.2: Responsiveness Perceptions relative to ZOT by purchase volumes**



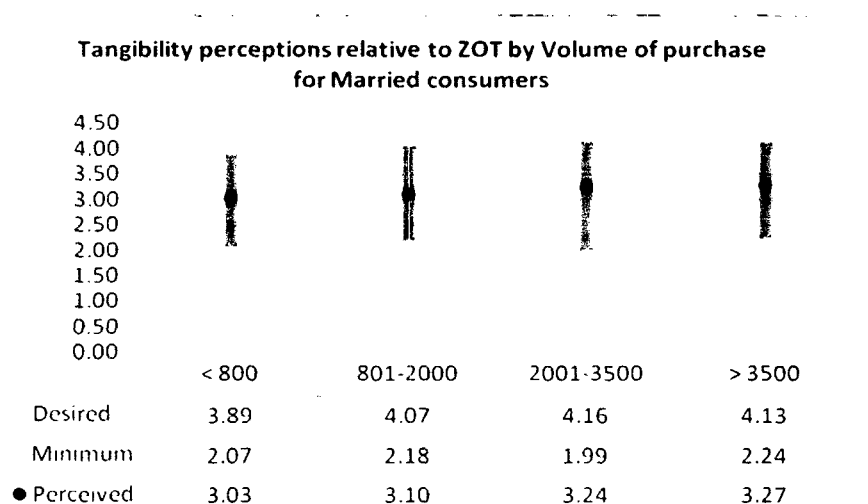
**Figure 53.3: Assurance Perceptions relative to ZOT by purchase volumes**



**Figure 53.4: Empathy Perceptions relative to ZOT by purchase volumes**



**Figure 53.5: Tangibility Perceptions relative to ZOT by purchase volumes**



It was inferred that ZOT for married respondents was greatest for purchase volumes of Rs. 2001 to Rs. 3500. The perceived values ranged from 3.03 to 3.62.

#### **4.6 CONCLUDING REMARKS**

The data was analyzed using various tools of analysis like cross tabulations, Mean, SD, Ranking and Friedman's test, ANOVA and Zone of Tolerance analysis and inferences were drawn.

The next and last chapter shall have a discussion and summary of the findings along with suggestions and recommendations.

## **CHAPTER 5**

### **FINDINGS, DISCUSSION AND RECOMMENDATIONS**

The objectives of this research study has been achieved and the data collected from the survey was analyzed and inferences drawn in the previous chapters.

#### **5.1 FINDINGS**

##### **5.1.1 PROFILE OF RESPONDENTS**

The overall respondents profile for each of the two cities - Chennai and Coimbatore and for each of the two retail formats – kiranas and combination stores were tabulated (Table7). Each cell in the table had more than 30 respondents. Nearly two thirds of the respondents in the age group 36 to 45 years shopped at a kirana store. Around 58% of the respondents in the 46 to 55 years age group also shopped at a kirana. However this trend is reversed in all other age groups with more number of respondents shopping at a combination store than a kirana. The distribution of males among kiranas and combination stores were almost equal but 57% of the female respondents shopped at a kirana. A majority of Single respondents (65%) preferred to shop at a combination store while 57% of married respondents shopped at a kirana. There was an increase in the number of shoppers at kiranas with a decrease in income and shift to combination stores with an increase in incomes. The same trend was seen with ‘monthly purchase volumes’. Respondents with lesser monthly purchase volumes (less than Rs. 2000) preferred to shop at a kirana but higher the purchase volumes, more the shift to combination stores.

Table 8 looked at respondents’ profiles city wise. A majority of Chennai respondents between the ages 36 to 55 years shopped at kiranas while a majority of all other age



groups shopped at a combination store. However, in Coimbatore, a higher percentage of respondents from all age groups shopped at a kirana. In Chennai, majority of males (63%) shopped at a combination store while 58% of the females shopped at a kirana. In Coimbatore, majority of both males and females shopped at a kirana. An overwhelming majority of single respondents (94%) and 55% of the married sample in Chennai shop for their monthly groceries at a combination store. In Coimbatore, single respondents were more or less equally distributed among kiranas and combination stores where as 60 % of the married respondents shopped at kiranas. In Chennai, majority of the respondents with incomes ranging from Rs. 10001 to Rs. 30000 shopped at a kirana. In Coimbatore, a majority of the respondents with incomes up to Rs. 20000 shopped at a kirana but with increasing incomes, there was a shift from kirana to combination store. At lower purchase volumes up to Rs. 2000, a majority of respondents shopped at a kirana, but with increasing purchase volumes, there was a shift seen from kiranas to combination stores irrespective of which city they belonged to.

### **5.1.2 DESCRIPTIVE STATISTICS**

Univariate summary statistics like the mean, standard deviation, measure of service adequacy (MSA) and measure of service superiority (MSS) for the five dimensions of Service Quality – Reliability, Responsiveness, Assurance, Empathy and Tangibles were calculated for overall sample data (Table 9). The mean values for all perception variables for the overall sample were greater than 3 on a five point scale. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. Responsiveness Dimension of Service Quality exhibited the highest mean reflecting a higher level of satisfaction. Empathy and Tangibles dimensions scored the lowest reflecting a lower level of satisfaction with these

dimensions. The mean values for all MSA (Measure of Service Adequacy) and MSS (Measure of Service Superiority) variables were all below 1. However all MSS scores were negative which implied that the Desired level of Service Quality Expectations were greater than the perceptions of Service Quality. The positive scores of MSA implied that the Adequate level of Service Quality Expectations were lesser than the Perceptions of Service Quality. This implied that the Perceived level of Service Quality lies between the Adequate and Desired levels of Service Quality

Table 10 tabulates the univariate summary or descriptive statistics of the two cities Chennai and Coimbatore for the five dimensions of Service Quality. The mean values for all perception variables for both Chennai and Coimbatore were greater than 3 on a five point scale. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. The mean values for MSA for Chennai respondents were between 1.0 and 1.4 and for Coimbatore respondents were below 1. Thus Chennai respondents had a larger Perceived – Adequate gap than Coimbatore respondents. The mean values for MSS for Chennai respondents were between -0.7 and -1.1. The reliability, assurance and empathy dimensions had a higher MSS gap than responsiveness, tangibility and overall service quality. All MSS scores for Coimbatore were above -1.0. Chennai respondents also had a larger Perceived – Desired gap than Coimbatore residents. The negative scores for MSS implied that the Desired level of Service Quality Expectations were greater than the perceptions of Service Quality. The positive scores of MSA implied that the Adequate level of Service Quality Expectations were lesser than the Perceptions of Service Quality. This implied that the Perceived level of Service Quality lies between the Adequate and Desired levels of Service Quality.

The mean values for all perception variables for both Kiranas and Combination Stores (Table 11) were greater than 3 on a five point scale. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. The mean values for MSA for Kirana respondents were between 1.1 and 1.6 and for Combination respondents were below 1. Thus Kirana respondents had a larger Perceived – Adequate gap than Combination store respondents. The mean values for MSS for Kirana respondents were between -0.6 and -1.1. The smallest Perceived – Desired gap was for the responsiveness dimension and highest was for Empathy among Kirana respondents. All MSS scores for Combination stores were above -1.0. Combination stores had a larger Perceived – Desired gap on two dimensions – responsiveness and assurance than Kiranas. The negative scores for MSS implied that the Desired level of Service Quality Expectations were greater than the perceptions of Service Quality. The positive scores of MSA implied that the Adequate level of Service Quality Expectations were lesser than the Perceptions of Service Quality. This implied that the Perceived level of Service Quality lies between the Adequate and Desired levels of Service Quality.

The mean values for all perception variables for all the age groups (Table 12) were greater than 3 on a five point scale. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. The MSA mean values for the age group < 25 years was the lowest among all the age groups and ranged from 0.4 to 0.62; thus the '< 25 yrs' age group had the smallest Perceived – Adequate gap compared to all other age groups. The MSA mean value for the '36 - 55 yrs' age groups was all above 1 and has the largest Perceived – Adequate gap. The MSS mean values for all the age groups were negative for all the

dimensions. The MSS mean values for the younger age groups were slightly lesser than the '36 – 55 yrs' group. The negative scores for MSS implied that the Desired level of Service Quality Expectations were greater than the perceptions of Service Quality. The positive scores of MSA implied that the Adequate level of Service Quality Expectations were lesser than the Perceptions of Service Quality. This implied that the Perceived level of Service Quality lies between the Adequate and Desired levels of Service Quality.

The mean values for all perception variables for both male and female respondents (Table 13) were greater than 3 on a five point scale. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. The mean values for MSA for male respondents were less than 1 and for female respondents were above 1. The female respondents had a larger Perceived – Adequate gap than male respondents. The MSS mean values for both male and female respondents were similar. All MSS scores for both male and female respondents were above -1.0. The negative scores for MSS implied that the Desired level of Service Quality Expectations were greater than the perceptions of Service Quality. The positive scores of MSA implied that the Adequate level of Service Quality Expectations were lesser than the Perceptions of Service Quality. This implied that the Perceived level of Service Quality lies between the Adequate and Desired levels of Service Quality.

The mean values for all perception variables for both single and married respondents (Table 14) were greater than 3 on a five point scale. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. The mean values for MSA for single respondents were less than 0.8 and for married respondents were above 1. The married respondents had a

larger Perceived – Adequate gap than single respondents. The MSS mean values for married respondents were greater than single respondents. All MSS scores for both single and married respondents were above -1.0. The negative scores for MSS implied that the Desired level of Service Quality Expectations were greater than the perceptions of Service Quality. The positive scores of MSA implied that the Adequate level of Service Quality Expectations were lesser than the Perceptions of Service Quality. This implied that the Perceived level of Service Quality lies between the Adequate and Desired levels of Service Quality.

Table 15 reflects the mean values of all perception variables for all the income groups and were found to be greater than 3 on a five point scale except for one variable i.e. tangibility dimension for the < 10000 income level. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. The MSA mean values for income levels < 10000 and > 30000 were less than 1. Income groups with income between 10001 and 30000 had mean MSA values nearer to 1 or greater than 1. The > 30000 income group had the smallest Perceived – Adequate gap while the < 10000 has the largest Perceived – Adequate gap.

The MSS mean values for all income groups were negative for all the dimensions. The negative scores for MSS implied that the Desired level of Service Quality Expectations were greater than the perceptions of Service Quality. The positive scores of MSA implied that the Adequate level of Service Quality Expectations were lesser than the Perceptions of Service Quality. This implied that the Perceived level of Service Quality lies between the Adequate and Desired levels of Service Quality.

The mean values for all perception variables for all purchase volumes (Table 16) were greater than 3 on a five point scale. This implied a more than average level in Overall Perceived Service Quality and in the five dimensions of service quality among the sample respondents. The MSA mean values for monthly purchase volumes of up to Rs. 2000 were above 1 and larger purchase volumes of greater than Rs. 2000 has mean values less than one. The smallest Perceived – Adequate gap was observed in the group with monthly purchases > Rs. 3500 while the largest Perceived – Adequate gap was seen for the < Rs. 2000 groups. The MSS mean values for all monthly purchase volumes were negative for all the dimensions. The negative scores for MSS implied that the Desired level of Service Quality Expectations were greater than the perceptions of Service Quality. The positive scores of MSA implied that the Adequate level of Service Quality Expectations were lesser than the Perceptions of Service Quality. This implied that the Perceived level of Service Quality lies between the Adequate and Desired levels of Service Quality.

### **5.1.3 FACTORS THAT INFLUENCE SHOPPING AT A RETAIL GROCERY STORE (STORE PATRONAGE CRITERIA)**

#### **Ranking of Store Patronage Criteria (SPC)**

The mean scores and ranks (Tables 19 & 17) for the five store patronage criteria reflect the importance customers attach to these factors in selecting a grocery store. The overall data (OD) reflects the ranking of all the respondents. Variety and quality of merchandise (F1) has been ranked the most important factor in selection of a grocery store, followed by prices of goods (F2), Location of the store (F4) and Services offered by the store (F3). Advertising of the store (F5) was the least important factor when selecting a grocery store. Coimbatore customers ranked variety and quality of goods first and prices of

goods second. They also ranked service offered by the store as more important than location of the store. For Kirana customers and for customers in the age group 36 – 45 years, price of goods was the most important factor followed by variety and quality of goods. Single customers ranked service offered by the store as more important than location of the store. Customers with monthly incomes less than Rs. 10000 and between Rs. 10001 and Rs. 20000 ranked prices of goods as the most important factor followed by variety and quality of goods in selection of a grocery store. However, customers with income between Rs. 20001 and Rs. 30000 have ranked both variety and quality of goods and prices of goods equally thus giving both these factors equal importance while selecting a grocery store. Customers with monthly incomes greater than Rs. 30000 have ranked variety and quality of goods as the most important factor followed by the price of goods. The same trend is seen with customers with lower volume of purchases who have ranked prices of goods as the most important factor whereas customers with higher volume of purchases have ranked variety and quality of goods as the most important factor in the selection of a grocery store. The five SPC - Variety and quality of merchandise, Price, Service, Location and Advertising did not have the same mean ranks and there was a significant difference in the mean ranks of factors that influence shopping at a retail grocery store for overall data ( $H_{01}$ ) and also between the sub-samples – cities ( $H_{01a}$ ), retail formats ( $H_{01b}$ ), age ( $H_{01c}$ ), gender ( $H_{01d}$ ), marital status ( $H_{01e}$ ), incomes ( $H_{01f}$ ) and purchase volumes ( $H_{01g}$ ).

### **Mean scores of Store Patronage Criteria**

#### **Overall sample**

The mean scores for SPC (Table 19) were subjected to significance testing using hypothesis  $H_{02a}$  to  $H_{02g}$  between sub-samples i.e. between cities, retail formats, age

groups, gender, marital states, incomes and purchase volumes. Chennai and Coimbatore perceived prices of goods and location of the store in the same way; however they differed in their perception in the case of variety and quality of merchandise, location of the store and advertising of the store. Coimbatore considered variety and quality of merchandise and advertising of the store more important and location of the store less important than Chennai. Variety and quality of merchandise and location of the store are two factors that respondents consider equally important for both kiranas and combination stores. Respondents expect kiranas to be price competitive and expect better service at a combination store. Advertising for a kirana store was more important than for a combination store. Variety and quality of merchandise, prices of goods and service of the store were equally important for all grocery shoppers irrespective of age. Location of the store was more important for the 36 to 55 years age group and the least important for respondents less than 25 years. Advertising of the store was more important for the 26 to 45 years age group and the least important for respondents older than 55 years. Both male and female respondents gave equal importance for variety and quality of merchandise, prices of goods, service of the store and advertising of the store and females considered location of the store more important than males. Both single and married respondents did not differ in their perception of the importance of variety and quality of merchandise, prices of goods and advertising of the store. Single respondents however considered service of the store more important while married respondents considered location of the store more important. Variety and quality of merchandise was equally important to all respondents irrespective of income. Lower income groups were very price sensitive than higher income groups. Higher income groups gave more importance to location of the store, services offered by the store and advertising of the store than lower income groups. Respondents irrespective of their monthly purchase volume of groceries considered



variety and quality of merchandise and location of the store equally important. Respondents with lower purchase volumes gave more importance to price of goods. Respondents with higher purchase volumes gave more importance to service and location of the store than lower purchase volumes. Advertising of the store was more important for respondents with purchase volumes between Rs. 801 and Rs. 3500 and the least important for purchase volumes less than Rs. 800.

### **Chennai respondents**

Variety and quality of merchandise and prices of goods were two factors that were considered equally important for both retail formats. However, Chennai Combination store respondents considered service of the store very important compared to kirana respondents. Location of the store and advertising of the store were more important for kirana respondents. Chennai respondents irrespective of age perceived location of the store similarly. Variety and quality of goods was more important for the 26-35 years age group when compared to other age groups. Price of goods was more important for respondents less than 25 years and least important for the 26 to 35 years age group. Service of the store was more important for the youngest (< 25 yrs) and the oldest respondents (> 55 yrs) and the least important among age groups for respondents 36 to 45 years. 36 to 45 year old respondents considered advertising more important and the youngest the least important among all age groups. Male and female respondents of Chennai had narrow differences in perceiving service and advertising of the store. All other factors were perceived similarly. Married people perceived location and advertising as more important and service of the store less important than single respondents. Respondents with incomes less than Rs. 10000 considered variety and quality of merchandise less important when compared to other respondents. Price of goods was the most important factor for the lower income group and decreased with importance with

increase in incomes. Service of the store was almost equally important for respondents of all incomes. Location of store was less important for the lower income group and progressively increased in importance with increase in incomes. Advertising of the store was more important for middle income groups and least important for the lower income group. Price of goods was more important for lower purchase volumes and progressively less important with increasing purchase volumes. Service of the store was less important for lower purchase volumes and progressively more important with increasing purchase volumes. Advertising of the store was more important for medium purchase volumes.

### **Coimbatore respondents**

Kirana and Combination store respondents gave equal importance to location of the store. Variety and quality of merchandise and price of goods were more important for kirana consumers and service and advertising of the store were important for combination store consumers. Respondents irrespective of age, gender and marital status perceived the five store patronage criteria similarly. Price of goods was more important for lower income and purchase volumes and became increasingly less important with increasing incomes and purchase volumes. Service of the store was less important for lower income and purchase volumes and became increasingly important with increase in incomes and purchase volumes. Advertising of the store was more important for respondents with incomes between Rs. 20001 to Rs.30000 and less important for incomes less than Rs. 10000. It was also more important for purchase volumes greater than Rs. 3500 and progressively decreased in importance with decrease in purchase volumes.

### **Kirana respondents**

Chennai and Coimbatore kirana consumers differ very significantly in their evaluation of the five Store Patronage Criteria. Coimbatore consumers consider variety and quality of merchandise, price of goods and service of the store relatively more important than

Chennai consumers. Chennai consumers consider location and advertising of the store more important. Kirana consumers less than 35 years of age and more than 55 years consider variety and quality of merchandise relatively more important than other age groups. Respondents between the ages 36 to 55 years consider location and advertising of the store relatively more important and those less than 25 years consider these two factors the least important. Men have relatively given more importance for variety and quality of merchandise while women have given more importance to location and advertising of the store. Single respondents expected a larger variety and better quality of products than married respondents. Married respondents expected convenient locations and better advertising of the store relative to single respondents. Respondents with incomes less than Rs. 10000 expected greater variety and quality of goods at competitive prices from their kirana store and this expectation decreased with increasing incomes. Respondents with higher incomes expected convenient and better location and advertising from their kirana store and this expectation decreased with decreasing incomes. Respondents irrespective of purchase volumes had similar expectations on all the five store patronage criteria.

### **Combination Store respondents**

Chennai combination store consumers expect competitive prices and convenient locations than Coimbatore consumers; however, Coimbatore consumers expect better advertising from their combination store. The youngest and the oldest consumers expect competitive prices from their combination stores. With decreasing age, respondents expected more advertising of the store. Male, female, single and married consumers of combination stores viewed all five factors similarly. Higher income groups expected larger variety and better quality products, convenient locations and better advertising of the store while lower income groups expected competitive prices for goods. Respondents with higher

purchase volumes expected better variety and quality of goods and superior service while respondents with lower purchase volume expected competitive prices.

### **Male respondents**

Coimbatore men preferred better variety and quality of merchandise and advertising of the store whereas Chennai men preferred more convenient locations. Kirana male consumers expected better variety and quality of merchandise and competitive prices while combination store male consumers expect superior service from their stores. Men older than 55 years and between 36 to 45 years were very price sensitive and men between 46 to 55 years the least price sensitive. Men between 36 to 55 years preferred more convenient location of the store. Married male respondents preferred more convenient locations. Male Respondents with incomes less than Rs. 20000 and greater than Rs. 30000 preferred better variety and quality of products. Men with incomes less than Rs. 10000 preferred competitive prices of goods and this preference decreased with increasing incomes. Men with incomes greater than Rs. 30000 preferred superior service and this decreased with decreasing incomes. Men with incomes greater than Rs. 20000 preferred convenient location and better advertising of the store. Competitive prices for goods were more important for small purchase volumes and decreased with increasing purchase volumes. Superior service was more important for larger purchase volumes and decreased with decrease in purchase volume.

### **Female respondents**

Coimbatore female respondents gave more importance to service and advertising of the store while their Chennai counterparts gave more importance to location of the store. Kirana consumers gave more importance for prices of goods, location and advertising of the store whereas their combination store counterparts gave more importance to service of the store. Respondents irrespective of age perceived almost all the store patronage

criteria similarly. Single females expected superior service of the store. Women with lesser incomes gave more importance to price of goods and this decreased with increase in incomes. With increase in incomes, women preferred superior service and better location of the store. With decrease in purchase volumes, women gave more importance to price of goods and less importance to services offered by the store.

### **Single respondents**

Coimbatore single respondents preferred more variety and better quality goods and better advertising of the store. Chennai single respondents preferred better services and convenient location of the store. Single kirana consumers preferred more variety and better quality goods, while combination store consumers preferred superior service and advertising of the store. Older single consumers gave very little importance to advertising of the store. Single women prefer a more convenient location of the store. Single respondents with lesser incomes prefer competitive prices for goods; with increase in incomes, they prefer superior services and convenient location of the store. Respondents with lower purchase volumes preferred competitive prices of goods.

### **Married respondents**

Married Coimbatore consumers preferred more variety and better quality merchandise at competitive prices, superior service and better advertising of the store. Chennai married consumers' preferred convenient location of the store. Kirana consumers expect competitive prices and better advertising of the store whereas combination store consumers prefer better service from the store. Married consumers less than 25 years and greater than 55 years of age do not expect much advertising of the store compared to consumers 36 to 45 years old who expect much more advertising of the store. Married male and female consumers did not differ in their expectations on the five store patronage criteria. Married consumers with incomes less than Rs. 10000 expected competitive

prices and this decreased with increase in income. Those with incomes greater than Rs. 30000 expected superior service from the store. Convenient location of the store was more important for consumers of higher income groups compared to lower income groups. Advertising of the store was relatively more important for consumers with incomes greater than Rs. 10001. Prices of goods were relatively more important for smaller purchase volumes and service of the store relatively more important for larger purchase volumes.

#### **5.1.4 PERCEPTION OF CONSUMERS TOWARDS SERVICE QUALITY OF GROCERY RETAILERS**

##### **Overall data**

The mean scores (Tables 10 to 16) for perceived service quality were subjected to significance testing using hypothesis  $H_{011a}$  to  $H_{011g}$  between sub-samples i.e. between cities, retail formats, age groups, gender, marital states, incomes and purchase volumes. Coimbatore respondents perceived better reliability, assurance, empathy and overall service quality than Chennai respondents. Kirana consumers perceived better responsiveness, assurance and overall service quality than combination store consumers. Grocery retailers were found more responsive to older consumers than younger consumers. Male respondents were less satisfied with the tangible elements in a grocery store than females. Perceptions of service quality were similar for single and married respondents. Grocery retailers were more responsive to respondents from higher income groups. Higher income groups perceived tangible elements in the grocery store more favourably than lower income respondents. Grocery retailers are the most responsive to respondents whose purchase volumes are less than Rs. 2000.

**Chennai respondents (H0<sub>12a</sub> to H0<sub>12f</sub>)**

Empathy of employees irrespective of whether it was a kirana or a combination store was perceived equal by Chennai respondents. On all other dimensions of service quality and overall service quality, kiranas were perceived to be better than combination stores in Chennai. Younger respondents found grocery retailers less responsive than older respondents. They also perceived much lesser overall service quality than older respondents. Chennai female respondents found grocery retailers more responsive. They also perceived better tangibles and overall service quality than their male counterparts. Married respondents perceived better responsiveness, assurance and overall service quality in their grocers. Respondents with incomes between Rs. 10001 to Rs. 20000 found their grocers more reliable whereas respondents with incomes less than Rs. 10000 and between Rs. 20001 and Rs. 30000 found them the least reliable. Grocers were more responsive to respondents with incomes between Rs. 10001 to Rs. 30000 and the least responsive to lower income groups.

**Coimbatore respondents (H0<sub>13a</sub> to H0<sub>13f</sub>)**

Combination stores scored high on all dimensions of service quality except tangibles and was perceived to offer better overall service quality than kiranas. Kiranas were perceived to have better tangibles. Age, gender and marital status did not affect perceptions of service quality of Coimbatore respondents across grocery retail outlets. Higher income groups perceived better quality of service than lower income groups. Respondents with larger purchase volumes also perceived better quality of service however it was significant only for the tangibles dimension.

**Kirana respondents (H0<sub>14a</sub> to H0<sub>14f</sub>)**

Chennai kiranas were perceived to be more responsive, had better tangibles and overall service quality than Coimbatore kiranas. Older respondents perceived better

responsiveness, tangibles and overall service quality and this decreased with decrease in age. Females perceived better tangibles than males. Married respondents perceived responsiveness and tangibility of kiranas to be superior to single respondents. Respondents with higher incomes have perceived kiranas to be responsive, have better tangibility and overall service quality. Purchase volumes did not affect perception pattern of kirana respondents.

#### **Combination store respondents (H0<sub>15a</sub> to H0<sub>15f</sub>)**

Coimbatore respondents have more favourably perceived the service quality of combination stores than Chennai respondents. Age, gender, income and purchase volume did not affect perception of service quality of combination stores. Single respondents felt that tangibles were superior in a combination store than married respondents.

#### **Male respondents (H0<sub>16a</sub> to H0<sub>16f</sub>)**

Coimbatore male respondents perceived better reliability, assurance, empathy and overall service quality in their grocery retailers than Chennai respondents. Kirana consumers found their stores to be very responsive to their needs than combination stores. Age and purchase volumes did not affect male perceptions of service quality of a grocery store. Single male respondents perceived superior tangibles at their grocery store than married respondents. Respondents with the lowest and highest incomes perceived greater reliability. Higher income respondents perceived superior tangibles.

#### **Female respondents (H0<sub>17a</sub> to H0<sub>17f</sub>)**

Coimbatore female respondents perceived better reliability whereas Chennai females perceived better responsiveness and tangibles in their grocery retailers. Kiranas were perceived to be more responsive, gave better assurance and overall service quality. Responsiveness and overall service quality perceptions increased with increase in age of female respondents. Generally, married female respondents perceived better dimensional



service quality except empathy but they significantly differed from their single counterparts in their evaluation of overall service quality; also higher the income better was their perception of responsiveness and tangibility. Females with large purchase volumes perceived lesser responsiveness on the part of grocery retailers.

#### **Single respondents (H0<sub>18a</sub> to H0<sub>18f</sub>)**

Coimbatore single respondents perceived better dimensions of service quality and overall service quality except for tangibles. Single respondents found tangibles much superior for combination stores than kiranas. Age, gender, income and purchase volumes did not affect perceptions of service quality of single respondents.

#### **Married respondents (H0<sub>19a</sub> to H0<sub>19f</sub>)**

Chennai married respondents perceived better responsiveness and tangibles in their grocery stores while Coimbatore respondents perceived better reliability, assurance and empathy. Kiranas were perceived more responsive, had better assurance and tangibles and overall service quality. Older respondents perceived their grocery retailers to be more responsive. Females perceived better tangibles and overall service quality. Perception of responsiveness and tangibles increased with rising incomes. Perception of responsiveness decreased with increasing purchase volumes.

### **5.1.5 ZONE OF TOLERANCE FOR SERVICE QUALITY OF GROCERY RETAILERS**

#### **Overall data**

The highest expectations were for the Responsiveness dimension for both Desired and adequate levels of Expectations followed by Reliability, Empathy, Assurance and Tangibles. The perception of consumers of the Responsiveness dimension was also the highest among all the dimensions followed by Reliability and Assurance with Empathy

and Tangibles sharing the lowest score. The largest Zone Of Tolerance is for the Responsiveness dimension followed by Empathy and Tangibles. Reliability and Assurance have the smallest Zone Of Tolerance. The Desired Expectations of service quality for all 5 five dimensions were higher in Chennai than Coimbatore. Desired expectations of service quality were the highest for the Responsiveness dimension followed by Empathy, third place shared by Reliability and Tangibles and the lowest score for Assurance in Chennai. The adequate expectations of Service Quality for all the five dimensions were higher in Coimbatore than Chennai. Adequate Expectations of service quality in Coimbatore were the highest for the Responsiveness dimension followed by Reliability, Assurance Empathy and lastly Tangibles. The perception of consumers of the Responsiveness dimension in Chennai is the highest among all the dimensions followed by Responsiveness dimension in Coimbatore. The perception of consumers of the Reliability, Assurance and Empathy dimensions were higher in Coimbatore than Chennai. The Zone of Tolerance for Chennai consumers was larger than Coimbatore consumers. The desired levels on all variables were similar for both Chennai and Coimbatore but the adequate levels on all variables were higher for Coimbatore consumers than Chennai consumers. The Desired Expectations of service quality for all 5 five dimensions were marginally higher for Kiranas than Combination Stores. Adequate Expectations of Service Quality for all 5 dimensions were significantly higher for Combination Stores than Kiranas. The perception of consumers of the Responsiveness dimension for both Kiranas and Combination Stores were the highest among all the dimensions followed by Assurance for Kiranas with Assurance for Combination Store having the lowest score. Kiranas uniformly exhibited larger Zone Of Tolerance than Combination Stores. The respondents in the age group of 36 – 55 years had the largest Zone of Tolerance for all the dimensions of Service Quality followed by respondents in

the age groups 26 – 35 and greater than 55 years. The younger respondents whose ages were less than 25 years had the smallest Zone of Tolerance for all the dimensions of Service Quality. All the respondents irrespective of age had more than average perceptions scores on all the dimensions of Service Quality. There seems no significant difference in the Zone of Tolerance irrespective of Gender and Marital Status. The perceived values for all dimensions of service quality irrespective of gender and marital status were above average. There seems no significant difference in the Zone of Tolerance for all dimensions of service quality for all income groups. The perceived values for all dimensions of service quality irrespective of income levels were above average. Respondents with monthly purchases of more than Rs. 3,500 per month had the largest Zone of Tolerance for all the dimensions of Service Quality except for the Tangibles dimensions where it shared the largest Zone of Tolerance along with respondents with purchases less than Rs. 800.

### **Chennai respondents**

ZOT for Combination stores were smaller than Kiranas in Chennai and reflected the ZOT obtained for the overall data. Like the overall sample, the Chennai respondents had marginally higher Desired Expectations of service quality for Kiranas than Combination stores. Adequate Expectations were significantly higher for Combination stores than Kiranas. Responsiveness perception scored the highest for both Kiranas and Combination stores. Respondents in the age group 36 – 45 yrs had the greatest ZOT followed by 46 – 55 yrs and > than 55 yrs. Respondents < than 25 yrs of age had the smallest ZOT. Females and Married respondents had larger ZOT than Males and Singles in Chennai. ZOT for Chennai respondents with family monthly incomes between Rs. 10000 and Rs. 30000 were the largest and adequate expectations the lowest. Desired Expectations were almost on the same level for all income groups. The largest ZOT was

for respondents with monthly purchase of groceries between Rs. 801 to Rs. 2000 followed by < Rs. 800. The smallest ZOT was for respondents with purchase volumes > than Rs. 3500.

### **Coimbatore respondents**

ZOT for kiranas and combination stores in Coimbatore were similar; however, desired and minimum expectations were higher for combination stores. ZOT for ages between 26 to 35 yrs was the smallest followed by 36 to 45 yrs. ZOT was largest for Coimbatore respondents less than 25 years. The desired and minimum expectations were higher for older age groups. Males and Singles had larger ZOT than Females and Married respondents. Females and Married respondents had higher levels of desired and minimum expectations. The largest ZOT was for respondents with incomes less than Rs. 10000. The smallest ZOT was for those in the Rs. 10001 to Rs. 20000 bracket. With increasing incomes, the desired and minimum expectations also increased. ZOT was largest for respondents with purchase volumes less than Rs. 800. ZOT was the smallest for purchase volumes between Rs. 801 and Rs. 3500. Respondents with higher purchase volumes had higher desired and minimum expectations.

### **Kirana respondents**

ZOT for Coimbatore were smaller than Chennai with desired expectations almost on the same level for both cities but minimum expectations higher for Coimbatore than Chennai. ZOT was largest for respondents greater than 55 years followed by 36 to 45 years age group. The smallest ZOT was for the under 25 years. Females and married respondents had larger ZOT than males and singles for all the dimensions. ZOT is the largest for respondents with incomes greater than Rs. 30000 followed by the Rs. 20001 to Rs. 30000 income bracket. ZOT for all kirana respondents irrespective of purchase volumes were only marginally different from each other and were similar.

### **Combination store respondents**

ZOT for combination stores in both the cities, between age groups, gender, marital states, incomes and purchase volumes were similar.

### **Male respondents**

ZOT for males across service quality dimensions for both cities were similar. However Chennai reflected higher values for both desired and minimum expectations than Coimbatore. ZOT for males irrespective of retail formats were similar. Desired and minimum expectations were marginally higher for combination stores. ZOT for males across age groups were similar. Desired and minimum expectations showed a slight tendency to increase with increase in age. ZOT for males irrespective of marital status were similar. ZOT for males with incomes less than Rs. 10000 was the largest. There is a shift upwards in the ZOT with either desired or minimum expectations or both showing slight increase with increase in incomes. ZOT across purchase volumes were similar, however desired and minimum expectations for purchase volumes greater than Rs. 3500 were higher.

### **Female respondents**

ZOT for females were larger in Chennai than Coimbatore. ZOT for females in kiranas were larger than combination stores. ZOT for females was the largest for the age group 36 to 45 years followed by 26 to 35 years. ZOT was the smallest for respondents less than 25 years of age. Desired expectations were similar across age groups but minimum expectations were higher for respondents less than 25 years and more than 55 years. ZOT for single females were smaller than married females. Desired expectations were similar for all respondents but minimum expectations were higher for single female. Perceived values were much lower placed on the ZOT. ZOT was the largest for the Rs. 20001 to Rs. 30000 income group followed by the Rs. 10001 to Rs. 20000 income group. The smallest

ZOT was seen for the less than Rs. 10000 income group. Desired expectations were similar across income groups but minimum expectations were higher for less than Rs. 10000 and more than Rs. 30000 income groups. ZOT for females were the largest for purchase volumes between Rs. 801 to Rs. 2000 followed by Rs. 2001 to Rs. 3500. The smallest ZOT was seen for purchase volumes less than Rs. 800. Desired expectations were similar across purchase volumes but minimum expectations were higher for purchase volumes less than Rs. 800 and for more than Rs. 3500.

### **Single respondents**

ZOT for singles across both the cities were similar. Minimum and desired expectations were slightly higher for Chennai. ZOT was generally smaller for combination stores. Desired expectations were almost similar and minimum expectations for combination stores were slightly higher than kiranas. ZOT was the largest for the age group 46 to 55 years and the smallest for age greater than 55 years. The 46 to 55 age group had the highest score for desired expectations. ZOT for single respondents were generally similar irrespective of gender. ZOT for singles was the largest for the income group of Rs. 20001 – Rs. 30000 and the smallest for incomes between Rs. 10001-Rs. 20000. The perceived value for 'greater than Rs. 30000' income group is generally placed lower than other income groups on the ZOT. ZOT for singles was the smallest for purchase volumes between Rs. 801 to 2000. ZOT for purchase volumes less than Rs. 800 and between Rs. 2001 to Rs. 3500 were similar.

### **Married respondents**

ZOT for married Chennai respondents were larger than married Coimbatore respondents. ZOT for married respondents of kiranas were smaller than combination stores. ZOT for married respondents for age groups less than 25 years, 36-45 years and greater than 55 years were similar and larger. ZOT for age groups 26 to 35 years and 46 to 55 years were

similar and smaller. ZOT for married females were greater than males. ZOT for married respondents was the largest for incomes between Rs. 20001 to Rs. 30000 and smallest for incomes less than Rs. 10000. ZOT for married respondents was greatest for purchase volumes of Rs. 2001 to Rs. 3500.

## **5.2 DISCUSSION**

Respondents who were in the age group 36 to 55 years shopped at a kirana which was also reflected in the Chennai sample whereas those younger than 36 years and older than 55 years shopped at a combination store. This could be a reflection of younger and older consumers rating variety and quality of merchandise and service of the store as more important and the 36 to 55 years age group considering location of the store as more important. Kiranas seemed to attract respondents with lesser incomes and purchase volumes and also married respondents. Females preferred a kirana for their monthly grocery shopping as against men; however Coimbatore respondents irrespective of gender seemed to prefer a kirana. This could be due to Coimbatore having very few combination stores. Single respondents preferred a combination store in Chennai whereas Coimbatore single respondents had no such clear preference. This demonstrates that there is an opportunity for both kiranas and combination stores to clearly segment and target their markets especially in Chennai which can be considered a more mature market going by the number of big retail formats.

Findings of the ranking of store patronage criteria reflect the findings of Gagliano & Hathcote (1994) in his study on store patronage criteria in Retail apparel specialty stores. Merchandise was the most important, followed closely by price. Service was the third most important attribute followed by location and advertising. In our study, Service was ranked fourth after location. This may be due to the fact that Gagliano & Hathcote's

study was in apparel specialty stores which do not come under utilitarian goods but are hedonic purchases and hence location is not as important as services offered by the store. In the grocery sector, the merchandise quality, price of goods and location are qualifying factors for consumers to choose your store and service is a winning factor which will differentiate your grocery store from the competition and becomes a source for competitive advantage. The only exception was respondents from Coimbatore who ranked service of the store more important than location. This may be due to the fact that Coimbatore is a much smaller city than Chennai and travelling one end to another will not take much time and effort. Respondents in Chennai and Coimbatore differed in their perception of store patronage criteria for kiranas and combination stores. This again reiterates the fact that India is a country of regional cultural differences and these differences need to be taken into account when deciding a regional retail strategy. Another surprising finding is that consumers expected kiranas to advertise when compared to combination stores which are usually never part of the kiranas retail strategy. Consumers expect information about promotional offers, new products, etc. There were also differences in perception of store patronage criteria for kiranas and combination stores. Therefore specific retail strategies depending on the retail format need to be followed.

Overall service quality and the five dimensions of service quality – reliability, responsiveness, assurance, empathy and tangibles for grocery retailers irrespective of cities, retail formats, age, gender, marital status, income or purchase volumes were perceived by consumers as above average. Responsiveness dimension which looked at ‘if customers were informed when services will be performed’, ‘prompt service’, ‘willingness to help’ and ‘readiness to respond to customers request’ scored the highest (Appendix C). Analyzing the mean scores for the individual item scales (Appendix C),



there are certain areas of concern. Across the overall sample and sub-samples, 'dependability in handling customers' service problems' of the reliability dimension; 'employees who deal with customers in a caring fashion', 'having the customers' best interest at heart' and 'employees who understand the needs of their customers' of the empathy dimension; and 'modern equipment' of the tangibles dimension have the lowest mean scores. Prompt service and willingness to help got the highest scores and the only exception was Coimbatore where reliability item scales like performing services right the first time and providing services at the promised time got better scores than responsiveness. Coimbatore had generally higher adequate expectations of service quality; however desired expectations were similar. Coimbatore therefore is more intolerant of inferior service quality than Chennai. Similarly combination stores also had higher adequate expectations; thus inferior service quality was not expected of a combination store. Younger consumers were the most intolerant of inferior service quality. Females were more tolerant of inferior service quality than their male counterparts. Single consumers expected better adequate levels of service than their married counterparts. Lesser the income level and purchase volumes, greater the tolerance to inferior service.

Findings of service quality perceptions do not reflect the study of PZB (1994) in which retail chains were studied. The highest mean scores obtained were for the tangibles dimension followed by assurance and reliability where as the present study on grocery retail has highest mean scores for responsiveness followed by the reliability dimension. This could be due to the fact that retail chains in the US are less labour intensive than India and therefore responsiveness is better perceived here than there. Our tangible facility is also poor as far as grocery outlets are concerned whereas retailing as an industry itself is in a very mature stage in the US and therefore better facilities.

Service quality perception of grocery stores irrespective of the retail format was always within the Zone of Tolerance (ZOT). Chennai had a larger ZOT than Coimbatore respondents which means Chennai had a larger tolerance limit than Coimbatore. Younger respondents had a smaller ZOT than older respondents. Females were more tolerant of inferior service than males. They had larger ZOT than male respondents. Single respondents were less tolerant of inferior service. They had smaller ZOT but were easier to delight than married respondents. Respondents with smaller incomes and purchase volumes were more tolerant of inferior service than people with larger incomes and purchase volumes. Findings with regard to ZOT were consistent in that the perceived value was always between the minimum value and desired value throughout this study and thus consumers' basic minimum expectations were being met, whereas in the PZB (1994) study, for all dimensions except tangible dimensions, the perceived value was below the minimum expectations. This mean that consumers in the US were not satisfied with the service quality of the retail store on four of the five dimensions of service quality – reliability, responsiveness, assurance and empathy.

Finally, the modified SERVQUAL+ instrument used to measure service quality was found highly reliable and easy to use in the grocery retail setting.

### **5.3 RECOMMENDATIONS**

In the light of the above research findings, the following suggestions and recommendations have been made.

- Kiranas should focus on the 36 to 55 years age group, married women and those with incomes less than Rs. 30000 per month.

- Price of goods and location of the store should be an integral and key part of the Chennai kirana store's retail strategy while variety and quality of merchandise and price of goods should be a key part of the Coimbatore kirana store's retail strategy.
- Coimbatore kiranas need to pay extra special attention to service quality as they are less tolerant of inferior service.
- Kiranas should devise a low cost promotion campaign to inform their target market about promotional offers, new products, etc. The ideal vehicle for promotion would be billboards, handouts and window displays.
- Combination stores should focus on the younger age group (less than 36 years), the older age group (more than 55 years) and people with a monthly income greater than Rs. 30000. Singles, young couples and retired people form part of the target market for combination stores.
- Variety and quality of merchandise and service of the store should form an integral part of the combination store's overall retail strategy.
- Grocery retailers/employees have to be sensitized about the various components/ dimensions of service quality. They also need to be educated of the importance of service quality to help differentiate their store from the other and overcome competition. The government of India apart from policy decisions like FDI in retail also needs to expand the scope of existing government training institutes to include training for retail employees. This could reduce the cost of training and increase the quality of service.
- Grocery retail employees should be trained to handle customers with care and concern and they should inform consumers about delays.

- Except for the responsiveness dimension where consistent high scores were obtained, all other dimensions of service quality and also responsiveness have a huge scope for improvement by grocery retailers.
- Limited data mining and capturing to be done by kiranas at least to understand who the profitable customers are, to understand what consumers are buying, to better manage inventory thus reducing/eliminating expired products, stock outs, excess stock and dead stock.
- Technology like barcode readers to be introduced in kiranas to fasten process delivery. Processes like telephone ordering for regular customers to be introduced in order to reduce waiting time for customers and crowding at the store
- Free home delivery for profitable customers can be introduced.
- Special schemes albeit in a limited way to be introduced for profitable customers
- Quality of merchandise to be maintained, identification and removal of expired products to be done.
- A consistent policy for product returns to be developed and communicated to customers
- Clean store surroundings to be maintained, employees to be neatly dressed in order to improve tangibility.
- Purchases can be centralized by joining with grocers in the locality in order to reduce purchase costs due to bulk orders and also individual transportation costs. Such cost benefits can be passed on to consumers thereby reducing prices of goods for consumers.
- Regular feedback to be obtained from profitable and long term customers in order to improve quality of service and to understand the pulse of the target market.

## **5.4 LIMITATIONS**

This study has measured human perceptions of service quality. As perceptions can change from time to time and with experience, these measurements may not remain the same.

## **5.5 FUTURE SCOPE OF RESEARCH**

This study has looked at two retail formats only – kiranas and combination stores which are at the lower end of the retail format spectrum in terms of space, size, professionalism, visual merchandising, service, etc. In order to understand the retail industry better and to be able to generalise, more retail formats need to be studied.

This study was done in two south Indian cities – Chennai and Coimbatore. More tier I and II cities and towns across India should be studied in order to empirically verify if a pan India retail strategy can be followed.

Five demographic variables and its impact on choice of store and service quality were studied – age, gender, marital status, monthly family income and monthly purchase volumes. This could be extended to two more variables – stage of the family life cycle and number of members in the family. The family life cycle stage and number of members or dependents in the family may affect the choice of retail format.

## **5.6 CONCLUSION**

Groceries are necessary goods that people will buy in spite of a recession or not. However, that does not mean that service is not important in grocery retailing. This study has proved that for people to choose a store, certain qualifying variables are necessary

without which they would never buy at that store. These variables are variety and quality of merchandise, price of goods and location of the store. These are qualifying variables which help bring footfalls into the store, but if there has to repeat customers, then service of the store matters. Therefore, service of the store or service quality plays a vital role in retaining customers and making them loyal customers. Hence, service quality serves as a differentiating variable and helps differentiate one grocery store from the other. Grocery retailers should improve and provide unique service to their customers in order to attract and retain customers on a sustainable basis. Grocery retail is also an industry that needs to pander to local tastes and preferences. Even within a particular city, depending on the target market, there will be differences. For example, during the study one interesting finding was that the Nilgiris store at RS puram, Coimbatore, stocks a lot of Haldiram sweets and savouries (a North Indian brand), but not the store at Vadavalli, Coimbatore. This is because RS Puram is home to a lot of North Indians who prefer Haldirams to the local manufacturers of sweets whereas the store at Vadavalli caters to the native populace and immigrants from Kerala. So the retail strategy of the retail store has to be tailored to meet local preferences and may change depending on which locality it is situated and the target market it caters to. As the market matures, every grocer will be offering similar products and brands at competitive prices; then service quality will be the only differentiator as has happened in other industries. Grocery retailing has come of age in India and improved service quality in grocery retailing will help retain customers and convert them to loyal customers.

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## Appendix A – Pilot Questionnaire

### SERVICE QUALITY PERCEPTIONS OF YOUR GROCERY STORE

**DIRECTIONS:** We would like to get your impressions about how well your grocery retail store where you buy your monthly provisions performs in terms of in-store service relative to your expectations. Please think of two different levels of expectations.

**MINIMUM SERVICE LEVEL** – the minimum level of service performance you consider adequate.

**DESIRED SERVICE LEVEL** – the level of service performance you desire.

For each of the following attributes, please indicate:

Your *minimum service level* on that feature by circling one of the nine numbers in the first column.

Your *desired service level* by circling one of the nine numbers in the second column.

Your *perception of your grocery retail store's service* by circling one of the nine numbers in the third column.

There is no right or wrong answer – all we are interested in are three ratings on each attribute that best represent your *minimum service level*, *desired service level* and *perception of your grocery retail store's service*.

A rating of 1 indicates 'strongly disagree' and 9 indicate 'strongly agree'. However, if you do not have an opinion on any of the 22 items mentioned on the left hand side with reference to the perception of your grocery store, please tick the 'No opinion' option.

| Sl. No | FEATURES<br>When it comes to .....                                | My minimum service level is |   |   |   |   |      |   |   |   |   | My desired service level is |   |   |   |   |      |   |   |   |   | Perception of my grocery retail store's service performance is |   |   |   |   |      |   |  |  |  |         |
|--------|---|-----------------------------|---|---|---|---|------|---|---|---|---|-----------------------------|---|---|---|---|------|---|---|---|---|--|---|---|---|---|------|---|--|--|--|---------|
|        |   | Low                         |   |   |   |   | High |   |   |   |   | Low                         |   |   |   |   | High |   |   |   |   | Low  |   |   |   |   | High |   |  |  |  | Opinion |
|        |   | 1                           | 2 | 3 | 4 | 5 | 6    | 7 | 8 | 9 | 1 | 2                           | 3 | 4 | 5 | 6 | 7    | 8 | 9 | 1 | 2 | 3  | 4 | 5 | 6 | 7 | 8    | 9 |  |  |  |         |
| 1.     | Providing services as promised.                                   |                             |   |   |   |   |      |   |   |   |   |                             |   |   |   |   |      |   |   |   |   |  |   |   |   |   |      |   |  |  |  |         |
| 2.     | Dependability in handling customers' service problems.            |                             |   |   |   |   |      |   |   |   |   |                             |   |   |   |   |      |   |   |   |   |  |   |   |   |   |      |   |  |  |  |         |
| 3.     | Performing services right the first time.                         |                             |   |   |   |   |      |   |   |   |   |                             |   |   |   |   |      |   |   |   |   |  |   |   |   |   |      |   |  |  |  |         |
| 4.     | Providing services at the promised time.                          |                             |   |   |   |   |      |   |   |   |   |                             |   |   |   |   |      |   |   |   |   |  |   |   |   |   |      |   |  |  |  |         |
| 5.     | Maintaining error-free records.                                   |                             |   |   |   |   |      |   |   |   |   |                             |   |   |   |   |      |   |   |   |   |  |   |   |   |   |      |   |  |  |  |         |
| 6.     | Keeping customers informed about when services will be performed. |                             |   |   |   |   |      |   |   |   |   |                             |   |   |   |   |      |   |   |   |   |  |   |   |   |   |      |   |  |  |  |         |
| 7.     | Prompt service to customers.                                      |                             |   |   |   |   |      |   |   |   |   |                             |   |   |   |   |      |   |   |   |   |  |   |   |   |   |      |   |  |  |  |         |
| 8.     | Willingness to help customers.                                    |                             |   |   |   |   |      |   |   |   |   |                             |   |   |   |   |      |   |   |   |   |  |   |   |   |   |      |   |  |  |  |         |
| 9.     | Readiness to respond to customers' requests.                      |                             |   |   |   |   |      |   |   |   |   |                             |   |   |   |   |      |   |   |   |   |  |   |   |   |   |      |   |  |  |  |         |
| 10.    | Employees who instill confidence in customers.                    |                             |   |   |   |   |      |   |   |   |   |                             |   |   |   |   |      |   |   |   |   |  |   |   |   |   |      |   |  |  |  |         |
| 11.    | Making customers feel safe in their transactions.                 |                             |   |   |   |   |      |   |   |   |   |                             |   |   |   |   |      |   |   |   |   |  |   |   |   |   |      |   |  |  |  |         |
| 12.    | Employees who are consistently courteous.                         |                             |   |   |   |   |      |   |   |   |   |                             |   |   |   |   |      |   |   |   |   |  |   |   |   |   |      |   |  |  |  |         |
| 13.    | Employees who have the knowledge to answer customer questions.    |                             |   |   |   |   |      |   |   |   |   |                             |   |   |   |   |      |   |   |   |   |  |   |   |   |   |      |   |  |  |  |         |
| 14.    | Giving customers individual attention.                            |                             |   |   |   |   |      |   |   |   |   |                             |   |   |   |   |      |   |   |   |   |  |   |   |   |   |      |   |  |  |  |         |
| 15.    | Employees who deal with customers in a caring fashion.            |                             |   |   |   |   |      |   |   |   |   |                             |   |   |   |   |      |   |   |   |   |  |   |   |   |   |      |   |  |  |  |         |
| 16.    | Having the customers' best interest at heart.                     |                             |   |   |   |   |      |   |   |   |   |                             |   |   |   |   |      |   |   |   |   |  |   |   |   |   |      |   |  |  |  |         |
| 17.    | Employees who understand the needs of their customers.            |                             |   |   |   |   |      |   |   |   |   |                             |   |   |   |   |      |   |   |   |   |  |   |   |   |   |      |   |  |  |  |         |
| 18.    | Convenient business hours.  |                             |   |   |   |   |      |   |   |   |   |                             |   |   |   |   |      |   |   |   |   |  |   |   |   |   |      |   |  |  |  |         |
| 19.    | Modern equipment.   |                             |   |   |   |   |      |   |   |   |   |                             |   |   |   |   |      |   |   |   |   |  |   |   |   |   |      |   |  |  |  |         |
| 20.    | Visually appealing facilities.                                    |                             |   |   |   |   |      |   |   |   |   |                             |   |   |   |   |      |   |   |   |   |  |   |   |   |   |      |   |  |  |  |         |



## **APPENDIX B – Final Questionnaire**

### **SERVICE QUALITY PERCEPTIONS OF YOUR GROCERY STORE**

**DIRECTIONS :** We would like to get your impressions about how well your grocery retail store where you buy your monthly provisions performs in terms of in-store service relative to your expectations. Please think of two different levels of expectations.

**MINIMUM SERVICE LEVEL** – the minimum level of service performance you consider adequate.

**DESIRED SERVICE LEVEL** – the level of service performance you desire.

For each of the following attributes, please indicate:

- a) Your *minimum service level* on that feature by circling one of the five numbers in the first column.
- b) Your *desired service level* by circling one of the five numbers in the second column.
- c) Your *perception of your grocery retail store's service* by circling one of the five numbers in the third column.

There is no right or wrong answer – all we are interested in are three ratings on each attribute that best represent your *minimum service level*, *desired service level* and *perception of your grocery retail store's service*.

A rating of 1 indicates 'strongly disagree' and 5 indicate 'strongly agree'. However, if you do not have an opinion on any of the 22 items mentioned on the left hand side with reference to the perception of your grocery store, please tick the 'No opinion' option.



| Sl. No. | FEATURES<br><br>When it comes to .....                            | My minimum service level is |   |      |   |   | My desired service level is |   |      |   |   | Perception of my grocery retail store's service performance is |   |      |   |   | No      |
|---------|---|-----------------------------|---|------|---|---|-----------------------------|---|------|---|---|--|---|------|---|---|---------|
|         |   | Low                         |   | High |   |   | Low                         |   | High |   |   | Low  |   | High |   |   | Opinion |
|         |   | 1                           | 2 | 3    | 4 | 5 | 1                           | 2 | 3    | 4 | 5 | 1  | 2 | 3    | 4 | 5 | N       |
| 1.      | Providing services as promised.                                   |                             |   |      |   |   |                             |   |      |   |   |  |   |      |   |   |         |
| 2.      | Dependability in handling customers' service problems.            |                             |   |      |   |   |                             |   |      |   |   |  |   |      |   |   |         |
| 3.      | Performing services right the first time.                         |                             |   |      |   |   |                             |   |      |   |   |  |   |      |   |   |         |
| 4.      | Providing services at the promised time.                          |                             |   |      |   |   |                             |   |      |   |   |  |   |      |   |   |         |
| 5.      | Maintaining error-free records.                                   |                             |   |      |   |   |                             |   |      |   |   |  |   |      |   |   |         |
| 6.      | Keeping customers informed about when services will be performed. |                             |   |      |   |   |                             |   |      |   |   |  |   |      |   |   |         |
| 7.      | Prompt service to customers.                                      |                             |   |      |   |   |                             |   |      |   |   |  |   |      |   |   |         |
| 8.      | Willingness to help customers.                                    |                             |   |      |   |   |                             |   |      |   |   |  |   |      |   |   |         |
| 9.      | Readiness to respond to customers' requests.                      |                             |   |      |   |   |                             |   |      |   |   |  |   |      |   |   |         |
| 10.     | Employees who instill confidence in customers.                    |                             |   |      |   |   |                             |   |      |   |   |  |   |      |   |   |         |
| 11.     | Making customers feel safe in their transactions.                 |                             |   |      |   |   |                             |   |      |   |   |  |   |      |   |   |         |
| 12.     | Employees who are consistently courteous.                         |                             |   |      |   |   |                             |   |      |   |   |  |   |      |   |   |         |
| 13.     | Employees who have the knowledge to answer customer questions.    |                             |   |      |   |   |                             |   |      |   |   |  |   |      |   |   |         |
| 14.     | Giving customers individual attention.                            |                             |   |      |   |   |                             |   |      |   |   |  |   |      |   |   |         |
| 15.     | Employees who deal with customers in a caring fashion.            |                             |   |      |   |   |                             |   |      |   |   |  |   |      |   |   |         |
| 16.     | Having the customers' best interest at heart.                     |                             |   |      |   |   |                             |   |      |   |   |  |   |      |   |   |         |
| 17.     | Employees who understand the needs of their customers.            |                             |   |      |   |   |                             |   |      |   |   |  |   |      |   |   |         |
| 18.     | Convenient business hours.  |                             |   |      |   |   |                             |   |      |   |   |  |   |      |   |   |         |
| 19.     | Modern equipment.   |                             |   |      |   |   |                             |   |      |   |   |  |   |      |   |   |         |
| 20.     | Visually appealing facilities.                                    |                             |   |      |   |   |                             |   |      |   |   |  |   |      |   |   |         |
| 21.     | Employees who have a neat, professional appearance.               |                             |   |      |   |   |                             |   |      |   |   |  |   |      |   |   |         |
| 22.     | Visually appealing materials associated with the service.         |                             |   |      |   |   |                             |   |      |   |   |  |   |      |   |   |         |

**II Please allocate 100 points among the following criteria according to their importance to you, when shopping at a grocery retail store.**

|   |            |
|---|------------|
| <b>Variety and quality of merchandise (goods)</b> |            |
| <b>Prices of goods</b>                            |            |
| <b>Service offered by retail grocery store</b>    |            |
| <b>Location of the retail grocery store</b>       |            |
| <b>Advertising of the retail grocery store</b>    |            |
| <b>Total</b>                                      | <b>100</b> |

**III PERSONAL DETAILS (Please tick)**

|                                    |                    |                     |                     |                     |            |
|------------------------------------|--------------------|---------------------|---------------------|---------------------|------------|
| <b>Age</b>                         | < 25 years         | 26 to 35 years      | 36 to 45 years      | 46 to 55 years      | > 55 years |
| <b>Gender</b>                      | Male               |                     |                     | Female              |            |
| <b>Marital status</b>              | Single             |                     |                     | Married             |            |
| <b>Monthly family income</b>       | Less than Rs.10000 | Rs.10,000 to 20,000 | Rs.20,000 to 30,000 | More than Rs.30,000 |            |
| <b>Monthly volume of purchases</b> | <Rs. 800           | Rs. 800-2000        | Rs. 2000-3500       | > Rs. 3500          |            |

**THANK YOU**

## APPENDIX C – MEAN SCORES OF SUB-SAMPLES

### STORE PATRONAGE CRITERIA (SPC)

**Table 1 - Chennai**

| SPC | Ch    | Retail<br>Formats |       | Age groups |       |       |       |       |       | Gender |       | Marital<br>Status |       | Monthly Income |       |       |       | Monthly Volume of<br>Purchases |       |       |  |
|-----|-------|-------------------|-------|------------|-------|-------|-------|-------|-------|--------|-------|-------------------|-------|----------------|-------|-------|-------|--------------------------------|-------|-------|--|
|     |       | K                 | CS    | <25        | 26-35 | 36-45 | 46-55 | >55   | M     | F      | S     | Mrd               | 1     | 2              | 3     | 4     | 1     | 2                              | 3     | 4     |  |
|     |       |                   |       |            |       |       |       |       |       |        |       |                   |       |                |       |       |       |                                |       |       |  |
| F1  | 28.26 | 27.86             | 28.66 | 27.96      | 30.34 | 27.27 | 27.94 | 28.48 | 28.20 | 28.31  | 28.31 | 28.26             | 22.92 | 28.38          | 28.22 | 29.70 | 27.71 | 28.05                          | 27.97 | 29.66 |  |
| F2  | 28.62 | 29.09             | 28.16 | 31.45      | 26.7  | 29.09 | 28.06 | 29.49 | 28.93 | 28.43  | 30.29 | 28.41             | 40.52 | 29.13          | 28.32 | 24.91 | 31.76 | 28.91                          | 28.19 | 26.53 |  |
| F3  | 15.3  | 12.01             | 18.56 | 17.11      | 15.28 | 14.09 | 15.64 | 17.03 | 15.99 | 14.87  | 18.49 | 14.90             | 16.15 | 15.06          | 14.65 | 16.60 | 14.15 | 14.27                          | 15.36 | 18.36 |  |
| F4  | 21.48 | 22.57             | 20.41 | 19.47      | 21.45 | 22.09 | 22.17 | 19.81 | 21.05 | 21.75  | 18.84 | 21.81             | 17.92 | 20.98          | 21.63 | 23.04 | 20.85 | 21.87                          | 21.73 | 20.6  |  |
| F5  | 6.43  | 8.48              | 4.41  | 4.28       | 6.23  | 7.52  | 6.30  | 5.38  | 5.97  | 6.72   | 4.24  | 6.71              | 3.54  | 6.46           | 7.20  | 5.84  | 5.74  | 6.97                           | 6.71  | 5.19  |  |

Table 2 - Coimbatore

| SPC Cbe | Retail Formats |       | Age groups |       |       |       |       | Gender |       | Marital Status |       | Monthly Income |       |       |       | Monthly Volume of Purchases |       |       |       |
|---------|----------------|-------|------------|-------|-------|-------|-------|--------|-------|----------------|-------|----------------|-------|-------|-------|-----------------------------|-------|-------|-------|
|         | K              | CS    | < 25       | 26-35 | 36-45 | 46-55 | >55   | M      | F     | S              | Mrd   | 1              | 2     | 3     | 4     | 1                           | 2     | 3     | 4     |
| F1      | 31.23          | 32.79 | 29.09      | 31.30 | 30.61 | 31.20 | 32.83 | 32.30  | 29.92 | 31.84          | 30.96 | 32.36          | 31.99 | 28.78 | 30.58 | 29.66                       | 31    | 32.8  | 31.25 |
| F2      | 29.47          | 32.17 | 25.74      | 27.58 | 30.09 | 29.7  | 28.68 | 29.06  | 29.97 | 27.71          | 30.27 | 33.92          | 30.09 | 27.28 | 22.67 | 33.26                       | 29.65 | 28.64 | 22.63 |
| F3      | 15.93          | 14.01 | 18.59      | 15.56 | 16.34 | 16.85 | 13.87 | 15.65  | 16.28 | 15.60          | 16.08 | 13.48          | 15.22 | 16.74 | 21.49 | 14.76                       | 15.36 | 16.14 | 20.63 |
| F4      | 15.33          | 15.38 | 15.26      | 16.56 | 14.72 | 14.36 | 17.40 | 14.88  | 15.88 | 15.89          | 15.07 | 13.78          | 15.44 | 16.68 | 15.70 | 14.98                       | 16.23 | 14.33 | 14.75 |
| F5      | 7.72           | 5.34  | 11.02      | 7.95  | 7.96  | 8.19  | 6.89  | 7.72   | 7.72  | 8.01           | 7.59  | 5.80           | 6.88  | 10.41 | 9.74  | 6.12                        | 7.55  | 8.26  | 10.5  |

**Table 3 - Kirana**

| SP | kiran | Cities |       | Age groups |       |       |       |       |       | Gender |       | Marital Status |       | Monthly Income |       |       |       | Monthly Volume of Purchases |       |       |  |
|----|-------|--------|-------|------------|-------|-------|-------|-------|-------|--------|-------|----------------|-------|----------------|-------|-------|-------|-----------------------------|-------|-------|--|
|    |       |        |       |            |       |       |       |       |       |        |       |                |       |                |       |       |       |                             |       |       |  |
|    |       | Ch     | Cbe   | < 25       | 26-35 | 36-45 | 46-55 | >55   | M     | F      | S     | Mrd            | 1     | 2              | 3     | 4     | 1     | 2                           | 3     | 4     |  |
| F1 | 29.82 | 27.86  | 32.79 | 33         | 31.28 | 28.36 | 28.84 | 31.04 | 31.52 | 28.72  | 34.94 | 29.11          | 32.52 | 30.16          | 28.33 | 28.24 | 30.12 | 29.47                       | 29.97 | 31.41 |  |
| F2 | 30.31 | 29.09  | 32.17 | 29.05      | 31.17 | 30.21 | 29.74 | 31.46 | 30.73 | 30.04  | 29.27 | 30.46          | 34.24 | 30.37          | 28.58 | 28.73 | 31.68 | 30.12                       | 30.44 | 26.09 |  |
| F3 | 12.80 | 12.01  | 14.01 | 14.26      | 13.2  | 12.14 | 12.80 | 12.92 | 12.98 | 12.69  | 14.06 | 12.62          | 12.90 | 13.11          | 12.17 | 13.33 | 13.32 | 12.80                       | 12.36 | 12.97 |  |
| F4 | 19.71 | 22.57  | 15.38 | 16.97      | 17.79 | 21.04 | 21.40 | 18.02 | 18.15 | 20.72  | 15.74 | 20.26          | 14.90 | 19.13          | 22.64 | 21.27 | 17.91 | 20.12                       | 20    | 21.41 |  |
| F5 | 7.23  | 8.48   | 5.34  | 5.95       | 6.4   | 8.30  | 7.09  | 6.56  | 6.48  | 7.71   | 5.15  | 7.52           | 4.86  | 7.15           | 8.27  | 8.43  | 6.37  | 7.48                        | 7.23  | 8.13  |  |

**Table 4 – Combination Stores**

| SPC | CS    | Cities |       | Age groups |       |       |       |       |       | Gender |       | Marital Status |       | Monthly Income |       |       |       | Monthly Volume of Purchases |       |       |  |
|-----|-------|--------|-------|------------|-------|-------|-------|-------|-------|--------|-------|----------------|-------|----------------|-------|-------|-------|-----------------------------|-------|-------|--|
|     |       | Ch     | Cbe   | < 25       | 26-35 | 36-45 | 46-55 | >55   | M     | F      | S     | Mrd            | 1     | 2              | 3     | 4     | 1     | 2                           | 3     | 4     |  |
| F1  | 28.8  | 28.66  | 29.09 | 28.02      | 29.76 | 28.25 | 29.34 | 27.77 | 28.74 | 28.85  | 28.06 | 29.05          | 22.76 | 29.39          | 28.37 | 30.42 | 25.27 | 28.66                       | 29.25 | 29.72 |  |
| F2  | 27.38 | 28.16  | 25.74 | 29.37      | 25.91 | 27.54 | 26.11 | 29.77 | 27.45 | 27.32  | 28.40 | 27.04          | 39.69 | 28.09          | 27.54 | 23.03 | 34.36 | 27.54                       | 26.62 | 25.53 |  |
| F3  | 18.57 | 18.56  | 18.59 | 17.38      | 18.08 | 19.66 | 18.54 | 19.82 | 18.35 | 18.78  | 18.15 | 18.71          | 17.33 | 18.58          | 18.32 | 19.19 | 17.07 | 18.04                       | 18.27 | 20.21 |  |
| F4  | 18.76 | 20.41  | 15.26 | 18.32      | 18.45 | 18.22 | 20.66 | 18.56 | 18.39 | 19.13  | 17.73 | 19.11          | 15.43 | 17.95          | 18.16 | 21.13 | 18.20 | 18.99                       | 18.70 | 18.77 |  |
| F5  | 6.53  | 4.41   | 11.02 | 6.60       | 7.69  | 6.63  | 5.56  | 4.33  | 7.00  | 6.06   | 7.31  | 6.26           | 5.61  | 5.75           | 7.59  | 6.37  | 4.91  | 6.68                        | 7.21  | 6.02  |  |

**Table 5 - Male consumers**

| SPC | Male  | Cities |       | Retail Formats |       | Age groups |       |       |       |       |       | Marital Status |       | Monthly Income |       |       |       | Monthly Volume of Purchases |       |       |  |
|-----|-------|--------|-------|----------------|-------|------------|-------|-------|-------|-------|-------|----------------|-------|----------------|-------|-------|-------|-----------------------------|-------|-------|--|
|     |       | Ch     | Cbe   | K              | CS    | <25        | 26-35 | 36-45 | 46-55 | >55   | S     | Mrd            | 1     | 2              | 3     | 4     | 1     | 2                           | 3     | 4     |  |
|     |       |        |       |                |       |            |       |       |       |       |       |                |       |                |       |       |       |                             |       |       |  |
| F1  | 30.04 | 28.20  | 32.30 | 31.52          | 28.74 | 30.89      | 30.72 | 28.91 | 29.13 | 30.86 | 30.71 | 29.75          | 31.38 | 31.36          | 27.50 | 29.29 | 29.65 | 30.02                       | 30.67 | 29.19 |  |
| F2  | 28.99 | 28.93  | 29.06 | 30.73          | 27.45 | 29.05      | 28.49 | 30.33 | 25.52 | 32.64 | 29.43 | 28.79          | 35.52 | 29.83          | 26.93 | 23.85 | 33.24 | 28.83                       | 28.50 | 25.29 |  |
| F3  | 15.84 | 15.99  | 15.65 | 12.98          | 18.35 | 16.04      | 15.95 | 15.33 | 16.28 | 15.70 | 16.40 | 15.59          | 14.30 | 15.36          | 15.58 | 18.72 | 14.11 | 15.35                       | 15.97 | 19.34 |  |
| F4  | 18.28 | 21.05  | 14.88 | 18.15          | 18.39 | 16.83      | 17.56 | 18.15 | 22.56 | 16.56 | 16.18 | 19.19          | 13.98 | 17.17          | 21.10 | 20.0  | 16.78 | 18.63                       | 17.82 | 20.00 |  |
| F5  | 6.75  | 5.97   | 7.72  | 6.48           | 7.00  | 6.50       | 7.19  | 7.5   | 6.40  | 4.54  | 6.67  | 6.79           | 4.77  | 6.15           | 8.89  | 7.02  | 5.53  | 7.15                        | 6.97  | 6.47  |  |

**Table 6 - Female consumers**

| SPC | Female | Cities |       | Retail Formats |       | Age groups |       |       |       |       | Marital Status |       | Monthly Income |       |       |       | Monthly Volume of Purchases |       |       |       |
|-----|--------|--------|-------|----------------|-------|------------|-------|-------|-------|-------|----------------|-------|----------------|-------|-------|-------|-----------------------------|-------|-------|-------|
|     |        | Ch     | Cbe   | K              | CS    | <25        | 26-35 | 36-45 | 46-55 | >55   | S              | Mrd   | 1              | 2     | 3     | 4     | 1                           | 2     | 3     | 4     |
| F1  | 28.78  | 28.31  | 29.92 | 28.72          | 28.85 | 28.26      | 30.24 | 27.97 | 29.01 | 27.82 | 29.83          | 28.67 | 26.87          | 28.40 | 28.79 | 30.39 | 27.81                       | 28.46 | 28.73 | 30.57 |
| F2  | 28.88  | 28.43  | 29.97 | 30.04          | 27.32 | 29.57      | 28.25 | 28.63 | 29.76 | 28.64 | 26.75          | 29.09 | 36.57          | 29.23 | 28.67 | 24.69 | 31.84                       | 29.50 | 28.21 | 25.85 |
| F3  | 15.28  | 14.87  | 16.28 | 12.69          | 18.78 | 16.52      | 15.66 | 14.54 | 14.63 | 17.55 | 17.58          | 15.06 | 14.33          | 14.89 | 14.90 | 17.21 | 14.74                       | 14.13 | 15.35 | 18.58 |
| F4  | 20.04  | 21.75  | 15.88 | 20.72          | 19.13 | 19.35      | 18.67 | 21.12 | 20.22 | 19.91 | 19.33          | 20.11 | 16.49          | 20.21 | 20.16 | 21.36 | 19.05                       | 20.63 | 20.40 | 18.77 |
| F5  | 7.01   | 6.72   | 7.72  | 7.71           | 6.06  | 6.16       | 6.99  | 7.82  | 6.46  | 6.09  | 6.25           | 7.08  | 5.52           | 7.12  | 7.46  | 6.71  | 6.28                        | 7.23  | 7.41  | 6.37  |



**Table 7 - Single consumers**

| SPC       | Singl<br>e | Cities |       | Retail<br>Formats |       | Age groups |       |       |       |       |  | Gender |       | Monthly Income |       |       |       | Monthly Volume of<br>Purchases |       |       |       |
|-----------|------------|--------|-------|-------------------|-------|------------|-------|-------|-------|-------|--|--------|-------|----------------|-------|-------|-------|--------------------------------|-------|-------|-------|
|           |            | Ch     | Cbe   | K                 | CS    | < 25       | 26-35 | 36-45 | 46-55 | >55   |  | M      | F     | 1              | 2     | 3     | 4     | 1                              | 2     | 3     | 4     |
| <b>F1</b> | 30.47      | 28.31  | 31.84 | 34.94             | 28.06 | 30.59      | 29.83 | 31.25 | 30.83 | 31.50 |  | 30.71  | 29.83 | 30.55          | 32.05 | 28.41 | 28.22 | 30.83                          | 31.72 | 28.89 | 26.90 |
| <b>F2</b> | 28.71      | 30.29  | 27.71 | 29.27             | 28.40 | 28.50      | 27.63 | 30.42 | 27.50 | 36.50 |  | 29.43  | 26.75 | 35.27          | 27.24 | 26.83 | 24.03 | 33.33                          | 27.58 | 26.44 | 27.14 |
| <b>F3</b> | 16.72      | 18.49  | 15.60 | 14.06             | 18.15 | 16.30      | 18.05 | 14.17 | 15.83 | 18    |  | 16.40  | 17.58 | 13.71          | 16.81 | 17.93 | 20.16 | 14.70                          | 17.08 | 17.00 | 19.52 |
| <b>F4</b> | 17.03      | 18.84  | 15.89 | 15.74             | 17.73 | 17.49      | 16.19 | 16.25 | 25    | 12    |  | 16.18  | 19.33 | 13.96          | 17.45 | 18.17 | 19.68 | 14.69                          | 16.70 | 19.67 | 19.05 |
| <b>F5</b> | 6.55       | 4.24   | 8.01  | 5.15              | 7.31  | 6.52       | 7.71  | 7.92  | .83   | 2     |  | 6.67   | 6.25  | 5.51           | 5.92  | 8.66  | 7.58  | 5.06                           | 6.64  | 8     | 6.90  |

Table 8 - Married consumers

| SP<br>C | Married | Cities |       | Retail<br>Formats |       | Age groups |       |       |       |       | Gender |       | Monthly Income |       |       |       | Monthly Volume of<br>Purchases |       |       |       |
|---------|---------|--------|-------|-------------------|-------|------------|-------|-------|-------|-------|--------|-------|----------------|-------|-------|-------|--------------------------------|-------|-------|-------|
|         |         | Ch     | Cbe   | K                 | CS    | < 25       | 26-35 | 36-45 | 46-55 | >55   | M      | F     | 1              | 2     | 3     | 4     | 1                              | 2     | 3     | 4     |
|         |         |        |       |                   |       |            |       |       |       |       |        |       |                |       |       |       |                                |       |       |       |
| F1      | 29.08   | 28.26  | 30.96 | 29.11             | 29.05 | 27.44      | 30.62 | 28.22 | 29.01 | 29.03 | 29.75  | 28.67 | 28.79          | 29.28 | 28.34 | 30.20 | 27.75                          | 28.52 | 29.67 | 30.46 |
| F2      | 28.98   | 28.41  | 30.27 | 30.46             | 27.04 | 31.71      | 28.53 | 29.21 | 28.22 | 29.92 | 28.79  | 29.09 | 36.36          | 30.16 | 28.23 | 24.39 | 32.13                          | 29.61 | 28.61 | 25.42 |
| F3      | 15.26   | 14.90  | 16.08 | 12.62             | 18.71 | 15.98      | 15.29 | 14.85 | 15.22 | 16.53 | 15.59  | 15.06 | 14.65          | 14.66 | 14.80 | 17.47 | 14.34                          | 14.07 | 15.41 | 18.79 |
| F4      | 19.76   | 21.81  | 15.07 | 20.26             | 19.11 | 18.90      | 18.58 | 20.15 | 20.98 | 18.98 | 19.19  | 20.11 | 15.69          | 19.03 | 20.75 | 21.41 | 19.38                          | 20.49 | 19.23 | 19.28 |
| F5      | 6.97    | 6.71   | 7.59  | 7.52              | 6.26  | 5.85       | 6.94  | 7.70  | 6.59  | 5.71  | 6.79   | 7.08  | 4.87           | 6.83  | 7.86  | 6.72  | 6.29                           | 7.34  | 7.11  | 6.34  |

# PERCEIVED SERVICE QUALITY (PSQ)

Table 9 – Chennai

| PS<br>Q | CHEN<br>NAI | Retail<br>Formats |      | Age groups |       |       |       |      | Gender |      | Marital Status |      | Monthly Income |      |      |      | Monthly Volume of<br>Purchases |      |      |      |
|---------|-------------|-------------------|------|------------|-------|-------|-------|------|--------|------|----------------|------|----------------|------|------|------|--------------------------------|------|------|------|
|         |             | K                 | CS   | < 25       | 26-35 | 36-45 | 46-55 | >55  | M      | F    | S              | Mrd  | 1              | 2    | 3    | 4    | 1                              | 2    | 3    | 4    |
| RE      | 3.14        | 3.22              | 3.07 | 3.07       | 3.18  | 3.12  | 3.19  | 3.12 | 3.10   | 3.17 | 3.05           | 3.15 | 3.06           | 3.24 | 3.06 | 3.17 | 3.22                           | 3.14 | 3.14 | 3.10 |
| RS      | 3.45        | 3.78              | 3.13 | 3.18       | 3.36  | 3.50  | 3.57  | 3.48 | 3.34   | 3.52 | 3.20           | 3.48 | 3.10           | 3.51 | 3.55 | 3.28 | 3.59                           | 3.59 | 3.37 | 3.20 |
| AS      | 3.13        | 3.34              | 2.92 | 2.92       | 3.10  | 3.13  | 3.12  | 3.37 | 3.05   | 3.18 | 2.91           | 3.15 | 3.19           | 3.11 | 3.21 | 3.00 | 3.18                           | 3.14 | 3.14 | 3.04 |
| EM      | 3.10        | 3.09              | 3.12 | 3.11       | 3.09  | 3.07  | 3.08  | 3.29 | 3.07   | 3.12 | 3.08           | 3.10 | 3.11           | 3.06 | 3.14 | 3.09 | 3.26                           | 3.09 | 3.02 | 3.16 |
| TA      | 3.19        | 3.44              | 2.95 | 3.10       | 3.08  | 3.21  | 3.27  | 3.28 | 3.06   | 3.28 | 3.10           | 3.20 | 3.03           | 3.21 | 3.22 | 3.17 | 3.35                           | 3.28 | 3.07 | 3.10 |
| SQ      | 3.20        | 3.37              | 3.04 | 3.07       | 3.16  | 3.20  | 3.25  | 3.31 | 3.12   | 3.25 | 3.07           | 3.22 | 3.10           | 3.22 | 3.24 | 3.14 | 3.32                           | 3.25 | 3.15 | 3.12 |

**Table 10 – Coimbatore**

| PS<br>Q | CBE  | Retail<br>Formats |      | Age groups |       |       |       |      | Gender |      | Marital Status |      | Monthly Income |      |      |      | Monthly Volume of<br>Purchases |      |      |      |
|---------|------|-------------------|------|------------|-------|-------|-------|------|--------|------|----------------|------|----------------|------|------|------|--------------------------------|------|------|------|
|         |      | K                 | CS   | < 25       | 26-35 | 36-45 | 46-55 | >55  | M      | F    | S              | Mrd  | 1              | 2    | 3    | 4    | 1                              | 2    | 3    | 4    |
| RE      | 3.33 | 3.23              | 3.48 | 3.26       | 3.33  | 3.34  | 3.38  | 3.52 | 3.36   | 3.30 | 3.32           | 3.34 | 3.31           | 3.21 | 3.44 | 3.62 | 3.23                           | 3.35 | 3.34 | 3.48 |
| RS      | 3.36 | 3.26              | 3.48 | 3.35       | 3.36  | 3.33  | 3.36  | 3.49 | 3.42   | 3.28 | 3.43           | 3.32 | 3.30           | 3.31 | 3.36 | 3.59 | 3.21                           | 3.38 | 3.40 | 3.43 |
| AS      | 3.31 | 3.22              | 3.43 | 3.24       | 3.26  | 3.37  | 3.42  | 3.47 | 3.32   | 3.29 | 3.28           | 3.32 | 3.29           | 3.23 | 3.29 | 3.63 | 3.13                           | 3.32 | 3.37 | 3.49 |
| EM      | 3.27 | 3.17              | 3.41 | 3.18       | 3.28  | 3.30  | 3.35  | 3.32 | 3.28   | 3.27 | 3.30           | 3.26 | 3.21           | 3.20 | 3.35 | 3.51 | 3.18                           | 3.30 | 3.24 | 3.45 |
| TA      | 3.11 | 2.79              | 3.56 | 3.07       | 3.19  | 3.15  | 2.97  | 2.97 | 3.15   | 3.07 | 3.23           | 3.06 | 2.80           | 2.99 | 3.42 | 3.61 | 2.99                           | 3.06 | 3.17 | 3.48 |
| SQ      | 3.28 | 3.14              | 3.47 | 3.22       | 3.28  | 3.30  | 3.30  | 3.35 | 3.31   | 3.24 | 3.31           | 3.26 | 3.18           | 3.19 | 3.37 | 3.59 | 3.15                           | 3.28 | 3.31 | 3.46 |

Table 11 - Kiranas

| PS | KIRA | Cities |      | Age groups |       |       |       |      | Gender |      | Marital Status |      | Monthly Income |      |      |      | Monthly Volume of Purchases |      |      |      |
|----|------|--------|------|------------|-------|-------|-------|------|--------|------|----------------|------|----------------|------|------|------|-----------------------------|------|------|------|
|    |      | chen   | Cbe  | <25        | 26-35 | 36-45 | 46-55 | >55  | M      | F    | S              | Mrd  | 1              | 2    | 3    | 4    | 1                           | 2    | 3    | 4    |
| Q  | NA   |        |      |            |       |       |       |      |        |      |                |      |                |      |      |      |                             |      |      |      |
| RE | 3.22 | 3.22   | 3.23 | 3.22       | 3.20  | 3.19  | 3.30  | 3.20 | 3.26   | 3.20 | 3.20           | 3.22 | 3.30           | 3.22 | 3.18 | 3.25 | 3.21                        | 3.23 | 3.22 | 3.14 |
| RS | 3.57 | 3.78   | 3.26 | 3.27       | 3.42  | 3.57  | 3.82  | 3.81 | 3.51   | 3.62 | 3.35           | 3.60 | 3.26           | 3.51 | 3.78 | 3.77 | 3.48                        | 3.63 | 3.57 | 3.45 |
| AS | 3.29 | 3.34   | 3.22 | 3.07       | 3.33  | 3.24  | 3.32  | 3.65 | 3.22   | 3.34 | 3.16           | 3.31 | 3.32           | 3.23 | 3.35 | 3.38 | 3.22                        | 3.28 | 3.38 | 3.25 |
| EM | 3.12 | 3.09   | 3.17 | 3.03       | 3.10  | 3.14  | 3.13  | 3.16 | 3.12   | 3.12 | 3.16           | 3.12 | 3.15           | 3.06 | 3.18 | 3.17 | 3.19                        | 3.14 | 3.02 | 3.11 |
| TA | 3.18 | 3.44   | 2.79 | 2.85       | 3.03  | 3.29  | 3.26  | 3.31 | 3.08   | 3.25 | 2.96           | 3.21 | 2.75           | 3.15 | 3.40 | 3.38 | 3.13                        | 3.20 | 3.17 | 3.28 |
| SQ | 3.28 | 3.37   | 3.14 | 3.09       | 3.22  | 3.29  | 3.36  | 3.42 | 3.24   | 3.30 | 3.17           | 3.29 | 3.16           | 3.23 | 3.38 | 3.39 | 3.25                        | 3.29 | 3.27 | 3.25 |

Table 12 - Combination stores

| PS<br>Q | Comb.<br>stores | Cities |      | Age groups |       |       |       |      | Gender |      | Marital Status |      | Monthly Income |      |      |      | Monthly Volume of<br>Purchases |      |      |      |
|---------|-----------------|--------|------|------------|-------|-------|-------|------|--------|------|----------------|------|----------------|------|------|------|--------------------------------|------|------|------|
|         |                 | ch     | Cbe  | < 25       | 26-35 | 36-45 | 46-55 | >55  | M      | F    | S              | Mrd  | 1              | 2    | 3    | 4    | 1                              | 2    | 3    | 4    |
| RE      | 3.20            | 3.07   | 3.48 | 3.16       | 3.30  | 3.15  | 3.14  | 3.23 | 3.19   | 3.22 | 3.22           | 3.20 | 3.08           | 3.23 | 3.12 | 3.30 | 3.24                           | 3.20 | 3.19 | 3.20 |
| RS      | 3.24            | 3.13   | 3.48 | 3.27       | 3.31  | 3.24  | 3.13  | 3.21 | 3.25   | 3.24 | 3.34           | 3.21 | 3.20           | 3.30 | 3.21 | 3.24 | 3.23                           | 3.30 | 3.22 | 3.21 |
| AS      | 3.08            | 2.92   | 3.43 | 3.11       | 3.05  | 3.10  | 3.02  | 3.18 | 3.13   | 3.04 | 3.13           | 3.07 | 3.13           | 3.04 | 3.09 | 3.09 | 3.00                           | 3.08 | 3.08 | 3.12 |
| EM      | 3.21            | 3.12   | 3.41 | 3.22       | 3.25  | 3.11  | 3.15  | 3.41 | 3.21   | 3.22 | 3.25           | 3.20 | 3.23           | 3.22 | 3.20 | 3.21 | 3.28                           | 3.22 | 3.15 | 3.26 |
| TA      | 3.14            | 2.95   | 3.56 | 3.22       | 3.22  | 3.01  | 3.13  | 3.12 | 3.12   | 3.17 | 3.30           | 3.09 | 3.12           | 3.06 | 3.13 | 3.25 | 3.25                           | 3.20 | 3.05 | 3.17 |
| SQ      | 3.18            | 3.04   | 3.47 | 3.20       | 3.23  | 3.12  | 3.11  | 3.23 | 3.18   | 3.18 | 3.25           | 3.15 | 3.15           | 3.17 | 3.15 | 3.22 | 3.20                           | 3.20 | 3.14 | 3.19 |

Table 13 – Male consumers

| PS<br>Q | Males | Cities |      | Retail<br>formats |      | Age groups |       |       |       |      |      | Marital Status |      | Monthly Income |      |      |      | Monthly Volume of<br>Purchases |      |      |  |
|---------|-------|--------|------|-------------------|------|------------|-------|-------|-------|------|------|----------------|------|----------------|------|------|------|--------------------------------|------|------|--|
|         |       | Ch     | Cbe  | K                 | CS   | <25        | 26-35 | 36-45 | 46-55 | >55  | S    | Mrd            | 1    | 2              | 3    | 4    | 1    | 2                              | 3    | 4    |  |
|         |       |        |      |                   |      |            |       |       |       |      |      |                |      |                |      |      |      |                                |      |      |  |
| RE      | 3.22  | 3.10   | 3.36 | 3.26              | 3.19 | 3.25       | 3.18  | 3.20  | 3.27  | 3.25 | 3.26 | 3.20           | 3.33 | 3.19           | 3.11 | 3.33 | 3.24 | 3.17                           | 3.28 | 3.23 |  |
| RS      | 3.37  | 3.34   | 3.42 | 3.51              | 3.25 | 3.32       | 3.37  | 3.40  | 3.34  | 3.46 | 3.37 | 3.37           | 3.33 | 3.38           | 3.35 | 3.42 | 3.40 | 3.42                           | 3.36 | 3.20 |  |
| AS      | 3.17  | 3.05   | 3.32 | 3.22              | 3.13 | 3.18       | 3.15  | 3.12  | 3.11  | 3.47 | 3.20 | 3.16           | 3.24 | 3.08           | 3.23 | 3.24 | 3.08 | 3.16                           | 3.26 | 3.10 |  |
| EM      | 3.16  | 3.07   | 3.28 | 3.12              | 3.21 | 3.12       | 3.19  | 3.08  | 3.31  | 3.16 | 3.22 | 3.14           | 3.21 | 3.13           | 3.18 | 3.17 | 3.21 | 3.15                           | 3.14 | 3.21 |  |
| TA      | 3.10  | 3.06   | 3.15 | 3.08              | 3.12 | 3.09       | 3.11  | 3.11  | 3.12  | 3.02 | 3.22 | 3.04           | 2.87 | 3.06           | 3.25 | 3.19 | 3.18 | 3.13                           | 3.00 | 3.12 |  |
| SQ      | 3.21  | 3.12   | 3.31 | 3.24              | 3.18 | 3.19       | 3.20  | 3.18  | 3.23  | 3.27 | 3.26 | 3.18           | 3.20 | 3.17           | 3.22 | 3.27 | 3.22 | 3.21                           | 3.21 | 3.17 |  |

**Table 14 – Female consumers**

| PS<br>Q | Females | Cities |      | Retail formats |      | Age groups |       |       |       |      | Marital Status |      | Monthly Income |      |      |      | Monthly Volume of Purchases |      |      |      |
|---------|---------|--------|------|----------------|------|------------|-------|-------|-------|------|----------------|------|----------------|------|------|------|-----------------------------|------|------|------|
|         |         | Ch     | Cbe  | K              | CS   | < 25       | 26-35 | 36-45 | 46-55 | >55  | S              | Mrd  | 1              | 2    | 3    | 4    | 1                           | 2    | 3    | 4    |
| RE      | 3.19    | 3.15   | 3.30 | 3.20           | 3.19 | 3.08       | 3.27  | 3.17  | 3.21  | 3.19 | 3.09           | 3.20 | 3.10           | 3.25 | 3.17 | 3.19 | 3.13                        | 3.26 | 3.15 | 3.16 |
| RS      | 3.45    | 3.52   | 3.28 | 3.62           | 3.24 | 3.20       | 3.34  | 3.48  | 3.63  | 3.50 | 3.27           | 3.47 | 3.13           | 3.48 | 3.59 | 3.32 | 3.41                        | 3.58 | 3.39 | 3.29 |
| AS      | 3.21    | 3.18   | 3.29 | 3.34           | 3.04 | 2.96       | 3.21  | 3.24  | 3.24  | 3.33 | 2.98           | 3.23 | 3.28           | 3.24 | 3.23 | 3.10 | 3.22                        | 3.25 | 3.18 | 3.17 |
| EM      | 3.16    | 3.12   | 3.27 | 3.12           | 3.22 | 3.19       | 3.18  | 3.16  | 3.04  | 3.42 | 3.20           | 3.16 | 3.13           | 3.10 | 3.19 | 3.22 | 3.23                        | 3.19 | 3.06 | 3.24 |
| TA      | 3.21    | 3.28   | 3.07 | 3.25           | 3.17 | 3.07       | 3.15  | 3.24  | 3.25  | 3.38 | 3.06           | 3.23 | 2.87           | 3.17 | 3.28 | 3.34 | 3.16                        | 3.25 | 3.18 | 3.23 |
| SQ      | 3.25    | 3.25   | 3.24 | 3.30           | 3.17 | 3.10       | 3.23  | 3.26  | 3.27  | 3.36 | 3.12           | 3.26 | 3.10           | 3.25 | 3.29 | 3.23 | 3.23                        | 3.31 | 3.19 | 3.22 |



Table 15 – Single consumers

| PSQ | singles | Cities |      | Retail formats |      | Age groups |       |       |       |      | Gender |      | Monthly Income |      |      |      | Monthly Volume of Purchases |      |      |      |
|-----|---------|--------|------|----------------|------|------------|-------|-------|-------|------|--------|------|----------------|------|------|------|-----------------------------|------|------|------|
|     |         | Ch     | Cbe  | K              | CS   | <25        | 26-35 | 36-45 | 46-55 | >55  | M      | F    | 1              | 2    | 3    | 4    | 1                           | 2    | 3    | 4    |
| RE  | 3.21    | 3.05   | 3.32 | 3.20           | 3.22 | 3.19       | 3.23  | 3.17  | 3.57  | 3.34 | 3.26   | 3.09 | 3.20           | 3.16 | 3.28 | 3.30 | 3.15                        | 3.20 | 3.39 | 3.10 |
| RS  | 3.34    | 3.20   | 3.43 | 3.35           | 3.34 | 3.34       | 3.31  | 3.31  | 3.63  | 3.45 | 3.37   | 3.27 | 3.31           | 3.40 | 3.28 | 3.30 | 3.26                        | 3.42 | 3.36 | 3.13 |
| AS  | 3.14    | 2.91   | 3.28 | 3.16           | 3.13 | 3.10       | 3.11  | 3.33  | 3.08  | 3.68 | 3.20   | 2.98 | 3.23           | 3.09 | 3.11 | 3.18 | 3.08                        | 3.18 | 3.22 | 2.95 |
| EM  | 3.22    | 3.08   | 3.30 | 3.15           | 3.25 | 3.15       | 3.33  | 3.30  | 3.13  | 3.34 | 3.22   | 3.20 | 3.19           | 3.25 | 3.21 | 3.17 | 3.22                        | 3.21 | 3.31 | 3.04 |
| TA  | 3.18    | 3.10   | 3.23 | 2.96           | 3.30 | 3.10       | 3.38  | 3.04  | 3.29  | 3.15 | 3.22   | 3.06 | 3.07           | 3.20 | 3.30 | 3.16 | 3.25                        | 3.11 | 3.31 | 3.07 |
| SQ  | 3.22    | 3.07   | 3.31 | 3.17           | 3.25 | 3.18       | 3.27  | 3.23  | 3.34  | 3.39 | 3.26   | 3.12 | 3.20           | 3.22 | 3.24 | 3.22 | 3.19                        | 3.22 | 3.32 | 3.06 |

**Table 16 – Married consumers**

| PS<br>Q | married | Cities |      | Retail<br>formats |      | Age groups |       |       |       |      | Gender |      | Monthly Income |      |      |      | Monthly Volume of<br>Purchases |      |      |      |
|---------|---------|--------|------|-------------------|------|------------|-------|-------|-------|------|--------|------|----------------|------|------|------|--------------------------------|------|------|------|
|         |         | Ch     | Cbe  | K                 | CS   | <25        | 26-35 | 36-45 | 46-55 | >55  | M      | F    | 1              | 2    | 3    | 4    | 1                              | 2    | 3    | 4    |
|         |         |        |      |                   |      |            |       |       |       |      |        |      |                |      |      |      |                                |      |      |      |
| RE      | 3.20    | 3.14   | 3.34 | 3.22              | 3.18 | 3.16       | 3.23  | 3.18  | 3.22  | 3.20 | 3.20   | 3.20 | 3.24           | 3.24 | 3.13 | 3.24 | 3.19                           | 3.23 | 3.18 | 3.20 |
| RS      | 3.43    | 3.48   | 3.32 | 3.60              | 3.21 | 3.05       | 3.37  | 3.46  | 3.52  | 3.48 | 3.37   | 3.47 | 3.20           | 3.44 | 3.53 | 3.37 | 3.46                           | 3.53 | 3.38 | 3.27 |
| AS      | 3.20    | 3.15   | 3.32 | 3.31              | 3.07 | 3.10       | 3.20  | 3.19  | 3.19  | 3.67 | 3.16   | 3.23 | 3.28           | 3.18 | 3.24 | 3.16 | 3.19                           | 3.22 | 3.22 | 3.17 |
| EM      | 3.15    | 3.10   | 3.26 | 3.12              | 3.20 | 3.13       | 3.15  | 3.13  | 3.14  | 3.29 | 3.14   | 3.16 | 3.17           | 3.08 | 3.19 | 3.20 | 3.22                           | 3.16 | 3.06 | 3.25 |
| TA      | 3.16    | 3.20   | 3.06 | 3.21              | 3.09 | 3.01       | 3.08  | 3.20  | 3.20  | 3.21 | 3.04   | 3.23 | 2.76           | 3.09 | 3.26 | 3.30 | 3.14                           | 3.22 | 3.07 | 3.21 |
| SQ      | 3.23    | 3.22   | 3.26 | 3.29              | 3.15 | 3.09       | 3.20  | 3.23  | 3.26  | 3.31 | 3.18   | 3.26 | 3.13           | 3.21 | 3.27 | 3.25 | 3.24                           | 3.27 | 3.18 | 3.22 |

## SERVQUAL item scales

**Table 17 – Overall data**

|   | N    | Mean |
|---|------|------|
| Providing services as promised.                                   | 1208 | 3.26 |
| Dependability in handling customers' service problems.            | 1200 | 3.15 |
| Performing services right the first time.                         | 1194 | 3.25 |
| Providing services at the promised time.                          | 1192 | 3.34 |
| Maintaining error-free records.                                   | 1151 | 3.28 |
| Keeping customers informed about when services will be performed. | 1185 | 3.45 |
| Prompt service to customers.                                      | 1189 | 3.56 |
| Willingness to help customers.                                    | 1190 | 3.54 |
| Readiness to respond to customers' requests.                      | 1171 | 3.42 |
| Employees who instill confidence in customers.                    | 1159 | 3.27 |
| Making customers feel safe in their transactions.                 | 1177 | 3.37 |
| Employees who are consistently courteous.                         | 1142 | 3.27 |
| Employees who have the knowledge to answer customer questions.    | 1179 | 3.34 |
| Giving customers individual attention.                            | 1189 | 3.24 |
| Employees who deal with customers in a caring fashion.            | 1166 | 3.22 |
| Having the customers' best interest at heart.                     | 1162 | 3.14 |
| Employees who understand the needs of their customers.            | 1156 | 3.27 |
| Convenient business hours.  | 1195 | 3.45 |
| Modern equipment.   | 1154 | 3.26 |
| Visually appealing facilities.                                    | 1165 | 3.40 |
| Employees who have a neat, professional appearance.               | 1189 | 3.40 |
| Visually appealing materials associated with the service.         | 1101 | 3.30 |
| Valid N (listwise)  | 920  |      |

**Table 18 - Chennai**

|   | N   | Mean   |
|---|-----|--------|
| Providing services as promised.                                   | 772 | 3.1593 |
| Dependability in handling customers' service problems.            | 771 | 3.0389 |
| Performing services right the first time.                         | 772 | 3.0984 |
| Providing services at the promised time.                          | 772 | 3.2604 |
| Maintaining error-free records.                                   | 771 | 3.1569 |
| Keeping customers informed about when services will be performed. | 772 | 3.4223 |
| Prompt service to customers.                                      | 772 | 3.5453 |
| Willingness to help customers.                                    | 772 | 3.5570 |
| Readiness to respond to customers' requests.                      | 772 | 3.2850 |
| Employees who instill confidence in customers.                    | 772 | 3.0687 |
| Making customers feel safe in their transactions.                 | 772 | 3.2137 |
| Employees who are consistently courteous.                         | 772 | 2.9767 |
| Employees who have the knowledge to answer customer questions.    | 772 | 3.2487 |
| Giving customers individual attention.                            | 772 | 3.1425 |
| Employees who deal with customers in a caring fashion.            | 772 | 3.0272 |
| Having the customers' best interest at heart.                     | 772 | 2.9184 |
| Employees who understand the needs of their customers.            | 772 | 3.0052 |
| Convenient business hours.  | 772 | 3.4119 |
| Modern equipment.   | 772 | 3.1801 |
| Visually appealing facilities.                                    | 772 | 3.3368 |
| Employees who have a neat, professional appearance.               | 772 | 3.3782 |
| Visually appealing materials associated with the service.         | 772 | 2.8744 |
| Valid N (listwise)  | 771 |        |

**Table 18 - Chennai**

|   | N   | Mean   |
|---|-----|--------|
| Providing services as promised.                                   | 772 | 3.1593 |
| Dependability in handling customers' service problems.            | 771 | 3.0389 |
| Performing services right the first time.                         | 772 | 3.0984 |
| Providing services at the promised time.                          | 772 | 3.2604 |
| Maintaining error-free records.                                   | 771 | 3.1569 |
| Keeping customers informed about when services will be performed. | 772 | 3.4223 |
| Prompt service to customers.                                      | 772 | 3.5453 |
| Willingness to help customers.                                    | 772 | 3.5570 |
| Readiness to respond to customers' requests.                      | 772 | 3.2850 |
| Employees who instill confidence in customers.                    | 772 | 3.0687 |
| Making customers feel safe in their transactions.                 | 772 | 3.2137 |
| Employees who are consistently courteous.                         | 772 | 2.9767 |
| Employees who have the knowledge to answer customer questions.    | 772 | 3.2487 |
| Giving customers individual attention.                            | 772 | 3.1425 |
| Employees who deal with customers in a caring fashion.            | 772 | 3.0272 |
| Having the customers' best interest at heart.                     | 772 | 2.9184 |
| Employees who understand the needs of their customers.            | 772 | 3.0052 |
| Convenient business hours.  | 772 | 3.4119 |
| Modern equipment.   | 772 | 3.1801 |
| Visually appealing facilities.                                    | 772 | 3.3368 |
| Employees who have a neat, professional appearance.               | 772 | 3.3782 |
| Visually appealing materials associated with the service.         | 772 | 2.8744 |
| Valid N (listwise)  | 771 |        |

**Table 19 - Coimbatore**

|  | N   | Mean   |
|--|-----|--------|
| <b>Providing services as promised.</b>                                   | 436 | 3.4220 |
| <b>Dependability in handling customers' service problems.</b>            | 436 | 3.3211 |
| <b>Performing services right the first time.</b>                         | 436 | 3.4404 |
| <b>Providing services at the promised time.</b>                          | 436 | 3.4450 |
| <b>Maintaining error-free records.</b>                                   | 436 | 3.0459 |
| <b>Keeping customers informed about when services will be performed.</b> | 436 | 3.2959 |
| <b>Prompt service to customers.</b>                                      | 436 | 3.4174 |
| <b>Willingness to help customers.</b>                                    | 436 | 3.3532 |
| <b>Readiness to respond to customers' requests.</b>                      | 436 | 3.3555 |
| <b>Employees who instill confidence in customers.</b>                    | 436 | 3.2408 |
| <b>Making customers feel safe in their transactions.</b>                 | 436 | 3.4335 |
| <b>Employees who are consistently courteous.</b>                         | 436 | 3.2844 |
| <b>Employees who have the knowledge to answer customer questions.</b>    | 436 | 3.2821 |
| <b>Giving customers individual attention.</b>                            | 436 | 3.2500 |
| <b>Employees who deal with customers in a caring fashion.</b>            | 436 | 3.2248 |
| <b>Having the customers' best interest at heart.</b>                     | 436 | 3.1560 |
| <b>Employees who understand the needs of their customers.</b>            | 435 | 3.3333 |
| <b>Convenient business hours.</b>  | 436 | 3.4060 |
| <b>Modern equipment.</b>   | 436 | 2.9151 |
| <b>Visually appealing facilities.</b>                                    | 436 | 3.0986 |
| <b>Employees who have a neat, professional appearance.</b>               | 436 | 3.2683 |
| <b>Visually appealing materials associated with the service.</b>         | 436 | 3.1674 |
| <b>Valid N (listwise)</b>  | 435 |        |

**Table 20 - Kiranas**

|   | N   | Mean   |
|---|-----|--------|
| Providing services as promised.                                   | 637 | 3.2936 |
| Dependability in handling customers' service problems.            | 636 | 3.1022 |
| Performing services right the first time.                         | 637 | 3.3721 |
| Providing services at the promised time.                          | 637 | 3.3642 |
| Maintaining error-free records.                                   | 636 | 2.9701 |
| Keeping customers informed about when services will be performed. | 637 | 3.5526 |
| Prompt service to customers.                                      | 637 | 3.6531 |
| Willingness to help customers.                                    | 637 | 3.5463 |
| Readiness to respond to customers' requests.                      | 637 | 3.5400 |
| Employees who instill confidence in customers.                    | 637 | 3.2323 |
| Making customers feel safe in their transactions.                 | 637 | 3.3658 |
| Employees who are consistently courteous.                         | 637 | 3.2794 |
| Employees who have the knowledge to answer customer questions.    | 637 | 3.2904 |
| Giving customers individual attention.                            | 637 | 3.1177 |
| Employees who deal with customers in a caring fashion.            | 637 | 3.1209 |
| Having the customers' best interest at heart.                     | 637 | 3.0487 |
| Employees who understand the needs of their customers.            | 636 | 3.1289 |
| Convenient business hours.  | 637 | 3.1884 |
| Modern equipment.   | 637 | 3.0581 |
| Visually appealing facilities.                                    | 637 | 3.1648 |
| Employees who have a neat, professional appearance.               | 637 | 3.2873 |
| Visually appealing materials associated with the service.         | 637 | 3.2119 |
| Valid N (listwise)  | 635 |        |

**Table 21 - Combination stores**

|   | N   | Mean   |
|---|-----|--------|
| Providing services as promised.                                   | 571 | 3.2102 |
| Dependability in handling customers' service problems.            | 571 | 3.1839 |
| Performing services right the first time.                         | 571 | 3.0543 |
| Providing services at the promised time.                          | 571 | 3.2855 |
| Maintaining error-free records.                                   | 571 | 3.2802 |
| Keeping customers informed about when services will be performed. | 571 | 3.1804 |
| Prompt service to customers.                                      | 571 | 3.3275 |
| Willingness to help customers.                                    | 571 | 3.4133 |
| Readiness to respond to customers' requests.                      | 571 | 3.0543 |
| Employees who instill confidence in customers.                    | 571 | 3.0175 |
| Making customers feel safe in their transactions.                 | 571 | 3.2119 |
| Employees who are consistently courteous.                         | 571 | 2.8739 |
| Employees who have the knowledge to answer customer questions.    | 571 | 3.2277 |
| Giving customers individual attention.                            | 571 | 3.2522 |
| Employees who deal with customers in a caring fashion.            | 571 | 3.0736 |
| Having the customers' best interest at heart.                     | 571 | 2.9545 |
| Employees who understand the needs of their customers.            | 571 | 3.1173 |
| Convenient business hours.  | 571 | 3.6567 |
| Modern equipment.   | 571 | 3.1138 |
| Visually appealing facilities.                                    | 571 | 3.3468 |
| Employees who have a neat, professional appearance.               | 571 | 3.3958 |
| Visually appealing materials associated with the service.         | 571 | 2.7215 |
| Valid N (listwise)  | 571 |        |



**Table 22 – Male consumers**

|   | N   | Mean   |
|---|-----|--------|
| Providing services as promised.                                   | 534 | 3.2266 |
| Dependability in handling customers' service problems.            | 530 | 3.2000 |
| Performing services right the first time.                         | 528 | 3.2254 |
| Providing services at the promised time.                          | 527 | 3.3302 |
| Maintaining error-free records.                                   | 505 | 3.3228 |
| Keeping customers informed about when services will be performed. | 520 | 3.3942 |
| Prompt service to customers.                                      | 525 | 3.5429 |
| Willingness to help customers.                                    | 522 | 3.4693 |
| Readiness to respond to customers' requests.                      | 515 | 3.3981 |
| Employees who instill confidence in customers.                    | 512 | 3.2480 |
| Making customers feel safe in their transactions.                 | 523 | 3.3958 |
| Employees who are consistently courteous.                         | 498 | 3.2229 |
| Employees who have the knowledge to answer customer questions.    | 518 | 3.3069 |
| Giving customers individual attention.                            | 527 | 3.2657 |
| Employees who deal with customers in a caring fashion.            | 507 | 3.2367 |
| Having the customers' best interest at heart.                     | 507 | 3.1026 |
| Employees who understand the needs of their customers.            | 508 | 3.3228 |
| Convenient business hours.  | 528 | 3.5095 |
| Modern equipment.   | 500 | 3.2360 |
| Visually appealing facilities.                                    | 513 | 3.3860 |
| Employees who have a neat, professional appearance.               | 527 | 3.3814 |
| Visually appealing materials associated with the service.         | 474 | 3.2468 |
| Valid N (listwise)  | 373 |        |

**Table 23 – Female consumers**

|   | N   | Mean   |
|---|-----|--------|
| Providing services as promised.                                   | 674 | 3.2804 |
| Dependability in handling customers' service problems.            | 670 | 3.1179 |
| Performing services right the first time.                         | 666 | 3.2778 |
| Providing services at the promised time.                          | 665 | 3.3444 |
| Maintaining error-free records.                                   | 646 | 3.2430 |
| Keeping customers informed about when services will be performed. | 665 | 3.4917 |
| Prompt service to customers.                                      | 664 | 3.5723 |
| Willingness to help customers.                                    | 668 | 3.5913 |
| Readiness to respond to customers' requests.                      | 656 | 3.4421 |
| Employees who instill confidence in customers.                    | 647 | 3.2890 |
| Making customers feel safe in their transactions.                 | 654 | 3.3578 |
| Employees who are consistently courteous.                         | 644 | 3.3043 |
| Employees who have the knowledge to answer customer questions.    | 661 | 3.3691 |
| Giving customers individual attention.                            | 662 | 3.2251 |
| Employees who deal with customers in a caring fashion.            | 659 | 3.2064 |
| Having the customers' best interest at heart.                     | 655 | 3.1679 |
| Employees who understand the needs of their customers.            | 648 | 3.2299 |
| Convenient business hours.  | 667 | 3.4003 |
| Modern equipment.   | 654 | 3.2844 |
| Visually appealing facilities.                                    | 652 | 3.4095 |
| Employees who have a neat, professional appearance.               | 662 | 3.4124 |
| Visually appealing materials associated with the service.         | 627 | 3.3413 |
| Valid N (listwise)  | 547 |        |

**Table 24– Single consumers**

|   | N   | Mean   |
|---|-----|--------|
| Providing services as promised.                                   | 222 | 3.3063 |
| Dependability in handling customers' service problems.            | 219 | 3.2785 |
| Performing services right the first time.                         | 221 | 3.1719 |
| Providing services at the promised time.                          | 218 | 3.3165 |
| Maintaining error-free records.                                   | 205 | 3.4098 |
| Keeping customers informed about when services will be performed. | 213 | 3.3521 |
| Prompt service to customers.                                      | 217 | 3.5853 |
| Willingness to help customers.                                    | 214 | 3.5841 |
| Readiness to respond to customers' requests.                      | 215 | 3.4047 |
| Employees who instill confidence in customers.                    | 209 | 3.3541 |
| Making customers feel safe in their transactions.                 | 212 | 3.4245 |
| Employees who are consistently courteous.                         | 203 | 3.3153 |
| Employees who have the knowledge to answer customer questions.    | 213 | 3.3474 |
| Giving customers individual attention.                            | 219 | 3.3470 |
| Employees who deal with customers in a caring fashion.            | 206 | 3.3107 |
| Having the customers' best interest at heart.                     | 210 | 3.1810 |
| Employees who understand the needs of their customers.            | 206 | 3.3641 |
| Convenient business hours.  | 221 | 3.6878 |
| Modern equipment.   | 213 | 3.2911 |
| Visually appealing facilities.                                    | 213 | 3.4507 |
| Employees who have a neat, professional appearance.               | 216 | 3.4815 |
| Visually appealing materials associated with the service.         | 200 | 3.4450 |
| Valid N (listwise)  | 144 |        |

**Table 25 – Married consumers**

|   | N   | Mean   |
|---|-----|--------|
| Providing services as promised.                                   | 986 | 3.2454 |
| Dependability in handling customers' service problems.            | 981 | 3.1264 |
| Performing services right the first time.                         | 973 | 3.2734 |
| Providing services at the promised time.                          | 974 | 3.3429 |
| Maintaining error-free records.                                   | 946 | 3.2495 |
| Keeping customers informed about when services will be performed. | 972 | 3.4702 |
| Prompt service to customers.                                      | 972 | 3.5535 |
| Willingness to help customers.                                    | 976 | 3.5277 |
| Readiness to respond to customers' requests.                      | 956 | 3.4268 |
| Employees who instill confidence in customers.                    | 950 | 3.2526 |
| Making customers feel safe in their transactions.                 | 965 | 3.3637 |
| Employees who are consistently courteous.                         | 939 | 3.2588 |
| Employees who have the knowledge to answer customer questions.    | 966 | 3.3406 |
| Giving customers individual attention.                            | 970 | 3.2196 |
| Employees who deal with customers in a caring fashion.            | 960 | 3.2000 |
| Having the customers' best interest at heart.                     | 952 | 3.1303 |
| Employees who understand the needs of their customers.            | 950 | 3.2505 |
| Convenient business hours.  | 974 | 3.3943 |
| Modern equipment.   | 941 | 3.2572 |
| Visually appealing facilities.                                    | 952 | 3.3876 |
| Employees who have a neat, professional appearance.               | 973 | 3.3803 |
| Visually appealing materials associated with the service.         | 901 | 3.2686 |
| Valid N (listwise)  | 776 |        |

**APPENDIX D – CALCULATION OF RELIABILITY OF  
DIFFERENCE SCORES ( $r_D$ )**

**Table 1 – Reliability of component scores ( $r_{11}, r_{22}$ )**

| Dimensions of<br>service quality | Perceptions | Expectations     |         |
|----------------------------------|-------------|------------------|---------|
|                                  |             | Minimum/adequate | Desired |
| Reliability                      | .84         | .80              | .83     |
| Responsiveness                   | .81         | .81              | .82     |
| Assurance                        | .82         | .83              | .81     |
| Empathy                          | .80         | .81              | .82     |
| Tangibles                        | .90         | .77              | .82     |

**Table 2 – Variances of component scores ( $\sigma_1^2, \sigma_2^2$ )**

| Dimensions of<br>service quality | Perceptions | Expectations     |         |
|----------------------------------|-------------|------------------|---------|
|                                  |             | Minimum/adequate | Desired |
| Reliability                      | 12.29       | 12.39            | 8.11    |
| Responsiveness                   | 7.67        | 7.52             | 5.20    |
| Assurance                        | 6.91        | 9.59             | 6.77    |
| Empathy                          | 9.32        | 12.18            | 10.95   |
| Tangibles                        | 12.17       | 5.90             | 10.87   |

**Table 3 - Correlation between component scores ( $r_{12}$ )**

| SERVQUAL dimensions | r <sub>PA</sub> item wise | r <sub>PA</sub> for dimension | r <sub>PD</sub> item wise | r <sub>PD</sub> for dimension |
|---------------------|---------------------------|-------------------------------|---------------------------|-------------------------------|
| Reliability         |                           |                               |                           |                               |
| r <sub>1</sub>      | .492                      | .349                          | .189                      | .174                          |
| r <sub>2</sub>      | .184                      |                               | -0.112                    |                               |
| r <sub>3</sub>      | .395                      |                               | .137                      |                               |
| r <sub>4</sub>      | .358                      |                               | .148                      |                               |
| r <sub>5</sub>      | .316                      |                               | .282                      |                               |
| Responsiveness      |                           |                               |                           |                               |
| rs <sub>6</sub>     | .278                      | .265                          | .219                      | .141                          |
| rs <sub>7</sub>     | .129                      |                               | .063                      |                               |
| rs <sub>8</sub>     | .261                      |                               | .115                      |                               |
| rs <sub>9</sub>     | .393                      |                               | .167                      |                               |
| Assurance           |                           |                               |                           |                               |
| a <sub>10</sub>     | .308                      | .366                          | .357                      | .234                          |
| a <sub>11</sub>     | .253                      |                               | .447                      |                               |
| a <sub>12</sub>     | .114                      |                               | -0.107                    |                               |
| a <sub>13</sub>     | .79                       |                               | -0.023                    |                               |
| Empathy             |                           |                               |                           |                               |
| e <sub>14</sub>     | -0.008                    | .157                          | .131                      | .324                          |
| e <sub>15</sub>     | .205                      |                               | .512                      |                               |
| e <sub>16</sub>     | .208                      |                               | .450                      |                               |
| e <sub>17</sub>     | .262                      |                               | .257                      |                               |
| e <sub>18</sub>     | .100                      |                               | .268                      |                               |
| Tangibles           |                           |                               |                           |                               |
| t <sub>19</sub>     | .369                      | .314                          | .616                      | .464                          |
| t <sub>20</sub>     | .232                      |                               | .448                      |                               |
| t <sub>21</sub>     | .383                      |                               | .369                      |                               |
| t <sub>22</sub>     | .272                      |                               | .424                      |                               |

$r_{PA}$  = correlation between Perceptions (P) and minimum/adequate (A) expectations

$r_{PD}$  = correlation between Perceptions (P) and desired (D) expectations

The formula for calculating the reliability of a difference score is:

$$r_D = \sigma_1^2 r_{11} + \sigma_2^2 r_{22} - 2r_{12}\sigma_1\sigma_2$$

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$$\sigma_1^2 + \sigma_2^2 - 2r_{12}\sigma_1\sigma_2$$

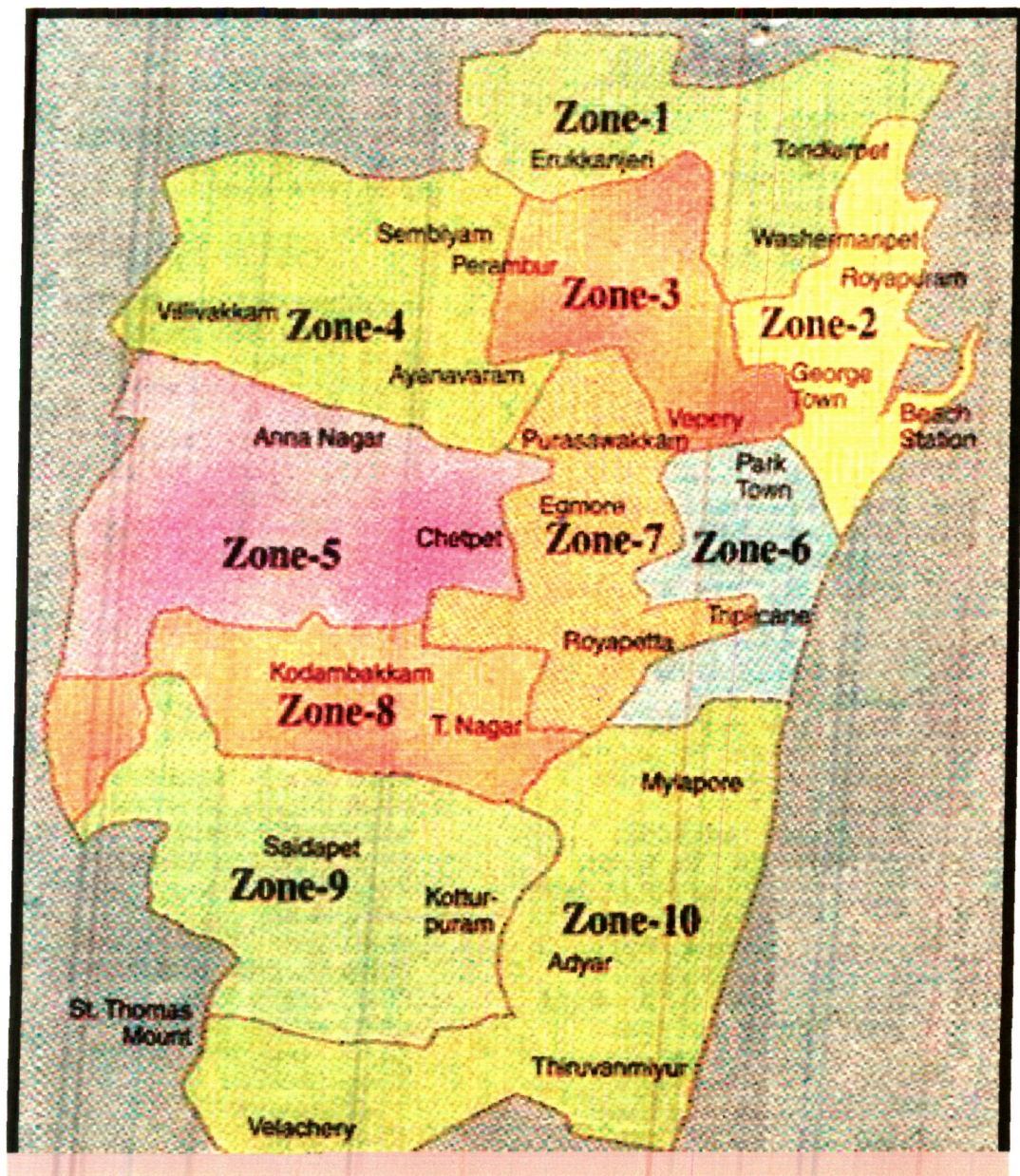
where  $r_{11}$  and  $r_{22}$  are reliabilities of the first and second component scores,  $\sigma_1^2$  and  $\sigma_2^2$  are variances of the component scores and  $r_{12}$  the correlation between the component scores.

**Table 4 –  $r_D$  scores for MSS (measure of service superiority) and MSA (measure of service adequacy)**

| <b>Dimensions</b> | <b>No. of items</b> | <b><math>r_D(\text{MSS})</math></b> | <b><math>r_D(\text{MSA})</math></b> |
|-------------------|---------------------|-------------------------------------|-------------------------------------|
| Reliability       | 5                   | .80                                 | .72                                 |
| Responsiveness    | 4                   | .78                                 | .74                                 |
| Assurance         | 4                   | .76                                 | .73                                 |
| Empathy           | 5                   | .72                                 | .77                                 |
| Tangibles         | 4                   | .74                                 | .80                                 |

## APPENDIX E – CHENNAI & COIMBATORE ZONE MAPS

Zone map of Chennai (Source: [www.chennaicorporation.com/maps](http://www.chennaicorporation.com/maps))





Zone map of Coimbatore (Source: [www.coimbatorecorporation.com/maps](http://www.coimbatorecorporation.com/maps))

